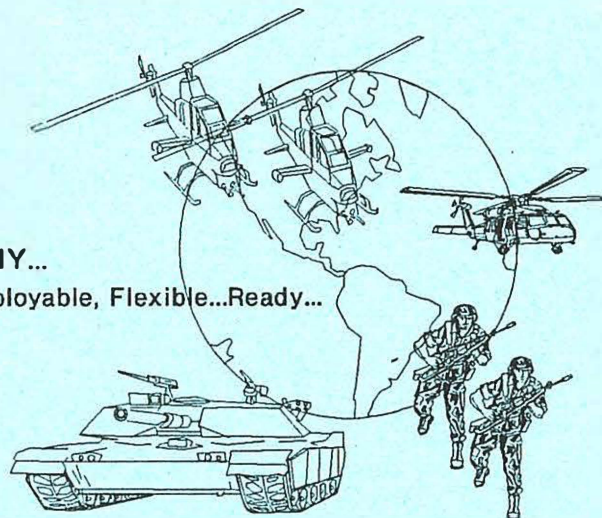


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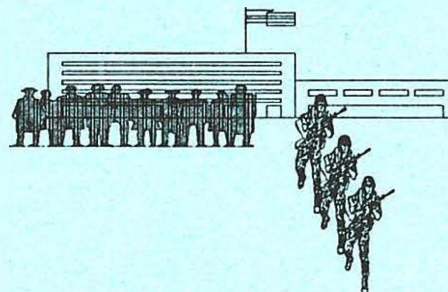
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VOLUME TWO

Project VANGUARD Final Report

A blueprint for the future...

General Support Force



15 December 1990
Fort Belvoir, Virginia

SUBJECT: Consolidate Installation Management Functions Under One Deputy Chief of Staff in MACOM Headquarters

DOD COMPONENT: Army

ISSUE: Consolidate installation management functions in selected CONUS MACOMs; eliminate installation management functions in selected MACOMs; realign installation support responsibilities for remaining MACOMs. Implement in FY 92.

SUMMARY OF EVALUATION:

- o This initiative realigns and reduces organizations performing installation management missions at MACOM headquarters. The basic design change that results from this initiative is a consolidation of all installation management functions under one Deputy Chief of Staff, Base Operations Support (DCSBOS). The underlying principles for this restructuring are:
 - Focus on elimination of unnecessary management layers.
 - Avoid excessive organizational compartmentalization.
 - Improve competitiveness in battle for installation management resources.
 - Reduce MACOM Chief of Staff span of control.
 - Elevate installation management mission within headquarters. Fix staff responsibility in single staff agency.
 - Group like functions (commodity-oriented synergy).
 - Simplify installation management.
 - Provide a model for better integration of installation management.
 - Provide better platform to focus on excellent installation management.
 - Improve service to customers.
 - Save resources in the Army.
- o Under this initiative, several MACOMs loose their installation management mission and associated resources. These MACOMs are HSC, INSCOM, MTMC, ISC, and USACE. Installations belonging to these MACOMs would be realigned in accordance with the proposal below:

MACOM	INSTALLATION	PROPOSED INSTAL MGMT MACOM
HSC	-Fitzsimmons Army Medical Center -Fort Detrick	FORSCOM FORSCOM (subpost of Ft Meade)
INSCOM	-Walter Reed Army Medical Center	MDW
MTMC	-US Army Field Station (SINOP)	USAREUR
	-Bayonne Military Ocean Terminal	AMC
	-Oakland Army Base	AMC
	-Sunny Point Military Ocean Trmnl	AMC
ISC	-Fort Huachuca	TRADOC
	-Fort Ritchie	FORSCOM (subpost of Ft Meade)
USACE	-Humphreys Engineer Center Spt Act	MDW
USMA	-United States Military Academy, West Point	TRADOC

- o The MACOMS that will retain the mission, but consolidate staffs under one DCS are FORSCOM, TRADOC, AMC, MDW, USARPAC, and USARSO.
- o MACOMS that will not be affected by this proposal are USAREUR, EUSA, and USASOC.
- o Selected major subordinate commands will loose their installation management mission as the mission is assumed by the parent MACOM headquarters. These MSCs are TECOM, DESCOM, and USARJ.
- o The adjustment of headquarters spaces is based on a methodology that separates installation management spaces in each headquarters from those that are functionally aligned with non-installation management missions. In FORSCOM, AMC, TRADOC, MDW, and USARPAC, and USARSO, these positions are consolidated and reduced for efficiencies for assignment under a single DCS in the MACOM headquarters. In HSC, ISC, INSCOM, USACE, and MTMC, these spaces are eliminated. The general coding by mission area used to differentiate installation management spaces from other mission spaces is as follows:

FUNCTION	EVAL	REMARKS
Chaplain	Instal Mgmt	
Civ/Mil	MSN	
Cmd Grp	MSN	
Contracting	MSN	
Cmd & Ctrl	MSN	
Drug/Alc	Instal Mgmt	Except HSC
Engr	Instal Mgmt/MSN	Variable by MACOM
EEO/EO	Instal Mgmt	
Foreign LNO	MSN	
Host Nation Act	MSN	
History	MSN	
Info Mgmt	Instal Mgmt/MSN	Variable by MACOM
Intel	MSN	
Internal Review	MSN	
Inspections	MSN	
J5	MSN	
Legal	MSN	
Liaison	MSN	
Logistics	Instal Mgmt/MSN	Variable by MACOM
Operations	MSN	Except Army Con- tinuing Educ Svc
ORSA	MSN	
Pol/Mil	MSN	
Protocol	MSN	
Public Affairs	Instal Mgmt	
RC Staff	MSN	
R&D	MSN	
Personnel	Instal Mgmt/MSN	Variable by MACOM
PMO	Instal Mgmt/MSN	Variable by MACOM
Real Estate	Instal Mgmt/MSN	Variable by MACOM
Res Mgmt	Instal Mgmt/MSN	Variable by MACOM
Safety	MSN/Instal Mgmt	Variable by MACOM
Surgeon	MSN	
Translator	MSN	
Treaty Plng	MSN	

- o The initiative considered both AMHA and selected non-AMHA accounts. Authorization data was drawn from FY91 TAADS (JAN-APR 90 MOC) and known MACOM reductions were considered. Reductions were later deconflicted with new TAADS. Based on the aforementioned mission/installation management determination and line-by-line review of each HQs below, authorizations spaces reflect the following:

MAC 06/6A 1230 12 DEC 90

MACOM	AUTH AMHA	AUTH non-AMHA	HQS TOTAL	INSTALLATION MGMT POSITIONS
TRADOC	1335	441	1776(3)	466
FORSCOM	1586	89	1675	407
AMC	2032	105	2137(3)	613
TECOM	453		453	67
DESCOM	654		654	59
USARPAC(1)	607	146	753(3)	175
USACE	241		241	4
INSCOM	641		-641	9
ISC	718		768(3)	106
HSC	497	34	538	47
MTMC	301		301	28
CIDC	167		167	9
USARSO	256		256	33
TOTAL	9488(2)	815(2)	10360(2)	2023

(1) Includes former WESTCOM & USARJ Combined Data

(2) From FY91 TAADS (Jan-Apr '90 MOC) database

(3) Includes FOA(s) with identified instal mgmt spaces

- o Methodology for determining savings for those MACOMs retaining installation management was based on an analysis of the TRADOC DCSBOS model, TRADOC's estimated savings, and an additional review of each HQs' installation management spaces. Eliminations apply to selected MACOM/MSD HQs identified installation management spaces plus applicable MACOM FOA/SSA installation management spaces as follows:

MACOM	SPACES ELIM	NEW TAADS DECONFLICT	REASON	REMAINING FOR INSTAL MGMT(2)
TRADOC	159	-83	Reorg to DCSBOS	307
FORSCOM	138	-112	Reorg to DCSBOS	269
AMC	209	-332(1)	Reorg to DCSBOS	405
USARPAC	60	-54	Reorg to DCSBOS	116
USARSO	11	-11	Reorg to DCSBOS	22
TECOM	67		Elim Msn	0
DESCOM	59		Elim Msn	0
USACE	4	-2	Elim Msn	0
INSCOM	9	-7	Elim Msn	0
ISC	106	-87	Elim Msn	0
HSC	47	-41	Elim Msn	0
MTMC	28	-29	Elim Msn	0
CIDC	<u>9</u>	<u>-9</u>	Elim Msn	0
TOTAL	906	767		

(1) Includes TECOM & DESCOM eliminations

(2) Not deconflicted against new TAADS

MAC 06/6A 1230 12 DEC 90

o Although no savings have been identified at HQDA, having one DA Installation Management focus has the potential to realize additional management efficiencies on the DA staff.

RECOMMENDED ACTION: Eliminate 742 spaces in 13 MACOMs in FY 92. Installation management mission eliminated from USACE, INSCOM, ISC, HSC, MTMC, DESCOM, AND TECOM. TRADOC, AMC, FORSCOM and MDW assume installation management missions for USACE, INSCOM, ISC, HSC, MTMC, DESCOM, AND TECOM.

ALTERNATIVE ESTIMATE: None

COORDINATION: General agreement at 18 Oct 90 Commander's Conference. Nonconcurrence messages by FORSCOM & USAPAC Commanders.

COMMENT: Following the November PBC, it was decided to move the FORSCOM and USARPAC DCSBOS portion to VANGUARD's Band 2 issues. That portion of DCSBOS was renumbered MAC6A and the manpower and savings are reflected in the program estimate which follows.

