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Greetings Team!

Mr. W. Jordan Gillis,
Acting Assistant Secretary of the Army
(Installations, Energy and Environment)



I'm honored and excited to be the next Acting Assistant Secretary of the Army for Installations, Energy and Environment, and am humbled and grateful for the opportunity to work with all of you. So far, I've only had an introductory look into the great work that you've been doing but I am very impressed.

My perspective is colored by two things. First, I spent several years in the Army living and working at installations such as Fort Sill and Fort Stewart and as a downrange user of energy and end-use adherent to our environmental policy.

Second, and more recently, I've spent the last decade as an advisor in the energy industry working primarily with electric utilities across the country.

My motivation now is to serve the administration and the Soldiers, Families, and Civilians of the Army.

It is clear that Mr. Randy Robinson has done an outstanding job in this role and leaves me with big shoes to fill. Fortunately, he has gone above and beyond to facilitate an efficient and effective transition.

I look forward to meeting you all and learning more about the details of our ongoing work doing great things in IE&E!

Jordan Gillis



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It Was a Great Fiscal Year!

Many respect worthy accomplishments occurred in fiscal year 2017. This was, in large part, due to your and our Army partners' dedication and drive to make positive change.

Some examples include:

- Unprecedented collaboration and teaming.
- Establishment of the Installation Management Readiness Board of Directors.
- Facilities Readiness Drivers.
- Increased Army—wide understanding and support for Installations of the Future efforts, to include a well-received Association of the United States Army Soldiers' Forum.
- Army received numerous Office of the Secretary of Defense level Environmental and Energy Awards.
- Excellent management of and StratComm on PFOS/PFOA and other environmental challenges.
- Army Energy Programs lead the Department of Defense in many areas.
- Increased focus ensuring operational and renewable energy efforts on obtaining "Energy Security" or energy prices below grid parity.
- Well publicized Energy Action Month.
- Finalized sale of Fort Monroe Land to Commonwealth of Virginia.
- Restructured Residential Community Initiative Project loans.
- Began construction on the National Museum of the US Army.

Mr. J. Randall Robinson, performing the duties of Principal Deputy Assistant Secretary of the Army (Installations, Energy and Environment)



These are just some of the examples of your contributions to our Army, Soldiers, and Families. Each of you are making a difference.

This month we were fortunate to have Mr. Jordan Gillis come on board as the PDASA and Acting, ASA (IE&E). The Army is blessed to have his leadership, passion, and drive. He will make a difference. Thank you for welcoming him so warmly.

Great things will continue to happen in IE&E and our Army.

Keep making a difference!

Randy Robinson

Team IE&E:

The CFC pledging system (www.opm.gov/ShowSomeLoveCFC) is now fully functional and ready for your pledges! Please visit the site to search among the more than 11,000 participating charities to find the causes you care about. If you already made a pledge via the system, please take a few moments to log into your account and update Your Profile to identify the ASA IE&E office; this will ensure we receive credit for your pledge.

As your CFC Manager I am here to help! If you need any information or assistance please call or email. I have step-by-step instructions to guide you through the giving process.

Thank you for helping us *Show Some Love* for those in need!

Very respectfully,
Michelle R. Soares

The Executive Office

During the last few weeks in September 2017 the Executive Office witnessed a transition in the Executive Officer / Chief of Staff position for the Assistant Secretary. Col. “Rollie” Miller turned over the duties and responsibilities of XO/CoS to incoming Col. “Shawn” Wells.



Before coming to the Pentagon, Col. Wells’ (left) previous position was with U.S. Forces Afghanistan as the garrison commander for Bagram. Prior to that he was commander, Rheinland-Pfalz garrison in Germany. He is not a stranger to the D.C. area. Prior to Germany he was as special assistant to the commanding general of the Joint Force Headquarters National Capital Region, U.S. Army Military District of Washington.



Col. Miller (right) will be in the D.C. area for a few weeks before officially retiring. He says he doesn’t want a big retirement ceremony. Col. Miller and his wife Jolene simply want to ride off into the sunset and the next phase of their lives.

ASA (IE&E) Civilian of the Quarter Second Quarter – 2017



Ms. Maria Margary

The Civilian of the Quarter for the Second Quarter in 2017 was announced during the July Town Hall. Ms. Maria Margary, the executive assistant to the Principal Deputy Assistant Secretary of the Army (IE&E) received the honors. Maria briefly left the Pentagon, but luckily was able to return a few weeks later.

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The Communicator

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Contributions to this publication are welcome. Deadlines are the third Monday before the month of publication.
The next date of publication will be January 2018.

On the cover: One of the many murals provided by AUSA during their annual symposium. (See pages XX and XX)



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Professional Development at the U.S. Capitol

ESOH Offsite



Mr. Eugene Collins presented the Army coin to Mr. John Kane, senior professional staff member of the Senate Environment and Public Works Committee.

On July 6, 2017, Mr. Eugene Collins, deputy assistant secretary of the Army for Environment, Safety and Occupational Health (ESOH) offsite office professional development event on the U.S. Capitol grounds for ESOH and Assistant Chief of Staff for Installation Management personnel.

