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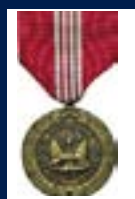
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Several years ago, I submitted an article to the communicator entitled, "Installations: the overlooked link in the readiness equation." In that article, I described the important role installations play in supporting the Army and improving the readiness of the force to meet future mission requirements. In describing our role in supporting readiness, I laid out several challenges we faced.

The purpose of this article is to describe some of the progress we've made over the past two years. As the military philosopher, Sun Tzu, wrote, the art of war teaches us to rely on our own readiness to fight an enemy by preparing our positions to meet an attack when it comes. So what progress have we made in making our installations ready to build readiness to meet future rhetorical attacks?

In past editions, I have addressed the management structure of installations and the codification of improved resourcing efficiency and enhancing service delivery methodologies. Thanks to one of these methods, the Army Installation Management Team (AIMT), we have continued to refine the process of installation governance. As you know, the AIMT is comprised of the Office of the Assistant Secretary of the Army for Installations, Energy and Environment (OASA (IE&E)), the Office of the Assistant Chief of Staff for Installation Management (ACSIM), and the Installation Management Command (IMCOM). The role of the AIMT is to reshape the Headquarters, Department of the Army management of Installations to be more responsive to land-holding commands.

Over the past year and in our continuing effort to be more responsive to our customers in the field, the AIMT has broadened its membership and included the Office of the Assistant Secretary of the Army for Manpower and Reserve Affairs (OASA (M&RA)) in discussions on the future of installation governance in addressing readiness challenges. Based on these discussions, the AIMT has undertaken an effort to

establish an authoritative body to oversee and provide guidance across multiple disciplines in delivering readiness services on our installations – the Installation Readiness Board of Directors (IRBOD).

The IRBOD is designed to function as a governing body to review and approve major strategic initiatives, plans, and programs pertaining to Army facilities, installation infrastructure, installation services (including military construction, exchange & commissary services, logistic services, training support, medical support, information technology, housing and lodging) and Morale, Welfare, and Recreation Programs. The IRBOD will be responsible to the SA and CSA for identifying required policy, programming, and resourcing recommendations and changes for Army Staff development and approval. It will replace the function of the Morale, Welfare and Recreation Board of Directors (MWRBOD) and the Services and Infrastructure Core Enterprise (SICE) Board to include integration and synchronization of all programs, policies and initiatives pertaining to Army Installations. The IRBOD will be tri-chaired by the Vice Chief of Staff, Army (VCSA), ASA (M&RA), and the ASA (IE&E).

We are currently staffing the IRBOD with command and staff principals and we hope to have the Secretary of the Army sign the charter before the end of August. I am very excited about the opportunities that the IRBOD will create for improving readiness levels at the installation. The BOD combines the oversight of the "facilities focused" portfolio of OASA (IE&E) with "people focused" MWR programs of OASA (M&RA) and will enhance service delivery on installations and improve transparency of these programs to Army commands. The establishment of the IRBOD is another important step in preparing our installations for future challenges by building responsiveness to Army commanders and ensuring service delivery to Soldiers, Army Civilians, and Family members.

Randy Robinson



Executive Office Farewells

Lt. Col. Pat Dagon and Ms. Maria Margary departed the Executive Office and the Pentagon. We wish them well in their next assignments and endeavors.

Lt. Col. Dagon was first awarded the Meritorious Service Medal for exceptionally meritorious service and performance as the Military Assistant to the Assistant Secretary of the Army (Installations, Energy and Environment). He left his enduring mark on the Army by his direct advice and assistance to one of the eight Presidentially-appointed, Senate-confirmed Civilian leaders of the United States Army.

Ms. Margary was awarded the Superior Civilian Service Award for her service as the Executive Assistant to the Principal Deputy Assistant Secretary of the Army (Installations, Energy and Environment).



Serious Gaming Installations of the Future



Submitted by:
ODASA (Strategic Initiatives)

The Army has processes that look into the future of warfighting to examine trends that could shape how our Army considers and conducts warfare. The Office of the Assistant Secretary of the Army, Installations Energy and Environment is developing processes that will incorporate those same trends with a view toward Army installations.

One initiative the Army is exploring is using serious gaming - a game with a primary purpose other than pure entertainment - to enhance learning and explore potential future installation scenarios.

This spring, the Deputy Assistant Secretary of the Army for Strategic Integration (DASA SI) partnered with Training and Doctrine Command (TRADOC) G2 to learn how the Army looks at the future operational environment and how installations can be considered in parallel. From that collaboration, came a concept to develop a multifunctional game that would initially teach incoming garrison commanders what to expect in running a garrison, then grow into a tool that the garrison staff can use to role-play various scenarios, eventually becoming a simulator that plays out potential future conditions and outcomes.