CURRENT PROGRAM/ESTIMATE FOR MAC06

DOLLARS (\$ = M):

RES CODE	PRG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
MPA			.58	-4.50	-4.68	-4.85	-5.12	-5.30
OMA			-7.99	-27.98	-29.80	-32.64	-33.64	-34.65
RPA			-0.13	-0.32	-0.33	-0.34	-0.35	-0.36
MISC			-1.03	-3.43	-3.63	-3.92	-4.05	-4.17
TOTAL			-9.73	-36.23	-38.44	-41.75	-43.16	-44.48

MANPOWER:

AC		-75	-75	-75	-75	-75	-75
AGR-USAR							
AGR-NGB							
Drilling Reservist:							
USAR							
NGB							
CIV							
DHUS		-526	-526	-526	-526	-526	-526
DHFN							
IDHFN							
Mil Tech							
TOTAL		-601	-601	-601	-601	-601	-601

CURRENT PROGRAM/ESTIMATE FOR MAC6A

DOLLARS (\$ = M):

RES CODE	PRG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
MPA			.16	-1.05	-1.09	-1.12	-1.06	-1.09
OMA			-1.30	-6.57	-6.78	-6.99	-7.21	-7.43
RPA			-0.34	-0.85	-0.88	-0.90	-0.94	-0.96
MISC			-0.02	-0.10	-0.10	-0.11	-0.11	-0.11
TOTAL			-1.82	-8.57	-8.85	-9.12	-9.32	-9.59

MANPOWER:

AC	-17	-17	-17	-17	-17	-17
AGR-USAR	-13	-13	-13	-13	-13	-13
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
CIV						
DHUS	-136	-136	-136	-136	-136	-136
DHFN						
IDHFN						
Mil Tech						
TOTAL	-166	-166	-166	-166	-166	-166

	Officer	Enlisted	Civilian
Current (FY 92) Authorizations)	162	56	1805
Change (FY92-97)	-73	-56	-777
TAADS Adjustment	+23	-1	+115
Result	112	55	1143

Action Officer: LTC (P) Yost/345-2460
MAC06/6A 1230 12 DEC 90

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SUBJECT: MDW US Army Transportation Agency (White House),
UIC W3D5AA

DOD COMPONENT: Army

ISSUE: Redesignate MDW US Army Transportation Agency (White House) as MDW Transportation Activity (White House).

SUMMARY OF EVALUATION:

- o This agency provides a unique/specialized mission of providing transportation and other services to only the White House staff (not President, Vice President or foreign dignitaries, which are handled by the Secret Service). The Director of the White House Military Office exercises operational control (i.e., reports, information on activities, inspections, audits, manpower and equipment surveys, selection of personnel, removal, suspensions) per memorandum of understanding.
- o Transportation support is provided locally and support duty CONUS/OCONUS 24-hours a day, seven days a week, 365 days a year. The Assistant to the President for Management and Administration contracts for the lease of fleet vehicles. The White House Military Office provides list of names of those who are permitted to use the transportation until 1800 hours and another list of those who are authorized support at any time.
- US o This Agency was established 1 Oct 64 as a result of the Army Transportation Agency, Wash., DC (White House), under the jurisdiction of the Chief of Transportation, being discontinued.
- GSA, o White House also receives transportation support from although drivers are not required to have high-level security clearance, work unusual duty hours, or go TDY. Some support is provided by Office of Administrative Assistant, Secretary of the Army.
- an o This activity does not meet the definition of an FOA or SSA because it does not execute or formulate policy. It performs a unique mission for the White House only. Total of 74 enlisted: 2-E9, 6-E8, 66-E7.
- o FY 90 budget totalled \$3,333,000: \$3,100,000 for salaries and \$233,000 for travel/gas/incidentals. Funded under MDEP QTRM. Although this TDA activity diverts use of enlisted soldiers from the Army and likely could be contracted and/or funded by the White House budget, it is unlikely that Army will be relieved of mission to provide White House ground transportation. Recommend mission, functions, and

authorizations remain unchanged. Army remains responsible for White House ground transportation.

RECOMMENDED ACTION: No change to MDW Transportation Agency (White House) mission, functions, or authorizations. Redesignate as MDW Transportation Activity (White House).

ALTERNATIVE ESTIMATE: None

COORDINATION: Forwarded memo to DCSRM, MDW, 27 Aug 90, requesting review/ comment. Response received 11 Sep 90 concurring with Vanguard recommendation.

Action Officer: Kathleen Cramer/355-2264
Initiative Number MAC07/26 Nov 0700

CURRENT PROGRAM/ESTIMATE

DOLLARS (\$M):

RES	PROG	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
CODE	CODE							
OMA								
MPA								
RPA								
Misc								

TOTAL

MANPOWER:

AC
 AGR-USAR
 AGR-NGB
 Drilling Reservist:
 USAR
 NGB
 CIV:
 DHUS
 DHFN
 IDHFN
 Mil Tech

TOTAL

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	0	74	0
Change (FY 92-97)	0	0	0
Result	0	74	0

SUBJECT: US Army Materiel Command Installation and Services Activity (UIC W0V4AA)

DOD COMPONENT: Army

ISSUE: Reduce US Army Materiel Command Installation and Services Activity.

SUMMARY OF EVALUATION:

- o This element meets the definition of a MACOM staff support agency. Primary mission is operational, implements policy, supports entire MACOM, and reports directly to the MACOM.
- o Under the operational oversight of the Deputy Chief of Staff for Engineering, Housing, Logistics and Environment, HQ, AMC. Created due to NCR ceiling; located at Rock Island, IL.
- o TAADS/FAS shows 1 officer, 104 civilians, total 105, under MDEP XMGH.
- o FY 90 budget: OMA \$.38m Other \$400,000
- o AMC July CPLAN/CBE shows reductions of -10 due to QUICK-SILVER. This activity will be further reduced by VANGUARD initiatives MAC06 (DCSBOS) (37 spaces) and FAC38 (EHSC) (25 spaces). Transfer remaining spaces to HQ, AMC (no change in duty station); disestablish UIC.

RECOMMENDED ACTION: No further reductions due to other VANGUARD reductions; transfer remaining 33 spaces to HQ AMC (no change in duty station); disestablish UIC FY92.

ALTERNATIVE ESTIMATE: None

COORDINATION: Memo forwarded AMC Vanguard POC 13 Sep 90 for review/comment. Memo from CS, HQ, AMC, concurred with recommendation.

Action Officer: Kathleen Cramer/355-2264
MAC 16/26 Nov 1600

CURRENT PROGRAM/ESTIMATE .

DOLLARS (\$M):

RES	PROG							
CODE	CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
MISC								

TOTAL

MANPOWER:

AC
 AGR-USAR
 AGR-NGB
 Drilling Reservist
 USAR
 NGB
 CIV:
 DHUS
 DHFN
 IDHFN
 MILTECH

TOTAL

(Costs for reductions computed under other VANGUARD initiatives affecting UIC)

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	1	0	104
Change* (FY 92-97)	0	0	-62 (MAC06 & FAC38)
Result**	1	0	42

*AMC FY91 reduction of -10 not included in above figures. However, 33 spaces (1 Off, 32 civ) to be transferred to HQ, AMC (WOGWAA).

**Result reflects other VANGUARD initiatives

SUBJECT: HQ, USARPAC Field Operating Activity (FOA) - USARPAC Activity (W4QQAA)

DOD COMPONENTS: Army

ISSUE: Reduce USARPAC FOA by 10 spaces; transfer 64 pure AMHA spaces to HQ USARPAC TDA.

SUMMARY OF EVALUATION:

- o The USARPAC Activity FOA was established on 3 Oct 84 in response to the constraints of the AMHA strength cap. It provides command-wide operational support to HQ USARPAC, USASCH, 6ID/USAG-AK, USARJ, and other USARPAC units and tenant units. In addition to the primary staff, operation support includes protocol, claims service, administrative service (records and forms management), safety, and chaplain.

- o FY 92 authorizations equal 144: 22 officers, 33 enlisted, 89 civilians. Funded under MDEP MS4A.

- o MAC06, DCSBOS, reduces this activity by 17. SMA10, consolidate TAADS documentation, reduced this activity by 3. The additional reduction of 10 (3 enlisted and 7 civilians) will reduce this activity by 20%.

- o Pure AMHA (64) functional personnel can be transferred to HQ USARPAC TDA. Increase to AMHA ceiling has been coordinated with ASA(M&RA) representative. Remaining 50 operational/functional personnel supporting USASCH, 6ID/USAG-AK and other USARPAC units and tenant units should remain in UIC W4QQAA.

RECOMMENDED ACTION: Reduce 3 enlisted and 7 civilians; transfer 64 pure AMHA spaces to HQ USARPAC TDA.

ALTERNATIVE ESTIMATE: None.

COORDINATION: USARPAC DCG Nonconcurrent, 28 Sep 90.

Action Officer: CPT(P) RICH HOBERNICHT/355-2264
Initiative Number MAC 17/2 Nov 1115

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEF	FY92	FY93	FY94	FY95	FY96	FY97
OMA	20		-0.0	-0.3	-0.3	-0.3	-0.3	-0.3
MPA	20		-0.0	-0.1	-0.1	-0.1	-0.1	-0.1
RPA								
MISC					- .02	- .02	- .02	- .02
TOTAL			-0.0	-0.4	-0.42	-0.42	-0.42	-0.42

Manpower:

AC	-3	-3	-3	-3	-3	-3
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	- 7	-7	-7	-7	-7	-7
DHFN						
IDHFN						
Mil Tech						
TOTAL	-10	-10	-10	-10	-10	-10

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	22	33	89
Change (FY 92-97)	- 0	- 3	- 7
Result	22	30	82

SUBJECT: HQ, FORSCOM Field Operating Activity (FOA) -
Centralized Contracting Office (CCO), (W4VXAA)

DOD COMPONENT: Army

ISSUE: Disestablish CCO as a FORSCOM FOA - integrate within
FORSCOM HQ J4.

SUMMARY OF EVALUATION:

- o The CCO was established in mid-1988 with a core staff of 12. It administers consolidated contracts (unique, complex, or sensitive) for the FORSCOM, Third Army, and Second Army Commander and staff. It reports to the FORSCOM J4.
- o FY 92 command operating costs are estimated at \$596,496 which includes 14 civilian spaces. USAFISA validated a manpower survey of it in 1990. It is under MDEP W5HQ, FORSCOM HQ.
- o Like the TRADOC Contracting Office, it does serve as the staff proponent for contracting across FORSCOM. If the FORSCOM, Third Army, and Second Army headquarters did not exist, neither would the CCO. It does not duplicate BASOPS type contracting provided by the garrison.
- o The CCO meets the definition of a FOA.
- o Elimination of the CCO function would degrade the ability of the commander or his principal staff to control close-hold/classified contracts and cause them to use the Ft. McPherson Contracting Office. The installation is not structured/resourced to handle this additional nor unique, sensitive, or complex workload.

RECOMMENDED ACTION: Reduce CCO manpower by two civilians.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Proponent nonconcurs with reduction, 14 is workload driven.