The offsite focused on the legislative branch of government. The developmental event included a question and answer session with a senior professional staff member of the Senate Environmental and Public Works Committee, Mr. John Kane, about the inner workings of committee staffs.

Mr. Kane discussed his background and experience on the Hill as well as the roles of staffers for personal offices and committees. Audience members also asked several substantive questions about the EPW committee’s work that Mr. Kane answered candidly. Among them, he expressed that the Committee minority supports increasing funding for waterway infrastructure, preventive maintenance on drinking water infrastructure, authority for U.S. Army Corps of Engineer (USACE) to budget and plan beyond one year out, and facilitating greater transparency for affected communities and stakeholders on USACE project planning and status.

Mr. Kane expressed strong support and admiration for the USACE. He also highlighted the importance of information sharing with the Army and the value of Congressional and Staff Delegation travel for his committee, especially is it relates to Civil Works projects.



Mr. Collins thanked Mr. Kane, saying his historical and current-day overview of environmental and public works matters was highly-informative and armed the offsite visitors with proven perspectives for successful future engagements. He said, “We particularly appreciated your personable demeanor that facilitated open dialogue by participants.

We now have gained a better outlook on the inner workings of a Congressional Staffer and the Legislative Branch.”

Synchronization and Modernization of the Army’s Safety and Occupational Health Program

The Army’s Soldiers, Civilians, and their Families are its most valuable resource. Incorporating Safety and Occupational Health (SOH) into daily activities is a major priority for the Army. The Army SOH initiatives ensure our servicemen and women are educated and apply risk management principles to their on- and off-duty activities, with a focus on warfighting capabilities, while remaining safety stewards of our working and living environment. The Army’s primary guidance on safety is defined by Army Regulation (AR) 385-10: *The Army Safety Program*. Although this program is well-established, leadership has determined the current SOH program must be synchronized with evolving requirements, goals, and performance measures. Seven Business Process Re-engineering (BPR) working sessions occurred between August 2016 and April 2017. The purpose of the BPRs was to improve both the efficiency and effectiveness of Army SOH business processes.

- As a result, the Army is taking the following key actions:**
- *Revise AR 385-10 to fully comply with Department of Defense (DoD) Instruction 6055.01 – DOD SOH Program, which requires military services use SOH management systems across all operations and activities. These systems provide an integrated approach to managing the Army’s SOH program with the ultimate goal of reducing injuries and illnesses in the workplace, with emphasis on continual improvement.*
 - *Ensure Army policy is aligned with the Army Environment, Safety and Occupational Health Strategy 2025, which provides near-term SOH goals/objectives, and performance measures.*
 - *Use the SOH governance process to enable senior leaders to make informed decisions regarding compliance with public law, adherence to Army regulations, and effective integration of SOH strategy, policy, priorities, and requirements.*
 - *Develop an enterprise-wide information technology management system to support the collection and organization of Army SOH program data.*

Subject matter experts from across the Army SOH community participated in the BPRs. The topics included: Mishap and Near Miss Reporting and Investigation; Hazard Controls, Corrective Actions and Abatement; Inspections and Assessments; Chemical Safety, Biological Safety, and Radiation Safety; Explosives Safety; Occupational Health; and SOH Process Synchronization. The “lessons learned” from these sessions may influence the direction of SOH policy and programs in ways that preserve readiness to the force. The actions noted are critical to the Army in continuing the downward trend in the number of occupational and off-duty injuries, illnesses, and deaths occurring over the past decade. The Army operates in a complex world and must adapt by modernizing its SOH program in order to promote excellence and enable warfighter readiness.

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A Little Fun & Photo Magic

Fort Carson Celebrates Future Candlewood Suites Hotel with Groundbreaking Event

Submitted by: ODASA (IH&P)

Fort Carson, Colo. - Groundbreaking ceremonies for the future Candlewood Suites hotel on Fort Carson took place Thursday, September 7 at the current InterContinental Hotels Group Army Hotel on post.

The event included remarks from Lendlease and IHG Army Hotels representatives. In attendance was Scott Chamberlain, chief, capital ventures, office of the deputy assistant secretary of the Army, and Col. Ronald P. Fitch, Jr., Fort Carson garrison commander.

“The goal of the Privatization of Army Lodging (PAL) Program is to support our service members by providing an excellent on-post lodging experience and providing long-term sustainment of the facilities in support of the mission,” said Chamberlain.

“This is a very successful program and we’re proud to watch

it grow and bring convenience and comfort to service members across the country.”

The new hotel on Fort Carson will feature a mix of one and two bedroom suites and studios, with several ADA rooms distributed throughout. Amenities include fully equipped kitchens, a 24-hour convenience center, a business center, a swimming pool, a fitness center, a guest laundry room and a gazebo area.

“Service members and government travelers who make their way to Fort Carson will now have a comfortable, conveniently-located hotel to make their travel a little less stressful,” said Gretchen Griffin, senior vice president and general manager for Lendlease’s PAL Program.

“Our partnership with the US Army has allowed us to bring commercial-grade facilities with excellent guest service



on-post, and we are proud of the success of the program.”

