## CALL INSIDER

4th QTR, FY25

## **DIRECTOR'S NOTES**

Welcome to the latest edition of our quarterly CALL Insider newsletter.

I am pleased to announce our office has released a new podcast titled, *Insights from the Fight*. Out now is *Episode 1*: *Effectively Leveraging NCOs in Staff Processes* and *Episode 2*: *NCO Development and Roles in Training*, available on almost all major streaming platforms. We plan to have a new episode for release at the top of every month so stay tuned. If you have a topic which you think would be of interest to listeners, please reach out to us and let us know.

On the publication side of the house, we have released some great material over the past few months. We have also seen a sizeable increase in materials sent to us from Soldiers and leaders throughout the force — taking advantage of our publishing process — to have their own observations and recommendations authored and disseminated.

Some significant and major releases from this quarter include:

- Fiber Optic Drones: Posing a Significant C-UAS Challenge was extremely popular and well-received. This great article presents some of the latest open-source findings related to fiber optic spool-fed drones, essential for every Soldier to understand.
- First 100 Days: XO/S3 Handbook equips battalion field grade officers with proven processes and systems to effectively manage staff functions and address common challenges. This resource directly enhances staff readiness and operational efficiency by clarifying roles, responsibilities, identifying best practices, and ultimately improving staff support to commanders.
- Direct from the Ukrainian Battlefield: Volume 4 | Volume 5 | Volume 6 | Volume 7 [CAC login required] represents a series of collaborative efforts between our office and the Armed Forces of Ukraine (AFU) Lessons Learned Center. These reports are based on insights gathered from interviews with Ukrainian unit commanders who are actively engaged in combat on the frontlines of the Russia-Ukraine War. Each volume is well worth the read.

 The Home Station Training Handbook offers a comprehensive overview of U.S. Army training management, covering the key principles and best practices that underpin successful training. It provides guidance on planning, preparing, and executing training, as well as assessing and evaluating its effectiveness. It

also addresses the importance of safety, risk management, and resource allocation, while offering practical advice on how to overcome common challenges and obstacles.

Quick-Fire GPT [CAC login required] is now available as a dynamic, Al-powered decision-support system designed to assist Soldiers, military commanders, and staff in operational planning, situational awareness, strategic analysis, and

decision-making.

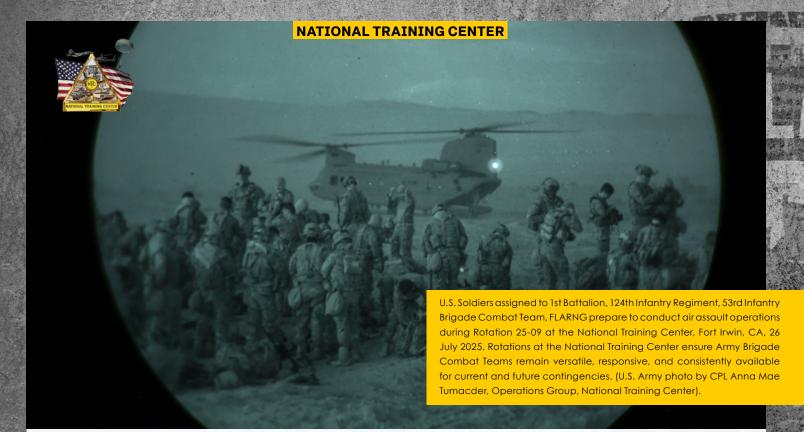
COL Scott Allen
Director
Center for Army Lessons Learned

Provided at your fingertips are validated, actionable insights grounded in doctrinal and primary sources, while adhering to established military protocols and ethical guidelines. Core capabilities now include operational intelligence support, multimodal analysis, doctrine and policy reference, and prompt-driven information delivery. We are continuing our strive to have it provide responses which are always accurate, structured, and relevant to your search needs.

We offer training every week (or by appointment) to showcase how to best navigate Quick-Fire/Vantage so if this is something you are interested in, we are here for you.

Thank you very much for your continued interest and support for CALL.

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he National Training Center (NTC) continues to train rotational training units, joint, interagency and multinational partners to build and sustain readiness to fight and win. Last quarter, NTC hosted two brigade rotational training exercises with the 53rd Infantry Brigade Combat Team (BCT) from the Florida Army National Guard and the 2/2 Stryker BCT from Joint Base Lewis-McChord.