Action Officer: LTC Nachtsheim/355-2264
MAC 23/1 NOV 1134

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	202092		-.09	-.22	-.23	-.24	-.25	-.25
MPA								
RPA								
MISC					-.01	-.01	-.01	-.01
TOTAL			-.09	-.22	-.24	-.25	-.26	-.26

Manpower:

AC							
AGR-USAR							
AGR-NGB							
Drilling Reservist:							
USAR							
NGB							
Civ:							
DHUS		-2	-2	-2	-2	-2	-2
DHFN							
IDHFN							
Mil Tech							
TOTAL		-2	-2	-2	-2	-2	-2

	Officer	Enlisted	Civilian
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Current (FY 92 Authorization)			14
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Change (FY 92-97)			-2
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Result			12
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SUBJECT: HQ TRADOC Field Operating Activity (FOA) - TRADOC Contracting Activity (TCA) (W4KVAA)

DOD COMPONENT: Army

ISSUE: Retain TCA as a HQ TRADOC FOA.

SUMMARY OF EVALUATION:

- o The TCA was established in 1982 with the transfer of functions from the training support center. It serves as the centralized proponent for educational/analytical contracting across TRADOC schools and centers and administers contracts (unique, complex, or sensitive) for the TRADOC Commander and staff. The TCA also provides technical assistance and acquisition strategy to mission activities.
- o The TCA reports to the TRADOC PARC, now part of the DCSBOS, even though the TCA does not handle installation-type contracting.
- o FY 92 operating costs are estimated at \$3.232M which includes 81 civilian spaces. Military authorization is one. It is under MDEP TSPU, training support to units.
- o As a FOA, it executes HQDA/TRADOC policy, ensuring compliance to federal regulations throughout TRADOC. It does NOT duplicate BASOPS-type contracting provided by the garrison. It appears that being a FOA is the best arrangement for this activity.
- o Elimination of the TCA would degrade the ability of the TRADOC Commander or his principal staff to control closehold type contracts, exercise command oversight of contracting and maximize efficiencies of a centralized activity.

RECOMMENDED ACTION: Retain the FOA.

ALTERNATIVE ESTIMATE:

COORDINATION: Proponent concurs.

Action Officer: LTC Carter/355-2264
MAC 26/1 NOV 1134

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
MISC								
TOTAL								

Manpower:

AC
 AGR-USAR
 AGR-NGB
 Drilling Reservist:
 USAR
 NGB
 Civ:
 DHUS
 DHFN
 IDHFN
 Mil Tech

TOTAL

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	1		81
Change (FY 92-97)	0		0
Result	1		81

SUBJECT: U.S. Army Chemical Activity WESTCOM (USACAW) (W4LGAA)

DOD COMPONENTS: Army

ISSUE: No change to mission, function or spaces.

SUMMARY OF EVALUATION:

- o USACAW provides integrated management of all U.S. Army activities on Johnston Island to include contract administration of Johnston Atoll Chemical Agent Disposal System (JACADS) project. Responsibilities include receipt, storage, maintenance, issue and disposal of toxic chemical munitions under stringent security and safety standards.
- o USACAW is not a FOA. The proponent MACOM carries USACAW as a subordinate unit which is appropriate.
- o FY92 authorizations equal 12 officers, 231 enlisted and 34 civilian.
- o Funded under MDEP VCHM.

RECOMMENDED ACTION: No change.

ALTERNATIVE ESTIMATE: None.

COORDINATION/COMMENTS: USARPAC DCG Concurred, 28 Sep 90.

Action Officer: CPT(P) Rich Hobernicht/355-2264
MAC 29/2 Nov 90

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	20							
MPA	20							
RPA								
MISC								
TOTAL								

Manpower:

AC
 AGR-USAR
 AGR-NGB
 Drilling Reservist:
 USAR
 NGB
 Civ:
 DHUS
 DHFN
 IDHFN
 Mil Tech

TOTAL

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	12	231	34
Change (FY 92-97)	- 0	- 0	- 0
Result	12	231	34

SUBJECT: Program Manager for Rocky Mountain Arsenal (UIC W4UZAA)

DOD COMPONENT: Army

ISSUE: No change to mission and spaces for the Program Manager for Rocky Mountain Arsenal (PMRMA) with its merger of Rocky Mountain Arsenal (UIC W0K5AA); disestablish UIC W0K5AA.

SUMMARY OF EVALUATION:

- o The current mission is contamination cleanup of Rocky Mountain Arsenal (RMA), where the Army produced chemicals and munitions until 1969 and demilitarized them until 1979. Shell Oil produced pesticides there until 1982.

The Arsenal/installation is now inactive, except for the cleanup project.

- o This is a massive program for which the Army is the lead Agency; it has visibility as the USA's number one environmental restoration project. Other Federal parties involved are the EPA, Department of Interior, Department of Justice, Agency for Toxic Disease Registry, and Shell Oil Company.

- o The Program was established in 1987 to meet the U.S. Government's environmental cleanup requirements and comprehensive litigation settlements from the State of Colorado and Shell Oil. The PRMA is a separate reporting agency under AMC and has direct access to ASA (ILE).

- o Manpower authorizations have been audited and configured against workload required to meet the "consent decree" deadlines, which must be met or the U.S. Government pays. Cleanup is expected to be completed in the year 2005.

- o FAS and TAADS, EDATE 901003, show 3 officers, 203 civilians; AMC July CPLAN/CBE shows 3 officers, 209 civilians.

- o Effective FY 91, Program Manager for Rocky Mountain Arsenal (W4UZAA) and the Rocky Mountain Arsenal (W0K5AA) merge with title and UIC as stated in subject line above. Merger was directed by memo, 25 Jan 90, OASA (ILE), to ensure and direct the accomplishment of environmental restoration and contamination control.

- o Funded under MDEP ENVR. FY91 budget is \$201 million, including financing by Shell Oil and the Defense Environmental Restoration Account.

- o With the current attention on the environmental impacts of military units and base closing, environmental cleanup has extremely high visibility. TDAs supporting

environmental
but available spaces
1990s.

cleanup eventually may be reduced,
should remain throughout the

RECOMMENDED ACTION: Disestablish UIC W0K5AA effective FY 91.

ALTERNATIVE ESTIMATE: None

COORDINATION: Memo forwarded AMC Vanguard POC 13 Sep 90 for review/comment. CS, HQ, AMC, response concurred with recommended action.

Action Officer: Kathleen Cramer/355-2264
Initiative Number MAC 31/1 Nov 1134

CURRENT PROGRAM/ESTIMATE

DOLLARS (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
MISC								

TOTAL

MANPOWER:

AC
 AGR-USAR
 AGR-NGB
 Drilling Reservist:
 USAR
 NGB
 CIV:
 DHUS
 DHFN
 IDHFN
 Mil Tech

TOTAL

Officer Enlisted

Civilian

Current (FY 92 Authorization)	3	0	203
Change (FY 92-97)	0	0	0
Result	3	0	203

XVII-N5-96

CHAPTER XVII, APPENDIX N6
Detailed Issue Analysis Sheets
Restructure and Realign Logistic Functions

Implement Portion of AMC Command Drawdown Plan	XVII-N6-1
Eliminate Residual Elements of Troop Support Agency	XVII-N6-4
Eliminate the U.S. Army Security Assistance Agency Latin America	XVII-N6-6
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Combine U.S. Army Research and Development Standardization Group	XVII-N6-14
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Reduce Executive Director of Conventional Ammunition	XVII-N6-53
Eliminate AMC Field Safety Activity	XVII-N6-55
Combine Separate IG Staffs with AMC Headquarters IG	XVII-N6-57
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Reduce U.S. Material Command Professional Development & Intern Program	XVII-N6-62

Replacement of Major Item Inventory
Reduce AVCRAD Management Activity

XVII-N6-65
XVII-N6-67

SUBJECT: HQ, AMC Vision 2000 (-)

DOD COMPONENT: Army

ISSUE: Implement a portion of the AMC command drawdown plan.

SUMMARY OF EVALUATION:

- o AMC proposes to implement AMC Vision 2000 in six phases with manpower savings as follows:

1. AVSCOM/TROSCOM/SIMA-W MERGE TO HUNTSVILLE	-1864
2. DESCOM/SIMA-E TO ROCK ISLAND (CREATES INDUSTRIAL OPERATIONS COMMAND- IOC)	-1408
3. AMCCOM INTEGRATED MATERIEL MANAGEMENT CENTER (IMMC) & ACQUISITION TO HUNTSVILLE	-1010
4. TACOM TO HUNTSVILLE	-1178
5. CECOM TO HUNTSVILLE	-1552
6. OTHER ACTIVITIES (HQ, AMC, FOAs & R&D CENTERS TO HUNTSVILLE)	-1880
TOTAL SAVINGS	-8892

- o The plan culminates with all AMC commodity commands (MICOM, AVSCOM, TROSCOM, AMCCOM (-), TACOM & CECOM) relocated at Huntsville, AL in a new MSC called the Development and Sustainment Command (phases 1, 3, 4, and 5). In addition, DESCOM merges with AMCCOM (-) creating the Industrial Operations Command at Rock Island, IL (phase 2). The last phase, 6, transitions other AMC activities to Huntsville. The remaining MSCs (TECOM, LABCOM and USASAC) could be relocated at Aberdeen Proving Ground, MD. Final recommendations for the disposition of TECOM and LABCOM are subject to the recommendations of other DA and DOD studies. In summary, this consolidation and reorganization achieves a manpower savings of 8,892 people and transforms ten existing Major Subordinate Commands located at numerous places into five MSCs located at three primary locations. When other programming actions and initiatives (i.e., QUICKSILVER, BRAC, known PBDs and DMRDs and other VANGUARD initiatives are included), the end state of AMC Vision 2000 downsizes the command from a current workforce of approximately 104000 to one of 75000.
- o VANGUARD believes that phases 1 - 3 are feasible for implementation over the POM period while implementation of the last three phases, over this period, are questionable.

RECOMMENDED ACTION: Complete phases 1 - 3 of AMC's Vision 2000.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Phil Sternberg, HQ, AMC (AMCAE), 24 Oct 90.

