



SECRETARY OF THE ARMY
WASHINGTON

29 AUG 2011

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Directive for Energy Initiatives Office – Task Force

1. References.

a. Secretary of the Army Memorandum, *Directive to Establish an Army Energy Initiatives Office*, 3 Jun 11.

b. Army Regulation 15-1, *Boards, Commissions, and Committees: Committee Management*, 27 Nov 92.

2. The Army faces significant threats to our energy and power requirements both at home and abroad. Addressing our energy security needs is operationally necessary, fiscally prudent and essential to mission accomplishment. To address these challenges and fulfill statutory requirements during these times of fiscal constraint, the Army must make greater efforts to leverage private sector investments in energy projects, conserve energy and invest in renewable energy projects on our installations. To guide the Army's efforts to improve energy security, enhance energy surety and comply with Presidentially-directed mandates for energy consumption, I have directed the establishment of the Army Energy Initiatives Office (EIO).

3. As an initial step, I have directed the Assistant Secretary of the Army (Installations, Energy & Environment) (ASA(IE&E)) to stand up the "Energy Initiatives Office Task Force" to ensure the EIO is properly organized, staffed and resourced to successfully meet our energy renewable goals. Mr. Richard Kidd, Deputy Assistant Secretary of the Army (Energy and Sustainability), will direct the task force, ensuring that all tasks, analytics, methodologies and outcomes are consistent with my overall intent and direction.

4. The task force has two primary missions:

a. Project Analysis. Identify, prioritize and support the development and implementation of large-scale, renewable and alternative energy projects – focusing on attracting private investments and delivering the best value to the Army at the enterprise level – and enable strategic revitalization of federal lands inside and outside the boundaries of Army facilities and installations.

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b. Design Effective/Efficient EIO structure. After implementation of initial renewable energy projects during the project analysis phase, use the lessons learned during the execution phase to better inform the staffing requirements, resources, and processes needed to sustain an efficient and effective EIO. This information shall be used to update and complete the Concept Plan for the EIO.

5. The composition of this task force will be limited to 15 members across the Army. Government members have been identified from the staff of ASA(IE&E) and Assistant Chief of Staff Installation Management, with dedicated matrixed legal services from Office of General Counsel. Other members from the United States Army Corps of Engineers and Assistant Secretary of the Army (Financial, Management & Comptroller) are critical to success of the task force and will provide support as required. A limited number of contractor personnel may be used to support this task force. The Office of the Administrative Assistant will provide office space and administrative assistance as necessary. The task force will not create any permanent overhead or manning.

6. The task force will be operational no later than 15 September 2011, and sunset by 15 September 2013, unless specifically extended by me.

7. Energy efficiency remains a high priority for the Army. I am confident the task force will prove highly beneficial in designing the future EIO that will serve as the Army's single point of contact for establishing large-scale renewable and alternative energy projects, maximizing limited Army resources, and enabling a more energy-secure and sustainable Army.

8. My point of contact for this task force, Mr. Alan King, may be reached at (703) 693-5124 or alan.king2@conus.army.mil.



John M. McHugh

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