Part of the Privatization of Army Lodging program, Lendlease is the owner, developer, design-builder and asset manager for the hotel. IHG is the hotel operator and manager of IHG Army Hotels, which are located on 40 US Army installations and provide service and amenities tailored to meet the needs of military travel.

New Excess Capacity Analysis Sent to Congress by Secretary Mattis

By: Andy Napoli, Program Analyst
ODASA (IH&P)



On October 6, 2017, Secretary of Defense Jim Mattis sent a long-awaited Infrastructure Capacity analysis and accompanying report to Congress. This analysis was required by section 2815 of the National Defense Authorization Act (NDAA) for fiscal year - 2016 (Public Law 114-92).

The Army had actually conducted and submitted its part of the analysis in calendar year 2016, but the Office of the Secretary of Defense held the report until the incoming Administration had a chance to review its findings.

The analysis used a specific kind of parametric methodology that has been conducted on three previous occasions: in 1998, 2004, and April 2016. Each of these prior parametric analyses was reviewed by the Government Accountability Office (GAO), and this October 2017 report will also be reviewed by GAO. All of these analyses used a common approach to measuring aggregate excess capacity at the service component level.

The analysis by design did not examine individual installation excess capacity, because that level of analysis can only truly be done as part of an authorized Base Realignment and Closure (BRAC) round. To that level of individual installation capacity analysis outside of the BRAC process would generate considerable anxiety in certain defense communities, because the results would become public but without a clear and transparent process to develop and review recommendations to address the identified excess capacity at each installation. Real estate and other markets in those communities could become clouded or complicated in that circumstance, as stakeholders sought to speculate what the odds might be of any given installation surviving a future BRAC round.

The April 2016 and October 2017 parametric capacity analyses for the Army used the same metrics and measures of infrastructure. For example, the number of acres of Army installations that mostly conduct maneuver training is the same in both reports. What has changed was the force structure analyzed.

The April 2016 report used the projected Army force structure reflected in the President's Fiscal Year 2016 budget, extrapolated to fiscal year 2019. That budget assumed the Army would have 450,000 Active Component Soldiers, with 30 Brigade Combat Teams (BCTs) in the Active Component.

Using the previous methodology reviewed by GAO, the Army calculated an aggregate excess capacity of 33 percent. The fiscal year 2016 NDAA Section 2815 mandated that the Army's fiscal year 2012 force structure be used in the excess capacity calculations. Given that the Army's force structure was 562,000 for the Active Component and 44 AC BCTs, it is not surprising that the October 2017 calculated excess capacity was lower using those prescribed force structure baseline, at 29 percent.

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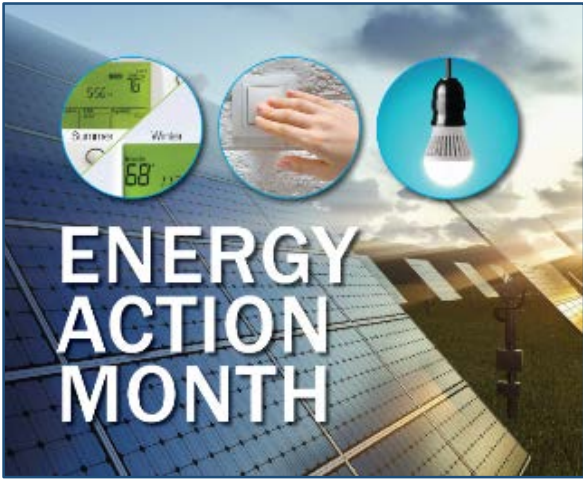
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Energy Resilience Enables Army Readiness

"In today's complex and dispersed global warfare environment, the need to improve energy resilience, reduce energy consumption, and reduce costs has never been more urgent."

Mr. Jack Surash, Acting Deputy Assistant Secretary of the Army (Energy and Sustainability)



The Army is “energy resilient” insofar as it is able to adjust quickly to disruptions in the availability of land, water, and energy resources. Executive Order 13653 defines “resilience” as “the ability to anticipate, prepare for, and adapt to changing conditions and withstand, respond to, and recover rapidly from disruptions.” Greater energy resilience allows for a more ready and responsive Army force posture and bolsters the global network of installations that protect U.S. interests and those of our allies.

Given that the Army is the largest consumer of electricity in the federal government, the importance of energy resilience cannot be overstated. In 2016 alone, the Army spent more than \$1 billion on facilities energy and over \$895 million on fuel costs. The sheer scope of the Army’s energy consumption underscores the need for constant attentiveness to the way the Army uses, conserves, and generates energy.

Energy resilience is a critical component of Army readiness for both Operational and Installation mission requirements. The Army’s Operational Energy efforts involve the energy and associated systems, information, and processes required to train, move and sustain forces and systems for military operations. The Operational Energy program provides advantages in the form of extended range, endurance, flexibility, and resilience as well as enhanced mobility and freedom of action.

The Army is improving installation energy resilience through every possible method, including privately financed projects that diversify and increase the supply of resilient energy resources on or near its installations. Some of these projects take the form of renewable and alternative energy developments. For example, the Redstone Arsenal, Alabama, 10-megawatt (MW) solar project will include a 1-MW battery storage system and will be the Army’s first large-scale energy storage solution.