Action Officer: MAJ Brad Holtz/355-2112
ESA37, 7 Dec 90 1200

XVII-N6-2

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	20			-1.0	-4.0	-7.2	-10.6	-13.2
OMA	10			-0.3	-1.4	-2.6	-3.7	-4.7
OMA	12			-0.1	-0.2	-0.5	-0.7	-0.8
OMA	72			-8.5	-35.4	-63.9	-94.2	-116.6
OMA	73			-5.3	-22.1	-39.9	-58.7	-72.7
MPA				-0.4	-2.6	-5.0	-7.5	-9.8
RPA								
MISC				-1.9	-8.1	-14.7	-21.7	-26.9
Total				-17.5	-73.8	-120.8	-197.1	-244.7

Manpower:

AC		38	77	114	153	153
AGR-USA			1	1	2	2
AGR-NGB			1	1	2	3
Drilling Reservist						
USAR						
NGB						
Civ:						
DHUS		966	1931	2897	3862	3862
DHFN						
IDHFN						
Mil Tech						
Total		1004	2010	3101	3053	4020

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	655	655	17404
Change (FY 92-97)	78	75	3862
TAADS Adjustmnet	0	0	-115
Result	577	580	13427

NOTE: CURRENT AUTHORIZATIONS FROM PRIMARY ORGANIZATIONS IN PHASES 1 - 3 (HQs, AVSCOM, TROSCOM, MICOM, DESCOM, AMCCOM AND SIMA-E & -W)

SUBJECT: HQ, DA Field Operating Agency (FOA) - Troop Support Agency (W3P8AA)

DOD COMPONENT: ARMY

ISSUE: Eliminate residual elements of the Troop Support Agency (TSA), an ODCSLOG FOA.

SUMMARY OF EVALUATION:

- o TSA has already lost its commissary operation to the Defense Commissary Agency effective 1 Oct 91.
- o FY 92 authorization is as follows: 47 officers and 454 civilians.
- o Troop issue dining facility were lost as part of Quartermaster Center of Excellence (QM ACE).
- o 3 military and 31 civilians residual positions are currently being evaluated by ODCSLOG for absorption by PM-CIE and QM ACE.
 - Directorate of Clothing and Services mission responsibilities include laundry and dry cleaning, bath clothing and sales, initial clothing issues and organizational clothing and individual equipment (OCIE). 1 mil and 10 civilians will be absorbed by PM-CIE.
 - The Directorate of Engineering and Materiel mission responsibilities include support of food service, Troop Issue Subsistence Activity (TISA), construction and modernization initiatives. 1 mil and 4 civ will go to QM ACE.
 - 5 positions will be reallocated to support Army Computer-Aided Acquisition and Logistics Support (ACALS)
 - 1 mil and 12 civ were eliminated at the SELCOM meeting on 4 Oct 90.
- o The need for additional personnel can be reduced by emphasizing commercial practices thereby allowing elimination of 13 spaces.

RECOMMENDED ACTION: Concur with the SELCOM decision to eliminate 13 positions and transfer the other residual positions as indicated.

ALTERNATIVE ESTIMATE: None

COORDINATION: Mr. Tanski, ODCSLOG, 12 Oct 90

ACTION OFFICER: Helmut Schelenz/355-2106
ESA49, 6 Dec 90 1200

XVII-N6-4

Current Program/Estimate

DOLLARS (\$ = M):

RES CODE	PROG CODE	FY92	FY93	FY94	FY95	FY96	FY97
OMA		-.20	-.55	-.55	-.65	-.65	-.65
RD							
MPA			-.05	-.05	-.05	-.05	-.05
TOTAL		-.20	-.60	-.60	-.70	-.70	-.70

Alternate Est

TOTAL

MANPOWER:

AC	1	1	1	1	1	1
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	12	12	12	12	12	12
DHFN						
IDHFN						
MILTECH						
TOTAL	13	13	13	13	13	13

Alternate Est

TOTAL

SUBJECT: HQDA, ODCSLOG Field Operating Activity (FOA) - U.S. Army Security Assistance Agency - Latin America (W39SAA)

DOD COMPONENT: Army

ISSUE: Eliminate the U.S. Army Security Assistance Agency - Latin America (USASAALA), a HQDA, ODCSLOG FOA

SUMMARY OF EVALUATION:

- o USASAALA implements HQDA policy and carries out operations related functions pertaining to Army Security Assistance efforts in Latin America. The USARSO Commander is dual hatted as commander, USASAALA.
- o Analysis of Mission: USASAALA is clearly a HQDA FOA with significant policy implementation/operations functions.
- o Other Considerations: USASAALA has not been affected by other reorganization or reduction efforts.
- o This action is funded under Military Assistance Program (MAP) now Foreign Military Program (FMFP). It is not OMA funded.
- o FY92 Authorizations: 4 Officers, 2 Enlisted, and 7 Civilians.

RECOMMENDED ACTION: Eliminate the USASAALA in FY92, transferring 1 civilian and 2 officer positions to CINCSOUTH; 2 spaces (1 civilian and 1 enlisted) to TRADOC; and 1 civilian space to U.S. Army Security Affairs Command (USASAC) Hqs.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG Elam, HQDA - ADCSLOG, Concur, 21 Sep 90.

Action Officer: MAJ Willie Pruitt/355-2112
ESA51, 10 Dec 90 1200

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	20		-0.0	-0.1	-0.1	-0.1	-0.1	-0.1
MPA			-0.0	-0.2	-0.2	-0.2	-0.2	-0.2
RPA								
Misc			-0.0	-0.0	-0.0	-0.0	-0.1	-0.1
Total			-0.0	-0.3	-0.3	-0.3	-0.4	-0.4

Manpower:

AC	3	3	3	3	3	3
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	3	3	3	3	3	3
DHFN						
IDHFN						
Mil Tech						
Total	6	6	6	6	6	6

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	4	2	7
Change (FY 92-97)	-2	-1	-3
TAADS Adjustment	0	0	-1
Result	2	1	3

Note: Organization eliminated, remaining spaces transferred.

SUBJECT: HQDA, ODCSOPS Field Operating Activity (FOA) - The U.S. Army Nuclear and Chemical Agency (W0J5AA)

DOD COMPONENT: Army

ISSUE: Streamline the U.S. Army Nuclear and Chemical Agency (USANCA), a HQDA, ODCSOPS FOA.

SUMMARY OF EVALUATION:

- o The U.S. Army Nuclear and Chemical Agency provides expert technical support and assistance to all Army elements worldwide and to other U.S. government and NATO agencies engaged in nuclear and chemical programs.
- o The USANCA's products provide direct benefits to soldiers through nuclear and chemical survivability actions. These benefits exist regardless of Army size. However, some products are related to U.S. offensive nuclear capability and chemical retaliatory policies, both subject to change IAW CFE/treaty agreements.
- o Analysis of Mission: This organization is clearly a FOA with significant policy execution/operational functions. It also has unique and technical responsibilities, as well as a less significant policy formulation role.
- o Other Considerations: "PBD 917" directed civilianization of 1 military officer slot effective FY91; "Army Elimination of ODP" directed loss of 2 military officer authorizations effective FY92; and "Quicksilver" directed loss of 3 civilian authorizations effective FY92, for a total loss of 2 military and 3 civilian authorizations.
- o FY92 Authorizations: 23 Officers, 4 Enlisted, and 23 Civilians.

RECOMMENDED ACTION: Streamline the USANCA in FY92 by eliminating 1 officer space (executive officer), 4 enlisted administrative spaces, and 1 civilian administrative space.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG Fields, HQDA - ADCSOPS, Concur, 15 Oct 90.

Action Officer: MAJ Willie Pruitt/355-2112
ESA47, 7 Dec 90 1200

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	95		-0.0	-0.0	-0.0	-0.0	-0.0	-0.0
MPA			-0.1	-0.2	-0.2	-0.2	-0.2	-0.3
RPA								
Misc								
Total			-0.1	-0.2	-0.2	-0.2	-0.2	-0.3

Manpower:

AC	5	5	5	5	5	5
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	1	1	1	1	1	1
DHFN						
IDHFN						
Mil Tech						
Total	6	6	6	6	6	6

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	23	4	23
Change (FY 92-97)	-1	-4	-1
Result	22	0	22

SUBJECT: HQDA, ODCSOPS Field Operating Activity (FOA) - The Army Tactical Command and Control System (ATCCS) Experimentation Site (W4MRAA)

DOD COMPONENT: Army

ISSUE: Eliminate the ATCCS Experimentation Site (AES), a HQDA, ODCSOPS FOA.

SUMMARY OF EVALUATION:

- o Activity developed from the disestablishment of the Army Development and Employment Agency (ADEA).
- o AES provides a common operational environment in which experiment proponents, combat and materiel developers can use experimentation combined with user input to expedite and facilitate the evolutionary development of the Army Tactical Command and Control System.
- o Analysis of Mission: While AES is designated as a DCSOPS FOA, it has a unique and technical mission which does not clearly qualify as field operating or staff support.
- o Other Considerations: Under Quicksilver, AES was reviewed Apr-May 90 due to the decision to deactivate the 9th ID (MTZ) at Fort Lewis. The VCSA announced the decision on 1 Jun 90 to retain AES as a DCSOPS FOA and move the organization to Fort Hood (by 30 Sep 91) with the III Corps Commander being dual hatted as commander, AES. The basic structure and concept of AES will remain the same, but the RDTE funding will be reduced from the current plan of \$4.5 million annually to \$1.5 million annually, ramping down to that amount by FY92. OMA funding remains at \$7.0 million annually.
- o FY92 Authorizations: 9 Officers and 6 Civilians.

RECOMMENDED ACTION: Eliminate the AES (9 military and 6 civilian spaces) in FY95, following fielding of the major component systems. Responsibility for the follow-on systems experimentation should be transferred to OPTEC.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG Fields, HQDA - ADCSOPS, Concur, 15 Oct 90.

Action Officer: MAJ Willie Pruitt/355-2112
ESA 48, 10 Dec 90 1200

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	20					-0.1	-0.3	-0.3
MPA						-0.0	-0.8	-0.8
RPA								
Misc						-0.0	-0.1	-0.1
Total						-0.1	-1.2	-1.2

Manpower:

AC			9	9	9
AGR-USAR					
AGR-NGB					
Drilling Reservist:					
USAR					
NGB					
Civ:					
DHUS			6	6	6
DHFN					
IDHFN					
Mil Tech					
Total			15	15	15

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	9		6
Change (FY 92-97)	-9		-6
Result	0		0

SUBJECT: HQDA, ASA(RDA) Field Operating Activity (FOA) - The U.S. Army Contracting Support Agency (W4QSAA)

DOD COMPONENT: Army

ISSUE: Streamline the U.S. Army Contracting Support Agency, a HQDA, ASA(RDA) FOA.