From the rotations, NTC continues to share lessons and best practices through various venues, one of which is through their Thinking Inside the Box - The Gauntlet (NTC Warrior Chronicles) podcast. New podcast episodes are below:

 Thinking Inside the Box - The Gauntlet Episode 24: Rotation 25-07 (NTC Warrior Chronicles) sits down with the 1st Cavalry Division Command Sergeant Major to discuss duties of the noncommissioned officer. They go in-depth about the roles of the NCO; what is expected, how they empower and measure success; and how the GREYWOLF Brigade validates and revalidates their standard operating procedures.

- Thinking Inside the Box The Gauntlet Episode 25: Rotation 25-07 (NTC Warrior Chronicles) sits down with leaders from the 2nd Armored Brigade Combat Team, 1st Armored Division to reflect on their experiences during NTC Rotation 25-07. They discuss lessons, how the NTC experience changed the way they will lead in the future, and give advice to leaders preparing for an NTC rotation in the future.
- Thinking Inside the Box The Gauntlet Episode 26: Rotation 25-07 (NTC Warrior Chronicles) sits down with the XO and S3 from the 2nd Armored Brigade Combat Team, 1st Armored Division to reflect on their experiences during NTC Rotation 25-07. They discuss lessons during the planning, preparation, and execution phases of large-scale combat operations (LSCO).

Additionally, there are several other published podcast episodes through the NTC Special Operations Training Detachment Off the Radar podcast that is focused on our training and preparation of the Army Special Operations Forces community. NTC also released other products this quarter, including the aviation trainers Eagle Eye Newsletter. If you would like to receive resources like these from all the CTCs, you can request to join the CALL CTC Outreach MS Teams Channel or contact our CALL Military Analyst Forward (MAF): kevin.m.kreie.civ@army.mil



#### **EPISODE #1:**

## **EFFECTIVELY LEVERAGING NCOs IN STAFF PROCESSES**

The Center for Army Lessons Learned hosts Sergeant Major (Retired) Mike Robinson for a discussion on maximizing the impact of noncommissioned officers (NCOs) within staff processes. The conversation highlighted common challenges in integrating NCOs into staff functions and offered practical solutions rooted in experience from various echelons, including joint task forces and Army Reserve components.

The podcast underscored the unique value NCOs bring to the staff – honed through years of experience at the company level – and the need to foster a collaborative environment where all voices are heard. Ultimately, effective NCO integration, coupled with continuous learning and leveraging resources like Army doctrine and CALL publications, is crucial for building adaptable and successful staffs prepared for the complexities of modern warfare.

**Key highlights:** Building trust between officers and NCOs, clearly delineating tasks, and providing targeted training and mentorship.











#### **EPISODE #2:**

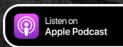
#### NCO DEVELOPMENT AND ROLES IN TRAINING

This episode of the Center for Army Lessons Learned Podcast features a discussion with Sergeant Major William Thacker on NCO development and training roles within the Army. The conversation centers on the critical role of NCOs in individual and collective training, emphasizing the importance of understanding the "why" behind tasks and fostering a culture of continuous learning.

Sergeant Major Thacker highlights the need for leaders to balance professional development with practical training, stressing that effective NCOs are standard-bearers who prioritize foundational skills and adapt to evolving challenges. He shares experiences from recent deployments and training rotations, underscoring the value of realistic training scenarios and the importance of empowering NCOs to enforce standards and drive unit readiness. The podcast offers valuable insights for leaders seeking to cultivate a strong NCO corps capable of leading and training Soldiers in complex environments.

**Key highlights:** Developing NCOs, NCO roles in training, training as a forward deployed unit, best practices for collective and individual training guidance, CALL Handbook 25-04 (912): First 100 Days as an NCO, and CALL Handbook 25-12 (761): Home Station Training.











## LESSONS LEARNED PROGRAM DEVELOPMENT SEMINAR WITH COLOMBIAN ARMY



COLAR Lessons Learned Center Director (at podium) in Bogota, Colombia, providing CALL MAF and COLAR attendees an update briefing on their center's recent activities.

CALL Military Analyst Forward (MAF) at U.S. Army South and U.S. Army North conducted a Lessons Learned Program Development virtual seminar with the Colombian Army (COLAR) on 31 July 2025.

