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What's Next at LMP

- 21 Jun: Logistics Enterprise Steering Committee (LESC)*
- 26 Jul: Logistics Enterprise Management Review (LEMR)*
- 14 Aug: Combined Investment Review Board for Acquisition (CIRB-A)*
- Nov: Major Functional Release

*SES-level meeting

MESSAGE from the Director

The Logistics Modernization Program (LMP) Product Management Office (PMO) is 100 percent committed to keeping you informed about everything that happens here, including news, hot items, and efforts that directly impact each of our day-to-day operations.

Right now, the hottest item on our list is Increment 2, which includes Expanded Industrial Base (EIB), Extended Ammunition (AMMO), Non-Army Managed Items (NAMI), Army Prepositioned Stock (APS), National Maintenance Program (NMP), and other Army Enterprise Resource Planning (ERP) / Defense Logistics Agency (DLA) ERP Integration efforts. Through this newsletter and other forums, we will keep you up-to-date on all things Increment 2 as we work our way through this implementation process. (See article on page 3.)



Here's where Increment 2 stands as of the printing of this newsletter:

- Per the December 2011 Acquisition Decision Memorandum (ADM), signed by our Milestone Decision Authority (MDA), Increment 2 is approved through the Prototyping Phase of the Acquisition Lifecycle.
- We've received the green light from the Office of the Secretary of Defense (OSD) Overarching Integrated Product Team (OIPT) to release Increment 2 in three-waves over the next three years.
- Fiscal Year (FY) 2012 funding has been approved and we are working with the Army Contracting Command (ACC) in Rock Island (RI) to award the EIB design Task Order (TO) in order to begin EIB work.

Just like each of our prior deployments, there are a lot of moving pieces to make Increment 2 a reality, and it's paramount that we all work in lock step to meet our goals and deliver this critical functionality in support of the Army Materiel Command (AMC) and war fighters. We are confident that Increment 2, and specifically EIB, will enhance LMP to the point where we are getting the maximum benefit from the system to meet the mission – but we cannot do it without everyone's support. We look forward to working this effort with everyone and bringing the best-of-the-best to those that support war fighters around the globe.

HOOAH!!


Gabe Saliba
LMP Product Director



Deputy's Corner: Focus on Financial Compliance

Because LMP is the Army Working Capital Fund's (AWCF) Core Business System, end-to-end (E2E) financial compliance is inherent in our strategic plan. In that, we must keep two main points in focus as we work toward full financial compliance and auditability:

- The 2010 Defense Authorization Act requires that all military financial statements be fully auditable by FY17.
- Last fall, Defense Secretary Leon Panetta declared that one set of financial records - the Statement of Budgetary Resources, which shows the flow of money in and out of the Defense Department - meet the audit target by FY14.

To reach these mandated goals, the LMP PMO will follow the Army's Financial Improvement Plan (FIP) and pursue Federal Financial Management Improvement Act (FFMIA) compliance with verification via Army Audit Agency (AAA) attestations, which commence in FY12.



The process for LMP financial compliance falls under a six-phased Financial Improvement and Audit Readiness (FIAR) Plan:

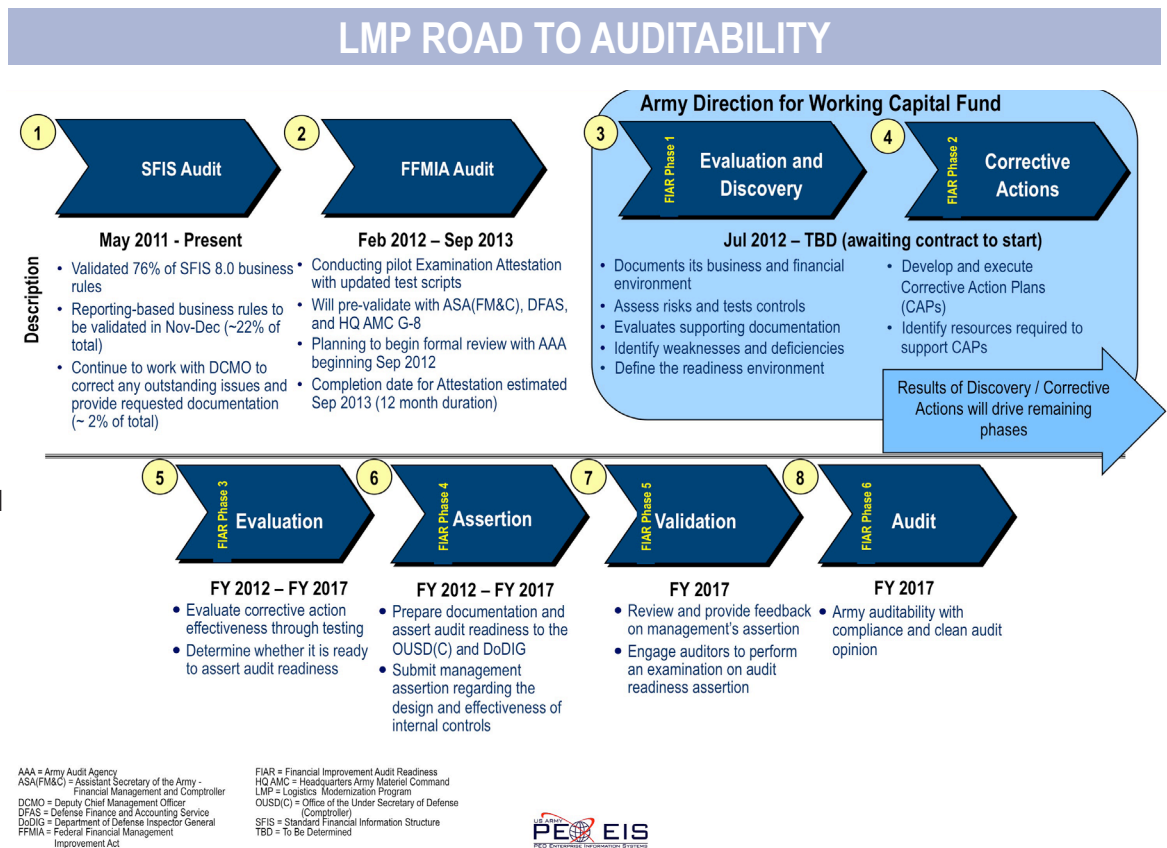
- FIAR Phase 1 - Evaluation and Discovery
- FIAR Phase 2 - Corrective Actions
- FIAR Phase 3 - Evaluation
- FIAR Phase 4 - Assertion
- FIAR Phase 5 - Validation
- FIAR Phase 6 - Audit

This is no small task and our Finance Team has been working with AAA and other compliance organizations to ensure we are on the same page, working toward a common goal. The image at right depicts our "Road to Auditability," which will give you an idea of the depth and breadth of this effort.

It's important to remember that this affects everyone on the program in one way or another, so we ask that you remain informed about our financial compliance efforts and support the Finance Team where and when necessary.

By working together, LMP can set an example for other programs to meet Department of Defense (DoD) financial compliance requirements.

Lee Weaver
LMP Deputy Product Director





INCREMENT 2:

What is it?

And Why You Should Care!

In the upcoming editions of LMPExpress, we will continue to provide updates on LMP's Increment 2, and specifically the Expanded Industrial Base (EIB), to ensure everyone is informed of accomplishments, current status, and next steps.

As you know, the LMP Increment 2 will include functionality to support EIB, AMMO, NAMI, APS, NMP, and other Army ERP / DLA ERP Integration efforts, all of which will complement the LMP deployed / operational production baseline (Increment 1) and put needed, additional capabilities in the hands of those that support war fighters.

Increment 2 implementation will be conducted with 15 releases in three waves over the next three years.

Accomplishments since the February LMPExpress:

- Feb - Mar: Developed PMO planning design, development, test and evaluation (T&E), training, and deployment strategies
- Feb - Mar: Launched Business Capability Lifecycle (BCL), T&E, and Data working-level teams
- Mar: Requested remaining FY12 funding from the Combined Investment Review Board for Acquisition (CIRB-A)
- Apr: Defense Business Systems Management Committee (DBSMC) approved remaining FY12 program funding, to include support for some Increment 2 efforts

Current Status:

- Per December 2011 ADM, Increment 2 is authorized to begin the Prototyping Phase of the Acquisition Lifecycle / BCL approach
- Increment 2 Milestone B is currently planned for May 2013
- Communications planning and strategies are underway to ensure Increment 2 sites, AMC, and stakeholders are informed and aware of all Increment 2 efforts and requirements
- Increment 2 BCL documentation is well underway
- Held EIB Kickoff session on 18 May 2012



Next Steps:

- Award EIB Design Phase TO - expected third quarter FY12
- Focus on EIB Design Phase efforts - consider all customer requirements and locations, and focus on Business Process Reengineering (BPR) to streamline work efforts
- Begin Rapid Design Workshops (RDWs) in July and plan to host Data Migration / Data Management Workshops (timeframe TBD) to engage the community in the process by which we will design, develop, test, and deploy Increment 2 and especially EIB

LMP PMO is treating Increment 2 and its waves / releases with the same level of intensity as our prior deployments. We must work together with AMC, Commands, and stakeholders to create an environment of success.

LMP PMO will provide the guidance and assistance needed for success...in return, we need everyone's dedication and commitment to the project, just as you offered for each of our deployments!

For information about LMP Increment 2, contact
 Dan Martinez, LMP Assistant Product Director for Enterprise Expansion at
 (202) 241-0721 or daniel.s.martinez46.civ@mail.mil



What's New...

PMSS 2 Contract Award...

In March 2012, the Army awarded the Program Management Support System (PMSS) 2 contract to L-3 MPRI. The contract is one base year, with two, one-year options and supports a variety of PMO efforts, including administrative services, communications, program management, finance, operations, systems engineering, and production support. Mary Lowe will remain our liaison and our team of Government support contractors will remain on board to support LMP's mission!

Remainder of FY12 Funding Approved...

On 23 April 2012, we received certification from the DBSMC that our request for the remainder of our FY12 funding was approved. This includes funding for Increment 1 functional releases, compliance efforts, middleware replacement, and the Enterprise license buy, as well as some funding for Increment 2 EIB, and EIB hardware and maintenance. We plan to attend the August 2012 CIRB-A to begin our requests for FY13 funding.

Next Major Functional Release Pushed to November...

The LMP's next major functional release has been moved from August 2012 to November 2012. This is a good thing because with the extra time, we are able to include more functionality than originally planned that covers more of the items that AMC prioritized for workload to support the Commands. Stay tuned for more information on the release as we get closer.

Product Management Office...

We are no longer called the LMP Project Office. All references should now be the LMP Product Management Office (PMO). Mr. Saliba is our product director and Mr. Weaver is our deputy product director.

Government to Obtain Unlimited Intellectual Property Rights - Summer 2012...

As part of the Alternative Dispute Resolution (ADR) settlement between the Government and Computer Sciences Corporation (CSC), the Army is set to receive unlimited Intellectual Property (IP) rights for LMP in July 2012. What does this mean for you? Nothing yet! You should continue to use the proper markings (e.g. copyright and Specifically Negotiated License Rights (SNLR)) until you get formal guidance from the product director's office. Once we get word that the IP rights availability is complete, then the SNLR markings will no longer be required, however CSC copyright remains in effect. More information and direction will be shared as we get closer to July.

LMP Top 10 Focus Areas... *The items listed below are the LMP PMO's current top focus areas. Each includes a brief status description to help you know where we stand with each effort.*

- **December 2011 ADM requirements** - Continuing to deliver on ADM requirements; awaiting language to adjust some key due dates.
- **Contracts / Task Order Awards** - Waiting to receive the EIB, Transition of Services (ToS), and Functional and Technical Information Exchange TO awards. All are imperative to continue work with Team CSC and meet established program schedule and milestones.
- **Operational Metrics** - Working with AMC business and finance communities to finalize Increments 1 and 2 operational metrics.
- **ToS & Sustainment Organization Decision** - Working with Program Executive Office Enterprise Information Systems (PEO EIS) and AMC to determine which organization / location will sustain LMP after ToS from CSC, slated for no later than FY16.
- **Extended Warehouse Management (EWM) Fixes** - Continuing to provide updates to Joint Munitions Command (JMC) on EWM fixes related to the December 2011 major functional release.
- **Increment 2 - including RDWs and BCL documentation** - See article on page 3.
- **Financial Compliance** - Continuing to work FFMIA and SFIS compliance to meet DoD requirement that all programs be financially auditable by 2017. See article on page 2.
- **Enterprise Data Warehouse (EDW) Reporting** - Supporting AMC to identify and resolve EDW reporting issues and providing additional EDW query training. See article on page 6.
- **Earned Value Management System (EVMS)** - Working with Team CSC to implement an EVMS that meets industry standards.
- **August CIRB-A** - Planning to attend August 2012 CIRB-A to request FY13 funding.