The 65-MW wind and solar hybrid project at Fort Hood, Texas is the largest renewable energy project in Army history. The Fort Hood project will save the Army approximately \$2 million per year, and is projected to reduce costs by more than \$100 million over the contract term. Through projects of this kind, the Army is enhancing the resilience of its installations with energy that is more diverse, affordable, and sustainable.

The Army’s energy-cost-saving initiatives have already led to substantial progress. In 2017, the Army reached \$2.6 billion in third party investment in energy-saving projects under the Energy Savings Performance Contracts (ESPC) and Utility Energy Services Contracts (UESC) program. Investments in ESPCs and UESCs allow the Army to install modern, energy-and-water-efficient equipment that is more reliable and requires less maintenance. The Army uses the resulting savings to pay for these projects and, once the costs have been paid, retains all subsequent savings.

This October, the Army is raising awareness of these top-level initiatives. Additionally, Energy Action Month serves as an opportunity to remind individuals of the steps they can take to help. Even small actions can have a large impact. I encourage Soldiers, Family Members, Civilians, and members of our contractor team to do your part by turning off unneeded lights when leaving a room, unplugging electrical items when not using them, using a fan instead of air conditioning to stay cool in the warmer months, and engaging in other conservation initiatives. Taken together, these everyday actions can make a significant contribution to the Army’s drive toward energy resilience, efficiency, and cost reduction.

Attentiveness to energy-saving practices can also help cut costs at home. Washing clothes in cold water, sealing window and door frames, installing a programmable thermostat, and switching to energy-efficient light bulbs are just a few energy-saving tips for your household. These small steps can have a substantial effect on your personal finances and reduce your environmental footprint.

There is a wealth of pertinent information available online throughout the year. The Office of the Deputy Assistant Secretary of the Army (Energy & Sustainability) website provides useful information about programs, policies, and events relating to energy in the Army. That site can be found at: <http://www.asaie.army.mil/Public/ES/>.

The Army’s drive to improve energy resilience continues year-round. It is always a good time to inform, educate, and encourage each Soldier, Family Member, and Civilian, to enable Army readiness through energy resilience. The Army mission depends on everyone’s support.

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Replace the home's five most frequently used light fixtures or bulbs with models that have earned the ENERGY STAR. You can save \$75 each year.

Use a power strip for electronic equipment (not just computers) and turn it off when not in use -- average savings is \$100 and up to 12% of annual electric bill.

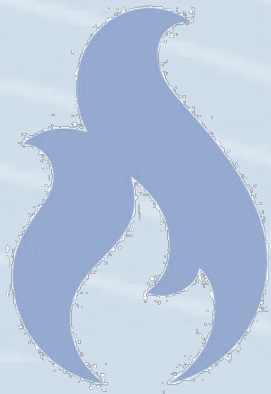
Turn off computer monitors at the end of the day. It costs about 21 cents per day, or about \$75 per year when computer monitors are left on.

Adjust the home thermostat 7 to 10 degrees for eight hours a day -- average savings is \$83 and up to 10 percent annually on cooling and heating bills.

Regularly defrost manual-defrost freezers and refrigerators; frost buildup decreases the energy efficiency of the unit. Don't allow frost to build up more than one-quarter of an inch.

ENERGY ACTION MONTH
ENERGY SAVING TIPS

A Busy Energy Action Month



By: Mr. “Jack” Surash

While walking the Pentagon corridors and the ASA (IE&E) office spaces, you may have noticed a series of new posters inviting you to join the Army’s observance of Energy Action Month (EAM).

This year, our theme was “Energy Resilience Enables Army Readiness.” We have been very busy collaborating with key energy stakeholders in preparation for this effort. We formed an Inter-Agency Working Group to synchronize EAM outreach efforts between the Office of the Assistant Chief of Staff for Installation Management, the Office of the Chief of Staff for Public Affairs, the Office of the Chief Legislative Liaison, the Office of the Administrative Assistant to the Secretary of the Army, the United States Army Corps of Engineers, Installation Management Command, United States Army Reserve, United States National Guard, and others.

We developed a Bugle Call with key EAM talking points, an Army leadership memorandum signed by Mr. Randy Robinson and Lt. Gen. Gwen Bingham, a public service announcement from the Sergeant Major of the Army, the ASA (IE&E) Pentagon hallway display, InfoNet advertisements for the National Capitol Region buildings, posters for offices and hallways, and informational materials for the ODASA (ES) Website and social media.

In addition, energy-related STAND TO! have been published throughout the month, along with articles in the Military Engineer, Public Works Digest and the Corps Environment.

We also joined congressional staffers for a lunch meeting to keep Capitol Hill apprised of our efforts. Five senior Army leaders led the briefing, which drew a tremendous turnout from about 30 congressional offices.

In addition to our work within the Army community, my team led an EAM Interagency Working Group, conducting recurring meetings to coordinate efforts with the Office of the Secretary of Defense, Navy, Air Force, Marine Corps, Department Of Energy, Army and Air Force Exchange Service (AAFES), and Defense Commissary Agency (DECA). AAFES and DECA will feature Army Energy Action Month posters in all of their stores and offer sales on energy-efficient products throughout October.