The engagement had more than 50 attendees in Bogota including the COLAR Lessons Learned Center (DILEA) Director and staff, COLAR Doctrine Center Director, COLAR Department of Education Director, commandants from across select schools/centers, and representatives from the Chilean and Brazilian armies connected in from Colombia's Tolemaida National Training Center.

This CALL seminar resulted in increased access for the U.S. in Colombia, improved interoperability between lessons learned centers, and enhanced mutual readiness.

## **ARMY LESSONS LEARNED PROGRAM (ALLP)**



CALL hosted the guarterly Council of Colonels-Assessment (CoC-A) on 10 September to assess progress for the Army's top 5 collection topics. The assessment focused on lessons, microlearning, doctrine review, scenario-based, prototype training materials, and expert collaboration metrics. The Army topics were command and control systems, electromagnetic warfare, unmanned aircraft systems, counter-unmanned aircraft systems, and human machine integration warfare. The next CoC-A is scheduled for 1000-1200 (Central time) on 10 December 2025. Point of contact is: paul.j.fradejas.civ@army.mil

## JLLIS, QUICK-FIRE, PROGRAM TRAINING

CALL hosts weekly training each Thursday, Central time, from 0900-1000 for JLLIS and Quick-Fire and 1000-1100 for implementing lessons learned programs. Appointments can be scheduled based on instructor availability. Training materials can be accessed from our Microsoft Teams link. CALL is leading a revision of AR 11-33, Army Lessons Learned Program, and DA Pam 11-33, Guide to the Army Lessons Learned Program. Request suggestions no later than 15 December 2025. Point of contact is: steven.j.humes.civ@army.mil

## **ARMY LESSONS LEARNED FORUM (ALLF)**

Army Lessons Learned Forum (ALLF) General Officer Steering Committee (GOSC) 26-1 is scheduled from 1000-1200 (Central time) on 31 October. The current briefing topics are CG, CAC philosophy and guidance, C2FIX / NGC2, Contested Projection and Logistics, and functionally aligned Intelligence formations. ALLF GOSC 26-2 is scheduled for 1000-1200 (Central time) on 30 January 2026. Please provide any recommended GOSC topics to CALL,

Point of contact is: tommy.s.akin2.civ@army.mil

# JOINT MULTINATIONAL READINESS CENTER





U.S. Army Soldiers assigned to the 2nd Cavalry Regiment maneuver a tactical vehicle during exercise Saber Junction 25 at JMRC's Hohenfels Training Area, Germany, 5 September 2025. (U.S. Army photo by SPC Josephine Malloy, 114th PA Detachment).

Joint Multinational Readiness Center (JMRC) remains steadfast in its commitment to accelerating Army transformation, bolstering joint and multinational integration, and validating critical modernization efforts. JMRC prepares Brigade Combat Teams and Divisions for the complexities of a multidomain battlefield within the EUCOM Area of Responsibility (AOR), increasing the scale, capability, readiness, and interoperability of U.S. forces, our Allies, and partners. This ensures we maintain a capable and adaptable force prepared for large-scale combat operations (LSCO) and global deterrence.

## Saber Junction 25: Forging a Stronger, More Adaptive Force

Saber Junction 25 validated the U.S. Army's ability to rapidly transition from competition to crisis or conflict. This annual, large-scale combat training center exercise brought together approximately 7,000 personnel and more than 1,000 vehicles, challenging participants to adapt, innovate, and develop strategies to counter evolving threats.

The exercise consisted of a full Regimental live fire followed by 10-day force-on-force battle, delivering T-1 readiness for 2nd Cavalry Regiment. Saber Junction 25 directly supports U.S. European Command (EUCOM) objectives by building trust, accountability, and shared readiness, and by evaluating the effectiveness of Army modernization initiatives within a realistic operational environment.

This year's rotation focused on a brigade-level security operation, offensive operations, the integration of joint fires. and the implementation of new technology. Units faced a challenging, near-peer opposing force capable of contesting the Regiment in all domains on a contemporary battlefield, testing their skills and resilience. JMRC hosted the 2nd Cavalry Regiment with adjacent NATO CPX brigades, the 13th Light Armor Brigade (Netherlands) and the Iron Wolf Brigade (Lithuania).