St. Louis Team: LMP's Veteran Quarterback

You can't know where you're going if you don't know where you've been. And for LMP, a large part of our foundation and backbone lies with the support provided by our team in St. Louis, MO.

Led by Ted Mayer, chief, Communications-Electronics Command (CECOM) Software Engineering Center (SEC) St. Louis Division (Wholesale Logistics System Support) and retired Army Colonel with a nearly 40-year career, the 25-member team today continues to manage residual legacy system sustainment. Bottom line, they work with and manage the remaining instances of the Commodity Command Standard System (CCSS), CCSS-Financial, and Standard Operations and Maintenance Army Research and Development System (SOMARDS).

While AMC's mission is to ultimately replace most legacy systems with LMP and the other Army ERPs, several residual processes remain in effect in order to keep the Army running. And because those components are still around, they need experienced support staff to run them... enter Mayer and the St. Louis team. "LMP is now, and it's our future, but without what's left of CCSS, CCSS-Financial, and SOMARDS, Army wholesale finance and logistics would grind to a halt," said Mayer. About 30 percent of the original CCSS still supports the wholesale logistics needs of AMC customers. That equates to approximately 200 applications, over 4 million lines of code, nearly 3,000 source modules, Army requisitions annually using excess stock valued at \$84.6 million, and annual sales of NAMI items that generate approximately \$1.8 billion. "These are formidable statistics and it means that while the St. Louis team isn't at the forefront of LMP, we certainly have its back," Mayer added. He also noted that SOMARDS operates at 90 sites, with thousands of users and handles approximately 1.3 million transactions per month. SOMARDS will be retired once the General Fund Enterprise Business System (GFEBS) is fully deployed in September 2014. CCSS, which will be replaced with the LMP Increment 2's NAMI functionality, and CCSS-Financial, are slated for full disposition in December 2015.

About 60 percent of St. Louis' work is focused on CCSS, with 20 percent on CCSS-Financial, and another 20 percent on SOMARDS. The St. Louis location also is home to a software development lab, which does reimbursable work for AMC, as well as a data center that has multiple AMC Major Subordinate Commands (MSC) as customers.

The small St. Louis team packs a big punch, providing critical mission and business support to customers and the LMP PMO. According to Mayer, the team understands their work will eventually come to an end, but they also recognize that it doesn't make their work, their efforts, or their commitment any less important. Similarly, while St. Louis' mission is very different than LMP's, its efforts are no less critical to keeping materiel cycling through the process and delivered to war fighters around the globe.

"We like to think that if the LMP PMO is the star quarterback, the St. Louis team is the veteran player that still has a lot of knowledge, experience, and support to provide to the team," joked Mayer. "After all, the up-and-comers need someone to learn from!"

2012 Excellence in Government Awards Program

The St. Louis Region Federal Executive Board Excellence in Government Awards Breakfast took place on 10 May 2012. The St. Louis Federal community is over 37,000 strong and there were more than 1,000 individual and team award submissions in 28 categories. Pictured at the right are winners from our St. Louis Team. Additional St. Louis finalists included Ruth Micka, Barb Gegg, the CCSS Team (Barb Gegg, Regina Young, David Limbrick, Charlotte Gilliam, Alexis Wilson), and the Clerical Support Team (Ruth Micka and Paula Hood). Additionally, SEC St. Louis was recognized for support of the Combined Federal Campaign - finalists Don Calloway and the entire organization for the Volunteer Service Award. Congratulations to all winners and finalists!



