

1950: SR 10-5-1 and SR 10-551-1

Study: SR 10-5-1 and SR 10-551-1 (James E. Hewes, Jr., *From Root to McNamara: Army Organization and Administration, 1900-1963*. U.S. Army Center of Military History, 1975)

Purpose: After becoming the chief of staff of the Army in 1949, General J. Lawton Collins wanted to put an end to the constant tweaking of the Army Staff since the end of World War II. He also believed optimal organization might not be as important as improved administration. In the debate between those who wanted to reorganize the Army Staff along new functional lines and those who wanted to retain old technical and administrative branches, Collins came down on the side of the latter. He accepted some parts of an independent study carried out by the civilian management firm of Cresap, McCormick, and Paget. The Cresap, McCormick, and Paget Study echoed many of the same points as the Johnston Plan, although it suggested having a deputy chief of staff for plans and programs and another for operations and administration with the comptroller of the Army acting as a de facto third deputy chief of staff. The three-deputy concept would provide broad planning and execution control over the rest of the Army Staff.

Outcome: In spring and summer 1950, the Department of the Army issued Special Regulation 10-5-1, *Organization and Functions of the Department of the Army*, and Special Regulation 10-500-1, *Organization and Functions, Continental Armies and Army Areas (Including the Military District of Washington)*, which prescribed the organization of the Departmental Headquarters and its relationship with field commanders in the continental United States. SR 10-5-1 provided two assistant secretaries of the Army for general management and for material and adopted the three-deputy concept. Yet it also dissolved the existing five directorates in favor of returning to the interwar pattern of four assistant chiefs of staff for personnel, intelligence, operations, and logistics while retaining the technical and administrative branches. SR 10-500-1 did turn over some responsibility for installations and activities controlled by the technical and administrative services to field commanders in the United States.

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