#### **Modernization in Action**

Saber Junction 25 served as a vital proving ground for new technologies and their application by operational forces. Soldiers of the 2nd Cavalry Regiment used dismounted Al-enabled sensors (Wingman) and evaluated advanced counter-unmanned aircraft system (C-UAS) technologies and tactics gained through participation in Project Flytrap. The exercise demonstrated a significant enhancement in target identification and defeat capabilities through the integration of Precision Fires with First-Person View (FPV) and strike capable UAS.

## New from JMRC: "Forging the Sword" Podcast

Stay informed and gain valuable insights with the new "Forging the Sword" podcast, hosted by JMRC! This podcast is dedicated to sharing best practices, lessons learned, and innovative insights observed across the force.

Listen now on:

U.S. Army Europe and Africa website YouTube



Dutch Soldiers assigned to the 17th Light Armored Battalion react to contact from enemy forces during exercise Saber Junction 25, at the Joint Multinational Readiness Center in Hohenfels, Germany, 5 September 2025. (U.S. Army photo by SSG Dylan Bailey, 7th MPAD).



## JOINT PACIFIC MULTINATIONAL READINESS CENTER

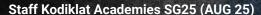
**Completed Events:** From 28 May to 8 June 2025, the Joint Pacific Multinational Readiness Center (JPMRC) supported 25th Infantry Division's execution of Multinational Exercise Salaknib 25 (SN25) with partnered Armed Force Philippines (AFP) conducting JPMRC-eXportable Combat Training Center (CTC) Rotation at Fort Magsaysay, Cabanatuan, Philippines. This "JPMRC-X" rotation showcased the exportable Observer, Controller/Trainer (OC/T) mentorship program of the Philippine Army (PA) Training and Doctrine Command's own Operations Group Exercise Control as well as the PA Land Warfare Center's OC/Ts in the field.

Additionally, the JPMRC-X rotation continued to prove successful experimentation with non-CTC-IS communications and mesh-network based instrumentation systems integrated into our MAVEN Common Operating Picture (COP), allowing them to share and connect to this COP from anywhere in the world.



#### U.S. and AFP Reconnaissance mission at SN25 (JUN 25)

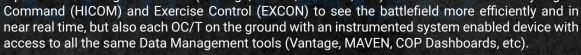
10-14 AUG 25 – JPMRC's Training, Analysis, and Feedback Team traveled to Jakarta, Indonesia, in support of Multinational Exercise Super Garuda Shield 25 (SGS25). The TAF Team hosted the instruction of Training Analysis and Data Collection Academies with Indonesia Joint Staff Senior Leadership at Kodiklat, Indonesia's Joint Training and Doctrine Command.



Ongoing Efforts for JPMRC CTC development: Data Assessment Tool (DAT), CTC-IS to MAVEN Integration is the JPMRC's 6th CTC Pillar, Data, continues to advance with JPMRC's close collaboration with Combined Arms Center (CAC) Chief Data and Analytics Office (CDAO) as well as the Program Management Team of Combat Training Instrumentation Systems (CTIS). JPMRC recently completed its Instrumentation Systems (IS) Program Management Review (PMR) remaining "results oriented" and emphasized



leveraging what we learned as an Operational CTC to help identify our modernization priority list and to be more effective in each JPMRC training rotation. As part of these efforts, CTIS is enabling network connections from the CTCs to cArmy Cloud, NIPR Services, and Army Enterprise Data Management tools (Vantage, Maven, PowerBI, etc.). This will enable not only Higher



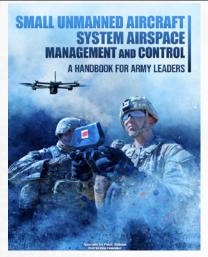
**Upcoming Events in next 90 days:** JPMRC is in final conditions check and Risk Reduction Exercises (RRE) for 25th Infantry Division's JPMRC 26-01 Transition in Contact (TiC) Rotation this upcoming November 2025, at Schofield Barracks and across the Hawaiian Archipelago.

Taking captured lessons/observations from 25ID's operations during Salaknib 25 (Philippines) and Talisman Sabre (Australia), JPMRC has developed a comprehensive Exercise Design and Operational Environment (OE) focused on 25ID's implementation of Multi-Domain Reconnaissance Teams (MDRT); proficiency in the use of their newly fielded unmanned aircraft systems (UAS) and counter-UAS (C-UAS) equipment; with emphasis on how they are addressing division artillery (DIVARTY), division level Signal and Electronic Warfare enablers, and TiC adjustments at the brigade level and below.