Left: Ms. Rose Dowgiallo receiving the Federal Executive Board award in the Technical Category



Below: Ms. Rose Dowgiallo and Mr. Ross Coppage holding their Federal Executive Board award in the Technical Team Category



Left: Mr. Al Naegeli (I.) receiving the Federal Executive Board award in the Supervision Category



Meet LMP's SCP Collaboration Team

The LMP PMO and the Supply Chain Planning Business Team Leads (SCP BTL) have put together an SCP Collaboration Team to focus on providing continued improvements to customer service and expansion of Enterprise expertise and understanding.

The SCP Collaboration Team's mission is to create uniform understanding of LMP SCP processes and spread Subject Matter Expert knowledge across the LMP-deployed sites.

How will they do it?

- Membership includes representatives from the Lifecycle Management Commands (LCMCs), AMC, Lead AMC Integration Support Office (LAISO), Logistics Support Activity (LOGSA), Army Materiel Systems Analysis Activity (AMSAA), SCP BTLs, and LMP PMO - which means all key stakeholders are involved with this effort.
- The team hosts bi-weekly meetings where issues/questions/concerns are discussed, trouble-shooted, and resolved, down to the specific-ticket level. This meeting also is a forum for deployed sites to share best practices and processes in order to bring everyone to the same level of expertise.
- Together, the team determines if additional training and/or documentation are needed for any part of the business process.
- And the team works together to continue to find efficiencies within the process.

The SCP Collaboration Team has already made progress toward their goal of improved customer service. For example they created an Enterprise-wide Frequently Asked Questions Document to answer user community needs and developed a consolidated spreadsheet for SCP change requests (CRs), Work Request (WRs), and tickets to better prioritize workload for the Production Support Solution Extension (PSSE) and the Integrated Program Master Schedule (IPMS).

The team's efforts have resulted in the LCMCs coming to a better understanding of LMP and the SCP processes, vetting out concerns before necessitating a ticket to CSC, and better communication among the SCP community on a more frequent basis. The forums provided by the team have allowed the LCMCs to discuss tasks generated by AMC, aiding the sites to collaborate on the rules of engagement, tools within the LMP system that can be used to answer the taskers, and capability to informally ask AMC questions.

The SCP Collaboration Team is leading the way for eventual collaboration teams for each of LMP's business area...so stay tuned to hear about additional Collaboration Teams in the near future!

EDW Training

The EDW training program kicked off on 17 May 2012. This training is important for users because it will provide critical knowledge of the EDW tool and help users write Command, site, and/or process-specific queries to meet unique needs. The goal of the training is to develop an expert Government team that will have less reliance on CSC as we continue our efforts to transition to a Government owned and operated LMP environment.

The LMP PMO will offer courses via Defense Connect Online (DCO) over the next several months, providing two chances to take each course (plus a third course offered for Outside the Continental U.S. (OCONUS) users). See above table for course schedule. Once all courses are complete, the LMP PMO will host a "capstone" session, face-to-face in Marlton, NJ, with all who completed the training. During this final session, the LMP PMO will help users write and manage specific queries. Contact Mike Guerrieri at (856) 988-6151 or michael.t.guerrieri.civ@mail.mil with questions.

Course	Duration	Session 1 Thursday	Session 2 Tuesday	Session 3 (OCONUS)
EDW Query writing Fundamentals 1	2 Hours	17 May 12	22 May 12	21 Aug 12
EDW Query writing Fundamentals 2	2 Hours	31 May 12	5 Jun 12	21 Aug 12
Advanced Navigation	1 Hour	14 Jun 12	19 Jun 12	22 Aug 12
Variables and Calculations	1 Hour	26 Jun 12	28 Jun 12	22 Aug 12
Conditions and Exceptions	2 Hours	12 Jul 12	17 Jul 12	22 Aug 12
Charts	1 Hour	26 Jul 12	31 Jul 12	23 Aug 12
Information Broadcasting	1 Hour	9 Aug 12	14 Aug 12	23 Aug 12



LMP @ International Conference In Support of ERP Improvements

*By: Bill Lynch, Office of the Deputy Chief Management Officer -
DoD ERP Requirements Task Force*

In April 2012, Gabe Saliba, LMP product director, attended the 26th Defence Interest Group (DEIG) and Defense Development Requirements (DDR) Task Force meeting in Stockholm, Sweden. Hosted by rotating military members, this session brings together defense organizations from around the world that utilize SAP to share best practices and have a voice in future SAP development. Mr. Saliba, along with representatives from the U.S. DoD, Global Combat Support System - Army (GCSS-Army), and the U.S. Navy, represented the United States' ERP interests, and offered insight, input, and information on how SAP and other countries can work together to make all ERPs better.