SUMMARY OF EVALUATION:

- o The Agency was organized under ASA(RDA) due to ceilings placed on the number of staff personnel in DA ODCSLOG and the creation of the Army Acquisition Executive, AAE.
- o The U.S. Army Contracting Support Agency supports the Directorate for Contracting and the Directorate for Procurement Policy OASA (RDA). This includes major systems (and others designated) and installation level contracting.
- o Its products are indirectly related to the size of the Army, due to the number of contracts and military as well as civilian procurement/contracting personnel to be managed.
- o Analysis of Mission: This is clearly a FOA with significant policy formulation and staff support functions.
- o Other Considerations: Quicksilver TDA cut included reduction of 5 civilian spaces.
- o FY92 Authorizations: 11 Officers and 52 Civilians.

RECOMMENDED ACTION: Streamline the Contracting Support Agency in FY92 by eliminating 3 civilian administrative and/or procurement analyst positions.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr Charles, SARD-RP, Concur, Oct 90.

Action Officer: MAJ Willie Pruitt/355-2112
ESA40, 7 Dec 90 1200

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	72		-0.1	-0.2	-0.2	-0.2	-0.2	-0.2
MPA								
RPA								
Misc								
Total			-0.1	-0.2	-0.2	-0.2	-0.2	-0.2

Manpower:

AC							
AGR-USAR							
AGR-NGB							
Drilling Reservist:							
USAR							
NGB							
Civ:							
DHUS		3	3	3	3	3	3
DHFN							
IDHFN							
Mil Tech							
Total		3	3	3	3	3	3

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	11		52
Change (FY 92-97)			-3
Result	11		49

SUBJECT: US Army Research and Development Standardization
Group - United Kingdom

DOD COMPONENT: ARMY

ISSUE: Combine the US Army Research and Development Standardization Group - United Kingdom (W056AA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

SUMMARY OF EVALUATION:

- o USA Research and Development Standardization Groups performs the Army Research Office (ARO) research functions.
- o FY92 authorization: Off 6; Enl 0; Civ 15; Total 21.
- o Represents USA at Trade Conferences and obtains and transmits host country research and development data to USA agencies and commands. Recommends areas for future cooperative effort among ABCA Armies.
- o Identifies Non Developmental Items to satisfy USA requirements.
- o Action is identified as MDEP# RL03.

RECOMMENDED ACTION: Combine the US Army Research and Development Standardization Group - United Kingdom (W056AA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Ed Curle, HQ, AMC, 19 Oct 90.

ACTION OFFICER: BRUCE SMITH, 355-2106/2112
ESA88, 7 DEC 1200

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
RDA	66		.00	.00	.00	.00	.00	.00
MISC								
TOTAL			.00	.00	.00	.00	.00	.00

MANPOWER:

AC		0	0	0	0	0	0
DRILLING RESERVIST							
AGR							
RC							
CIV:							
DHUS		0	0	0	0	0	0
DHFN							
IDHFN							
MILTECH							
TOTAL		0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	6	0	15
Change (FY92-97)	0	0	0
Result	6	0	15

SUBJECT: HQ, AMC Field Operating Activity (FOA) - Catalog Data Activity (W3THAA)

DOD COMPONENT: ARMY

ISSUE: Eliminate the Catalog Data Activity (CDA), an AMC FOA.

SUMMARY OF EVALUATION:

- o CDA's mission is to control the collection/maintenance/distribution of logistics management data. It has four mission areas: Federal/Army catalog system policy, Army central logistics data bank operation, DOD log system program mgt and micropublishing.
- o FY92 authoriztion is as follows: 5 officers and 123 civilians.
- o Will relocate to Letterkenny Army Depot (LEAD).
 - Lost about 37 civilian positions.
 - Has become part of AMC Logistics Support Activity.
- o The AMC Logistics Support Activity (LOGSA) consists of these FOAs (will become directorates after merger):
 - Materiel Readiness Support Activity (MRSA)
 - Catalog Data Activity (CDA)
 - Packaging, Storage and Containerization Center (PSCC)
 - Logistics Control Activity (LCA)
- o LOGSA has an approved charter as a new FOA.
 - It has assumed the mission and function of its component FOAs.
 - All FOAs will be colocated at LEAD by end of FY 95.
 - Further reductions in mgt and admin support can be anticipated when all FOAs are colocated.
- o Estimated savings for FY 92 and thru FY 95 are 35 mil.
 - Figure is a combined savings for all FOAs.
 - Savings just for CDA are not available.
 - Savings reflected in AMC reductions.

RECOMMENDED ACTION: Allow AMC to merge this FOA into LOGSA without additional turbulence.

ALTERNATIVE ESTIMATE: None

COORDINATION: Mr. Thall, AMC, 19 Oct 90

Action Officer: Helmut Schelenz/355-1206
ESM90, 6 Dec 90 1200

SUBJECT: HQ, AMC Field Operating Activity (FOA) - Logistics Control Activity (WillAA)

DOD COMPONENT: ARMY

ISSUE: Eliminate the Logistics Control Activity (LCA), an AMC FOA.

SUMMARY OF EVALUATION:

- o LCA's mission is to serve as DA sole source for providing log/trans/retrogrd pipeline data in support of Army the activities worldwide. It also serves as DA shipper service control office. It performs automated supply system reconciliation.
- o FY 92 authorization is 7 military and 224 civilians.
- o LCA was affected by BRAC.
 - Will relocate to Letterkenny Army Depot (LEAD).
 - Lost about 71 civilian positions.
 - Has become part of AMC Logistics Support Activity.
- o The AMC Logistics Support Activity (LOGSA) consists of these FOAs (will become directorates after merger):
 - Materiel Readiness Support Activity (MRSA)
 - Catalog Data Activity (CDA)
 - Packaging, Storage and Containerization Center (PSCC)
 - Logistics Control Activity (LCA)
- o LOGSA has an approved charter as a new FOA.
 - It has assumed the mission and function of its component FOAs.
 - All FOAs will be colocated at LEAD by end of FY 95.
 - Further reductions in mgt and admin support can be anticipated when all FOAs are colocated.
- o Estimated savings for FY 92 thru FY 95 are 35 million.
 - Figure is a combined savings for all FOAs.
 - Savings just for LCA are not available.
 - Savings reflected in AMC reductions.

RECOMMENDED ACTION: Allow AMC to merge this FOA into LOGSA without additional turbulence.

ALTERNATIVE ESTIMATE: None

COORDINATION: Mr. Thall, AMC, 19 Oct 90

ACTION OFFICER: Helmut Schelenz/355-2106
ESM89, 6 Dec 90 1200

SUBJECT: HQ, AMC Field Operating Activity (FOA) - Central System Design Activity (W19UAA)

DOD COMPONENT: ARMY

ISSUE: Eliminate the Central System Design Activity (CSDA), an AMC FOA

SUMMARY OF EVALUATION:

- o CSDA's mission is to develop/implement/maintain ADP systems to support materiel readiness. It develops ADP software/hardware/communication requirements & principles for the AMC ADP program.
- o FY 92 authorization is as follows: 7 officer and 567 civilians.
- o CSDA has been merged into the System Integration Management Activity (SIMA).
 - Will remain in St.Louis.
 - Will lose about 35 civilian positions.
- o SIMA (a new FOA) consists of these current FOAs:
 - Central System Design Activity (CSDA)
 - Central System Design Activity - East (CSDA-E)
 - Logistics Program Support Activity (LPSA)
- o SIMA has an approved MTDA effective 1 Oct 90.
 - It has assumed the mission and function of its component FOAs.
 - Component FOAs will become directorates.
 - Located at Letterkenny Army Depot (LEAD).
 - It has been operating for over one year.
 - CSDA-E (formerly LSSA) and LPSA are located at LEAD.

RECOMMENDED ACTION: Allow the merger of CSDA with two other FOAs to proceed without additional turbulence.

ALTERNATIVE ESTIMATE: None

COORDINATION: Mr. Thall, AMC, 19 Oct 90

ACTION OFFICER: Helmut Schelenz/355-2106
ESM86, 6 Dec 90 1200

SUBJECT: US Army Research and Development Standardization
Group - Canada

DOD COMPONENT: ARMY

ISSUE: Combine the US Army Research and Development Standardization Group - Canada (W055AA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

SUMMARY OF EVALUATION:

- o USA Research and Development Standardization Groups performs the Army Research Office (ARO) research functions.
- o FY92 authorization: Off 1; Enl 0; Civ 2; Total 3.
- o Represents USA at Trade Conferences and obtains and transmits host country research and development data to USA agencies and commands. Recommends areas for future cooperative effort among ABCA Armies.
- o Identifies Non Developmental Items to satisfy USA requirements.
- o Action is identified as MDEP# RL03.

RECOMMENDED ACTION: Combine the US Army Research and Development Standardization Group - Canada (W055AA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Ed Curle, HQ, AMC, 19 Oct 90.

ACTION OFFICER: BRUCE SMITH, 355-2106/2112
ESA85, 7 DEC 1200

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
RDA	66		.00	.00	.00	.00	.00	.00
MISC								
TOTAL			.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	1	0	3
Change (FY92-97)	0	0	0
Result	1	0	3

SUBJECT: US Army Research and Development Standardization Group - Australia

DOD COMPONENT: ARMY

ISSUE: Combine the US Army Research and Development Standardization Group - Australia (W05FAA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

SUMMARY OF EVALUATION:

- o USA Research and Development Standardization Groups performs the Army Research Office (ARO) research functions.
- o FY92 authorization: Off 2; Enl 0; Civ 2; Total 2.
- o Represents USA at Trade Conferences and obtains and transmits host country research and development data to USA agencies and commands. Recommends areas for future cooperative effort among ABCA Armies.
- o Identifies Non Developmental Items to satisfy USA requirements.
- o Action is identified as MDEP# RL03.

RECOMMENDED ACTION: Combine the US Army Research and Development Standardization Group - Australia (W05FAA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Ed Curle, HQ, AMC, 19 Oct 90.