Additionally, a collaborative effort with 25ID's Headquarters and Lightning Labs, the Combined Arms Center (CAC) along with its Centers of Excellence (CoEs), and the Center for Army Lessons Learned (CALL) will enable detailed TiC data collection and analysis to provide Headquarters Department of the Army (HQDA) to inform its continued modernization of current U.S. Army Combat Divisions.

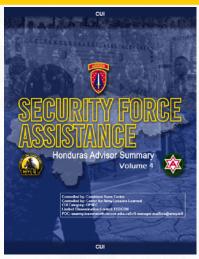
### RECENT PUBLICATIONS

[CAC login required]



#### 25-14 (966), SUAS Airspace Management and Control: A Handbook for Army Leaders

This release provides a crucial guide for integrating small, unmanned aircraft systems (SUAS) into Army operations. It emphasizes airspace control, detailing the structure from theater down to company level, highlighting key entities like the JFACC, AAMDC, and the ADAM/BAE, along with effectively integrating SUAS requirements into the Unit Airspace Plan.



25-1084, Security Force Assistance, Honduras Advisor Summary, Volume 4

This edition informs the reader on 1st Security Force Assistance Brigade (1st SFAB) findings during their latest advising mission with the Honduran Army. Covered inside are challenges and complications faced working within approved funding authorities, the impact funding authorities have on training a partner force (PF), as well as how they may affect SFA team transitions in theater.



25-1031, Subterranean Operations: Israeli Defense Force Lessons from Gaza

Israel Defense Forces (IDF) have engaged in intense combat operations in Gaza since 7 October 2023, with a significant focus on countering the Hamas tunnel system. This paper explores how the IDF has been dealing with the subterranean threat in Gaza and the lessons and best practices that may apply to the U.S. Army.



TRADOC G2, How Russia Fights in Large-Scale Combat Operations

This document builds on previously released foundational materials providing insights into Russian Ground Forces tactics, offering a comprehensive foundation for understanding Russia's approach to conflict and its implications for U.S. Army training and education.



## 25-1048, Electromagnetic Warfare Signals Intelligence SYNCHRONIZATION

Electromagnetic warfare (EW) and signals intelligence (SIGINT) are two force-multiplying capabilities available to a commander to support military operations. These disciplines both operate within the electromagnetic spectrum (EMS) and have a responsibility to provide actionable tactical information to the commander. However, although EW and SIGINT share many capabilities, they are separated by their authorities to operate.

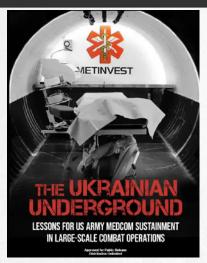


25-13 (786), First 100 Days XO/S3 Handbook

The CALL First 100 Days XO/S3 Handbook equips battalion staff officers and NCOs with proven processes and systems to effectively manage staff functions and address common challenges. This resource directly enhances staff readiness and operational efficiency by clarifying roles, responsibilities, identifying best practices, and ultimately improving staff support to commanders.

## RECENT PUBLICATIONS (continued)

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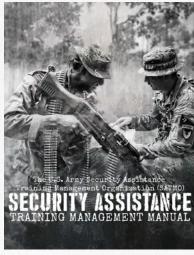
#### 25-1074, The Ukrainian Underground: Lessons for US Army MEDCOM Sustainment in Large-Scale Combat Operations

The Ukrainian military medical community, in partnership with civilian industry, has developed Role 2 underground "Sustainment Points" to allow prolonged medical care of wounded. This paper explores how Ukraine developed and uses these systems, along with the potential for employment by the U.S. Medical Community in future LSCO.



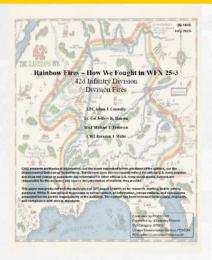
25-1046, Fiber Optic Drones: Posing a Significant C-UAS Challenge

This article meets the U.S. Army requirement to promulgate information on SUAS tactics, techniques, procedures, capabilities, and vulnerabilities of drones related to fiber optic spool-fed SUAS. Presented are some of the latest open-source findings related to fiber optic spool-fed drones, essential for every Soldier to understand.