U.S. DoD ERP One Voice Forum

In the U.S., the DoD has something called the ERP One Voice, which is a collaboration forum that facilitates the sharing of challenges and successes across ERP communities. The forum discusses everything from design and implementation to development, deployment, and sustainment, and shares information with other U.S. and international defense ERP users, as well as ERP vendors. It is designed to leverage the U.S. DoD's significant investment in ERPs by fostering Business Process Reengineering (BPR) through adoption of ERP commercial-off-the-shelf (COTS) processes and identifying COTS software gaps that inhibit adoption of ERP processes and business solutions.

The ultimate goal of the ERP One Voice is to stimulate valuable and far-reaching information exchange that permits ERP programs to provide timely support for U.S. field forces with process and data integrity and visibility, while reducing the total cost of ownership of the business processes.

International Engagement

The U.S. DoD's ERP One Voice is a member of the DEIG, a senior-level strategic group that meets twice a year, and the DDR Task Force, which addresses more functional and technical items, and meets three times per year. The DoD ERP One Voice forum coordinates with DEIG / DDR with an understanding that cooperation enables lower development and maintenance costs, improves product performance by influencing development, improves product knowledge, and shares lessons learned.

A wide variety of functional subjects were discussed at the April meeting, including Supply Chain Management (SCM), Security, Defense Forces and Public Security (DFPS), and Mobile Defense and Security (MDS), with briefs from many attending nations and SAP. Of note, participating countries and organizations were interested in LMP's experience with EWM and ammunition. By the end of the meeting, Mr. Saliba agreed to host a webinar to share LMP's experiences, as well as visit with the Canadian Department of National Defense to discuss their ammunition efforts.

DEIG / DDR Benefits for LMP

Time spent actively talking with and listening to other defense organizations, discovering focused paths, sharing insights, and receiving interactive feedback has the enormous potential to save LMP (and other DoD ERPs) time and energy. Engaging these groups with SAP "in the room" also enables better ERP products and functionality.

In the end, the most critical component to ERP evolution is to know the software and where gaps/faults exist, share that information across defense programs around the world, and together determine how to best deliver that information to achieve optimal effect. So, evolution is the key term and LMP's engagement with the DoD ERP One Voice and DEIG / DDR Task Force can - and will - shape the future of ERPs.

As LMP embarks on a new phase of development (i.e. Increment 2), it is critical that its voice be heard. When combined with the voices of other DoD ERP programs and international Ministries of Defense, we can build genuine best defense practices within the SAP COTS framework and truly impact the future of ERPs that support war fighters serving different countries around the globe.