Energy Action Month was an opportunity to highlight the Army’s reliance on secure and reliable access to energy to perform its mission, support global operations, and defend the nation. In today’s complex and dispersed global warfare environment, the need to improve energy resilience, reduce consumption, and reduce costs has never been more urgent.

Excess Capacity Analysis Sent to Congress

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Each installation was categorized by predominant use, and then a metric of infrastructure and a metric of force structure was chosen for each category. This ratio of force structure-to-infrastructure is referred to as "base loading." For example, for Maneuver installations, the base loading metric was the number of acres of Maneuver installations divided by the number of Maneuver Battalion Equivalents in the Active Component. This provides a rough ratio of acres per unit. That is then compared with a historical baseline of base loading that was used in all prior runs of the parametric capacity analysis -- which was the year 1989.

The fiscal year 2012 Army base loading was compared to the fiscal year 2089 base loading to determine whether the fiscal year 2012 force was consuming or base loading more or less infrastructure than the Army was using in 1989.

If the Army is consuming more infrastructure per unit of force structure than would be the case using the 1989 base loading data, then the Army's excess capacity is calculated to have increased by some percentage. The methodology's main value is to provide an aggregate excess estimate that informs stakeholders whether doing a deeper analysis at the individual installation level, is worth pursuing further (such as in a BRAC process).

Importantly, the National Guard was not included in this analysis, for several reasons. First, National Guard assets and infrastructure are not always owned by the US Army or the Federal Government.

Because of this, the Army does not have unlimited access to the Guard's facilities and installation assets for stationing purposes. The Governor would need to provide permission to the Army to station or assign other units at a state-owned facility, as a Constitutional matter. Further, the Guard because of its state mission is inherently more permissive to the Army to station or assign other units at a state-owned facility, as a Constitutional matter. Further, the Guard because of its state mission is inherently more dispersed in its infrastructure than the Army or US Army Reserve. In many places in the US, the National Guard has at least one facility in every county, and some counties have several. Similarly, many Guard facilities are used by the local community -- military uses are not the sole function performed.

Using the same metric to measure the Guard that is used for the Active Component would generate a very high excess capacity estimate that would be misleading, and unintentionally inflate the Total Army's estimate of excess capacity. For these and other reasons, the Guard was left out of the analysis (as it was in all prior analyses). Although in a future BRAC round, the National Guard would participate in developing recommendations and providing input into other BRAC-related decisions.



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The Benefits of Collaborative Leadership Development

By: William “Bill” Meyer, LNO
ODASA (SI)

According to Mr. D.W. Pittman, director of the U.S. Army Engineer Research and Development Center (ERDC), the Center is a premier research organization solving the toughest challenges faced by our Nation and military today.

The ERDC is composed of seven laboratories and conducts research and development supporting the Soldier, military installations, civil works projects, other federal agencies, state and local municipalities.

ERDC labs collaborate on R&D in five major areas: Military Engineering, Environmental Quality and Installations, Water Resources, Geospatial Research and Engineering and Engineering Resilient Systems.

In 2014, the ERDC and the Offices of the Assistant Secretary of the Army (Installations, Energy and Environment) OASA (IE&E) began a leadership development initiative to provide scientists and engineers an opportunity to experience the Planning, Programming, Budgeting and Execution process (PPBE).

The PPBE process develops the Program Objective Memorandum (POM), a database that outlines how resources will be distributed in the Army Budget. Every fiscal year Army programmers produce a POM which displays the Army program over a six-year period. The approved annual POM is forwarded to the Office of Secretary Defense (OSD) for inclusion in annual submission of the President’s Budget.

Every six months a new scientist or engineer from the ERDC serves as a Liaison Officer (LNO) for the Deputy Assistant Secretary of the Army – Strategic Initiatives (DASA-SI).

While on assignment with the DASA-SI the LNO experiences first-hand, the PPBE process. The Liaison attends many of the meetings that are a part of this process, such as the weekly Program Evaluation Group

INNOVATIVE SOLUTIONS FOR A SAFER, BETTER WORLD

(PEG) meetings covering six focus areas; Organizing, Manning, Training, Equipping, Sustaining and Installation.

The LNO may also attend one or two weekly status meetings documenting the progress of the PPBE process. The DASA-SI also assigns the LNO assignments which develop greater breadth of knowledge into how the Strategic Integration process operates in the OASA structure.

Through the combination of assignments and meeting attendance the individual gains a thorough insight into how the programs ERDC supports are developed, discussed, approved, scheduled and funded.

The benefits to IE&E of the ERDC collaboration include an opportunity to educate the OASA about the latest research being conducted at ERDC labs. Two notable examples include ERDC’s cutting edge research on Automated Construction of Expeditionary Structures (ACES) and the Smart and Resilient Installations program (SăRI).

ACES uses an additive manufacturing process to “print” semi-permanent structures in a theater of operation. The ERDC Construction Engineering Research Laboratory in Champaign, Illinois has successfully three-dimensionally printed a 512 square foot concrete structure called a B-Hut

SăRI seeks to improve installation readiness and resilience by leveraging internet of things (IOT) sensor capabilities and BIG DATA to optimize and prioritize built and natural infrastructure enhancement and maintenance through advanced tools and analytics. DASA-SI is watching and contributing to this effort.