#### 25-998, The U.S. Army Security Assistance Training Management Organization (SATMO) Security Assistance Training Management Manual

Security Assistance Team (SAT) Managers manage non-institutional Security Assistance training programs for countries within a designated region of the world. This handbook is written for newly assigned SAT Manager as well as for U.S. embassy country team Security Cooperation Organizations with whom SAT Managers interact daily.



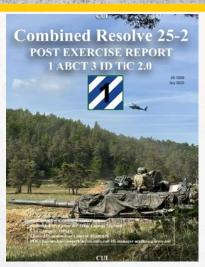
#### 25-1045, Rainbow Fires — How We Fought in WFX 25-3, 42d Infantry Division

This document compiles key observations and lessons learned from the 42nd Infantry Division's participation in Warfighter Exercise (WFX) 25-3, conducted at Fort Indiantown Gap, Pennsylvania, from late January through early February 2025.



#### 25-761, Home Station Training Handbook

The Home Station Training Handbook offers a comprehensive overview of U.S. Army training management, covering the key principles and best practices that underpin successful training. It provides guidance on planning, preparing, and executing training, as well as assessing and evaluating its effectiveness. The handbook also addresses the importance of safety, risk management, and resource allocation, and offers practical advice on how to overcome common challenges and obstacles.

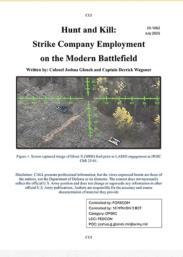


#### 25-1050, Combined Resolve 25-2 Post Exercise Report

This report summarizes initial findings from Combined Resolve 25-2 (CbR 25-2), a key "Transformation in Contact" (TiC) 2.0 exercise for the 1st Armored Brigade Combat Team, 3rd Infantry Division. The exercise successfully demonstrated the potential of rapidly integrating new technologies and adapting operational concepts to significantly enhance the Brigade's lethality, mobility, and survivability in a contested environment.

## RECENT PUBLICATIONS (continued)

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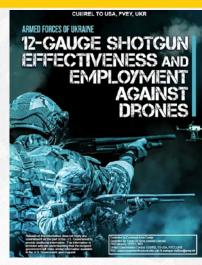
#### 25-1062, 3/10 MTN Strike Company Employment on the Modern Battlefield

The character of warfare is rapidly evolving. The proliferation of drones, electronic warfare systems, and ubiquity of sensors has resulted in a near-transparent battlefield. To succeed on the modern battlefield, the U.S. Army must organize and equip our Infantry formations to enable greater mobility and enhanced lethality. To accomplish this, the 3rd Brigade, 10th Mountain "Patriots" developed the strike company.



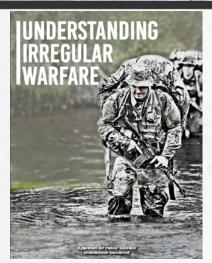
#### 25-969, Yama Sakura / WFX 25-2 Report: Multi-National Interoperability and Large Scale Combat Operations in the Pacific

The combined Yama Sakura 87 and WFX 25-2 exercises marked a significant expansion in size, scale, and scope of the Yama Sakura exercise construct, with six primary training locations and a scenario covering Japan's home islands and beyond. This report is in two volumes, and this is the first volume covering Multi-National Interoperability (MNI) and LSCO in the Pacific.



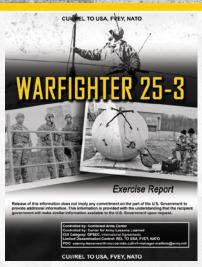
#### 25-1024, 12-Gauge Shotgun Effectiveness and Employment Against Drones

The war in Ukraine has underscored the vital role of drones in modern combat, from reconnaissance and artillery targeting to precision strikes. This document examines notable Ukraine tactics: using 12-gauge shotguns to counter drones. This seemingly simple approach highlights a key trend in modern warfare: resourceful adaptation using readily available tools.



### 25-897, Understanding Irregular Warfare

This handbook explores definitions, then seeks to describe what IW means to our primary strategic competitors. Finally, this handbook offers perspectives across the joint force on how IW is interpreted within the sister Services and academia.