Army installations are commonly commanded by colonels who have been educated on warfighting, taught to lead troops, and have conducted operations in multiple training and warfighting scenarios. While most have lived and trained on installations, they have not been exposed to how a garrison runs and all the functions that occur in that unique ecosystem. Simultaneously, future garrison commanders, the lieutenants and captains of today – are more connected electronically and have grown up learning from gaming. Therein lies an opportunity for the Army to more quickly develop garrison leaders through electronic role playing.

In IE&E's partnership with TRADOC G2, we are developing a virtual environment that will progress in three stages:

1. A "generic garrison" that teaches a new commander all the major functions and interactions on a garrison. The commander will play their role against scenarios thrown at them while being timed and scored. In the competitive nature of "type A" military leaders, this first stage will present opportunities to learn, compete with peer incoming garrison commanders, and review decisions and potential outcomes.
2. The second stage will look at more advanced scenarios, initially played with an Artificial Intelligence (AI) component where the commander plays with and against the computer. Eventually roles for senior

staff members will be added that allow the commander to play scenarios with their actual staff. Look for an initial release of the game this fall.

3. The third phase of the game will allow for "what if" scenarios of the future. This stage of the game is virtually limitless. It could include facility degradation models to demonstrate when facilities fail based on deferred maintenance schedules; it could allow local garrison and Army Headquarter leaders the ability to quickly and accurately conduct stationing drills to see where optimal troop placements could happen; financial simulations could show service impacts from programming and budgeting decisions. As good partners with local surrounding communities, the game could be configured to incorporate local civic leader engagement.

Serious gaming has tremendous potential. Soldiers coming into the Army today are already comfortable in the gaming environment – there is no requirement to train them further. The opportunity for the installation management community is to leverage this technology and Soldier familiarity with technology to better prepare our leaders in the future to not only operate Army garrisons, but move them forward.



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Contributions to this publication are welcome. Deadlines are the third Monday before the month of publication.

The next date of publication will be October 2017.

On the Cover:

The Flag of the United States of America glowing in the sunshine, blowing in the breeze.

U.S. Department of Defense Photo



Army Material Command

A Key Service Provider of Readiness at Army Garrisons



The Assistant Secretary of the Army for Installations, Energy and Environment (ASA (IE&E)) benefits from professional exchanges with landholding commands. Mr. John Davis is on temporary duty with OASA (IE&E) from Army Material Command Headquarters, and has a background in logistics and financial management. He wrote this article on a topic of professional interest in supply chain management.

By: John Davis
 ODASA - Strategic Integration

The Army Material Command (AMC) is the premier provider of materiel for the United States Army which also includes the research & development of weapon systems, maintenance, as well as part distribution."

AMC is headquartered at Redstone Arsenal, Alabama, but has a presence in all fifty states and more than 140 countries.

AMC is one of three Army commands and operates nine major subordinate commands and three separate reporting units. As a part of a larger Army initiative to put the right mission with the right command, on Oct 1, 2012, the Installation Management Command (IMCOM) transferred command and control of seventy-four Garrison Directorates of Logistics (DOLs) to Army Material Command (AMC). The DOL name was later changed to Logistics Readiness Centers (LRCs). AMC's LRCs enable Army readiness by providing base operations logistics support to Army garrisons and units on Army installations. AMC through its operational arm, Army Sustainment Command, one of the nine subordinate commands, currently operates seventy-two LRCs world-wide.

In addition to garrison logistics support, there are multiple other readiness missions executed by LRCs. One example, is the management of Chemical Biological Radiological and Nuclear (CBRN) equipment under the Individual Chemical Equipment Management Program (ICEMP). The program was initiated as a result of a General

Accounting Office and Army Audit Agency report, recommending the Army improve its readiness of Individual Protective Equipment (IPE) needs, and replace the Chemical Defense Equipment Go-to-War Program. The Department of the Army, Deputy Chief of Staff, G-4, initiated the ICEMP in response, and transferred implementation and execution to Headquarters, AMC, effective Oct. 1, 2005 . The Army, through AMC, centrally funds and administers ICEMP.

There are 21 stateside and overseas garrison locations with a CBRN footprint. Equipment reaching expiration of shelf life is distributed to local units for training. The ICEMP central manager replaces the expiring equipment as needed. This promotes having ready equipment available as well as streamlining the access to training equipment. Ready access to Individual CBRN equipment promotes Soldiers, leaders, and units achieving and maintaining proficiency in combat operations in degraded CBRN environments.