ACTION OFFICER: BRUCE SMITH, 355-2106/2112
ESA87, 7 DEC 1200

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
RDA	66		.00	.00	.00	.00	.00	.00
MISC								
TOTAL			.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	2	0	0
Change (FY92-97)	0	0	0
Result	2	0	0

SUBJECT: HQ, AMC Field Operating Activity (FOA) - USA TMDE Support Group (W1PLAA)

DOD COMPONENT: ARMY

ISSUE: Eliminate USA TMDE Support Group (USATSG), an AMC FOA.

SUMMARY OF EVALUATION:

- o USATSG's mission is to provide technical direction, fundamental metrology, and engineering support. It ensures logistics support for total Army Metrology and Calibration systems.
- o FY 92 authorization is as follows: 35 enlisted and 364 civilians.
- o It is the HQ element for the USA TMDE Support Activity -CONUS (UIC: W4L6AA) which has the following:
 - Four regional areas.
 - Over seventy sites and area labs.
- o It is being impacted by DMRD 927E which combines the following activities:
 - USA TMDE Support Group, Redstone
 - Central TMDE Activity, Lexington
 - PM TMDE, Ft Monmouth
- o After reorganization, they will be known as the Army TMDE Activity, a new FOA.
 - These activities will lose their identity (eliminated as a FOA).
 - The Army TMDE Activity will assume the mission and function of its component FOAs.
 - A combined total of 7 mil and 36 civ positions will be eliminated after consolidation.
 - Realignment will be completed in FY 93.
 - Will be located at Redstone.
- o Combined net DMRD 927E savings for FY 91 thru FY 95 are 1.2 million.
- o In FY 91, it will participate in Productivity, Enhancements, Efficiencies and Rewards (PEER)
 - Projects 5 to 7 percent savings per year.
 - PEER will last 3 years.

RECOMMENDED ACTION: Allow AMC to eliminate this FOA by consolidating it with two other TMDE activities.

ALTERNATIVE ESTIMATE: None

COORDINATION: Mr. Thall, AMC, 19 Oct 90

**ACTION OFFICER: Helmut Schelenz/355-2106
ESM93, 6 Dec 90 1200**

SUBJECT: HQ, AMC Field Operating Activity (FOA) - USA TMDE Support Activity - CONUS (W4L6AA)

DOD COMPONENT: ARMY

ISSUE: Eliminate USA TMDE Support Activity - CONUS, an AMC FOA.

SUMMARY OF EVALUATION:

- o Its mission is to function as the field activity of the USAMC TMDE Support Group (UIC: W1PLAA). It provides measurement traceability & TMDE repair to CONUS based nondivisional active and reserve units.
- o It has the following:
 - Four regional areas.
 - Over seventy sites and area labs.
- o FY 92 authorization is as follows: 138 enlisted and 845 civilians.
- o It is being impacted by DMRD 927E which combines the following activities:
 - USA TMDE Support Group, Redstone
 - Central TMDE Activity, Lexington
 - PM TMDE, Ft Monmouth
- o After reorganization, they will be known as the Army TMDE Activity, a new FOA.
 - These activities will lose their identity (eliminated as a FOA) in the new activity.
 - The Army TMDE Activity will assume the mission and function of its component FOAs.
 - A combined total of 7 mil and 36 civ positions will be eliminated after consolidation.
 - Realignment will be completed in FY 93.
 - Will be located at Redstone.
- o Combined net DMRD 927E savings for FY 91 thru FY 95 are 1.2 million.
- o In FY 91, it will participate in Productivity, Enhancements, Efficiencies and Rewards (PEER)
 - Projects 5 to 7 percent savings per year.
 - PEER will last 3 years.

RECOMMENDED ACTION: Allow AMC to eliminate this FOA by consolidating it with two other TMDE activities.

ALTERNATIVE ESTIMATE: None

COORDINATION: Mr. Thall, AMC, 19 Oct 90

ACTION OFFICER: Helmut Schelenz/355-2106
ESM92, 6 Dec 90 1200

SUBJECT: HQ, AMC Field Operating Activity (FOA) - Central TMDE Activity (W4AWAA)

DOD COMPONENT: AR

ISSUE: Eliminate Central TM Activity, an AMC FOA.

SUMMARY OF EVALUATION:

- o Central TMDE Activity's mission is to approve Army TMDE acquisitions. It manages the Army TMDE Mgt Information System (TEMIS) and provides support as directed by Executive Director of TMDE.
- o FY 92 authorization is as follows: 56 civilians.
- o This activity is being affected by DMRD 927E and BRAC.
 - DMRD 927E requests consolidation TMDE activities.
 - BRAC involves closure of Lexington-Bluegrass Army Depot.
- o It will be consolidated with the USA TMDE Support Group at Redstone and PM TMDE at Ft Monmouth.
 - Will lose its identity (eliminated as a FOA) in the new organization.
 - A combined total of 7 mil and 36 civ positions will be eliminated after consolidation.
 - Realignment will be completed in FY 93.
- o New organization will be called the U.S. Army TMDE Activity, a new FOA.
 - Will assume the mission and function of its component FOAs.
 - Will be located at Redstone.
- o Combined net DMRD 927E savings for FY 91 thru FY 95 are 1.2 million.
- o In FY 91, it will participate in Productivity, Enhancements, Efficiencies and Rewards (PEER).
 - Projects 5 to 7 percent savings per year.
 - PEER will last 3 years.

RECOMMENDED ACTION: Allow AMC to eliminate this FOA by consolidating it with two other TMDE activities.

ALTERNATIVE ESTIMATE: None

COORDINATION: Mr. Thall, AMC, 19 Oct 90

ACTION OFFICER: Helmut Schelenz/355-1206
ESM91, 6 Dec 90 1200

XVII-N6-27

SUBJECT: HQ, AMC Field Operating Activity (FOA) - Industrial Engineer:
Activity - Rock Island (W0V3AA)

DOD COMPONENT: ARMY

ISSUE: Eliminate the Industrial Engineering Activity - Rock Island, an
AMC FOA.

SUMMARY OF EVALUATION:

- o Industrial Engineering Activity's mission is to provide engineering/mgt services in the production mgt of assigned items of materiel. It executes production mgt functions for assigned items & assist the DCS for Production in the production mgt of materiel items controlled by AMC.
- o Industrial Engineering Activity will be affected by AMC Vision 2000.
 - It will be merged into the Development & Sustainment Command.
 - Current strength (80 civ) has been cut by 28% (22 spaces)
- o AMC nonconcurrs with a 50% reduction.
 - Would threaten Army's ability to maintain a surge capability.
 - Would jeopardize retention of government-owned production facilities.

RECOMMENDED ACTION: AMC should eliminate this FOA with a 50% reduction (40 spaces instead of 22 spaces) as part of AMC Vision 2000.

ALTERNATIVE ESTIMATE: None

COORDINATION: Mr. Thall, AMC, 1 Nov 90

ACTION OFFICER: Helmut Schelenz/355-2106
ESA94, 7 Dec 1200

Dollar (\$ = M) :

Manpower:

Civilians				
Current (FY 92	0	0		8
Authorization)				
Change	0	0	-40	(FY 92
97)				
			Result	
0	0	40		

SUBJECT: HQ, USAAMC Field Operating Activity (FOA) - Central Ammunition Management Office - Pacific (CAMO-PAC) (W34EAA)

DOD COMPONENT: ARMY

ISSUE: Eliminate CAMO-PAC and transfer the CAMO-PAC mission and functions to the USARPAC DCSLOG.

SUMMARY OF EVALUATION:

- o CAMO-PAC performs centralized, theater retail ammunition logistics management for WESTCOM and Eight U. S. Army (EUSA). The class V retail support includes toxic chemical support, and transfer of ammunition stocks during mobilization. On at least two occasions over the last decade, WESTCOM requested assumption of CAMO-PAC's mission. AMC agreed to this transfer and to eliminate CAMO-PAC from its command, however, EUSA objected and ultimately defeated WESTCOM's proposals. EUSA objected on grounds that there would be no independent, "honest broker" between Pacific Theater users if CAMO-PAC was transferred to WESTCOM.
- o Current FY92 authorizations are 7 officers, 1 warrant officer, 8 enlisted and 27 civilians.
- o Current status of issue. EUSA, AMC and DA DCSLOG agree that CAMO-PAC be eliminated (from AMC) and the mission be assigned to USARPAC. This agreement is conditioned upon the approval of Phase II of the USARPAC reorganization. All of the organizations CAMO-PAC supports will be subordinate to USARPAC when Phase II is complete.

RECOMMENDED ACTION: Eliminate CAMO-PAC contingent upon the USARPAC Phase II reorganization. Eliminate all 43 current authorizations due to reductions in Pacific Basin forces and ammunition stockpiles plus efficiencies gained by a single organization to provide command and control. Since the approval and implementation of USARPAC Phase II is largely unknown at this time, eliminate the personnel in FY94.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Ed Curle, HQ, AMC (AMCAE), 19 Oct 90.

Action Officer: MAJ Brad Holtz/355-2106
ESA63, 7 Dec 90 1200

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	72				-0.3	-1.0	-1.0	-1.0
OMA	73				-0.1	-0.4	-0.4	-0.4
MPA					-0.4	-0.4	-0.4	-0.4
RPA								
MISC					-0.1	-0.1	-0.1	-0.1
Total					-0.9	-1.9	-1.9	-1.9

Manpower:

AC		16	16	16	16
AGR-USAR					
AGR-NGB					
Drilling Reservist:					
USAR					
NGB					
Civ:					
DHUS		27	27	27	27
DHFN					
IDHFN					
Mil Tech					
Total		43	43	43	43

	Officer	Enlisted	Civilian
Current (FY92 Authorizations)	8	8	27
Change (FY 92-97)	-8	-8	-27
Result	0	0	0

SUBJECT: US Army Materiel Command Quality Assurance Activity

DOD COMPONENTS: ARMY

ISSUE: Eliminate the US Army Materiel Command Quality Assurance Activity (W149AA) as a US Army Materiel Command (AMC) Field Operating Activity (FOA) and transfer the mission without the resources to an element of HQ DESCOM.