The culmination of the collaboration between OASA IE&E and ERDC results in a “Win - Win” for both organizations, enhancing the understanding and benefits of research to the OASA IE&E and producing better trained Scientist and Engineer Leaders for the ERDC. Anyone wishing to learn more about ERDC and its mission set can contact, Bill Meyer in the Strategic Integration area.



A barracks hut constructed with the Automated Construction of Expeditionary Structures is a new construction technology that prints concrete structures. The printer reduces building materials shipped by half and construction manpower requirements by 62 percent when compared to expedient plywood construction in overseas military construction. This hut resides at the Construction Engineering Research Laboratory in Champaign, Illinois. (Photo by Mike Jazdyk, ERDC PAO)



SăRI Concept – real-time installation management and maintenance analytics to optimize resource applications ensuring optimal warfighter readiness.

The Offices of the Assistant Secretary of the Army (Installations, Energy and Environment) benefits from professional exchanges with the U.S. Army Corps of Engineers' Engineer Research and Development Center. Mr. William Meyer is on temporary duty with OASA (IE&E) from ERDC Headquarters. He has a background in Geography and Natural Resource management. He wrote this article on a topic of professional interest describing the benefits of Collaborative Leadership Development.

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A Little Fun & Photo Magic



The U.S. Army's Installation Management Community Taking and Making Opportunities at AUSA

By: Dennis K. Bohannon
Master of All Things AUSA

The U.S. Army's Installation Management Community both took opportunities and provided opportunities during the Association of the United States Army's Annual Meeting and Exposition in Washington D.C., 9 – 11 October 2017.

The Installation Management Community this year consisted of: The Office of the Assistant Secretary of the Army for Installations, Energy and Environment; The Assistant Chief of Staff for Installation Management; The Installation Management Command; The U.S. Army Corps of Engineers.

During the three day 2017 professional development forum in the Walter E. Washington Convention Center, the Installation Management Community offered several opportunities for conference attendees and media to interact one-on-one with Installation Management senior leaders as well as a wide variety of experts in all areas of installation management. They include "Meet the Team" opportunities, Small Group Presentations, the Warrior's Corner and media engagements.

Again this year, AUSA provided the Installation Management Community an Assembly Area on the main exhibit floor.

Over the past few years, the IMC Assembly area has become very popular as it provides visitors to the Symposium the opportunity to meet with dozens of senior leaders and various subject matter experts within the Installation Management Community. It has also become an important venue for visiting local, regional, and state community leaders to meet with the installation personnel their communities support.

The 54 subject matter experts were available to informally discuss various aspects of installation management, services and programs. Many informal conversations evolved into more formal one-on-one discussions.

A listing of Leaders and subject matter experts visits, their particular areas expertise and the dates and times they were available were posted at the Installation Community assembly area, distributed to congressional staffers, visiting community and civic representatives, veteran service organizations, military service organizations, and media representatives.

In all, there were 114 casual or informal conversation engagements, 97 significant engagements for specific discussions, card exchanges, etc., all spread across 87 "Meet the Team" time slots, with many subject matter experts signing up for two or three different time slots.

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Many meetings, and a patient wait by Col. William Darby, ODASA (ESOH)

Taking and Making Opportunities at AUSA

Small Group Presentations

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An added opportunity within the IMC Assembly Area was small group presentations by various Installation Management Community leaders.

In addition to the ASA (IE&E) presentations: Command Sergeant Major Melissa Judkins, Installation Management Command gave a presentation called “Rugged Professional.”

Dr. Aaron Frank, information scientist, Rand Corporation presented “Installations of the Future: Data Analytics to Support Warfighting Readiness.” Brig. Gen. Brad Dreyer, HQDA G-8 presented “Installation Funding Strategy: Divest, Reshape, Invest.”

Space and seating was limited to about 25 visitors, but all were well attended and received.



There was an “Office of Energy Initiatives Portfolio Update and Project Opportunities,” with Mr. Mike McGhee, and Ms. Krista Stehn from the Office of Energy Initiatives.

On Wednesday, Mr. J.E. “Jack” Surash, P.E., acting deputy assistant secretary of the Army for Energy & Sustainability discussed “The Army’s Energy and Sustainability Program.”

Mr. Richard Kidd, deputy assistant secretary of the Army (Strategic Integration) discussed “Installation Futures,” on Tuesday afternoon, then again on Wednesday morning.



Media Opportunities

Federal News Radio

Media engagements included an interview with Mr. Randy Robinson and Federal News Radio’s Tom Temin. Temin titled the interview “The Army is rethinking its facilities.” He noted in the interview that, “They support operations. They house families. They store everything a big Army might need.”

Now, Temin says, the Army is rethinking its facilities ... and thinking more about Installations of the future.

You can hear the entire broadcast at:
<https://federalnewsradio.com/federal-drive/2017/10/randy-robinson/>



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Warrior's Corner at the Army Exhibit

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The Association of the United States Army Warriors Corner presentation “Army Installations of the Future: Enabling Warfighter Readiness” was held within the Army Exhibit at the Walter E. Washington Convention Center, 10 October, 2017.