The ICEMP program is under the purview of the Army ICEMP Manager (AIM) who sets requirements, establishes priorities, and provides oversight. A TACOM-ICEMP team ensures the program is responsive by providing accountability, shelf-life management and asset visibility, and structured management of IPE inventory. IPE consists of mask filters; vapor and/or

liquid chemical detector kits; individual equipment decontamination kits; suits; boots; gloves; mask hoods; nuclear, biological, chemical bags; and other nonmedical individual equipment items.

As a garrison tenant, ICEMP is an Army Program supporting a wide range of missions. ICEMP has the long range mission to supply Army Soldiers with all their individual chemical protective equipment needs.



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Installation Energy Resiliency Improves Trough Large-Scale Renewable and Alternative Energy Projects



By Mr. Michael McGhee
 OEI Executive Director

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The Army requires access to diverse and reliable energy resources to maintain its readiness and mission essential functions. The Army's Office of Energy Initiatives (OEI), along with other offices in the Army, other service branches, federal agencies, Congress, private industry, utilities, public utility commissions, and local communities, continues to promote and improve energy security and resiliency on Army installations. To this end, the Army is facilitating privately-financed projects to increase the supply of distributed renewable and alternative energy on or near its installations.

The Army can further enhance its energy security and resiliency by facilitating projects that bring "islandable" capabilities via alternative and renewable energy projects. An islandable project combines energy generation with energy storage and control systems. This islandable capability could enable the electricity from projects to be directly routed to essential requirements at Army installations in the event of a grid disruption or other power emergency.

A forthcoming battery storage system is a prime example of the Army's progress towards islandable capabilities for its alternative and renewable energy projects. The OEI and Redstone Arsenal, in collaboration with SunPower Corporation, are developing a 10 megawatt (MW), alternating current (AC), solar project with battery storage at Redstone Arsenal, Alabama. The project is expected to generate about 10 MW AC on-site solar renewable energy, coupled with a 1 MW/2 megawatt-hour (MWh) battery energy storage system. SunPower Corporation is developing, financing, and installing this privately funded, commercially available, and economically viable battery energy storage system – the first of its kind in the Army. SunPower Corporation will incorporate the battery energy storage system to reduce peak power related demand charges.

The renewable energy facility will generate on-site, fuel-free power to support Redstone Arsenal and its tenants by storing a portion of that power to be used to offset power and demand charges during peak rate times. The energy generated by the facility will be enough to power about 2,500 homes for one year.

The very significant success at Redstone Arsenal would not have been possible without the Army's strong collaboration with Redstone Arsenal, U.S. Army Corps of Engineers, SunPower Corporation, and many other key stakeholders. This project demonstrates that resilient, affordable and sustainable sources of energy coupled with battery storage, can both decrease costs and improved the resiliency of our installations.

The Army's progress towards energy security and resiliency has accelerated over the years. Over the past several months, three large-scale renewable energy projects became operational and are producing energy.

In April, OEI, Fort Rucker, Anniston Army Depot and Alabama Power marked the commencement of commercial operations for a 10 MW solar project at Fort Rucker and a 7 MW solar project at Anniston Army Depot. These projects are milestone achievements for the growth of large-scale renewable and alternative energy projects that leverage private sector financing across the Army and the southeastern United States. By collaborating with utilities, industry, and other key stakeholders, the Army is developing energy projects that support the military as well as local communities.

Most recently in June, OEI, Fort Hood, the Defense Logistics Agency Energy, and Apex Clean Energy announced commercial operations for the Army's first hybrid (solar and wind) renewable energy project at Fort Hood, Texas. The Fort Hood project is the first in the Army to include both on and off installation generation, and is the Army's largest single renewable energy project to date. The hybrid solar and wind project has a capacity of approximately 65 MW, with 15 MW coming from the onsite solar renewable energy generation system and 50 MW coming from the offsite wind facility.

The three newly operational projects demonstrate the tremendous teamwork that allows for the success, timeliness, and value of the Army's integrated approach to improving energy security, resiliency, and sustainability.

The Army's renewable and alternative energy project efforts are good for the American economy and boost domestic energy production as called for in the President's "An America First Energy Plan."

The projects also continue to be good for the Army, good for the industry which the Army relies upon to deliver power to Army installations, and good for the surrounding local communities.

For more information on the Energy & Sustainability or OEI Portfolio (or to sign up for OEI News) visit <http://www.asaie.army.mil/Public/ES/index.html>.