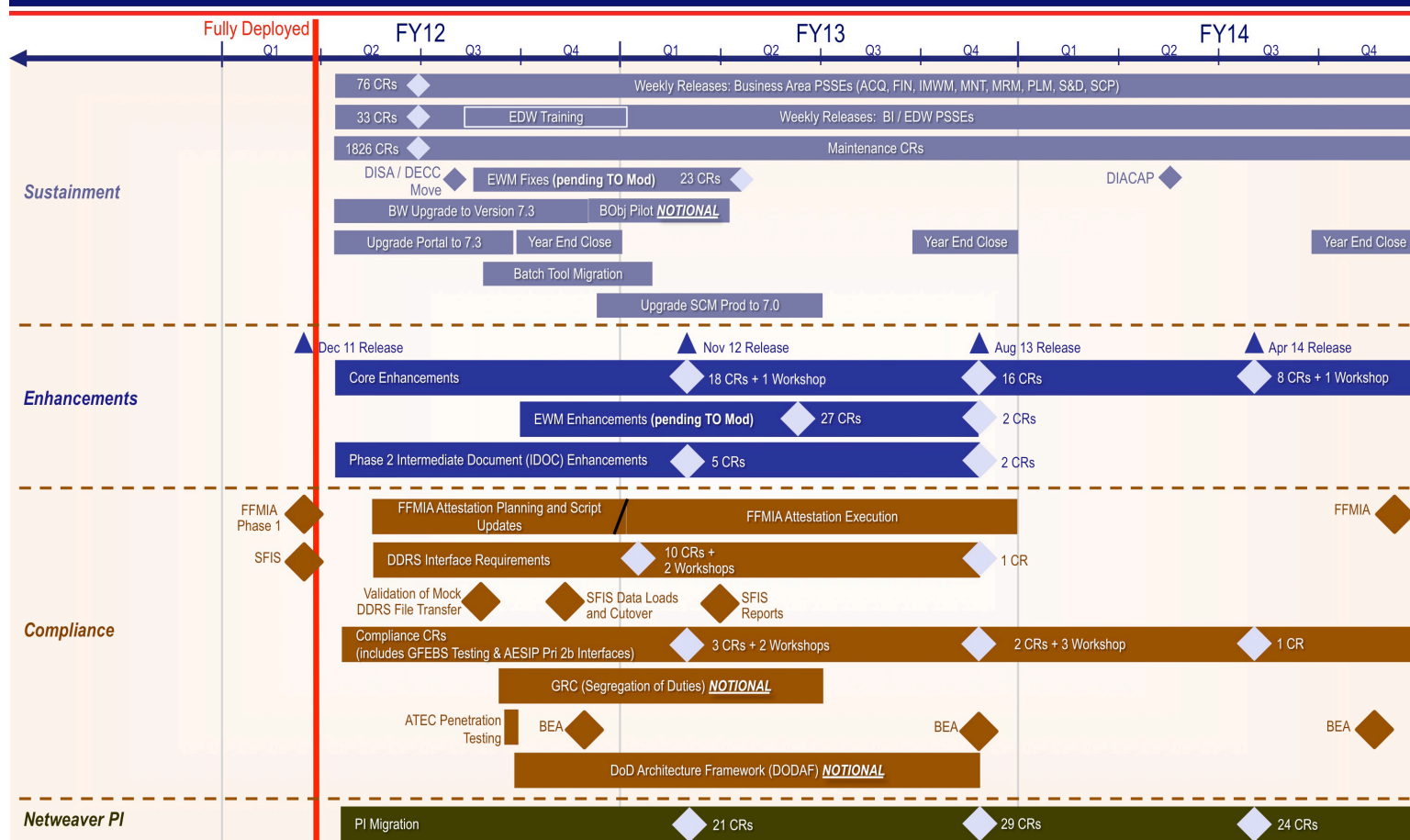
LMP General Info Chart: Program Schedule - Increment 1

In upcoming editions of *LMPEXpress*, we will continue to share with you one general information chart about LMP.

These charts are great reference tools and can be used in briefings you may be giving on behalf of the program.

To obtain the most recent version of any of the charts that will be featured here, please contact Paul Tassiello at (856) 988-4520 or paul.j.tassiello.ctr@mail.mil.

Program Schedule – Increment 1



ACQ = Acquisition
AESIP = Army Enterprise Systems Integration Program
ATEC = Army Test & Evaluation Command
BEA = Business Enterprise Architecture
BI = Business Intelligence
BOB = Business Objects
BW = Business Warehouse

CR = Change Request
DDRS = Defense Departmental Reporting System
DECC = Defense Enterprise Computing Centers
DIACAP = DoD Information Assurance Certification and Accreditation Process
DISA = Defense Information Systems Agency
DoD = Department of Defense

DoDAF = Department of Defense Architecture Framework
EDW = Enterprise Data Warehouse
EWM = Extended Warehouse Management
FFMIA = Federal Financial Management Improvement Act
FIN = Finance
FY = Fiscal Year
GFEBS = General Fund Enterprise Business System

GRC = Governance, Risk, and Compliance
IMWM = Inventory Management/Warehouse Management
MNT = Maintenance
MRM = Manufacturing / Remanufacturing
PI = Process Integration
PLM = Product Lifecycle Management
PSSE = Production Support Solution Extension

S&D = Sales & Distribution
SCM = Supply Chain Management
SCP = Supply Chain Planning
SFIS = Standard Financial Information Structure
TO = Task Order

QUESTIONS?

Have ideas, comments, or suggestions for the *LMPEXpress*?
E-mail them to: christine.mcmahon2.ctr@mail.mil.