Lt. Gen. Bingham discussed the needs and challenges for creating energy resilience, leveraging emerging technology, innovating service delivery and mitigating technological vulnerabilities.



The presentation was introduced and moderated by Mr. Richard Kidd, deputy assistant secretary of the Army (Strategic Integration) and featured speakers Mr. J. Randall Robinson, acting assistant secretary of the Army for Installations, Energy and Environment, and Lt. Gen. Gwen Bingham, assistant chief of staff for Installations Management. The presentation was followed by questions and answers.

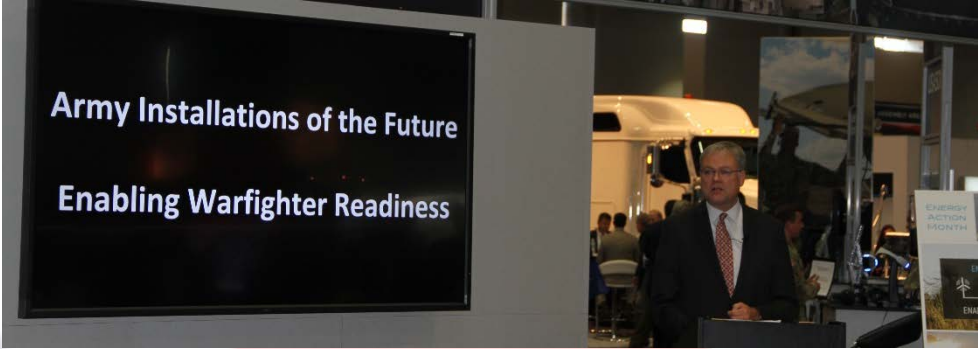
You can also watch the “Warrior Corner” webcast at:
<https://www.army.mil/article/195528/>



Mr. Richard Kidd began the presentation with the video “Evolving Threats to Army Installations in a Complex World.”

The video describes how the Army is closely watching 12 trends that shape the operational environment. Some of the trends include cyber, artificial intelligence, big data, climate change, robotics, and collective intelligence.

As discussed in the video by Gen. David Perkins, commanding general of the Training and Doctrine Command and Mr. Richard Kidd, deputy assistant secretary of the Army for Strategic Integration, threats from these trends affect not only distance fighting, but maneuverability at home.



Mr. Robinson talked about how we, as an Army, need to change how we think about installations for the future, as the battlespace is being redefined. He said Installations are no longer a safe haven. They are part of Multi-Domain Battle's Strategic Support Area and constantly under attack. He noted that threats have changed and continue to evolve – cyber, information warfare, hybrid warfare, and more capable conventional and unconventional adversary forces present new challenges.

You can see the video
“Evolving Threats to
Army Installations in a
Complex World” at:
<https://www.army.mil/article/195390/>



Installations, part of the strategic support area within multi-domain battle, are the initial maneuver platforms of the Army. They are at increased risk from the accelerating rate of technological advancement within the aforementioned trends.

Technology will advance with or without the Army's approval. Emerging and non-traditional threats will use technologies to delay mobilization, disrupt deployments, interfere with command operations, undermine unit morale and create friction between our installations and surrounding communities.

The Army is actively engaging in technology research and application to ensure its installations are ready to meet the demand of this new world.



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A Little Fun & Photo Magic



The summer Town Hall for the Office of the Assistant Secretary of the Army for Installations, Energy and Environment was held on July 11, 2017 at Fort Myer – Henderson Hall.



Mr. Roger S. Wright takes the opportunity for a 'selfie' as he receives a certificate and pin in recognition of twenty-five years of service in the government of the United States from Mr. Robinson.

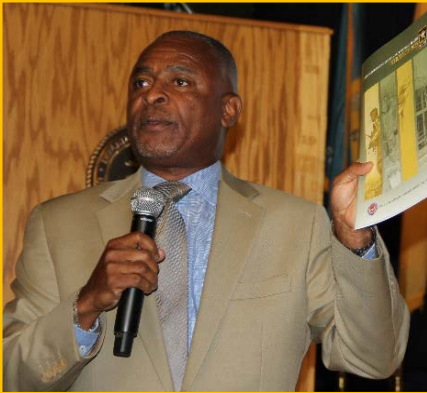
Town Hall – July 2017

Mr. Randy Robinson, acting assistant secretary, began with opening remarks and discussed the Secretariat's priorities. He also talked about the accomplishments in moving closer to the grand opening of the National Museum of the United States Army.

Following the NMUSA update, each of the Offices of the Deputy Assistant Secretaries of the Army provided a brief update of their many accomplishments over the fiscal year as well as outlining their priorities for fiscal year 2018.



The contractor, Shirley Construction, began work in October 2016. The Army Historical Foundation issued notice to proceed on March 8, 2017 for the private construction of the National Museum of the United States Army facility. In addition to achieving 100 percent of the theater design, they completed a comprehensive redesign of Gallery 10, "The Changing World," to ensure that the gallery accurately portrayed the Army's continued presence in the Middle East. They also revised an outdated manpower analysis to reflect current tasks and sub tasks to adequately staff an operational museum. They also amended the Memorandum of Agreement between the Secretariat and the Office of the Administrative Assistant for the timely transition of the project staff for museum specific operational control to Center Military History, effective 1 July 2017.