SUMMARY OF EVALUATION:

- o The US Army Materiel Command Quality Assurance Activity introduced and is overseeing the TQM effort (Demming Philosophy) for all depots in both CONUS and OCONUS, influencing the productivity of some 36k persons. Contractor support is not utilized in the conduct of its mission.
- o FY92 authorization: Off 0; Enl 0; Civ 18; Total 18.
- o Eliminate the FOA designation of the US Army Materiel Command Quality Assurance Activity and incorporate in HQ DESCOM TDA without transferring the resources.
- o Action is identified as MDEP# ASAS.

RECOMMENDED ACTION: Eliminate the US Army Materiel Command Quality Assurance Activity (W149AA), 18 spaces, as an AMC FOA and transfer mission without transferring the resources as an element of HQ DESCOM.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Ed Curle, HQ, AMC, 19 Oct 90

ACTION OFFICER: BRUCE SMITH, 355-2106/2112
ESA66, 7 Dec 90 1200

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	72		-0.3	-1.0	-1.0	-1.1	-1.1	-1.1
MPA								
RPA								
RDA								
MISC				-0.1	-0.1	-0.1	-0.1	-0.1
TOTAL			-0.3	-1.1	-1.1	-1.2	-1.2	-1.2

MANPOWER:

AC		0	0	0	0	0	0
DRILLING RESERVIST							
AGR							
RC							
CIV:							
DHUS		18	18	18	18	18	18
DHFN							
IDHFN							
MILTECH							
TOTAL		18	18	18	18	18	18

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	0	0	18
Change (FY92-97)	0	0	18
Result	0	0	0

SUBJECT: HQ, USAAMC Field Operating Activity (FOA) - USA Intelligence Materiel Activity (IMA) (W4RVAA)

DOD COMPONENT: ARMY

ISSUE: Eliminate as an AMC FOA, reduce in force by 25% and move remaining personnel to HQ, AMC.

SUMMARY OF EVALUATION:

- o Mission. Develop, fabricate, procure, provide, reverse engineer, maintain and sustain non-standard intelligence and security materiel, processes and technologies. In particular, provide a capability to acquire limited quantities of unique and sensitive materiel within short time periods.

- o FY92 authorizations are 3 officers, 2 warrant officers, 8 enlisted and 38 civilians.

- o There is no current plan to reorganize this activity under the umbrella of the AMC Vision 2000 plan due to its unique funding and control relationships (e.g., 94% of MIA's authorized personnel are P38 funded).

- o VANGUARD's former recommendation was to disestablish the FOA, reduce by 25%, and transfer of the remaining personnel to the Intelligence Support Command (ISC), a proposed MSC under INSC. The latter recommendation is amended due to IMA's close association to two of AMC's functions; operation of National Control Inventory Points and the AMC technology base.

RECOMMENDED ACTION: Eliminate the FOA, reduce by 25% and transfer remaining personnel to the HQ, AMC.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG McGrath, HQ, AMC - Nonconcur with Numbers, 2 Nov 90.

Action Officer: MAJ Brad Holtz/355-2112
ESA61, 7 Dec 90 1200

Current Program /Estimate

Dollars (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA					-0.4	-0.4	-0.4	-0.4
RPA								
MISC								
Total					-0.4	-0.4	-0.4	-0.4

Manpower:

AC			11	11	11	11
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS			2	2	2	2
DHFN						
IDHFN						
Mil Tech						
Total			13	13	13	13

	Officer	Enlisted	Civilian
Current (FY 92 Authorizations)	5	8	38
Change (FY92-97)	-3	-8	-2
Result	2	0	36

NOTE: Dollar estimates do not include personnel funded by GP3I.

SUBJECT: US Army Materiel Command Installation and Services Activity
(UIC W0V4AA)

DOD COMPONENT: Army

ISSUE: Reduce US Army Materiel Command Installation and Services Activity.

SUMMARY OF EVALUATION:

- o This element meets the definition of a MACOM staff support agency. Primary mission is operational, implements policy, supports entire MACOM, and reports directly to the MACOM.

- o Under the operational oversight of the Deputy Chief of Staff for Engineering, Housing, Logistics and Environment, HQ, AMC. Created due to NCR ceiling; located at Rock Island, IL.

- o TAADS/FAS shows 1 officer, 104 civilians, total 105, under MDEP XMGH.

- o FY 90 budget: OMA \$.38m Other \$400,000

- o AMC July CPLAN/CBE shows reductions of -10 due to QUICK-SILVER. This activity will be further reduced by VANGUARD initiatives MAC06 (DCSBOS) (37 spaces) and FAC38 (EHSC) (25 spaces). Transfer remaining spaces to HQ, AMC (no change in duty station); disestablish UIC.

RECOMMENDED ACTION: No further reductions due to other VANGUARD reductions; transfer remaining 33 spaces to HQ AMC (no change in duty station); disestablish UIC FY92.

ALTERNATIVE ESTIMATE: None

COORDINATION: Memo forwarded AMC Vanguard POC 13 Sep 90 for review/comment. Memo from CS, HQ, AMC, concurred with recommendation.

Action Officer: Kathleen Cramer/355-2264
MAC 16/26 Nov 1600

CURRENT PROGRAM/ESTIMATE

DOLLARS (\$M):

RES	PROG							
CODE	CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
MISC								

TOTAL

MANPOWER:

AC
 AGR-USAR
 AGR-NGB
 Drilling Reservist
 USAR
 NGB
 CIV:
 DHUS
 DHFN
 IDHFN
 MILTECH

TOTAL

(Costs for reductions computed under other VANGUARD initiatives affecting UIC)

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	1	0	104
Change* (FY 92-97)	0	0	-62 (MAC06 & FAC38)
Result**	1	0	42

*AMC FY91 reduction of -10 not included in above figures. However, 33 spaces (1 Off, 32 civ) to be transferred to HQ, AMC (WOGWAA).

**Result reflects other VANGUARD initiatives

MAC 16
 20 Nov 0930

SUBJECT: US Army Materiel Command Surety Field Activity (SFA)
(UIC W2EWAA)

DOD COMPONENT: Army

ISSUE: Reduce one authorization, transfer mission, and disestablish Surety Field Activity (SFA)

SUMMARY OF EVALUATION:

- o Established by CG, AMC, in 1966, to perform inspections for the maintenance and storage of chemical and nuclear munitions. This activity is under the operational control of the Chief, Nuclear Chemical Division, Office of the Deputy Chief of Staff for Ammunition, HQ, AMC. Personnel are located at Picatinny Arsenal.
- o SFA no longer conducts inspections, and its mission is now much broader, ensuring provisions of ARs 50-5, 50-6, 190-54 and governing DOD regulations are carried out within AMC. Current mission includes management of the AMC nuclear and chemical surety programs (including nuclear reactors) as required by DA, supervision of AMC surety installations' nuclear and chemical accident response capability, and management of the Army Service Response Force Exercise program.
- o The Activity was originally located at Picatinny Arsenal because of its link with nuclear munitions R&D activities at the Arsenal. This location is the national inventory control point for nuclear weapons. However, due to the Activity's current AMC-wide mission, the criticality of the Picatinny location is not as significant as in the past. Rather than a separate reporting activity, the SFA should be an integral part of the HQs, AMC, Executive Director for Chemical and Nuclear Matters, DCG for Materiel Readiness.
- o SFA mission does not duplicate DAIG surety inspection mission. Half of SFA assets went to DAIG two years ago to perform chemical and nuclear inspections without duplication of effort.
- o FAS/TAADS/PROBE all show 9 authorizations under MDEP XMGH: 1 officer; 2 warrant officers; 6 civilians. AMC July CPLAN/CBE for FY 92 manpower authorizations shows no change. FY 90 budget was \$1,000,400, which includes \$500,000 to run the Service Response Force Exercise Program.
- o The six civilian spaces include 1 GM14 director, 2 GS13 surety analysts (1 chemical/1 nuclear), 1 GS12 surety analyst (chemical) 1 GS6 admin assistant, and 1 secretary.

1 Nov 1134

Reducing the admin assistant would not degrade the technical requirements of this Activity, and today's office automation allows for reduced admin personnel.

RECOMMENDED ACTION: Eliminate one authorization due to Army downsizing; transfer mission and remaining eight spaces to HQ, AMC TDA (no change in duty station); disestablish UIC. (Recommend AMC consider duty station to Alexandria, VA, at some appropriate future point.)

ALTERNATIVE ESTIMATE: None

COORDINATION/COMMENTS: Memo forwarded AMC Vanguard POC 13 Sep 90 for review/comment. CS, HQ, AMC, nonconcurrent with transfer of spaces to HQ, AMC, and one elimination of spaces because workload will increase as chemical and nuclear munitions are returned to CONUS.

Action Officer: Kathleen Cramer/355-2264
Initiative Number MAC 15/1 Nov 1134

CURRENT PROGRAM/ESTIMATE

DOLLARS (\$M):

RES	PROG	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
CODE	CODE							
OMA			-.038	-.087	-.090	-.093	-.096	-.099
MPA								
RPA								
MISC			-.001	-.003	-.003	-.003	-.003	-.003
TOTAL			-.039	-.090	-.093	-.096	-.099	-.102

MANPOWER:

AC							
AGR-USAR							
AGR-NGB							
DRILLING RESERVIST							
USAR							
NGB							
CIV:							
DHUS	-1	-1	-1	-1	-1	-1	
DHFN							
IDHFN							
MILTECH							
TOTAL	-1	-1	-1	-1	-1	-1	
		Officer		Enlisted		Civili	

Current (FY 92
Authorization)

3

0

6

Change
(FY92-97)

0

0

-1

Result

3

0

5

MAC15
19 Nov 1400

SUBJECT: HQ, USAMC Field Operating Activity - AMC Logistic Assistance Program Activity (LAPA) (W4ZPAA) and the Logistics Program Activity (LAP)

DOD COMPONENT: ARMY

ISSUE: Reduce the scope of the LAP missions, functions and personnel to support a smaller MTOE force structure.