Fort Rucker 10 MW Large-Scale Renewable Energy Solar Project (April 2017)



Anniston Army Depot 7 MW Large-Scale Renewable Energy Solar Project (April 2017)



Fort Hood Large-Scale 65 MW Solar and Wind Energy Generation Project (June 2016)



Fort Riley excess housing donated to Kansas Kickapoo Nation



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By: Fort Riley Public Affairs

The first of 10 houses to be donated to the Kickapoo Nation tribe is loaded onto a semi-trailer May 23 during a formal ceremony at Fort Riley, Kansas. Riley's, LLC, the privatized partnership between the U.S. Army and Corvias Military Living, donated the houses through coordination with California-based "Operation Walking Shield."

The homes—which were identified by Fort Riley and Corvias as excess units—were initially slated for demolition. But coordination between the Department of the Army, Operation Walking Shield and the Kickapoo Nation Housing Authority, gave them new life.

Operation Walking Shield was started in 1986 and seeks to improve the quality of life for Native Americans by coordinating programs that provide shelter, health care, community development support, education assistance and humanitarian aid.

Fort Riley is the first active-duty Army installation to donate houses through Operation Walking Shield.

Following the ceremony, the first donated house made its way slowly through Fort Riley and traveled northeast to the Kansas Kickapoo Tribe. According to Corvias Housing Business Director Jim Champagne, there are more than 250 homes at Fort Riley slated for demolition that could potentially be donated,

and the Army has approved another 335 homes as excess. "So as long as there's a need in the Kickapoo Tribe, we're going to accommodate them so they can take the homes," he said.

The next two donated houses are scheduled to be transported in mid-June and six more in the October to November time frame.

"We're totally excited about this because we get to work with Fort Riley and Operation Walking Shield," said Kickapoo Tribal Council Chairman Lester Randall. "What this does for us is it gives our reservation members living in multi-family households an opportunity to have their own home, whether it's rented or owned, and that will help economically, help the tribe and allow members to move back to the reservation."

The donated house continues its journey, which could be the most difficult part of the new regional partnership. The donation effort was facilitated by Marvin Thurman, executive director of Operation Walking Shield, whose role is to communicate the availability of homes to Native American tribes from the Armed Services.

Thurman informed Bernadette Thomas, the Kickapoo Housing Authority tribal council liaison, about the availability of the Fort Riley houses and coordinated initial discussions to start the transfer



process.

Funding for the transfer comes from the U.S. Department of Housing and Urban Development. The Kickapoo Housing Authority is a tribally designated housing entity and, as such, receives from HUD an Indian Housing Block Grant under the Native American Housing Assistance and Self-Determination Act.

It is hoped by leaders from both the 1st Infantry Division, Fort Riley and the Kickapoo Nation that more such support is forthcoming. This effort has proven that, once approved, moving a house isn't that difficult.

"We still need a lot more houses," said Peggy Houston, executive director of the Kickapoo Housing Authority. "This is a good start."

She added that since October 2015 there have been at least 10 people on a waiting list for three and four bedroom houses. "We have multi-generational families in a given house and it's not out of the ordinary to have at least three grandchildren in the home with the grandmother and the parents' right there. So we're trying to help them become independent and self-sufficient."

Following the May 23 ceremony, Fort Riley

Garrison Commander Col. John Lawrence talked with Kickapoo Tribal Council Chairman Lester Randall and 1st Infantry Division and Fort Riley Acting Senior Commander Brig. Gen. Patrick Frank. The ceremony formally established a partnership between the 1st Infantry Division, Corvias Housing, Fort Riley and the Kickapoo Tribe.

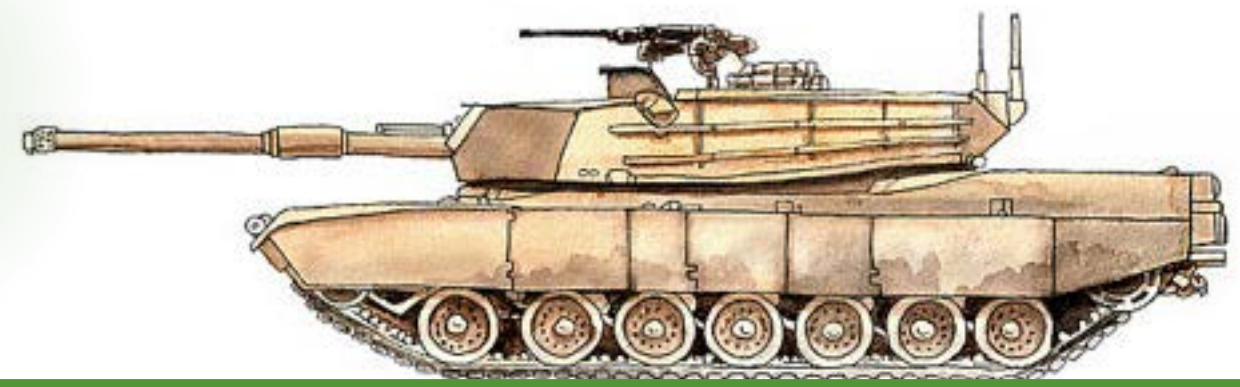
Frank expressed his personal satisfaction and pride for the development of the partnership. "Just talking to the leadership of the Kickapoo Tribe and how much they appreciate Fort Riley and the 1st Infantry Division contributing these homes to their tribe (shows) that's in alignment with Army values, it's in alignment with the values of our Kansas natives in the Flint Hills and it shows exactly what the Division has done over its 100 years—and that's to continue to live our Army values," he said. "So we're very proud of what occurred here today, and look forward to seeing this partnership continue to grow with the Kickapoo Tribe."