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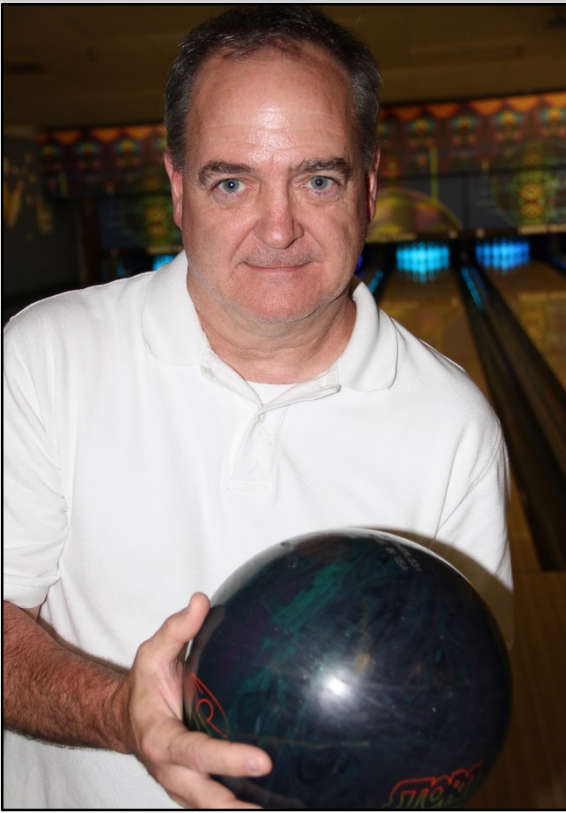
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A Little Fun & Photo Magic



Office of the Assistant Secretary of the Army's Big Bowling Adventures



FORT MYER, Va. - Immediately following the ASA (IE&E) Town Hall, and upon arrival at the Fort Myer Bowling Center on July 11, 2017, it was “pick up your shoes,” “find your lane assignment,” “games begin at high noon,” “pizzas, soft drinks and surprises will be served,” “Joe Hartel will be there to assist.”

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After a few games, some pizza, and fun by all, the judges made tallied the scores



Mr. John Davis won the
“Best Socks” award.



Col. Jose Ortiz won the
“Best Bowling Attire” award.



Mr. Patrick Link received the
“Most Motivated” award.



Ms. Shaniece Roseborough achieved the
“Most Strikes” award.



Mr. Jesse Williams earned the
“Highest Game” award.



Mr. Otis Bonds received the
“Most Improved” award and prize.



The 2017 ASA IE&E Bowling
Tournament Champions

Mr. J.R. Robinson,
Ms. Amy Borman,
Mr. Roger Wright,
Mr. Jae Kim

6	1	2	3	4	5	6	7	8	9	10	
Maj Fenton	X	9 /	X	7 -	8 -	X	X	6 -	6 2	6 -	0
	20	40	57	64	72	98	114	120	128	134	134
Michelle Soares	- /	- 6	6 /	8 /	- 1	3 /	3 -	5 -	2 6	- 3	0
	10	16	34	44	45	58	61	66	74	77	77
Patrick Link	- -	2 /	6 1	1 8	4 3	7 -	Ⓢ 1	8 -	3 6	X X Ⓢ	0
	0	16	23	32	39	46	55	63	72	100	100
Allen Pinckney	-	6 -	9 /	7 /	4 -	X	7 /	9 -	6 1	9 /	0
	6	23	37	41	61	80	89	96	109	127	127
Shaniece Roseborough	4 -	8 -	6 2	9 /	X	X	X	X	Ⓢ 2	X 9	0
	4	12	20	40	70	100	127	146	155		174
Team 6	40	107	171	221	287	382	446	491	538	612	612

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A Little Fun and Photo Magic



WASHINGTON DC - In a VERY small ceremony, after a long wait and many delays, the Director of Strategic Communication (right), who normally serves as the narrator for all of the Secretariats' ceremonies, presented Mr. Dennis Bohannon (left) with a letter of appreciation signed by the Secretary of the Army, Army Chief of Staff, and Sergeant Major of the Army.

The letter thanked Mr. Bohannon for his tremendous support as the primary officer of responsibility in planning, coordinating and the execution of the Pentagon Cake Cutting and Ceremonies commemorating our Army's 239 years of service to the Nation.

Photo (and some slight manipulation) by D.K. Bohannon

Happy Birthday Wishes

November

Linda Douglas	ODASA-IH&P	3 rd
Jae Kim	ODASA-IH&P	14 th
Col. William Myer	ODASA-E&S	18 th
Dave Guldenzopf	ODASA-ESOH	28 th
Russ Santala	Executive Office	29 th

December

Carl Scott	ODASA-E&S	11 th
Doug Young	ODASA-SI/RMS	12 th
Viola Cash	ODASA-SI	26 th

January

Debbie Seifert	ODASA-SI/RMS	10 th
John Tesner	ODASA-ESOH	11 th
Louise Boyd	ODASA-E&S	11 th
Toni Patton-Williams	ODASA-ESOH	12 th