#### 25-970, Warfighter 25-3 Exercise Report

Warfighter 25-3 took place from late January through early February 2025. The exercise scenario was set in Eastern Europe and built upon a mission command training program Baltic backed scenario. 42d Infantry Division, located at Fort Indiantown Gap, was the primary training audience; 29th Infantry Division was a functional cell. 42 ID conducted a variety of offensive operations and enabling tasks, including executing multidomain operations.

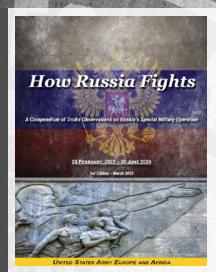


## 25-984, Forging the Future Force: Observations, Trends and Insights from Today's Battlefields

The 2024 CALL Annual Report, "Forging the Future Force," identifies key trends shaping the near-future battlefield: pervasive unmanned systems, battlefield transparency, the evolution of LSCO, and the criticality of information advantage. This report stresses the need for rapid adaptation and highlights several priorities for the U.S. Army.

## RECENT PUBLICATIONS (continued)

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## How Russia Fights: A Compendium of Troika Observations on Russia's Special Military Operation

This compendium of observations covers the first 2-plus years of the Russian "Special Military Operation" (SMO) in Ukraine and is intended to help American military leaders better understand our potential enemy—the Russian military. The compendium summarizes and categorizes Russian military performance, drawing from over 200 observation reports over more than 2 years, from 24 February 2022 through 1 May 2024. This document curates and consolidates the most significant observations and vignettes and assembled them according to the U.S. Army warfighting functions - Command and Control, Movement and Maneuver, Intelligence, Fires, Sustainment, and Protection.

#### ADDITIONAL RELEASES FROM THIS QUARTER:

- > 25-1057, Immediate Response 25 Post Exercise Report (Sept 25) [CAC login required]
- > 25-1090, How DIVARTYs can Close the Gap and Win in LSCO (Sept 25) [CAC login required]
- > 25-1093, Counter-Unmanned Aerial Systems (C-UAS) Training and Implementation at the National Training Center (Sept 25)
- > 25-1076, Direct from the Ukrainian Battlefield (Volume 7): Target Systems Analysis for Effective Counter-UAS Operations (Aug 25) [CAC login required]
- > 25-1085, Best Practices on Operationalizing Battlefield Energy: Power Generation, Storage, and Distribution in LSCO (Aug 25)
- > 25-1072, Gunnery Predictive Analysis: An Empirical Study Using Mixed-Methods Research (Aug 25)
- > 25-1079, From Kit to Culture: Lessons in Army Techcraft (Aug 25)
- > 25-1049, Arctic Forge 25 (July 25)
- > 25-972, Expanded Analysis of Army Structure (ARSTRUC) 25-29: Impacts on the Light Support Battalion (July 25) [CAC login required]
- > 25-1064, Direct from the Ukrainian Battlefield (Volume 6): Ukrainian Artillery Operations from Dispersed Positions (July 25) [CAC login required]
- > 25-1061, Direct from the Ukrainian Battlefield (Volume 5): Armed Forces of Ukraine (AFU) Armor Operations (July 25) [CAC login required]
- > 25-1043, Direct from the Battlefield (Volume 4): Ukrainian Armed Forces Command & Control (July 25) [CAC login required]
- > 25-1015, U.S. Army North-Mexican Army Exercise FUERZAS AMIGAS 24 (July 25) [CAC login required]
- > 25-1065, How Strike Platoon Fights: Early Observations (July 25) [CAC login required]
- > 25-1039, The Role of Tranexamic Acid in Future Combat Casualty Care (July 25)
- > 25-1035, PANAMAX 24 (OPERATION FUTURO NOBLE) U.S. Army South Transition to a Multinational Force Headquarters (July 25)
- > 25-1041, Observations and Recommendations for Implementing Tactical Behavioral Telehealth (July 25)

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#### REQUEST FOR INFORMATION

Think about us when you have general or specific materials you are looking for.

Our office provides a unique service to the force by providing research and answers on a wide variety of topics.

Our standard is to provide a relevant and timely response to your request for information within three working days.

Reach out to our RFI team for any support or inquiries.

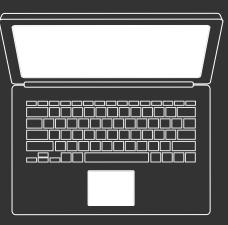
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