The partnership falls in line, too, with Corvias' commitment to making a real difference in the world. According to their website, the word Corvias is rooted in the Latin phrase "by way of the heart" and their vision is to "pursue long-term relationships that substantially improve the quality of life for people."

Photos curtesy of: Andy Massanet, Fort Riley Public Affairs; Kelly Karl and Jasmine Crosby, Corvias

Endangered Species Act

Success at Fort Hood, Bird Numbers Up, Training Restrictions Down



By Dr. David Guldenzopf

Director for Environmental Quality, ODASA (ESOH)

The Army is required by the Endangered Species Act to conserve the federally listed threatened and endangered species that occur on the same installations lands where it conducts the training of soldiers, testing of weapons, and other military readiness activities.

Threatened and endangered species conservation and its impact on training and testing missions is a challenge for the Army particularly where conservation requirements restrict training and decrease the full capability of the land and ranges to meet training requirements. The Army currently has 224 threatened and endangered species on 119 installations.

Among the Army's many environmental compliance requirements, compliance with the Endangered Species Act for threatened and endangered plant and animal species has the potential to significantly impact the Army's ongoing readiness mission.

Impacts of endangered species conservation requirements on Army readiness activities include: seasonal restrictions on availability and use of training lands or duration of training events, decreased size, number, or type of training events, and restricted use of certain weapons, ammunition, pyrotechnics, and smoke. Installations minimize readiness impacts to the extent possible by: implementing species specific management and conservation activities, developing training work-a rounds to avoid impact to species and habitat, funding off-installation solutions such as purchase of conservation easements on private lands in collaboration with conservation partners to support species conservation, and by limiting endangered species critical habitat designations through Integrated Natural Resources Management Plans.

Fort Hood is a national leader in conservation efforts for two endangered species. On June 7, 2017, Fort Hood was awarded the 2017 Military Conservation Partner Award by the U.S. Fish and Wildlife Service for its conservation and recovery efforts of two endangered bird species, the Black-capped Vireo and the Golden-cheeked Warbler. Annually, the U.S. Fish and Wildlife Service presents the Military Conservation Partner Award to a military installation that has made significant natural resources conservation achievements.

The U.S. Fish and Wildlife Service listed the Black-capped Vireo (1987 population 350) and Golden-cheeked Warbler (1990 population 13,800) under the Endangered Species Act due to their small populations across their breeding range of Arizona, Texas, and Kansas. Fort Hood was required under the Endangered Species Act to impose training restrictions over large parts of its more than 200,000 acres of training land and began to work with federal and state partners to improve and manage recovery efforts for both birds. For many years

Fort Hood had restrictions that effected heavy and light maneuver activities.

In December 2016, the U.S. Fish and Wildlife Service proposed de-listing the Black-capped Vireo from the Endangered Species list, due in large part to Fort Hood's population recovery efforts. There are now more than 5,200 Black-capped Vireos on Fort Hood. Fort Hood's Black-capped Vireo population recovery efforts have eliminate many of the previous training restrictions on over 20,000 acres of Fort Hood maneuver lands.



Black-capped Vireo



Golden Cheek Warbler

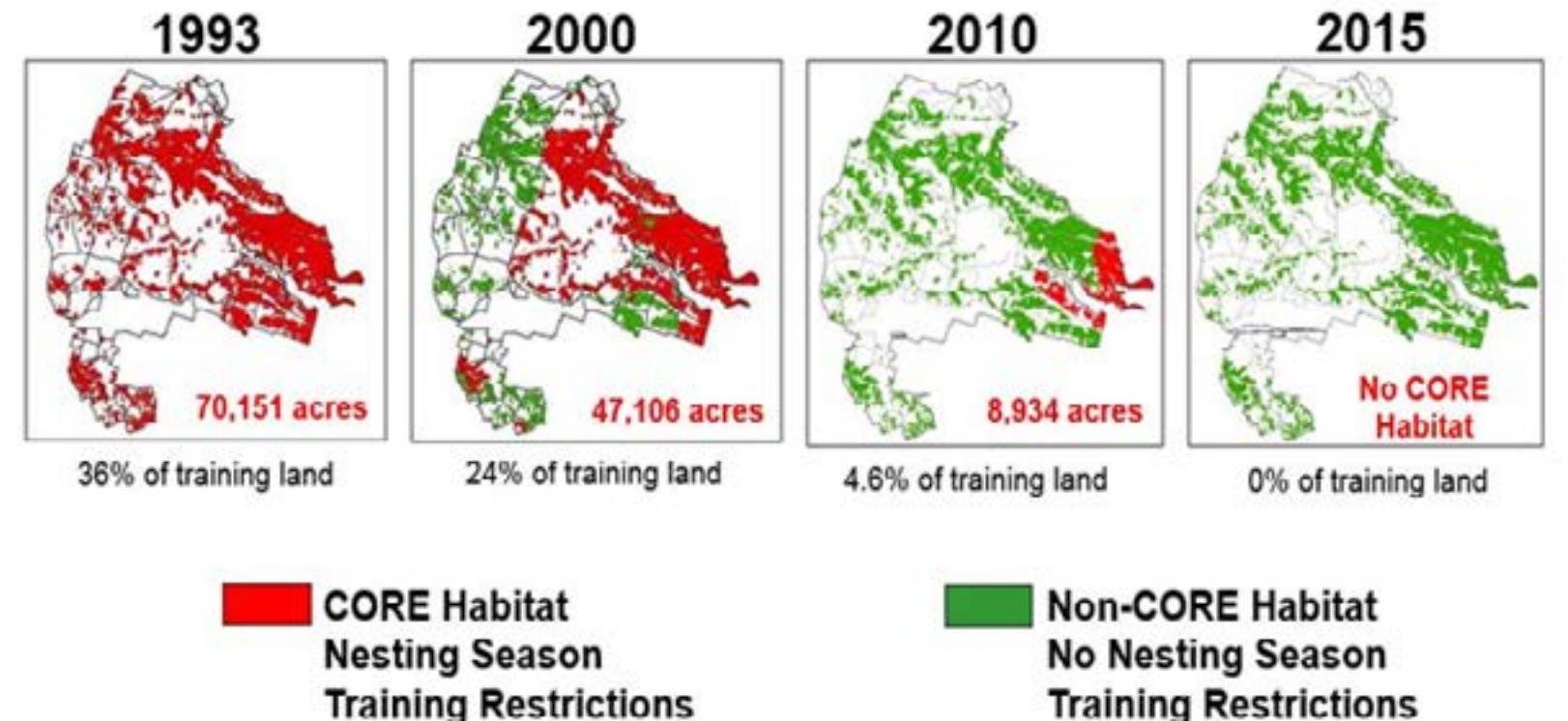
Additionally, there are now more than 263,000 Golden-cheeked Warblers and the population recovery efforts for this bird eliminated many of the previous training restrictions on over 50,000 acres of Fort Hood maneuver land. These efforts eliminated military training restrictions on Fort

Hood's maneuver lands and made a significant contribution to the U.S. Fish and Wildlife Service's recent proposal to de-list the Black-capped Vireo.

In 1993, 36 percent or 70,151 acres of Fort Hood's training lands had military training restrictions during nesting season due to the endangered Black-capped Vireo and Golden-cheeked Warbler. Today, those military training restrictions have been eliminated due to the Army's conservation and recovery of those bird populations.

We congratulate Fort Hood for their achievements in avian conservation and for their advancement of the Army Environment, Safety and Occupational Health Strategy 2025 Objective 3.1.3 - Limit environmental restrictions that impact military access to training and testing areas.

Reduction of Military Training Restrictions in Endangered Species Habitat, Fort Hood



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Quarterly Town Hall

The Assistant Secretary of the Army (Installations, Energy and Environment) held their quarterly Town Hall April 19, 2017.

The event began with the Acting Assistant Secretary, Mr. Randy Robinson offering a few opening remarks, then introducing Maj. Gen. Thomas Horlander, director of the Army budget, who provided an overview of the Army's budget and how it would impact installations, energy and environmental efforts.



Then came the traditional "hails and farewells" from each of the Deputy Assistant Secretaries.

Strategic Integration welcomed back John Thomson, and welcomed Will Jones and John Davis.

Installations, Housing and Partnerships bid farewell to their Military Assistant, Lt. Col. Kevin Dyer.

Energy and Sustainability bid farewell to their Operational Energy / Contingency Basing Task Force Director, Col. Jennifer Mitchell.

Environment, Safety & Occupational Health bid farewell to Ms. Kelly Holmes-Smith.

Following the Hails, Farewells, and Awards, Mr. Robinson gave us an update on the 2016 Command Climate Survey and discussed the U.S. Army's Anti-Harassment Policy and several guests from the Washington Headquarters Services – Facilities Services Directorate, Mr. James Cotton and Mr. Herman Harris enlightened us about what to expect in upcoming Pentagon Parking Lot changes and challenges during the construction of the I-395 Hot lanes.



Following the more formal Town Hall, Strategic Initiatives introduced the ASA (IE&E) Jeopardy Challenge, during which host Richard Kidd Trebek offered a few dozen answers related to installations, energy, environment, and our history. It was then up to groups of participants to formulate the question. Most agreed, it was an entertaining experience worth repeating. Congratulations to the Executive Office Team for taking home the Ah ... we'll call it a trophy.



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**OASA (IE&E) Civilian of the Quarter
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Ms. Linda Douglas was presented a letter of commendation and a 24-hour time off award, for superior performance of her duties while serving as the Administrative Manager within the office of the Deputy Assistant Secretary of the Army for Installations, Housing and Partnerships. She worked tirelessly to ensure successful accomplishment of high profile missions assigned to the ASA IE&E. Her ability to focus on issues, prioritize and task requirements, and provide sound advice and quality results contributed greatly to the overall success of the U.S. Army. Her exceptional professionalism, initiative, and devotion to duty reflected great credit upon herself and the United States Army.



Col. Jennifer R. Mitchell was awarded the Legion of Merit before departing. The President of the United States of America, authorized by Act of Congress, 20 July 1942 awarded the medal, presented by Mr. Randy Robinson, for exceptionally meritorious service and performance as Special Advisor for Congressional Affairs and Director, Operational Energy and Contingency Basing, Office of the Assistant Secretary of the Army (Installations, Energy and Environment). Colonel Mitchell left an enduring mark on the Army by her direct advice and assistance to one of the eight Presidentially-Appointed, Senate-confirmed Civilian leaders of the United States Army. Her significant contributions, selfless and dedicated service, military expertise, and leadership will impact the Army, its Soldiers, and sister services for years to come.



Lt. Col. Kevin Dyer was awarded The Meritorious Service Medal for exceptional meritorious service while assigned to the Deputy Assistant Secretary of the Army for Installations, Housing and Partnerships as the Military Assistant. His enthusiasm, initiative, professional ability, teamwork and dedication helped IH&P to accomplish its mission to an extremely high level of performance. Lt. Col. Dyer's performance is a great credit on him, the Assistant Secretary of the Army and the United States Army.



Mr. J.C. King (pictured) was presented a certificate and pin in recognition of Forty Years of service in the Government of the United States. **Mr. Eric Fox** was also presented a certificate and pin in recognition of Thirty Years of service in the Government of the United States.



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The 2017 AUSA Annual Meeting & Exposition



..... is just around the corner

The Annual Association of the United States Army Exposition, a professional development forum, will be held in the Walter E. Washington Convention Center in D.C. October 9 through 11. The Army Ten-Miler will be Oct. 8.

With a nod to the past and a focus on the future, the theme of the Association of the U.S. Army's 2017 Annual Meeting and Exposition will be "Building Readiness: America's Army from the Great War to Multi-Domain Battle."

The Army-selected theme for the meeting recognizes that 2017 marks the 100th anniversary of the U.S. entry into World War I, which marked the birth of 41 U.S. Army divisions and made the U.S. a leading military power. It also recognizes the challenge for the future, symbolized by the Multi-Domain Battle operating concept that holds that future military power projection requires U.S. superiority across land, air, sea, space, cyberspace and the electromagnetic spectrum so adversaries cannot exploit capability gaps. The Army has begun testing the concept in training exercises.

Installation Management Communities Assembly Area



Again this year, AUSA will provide the Installation Management Community an assembly area in the main exhibit area. The Assembly Area will house two small offices and a larger office for meetings and presentations. Connecting these offices is a carpeted meeting area with meeting tables.

The area is shared by the Assistant Secretary of the Army (Installations, Energy and Environment), Assistant Chief of Staff for Installation Management (ACSIM), Installation Management Command (IMCOM), Army Material Command (AMC), U.S. Corps

of Engineers (USACE), and the Office of the Chief of Army Reserves (OCAR), and others within the Installation management field who wish to participate.

The Assembly Area offers three opportunities; Meet the Team face-to-face encounters, Small Venue Presentations, Meeting Offices.

Meet The Team

Over the past four years, the "Meet the Team" opportunity has become very popular as it provides visitors to the Symposium the opportunity to meet with the Leaders and various Subject Matter Experts (SME) within the Installation management Community. It has also become an important venue for local, regional, and state community leaders to meet with installation personnel their communities support.

The "Meet The Team" opportunities can be casual walk-in, or can be scheduled for specific times and dates. Individuals or organizations attending the AUSA symposium will be offered the opportunity to "Meet the Team," ask questions or listen to concerns, either casually or on-the-record.

Last year the venue permitted 160 Leaders/SMEs to meet with in excess of 8,000 visitors.

Scheduled Presentations

This year we hope to add the opportunity for various Senior Leaders and Subject Matter Experts to give brief presentations on select topics inside the larger office, which may be capable of holding 20-25 individuals. If fully booked, this new venue will provide the opportunity for as many as 20 one-hour presentations to small groups.



Scheduled Meetings

As with past years, the three offices will be available for more formal meetings on a scheduled appointment basis.

Offices and tables at the Assemble Area can also be reserved for groups requesting scheduled meetings. Groups larger than what the Installation Community Assembly Area can accommodate will be offered alternative conference room options.

Requested meetings will be tracked, scheduled, confirmed and posted in the Installation Community Assembly Area. Nonscheduled visitors will be accommodated on a first come, first served basis as best as possible.

Promotion



This listing of Leader and SME visits and presentations, their topics of expertise and the dates/times they will be available and posted at the Installation Community "Meet the Team" assembly area and distributed to congressional staffers, visiting community and civic representatives, veteran service organizations, military service organizations, media representatives, and distributed to Garrisons and Senior Commands.

Watch for the call for volunteers, which should be coming out in late July. The Point of Contact for this effort is Mr. Dennis K. Bohannon, director of Strategic Communication, ASA (IE&E) at dennis.k.bohannon.civ@mail.mil or 703-614-4679.

National Safety Month

The U.S. Army Combat Readiness Center, in collaboration with the Deputy Assistant Secretary of the Army and the Assistant Secretary of the Army for Installations, Energy and Environment, launches an Army-wide campaign each June to bring attention to the importance of creating an Army-wide culture of safety.

USACRC website provides safety information and multimedia products available to help educate Soldiers and leaders. Materials typically focus on different aspects of safety in the Army, including Civilian injury prevention, ground operations, aviation operations, and driving.

The Army will continue its annual observance of National Safety Month, with the USACRC providing support with safety information by way of products and tools for users in the field. While yearly campaigns may differ in topic areas or focus, materials will always be developed according to the Army's latest accident trends and risk mitigation initiatives.

Leaders will continually increase their level of engagement with their subordinates to:

- Increase awareness.
- Increase the recognition of hazards.
- Increase the need to mitigate risk.
- Increase the opportunity to change a behavior.
- Decrease the opportunity for injury, death, or destruction of property.

Preventable accidents that result in injuries and fatalities reduce the Army's strength and impact combat readiness.

The spring and summer months are typically the most dangerous times of year for Soldiers off duty, especially regarding accidents involving private motor vehicles, motorcycles and personal watercraft. Every day is critical when it comes to risk, and leaders, Soldiers, Army Civilians and Family members must work together to prevent needless losses within their formations, organizations and communities. By using National Safety Month as a starting point for dialogue, leaders can establish or enhance safety programs that pay dividends throughout the year, regardless of season.



Provided by U.S. Army Combat Readiness Center

Sponsored by the National Safety Council, National Safety Month is observed annually by the U.S. Army in June.

This observance is focused on reducing leading causes of injury and death for service members while on duty, off duty, while driving the nation's roads and highways, and while in the comfort of their homes and communities. This observance offers the Army leaders a prime opportunity to review and revitalize the Army's accident prevention efforts and engage the force on loss prevention and risk management through increased awareness, recognition, mitigation, and behavior change.

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Happy Birthday Greetings



Lt. Col. Connie Latiolais
Krista Stehn
Sandra Greaves-Owens
Erica Ellis
Eugene Collins
Marc Kodack
Karlene Bodner

August

ODASA-IH&P 2nd
ODASA E&E 2nd
RM&S 6th
ODASA-IH&P 14th
DASA-ESOH 18th
ODASA-E&S 27th
ODASA-IH&P 28th



September

Shelley Richardson ODASA-SI 17th
Craig Smith RM&S 22nd

October

John Surash ODASA-E&S 2nd
Andy Napoli ODASA-IH&P 24th
Dennis Bohannon Executive Office 26th