SUMMARY OF EVALUATION:

- o Initial VANGUARD position eliminated entire LAP (Missions, functions and all personnel).
- o DA DCSLOG, FORSCOM, TRADOC and AMC nonconcurrent.
- o Revised VANGUARD position eliminated the LAPA as an AMC FOA, eliminated all personnel (LAPA and LAP) except for a small cell of 100 people assigned to the HQ, AMC TDA and co-located with and responsive to the Contingency Corps at Ft. Bragg.
- o DA DCSLOG and AMC nonconcurrent, reasons follow:
 1. Overall LAP mission is vital to peacetime readiness and wartime sustainability.
 2. LAP provides critical sustainment training to field units.
 3. LAP provides near realtime feedback of logistical intelligence, inclusive of the wholesale system, to field units.
 4. LAP is key to contingency force deployments since combat units have initially been deployed without logistical support units.
 5. LAP expertise is instrumental in assisting soldiers in troubleshooting, repairing weapon systems, using logistical systems, and reinforcing schoolhouse training.
 6. LAP manpower requirements are driven by multiple factors such as equipment densities, type, size and component of force to support, and geographical distribution of forces. As COMP01 forces are drawdown, LAP personnel will be required to support the COMP02/03 units that receive redistributed equipment.
 7. The minimum LAP workforce acceptable to AMC and agreed to by DA DCSLOG is 1100 (50 military and 1050 civilians). Using AMC's base, this equates to a reduction of 272 people during FY93 through FY95.
- o VANGUARD acknowledges these concerns and maintains:
 1. Assertions that LAP is vital to force readiness and sustainability have not been supported by any objective and quantifiable data. Furthermore, LAP has not been

shown to contribute to a reduction in operational support costs (i.e., lowering the operations and maintenance costs fielded weapon systems).

2. While LAP personnel provide sustainment training, the unit

commander is ultimately responsible for the conduct of this training by using his warrant and noncommissioned officers. Likewise, TRADOC is responsible for institutional training and the materiel developer together with acquisition managers are responsible for new equipment training. The redundancy in LAP training is no longer affordable.

3. Enhanced, 'seamless' logistics automation information systems will provide near real realtime logistics intelligence feedback to field units. The acquisition of

these systems are predicated upon the reduction of personnel in the field which are presently performing these missions.

4. LAP is necessary to contingency force deployments and operations. LAP has helped support forces in Panama and continues to support operations in Saudi Arabia.

5. While LAP personnel assist in logistics functions such as

trouble shooting, repairing, and training; LAP does not have primary responsibility for these functions. Combat, combat support and combat service support units share these responsibilities.

6. Due to severe resource constraints, slowdowns in weapons

modernization and fielding programs, new threat environments with improved threat warning times, the elimination and reduction of military bases, the fielding of improved logistics information systems and new weapon systems with improved designed reliabilities; LAP requirements must be reduced. Furthermore, redundant missions such as training can no longer be supported. Requirements models should be simplified with constraints placed upon the maximum number of LARs assigned to support certain types of units with priority for contingency and forward deployed forces irrespective of geographical distribution. Support to other CONUS forces, inclusive of COMP02/03 units should be given a lower ceiling reflecting a lower priority. Support to TRADOC schools and centers should be eliminated.

RECOMMENDED ACTION: Downsize LAP from its FY90 base of approximately 1400 personnel (300 LAPA TDA and 1100 in LAP from six AMC Major Subordinate Command HQ TDAs) to a total workforce of 450 personnel over the period FY93 through FY96. This equates to a total reduction of approximately 950 personnel over a four year period and recognizes AMC's current command plan to reduce LAPA from 300 to 259 personnel by FY94. Final reductions will depend on duplications due to other programming actions such as QUICKSILVER, BRAC, DMRDs, and PBDs. Also, recommend LAPA be

retained as an AMC FOA. This will permit a smoother transition into the Integrated Materiel Management Center of the Development and Sustainment Command, part of the AMC's Vision 2000, at a later time.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG McGrath, HQ, AMC - COS, Nonconcur, 1 Nov 90 (Draft).

Action Officer: MAJ Brad Holtz/345-2112
ESA62, 7 Dec 1200

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	FY92	FY93	FY94	FY95	FY96	FY97
OMA	10	-0.0	-0.0	-0.0	-0.1	-0.1	-0.1
OMA	72	-0.7	-2.8	-5.1	-6.8	-7.0	-7.2
OMA	73	-3.7	-15.5	-28.2	-37.5	-38.6	-39.8
MPA		-0.2	-1.1	-2.0	-2.9	-3.0	-3.1
RPA							
MISC		-0.4	-1.8	-3.3	-4.4	-4.6	-4.7
Total		-5.0	-21.2	-38.6	-51.7	-53.3	-54.9

Manpower:

AC	14	28	43	43	43	43
AGR-USAR						
AGR-NGB						
Drilling Reervist:						
USAR						
NGB						
Civ:						
DHUS	268	536	804	804	804	804
DHFN						
IDHFN	1	2	3	3	3	3
Mil Tech						
Total	283	566	850	850	850	850

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	47	33	1350
Change (FY 92-97)	-30	-23	-807
TAADS Adjustment	0	0	-120
Result	17	10	423

NOTE: INCLUDES TOTAL PERSONNEL FOR ALL OF LAP (LAPA AND MSCs: AVSCOM, AMCCOM, CECOM, MICOM, TACOM, TROSCOM).

SUBJECT: US Army Materiel Command, Europe (UIC W4JMAA)

DOD COMPONENT: Army

ISSUE: Reduces the AMC-Europe to a small, coordinating liaison element by FY95; disestablishes UIC FY95 and transfers remaining spaces to HQ, AMC UIC, with duty in Germany.

SUMMARY OF EVALUATION:

- o Action reduces AMC-E, an overseas extension of HQs, AMC, which acts as single focal point monitoring readiness/modernization/sustainment issues, and exercising administrative-only control of some AMC activities/personnel in Europe.
- o AMC-E was established in 1982. Although labeled a Field Operating Activity, AMC-E does not meet the full definition of a FOA as it would not exist in the absence of HQs, AMC, and it does not perform a specialized mission. The personnel in AMC-E are AMC headquarters management assets.
- o FY92 PROBE data shows 110 spaces--16 officers, 1 warrant officer, 7 enlisted, and 86 civilians. Funded in POM under MDEP ASLT and SMLS. AMC has no detailed POM plan on AMC-E reduction, but anticipates that it will be reduced proportionate to USAREUR's drawdown, losing some 56 spaces (12 military/44 civilians) from a 114 baseline by FY95.
- o Proposed reductions are based on AMC's reduction and the overall USAREUR CFE drawdown with the target AMC-Europe end-state a streamlined, coordinating liaison AMC HQs element. Loss of an additional 40 spaces over the POM, including one GO billet, would not degrade readiness and sustainment in Europe. Modernization requirements to Europe have been significantly reduced and most readiness issues can be handled by commanders and USAREUR's Echelons Above Corps (EAC). Reductions will be enhanced by the strategic logistics system program, soon to be implemented. Any residual administrative, coordinating, modernization, and readiness requirements for USAREUR can be worked by a coordinating/oversight liaison of 13, operating with USAREUR DCSLOG. Personnel from CONUS-based activities can temporarily assist in transistioning to the Objective Supply System, as necessary, and as has been done in the past when new systems were put in place.
- o Action for FY92 or beyond is NOT off-limits reference CFE. Per TJAG, there is no legal objection to submitting this action.

MAC 03 051145 Dec 90

- o Remaining 13 spaces should be transferred back to AMC's HQs TDA and UIC disestablished. Increase to NCR ceil- ing has been coordinated with ASA(MRA) representative.

RECOMMENDED ACTION: Reduce AMC-E beginning FY92 to a small

coordinating liaison element of 13 by FY 95 and transfer remaining spaces to HQ, AMC, duty in Heidelberg; and disestablish UIC.

ALTERNATE ESTIMATE: Reduce AMC-E beginning FY92 to a small coordinating liaison element of 13 by FY95 and establish as AMC-East; use 9 spaces from AMC-E to establish AMC-West in Korea FY92; disestablish UIC FY95 and transfer remaining spaces to HQ AMC with duty in Heidelberg and with Seoul.

- HQs
an o Action considers Army-wide need of AMC coordinating elements. Currently, a small AMC-Far East exists as ad hoc organization--no separate UIC--with spaces used from on-site area AMC elements. It considers that a more streamlined CONUS-based Army still has units stationed world-wide and both the East and West areas of operations should have similar need for on-site AMC coordinating element.
- o AMC-Far East liaison should ultimately be located with the USARPAC HQs, if that becomes an all-inclusive command of the current USARPAC and EUSA.

COORDINATION/COMMENTS:

- o DA DCSLOG: Nonconcurrency with any AMC-E elimination. Prefers a reduction in the number of spaces over the POM--to be determined by a total review of the requirements for a redesignated USAREUR.
- o CDR, AMC, indicates AMC-E reduction will be proportionate to USAREUR drawdown to 44 civilians and 12 military by FY95 from a baseline of 114 (number in FY90 TAADS data base).
- o No yearly specifics for AMC-E have been provided to VANGUARD nor any description of an AMC-E end-state--post CFE.
- o AMC-E elimination was proposed at 1 Oct 90 SELCOM; decision made to take it off the SELCOM table.
- to o USAREUR's plan reduces AMC USAREUR military elements 206 (a 75% reduction) when overall USAREUR military strength is at 120K. A similar civilian proportionate reduction is expected.

Action Officer: LTC Yost/MACOM Team/355-2264
MAC 03 040915 Nov 90

CURRENT PROGRAM/ESTIMATE

DOLLARS (\$M):

RES	PROG		FY92	FY93	FY94	FY95	FY96	FY97
CODE	CODE	MDEP						
OMA			-0.49	-1.83	-2.70	-3.19	-3.35	-3.45
MPA			-0.12	-0.94	-1.29	-1.60	-1.75	-1.80
RPA								
MISC			-0.07	-0.28	-0.40	-0.47	-0.49	-0.50
TOTAL			-0.68	-3.05	-4.39	-5.26	-5.59	-5.75

ALTERNATE EST

OMA	-0	-0.8	-0.9	-1.1	-1.1	-1.1
OPA	-0.1	-0.1	-0.1	-0.1	-0.1	-0.1
MISC						
TOTAL	-0.1	-0.9	-1.0	-1.1	-1.1	-1.1

MANPOWER:

AC	-14	-18	-20	-20	-20	-20
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
CIV:						
DHUS	-35	-54	-64	-65	-65	-65
DHFN		-1	-1	-1	-1	-1
IDHFN						
Mil Tech						
TOTAL	-49	-73	-86	-86	-86	-86

ALTERNATIVE EST

AC	-6	-7	-7	-7	-7	-7
CIV						
DHUS	-11	-20	-21	-24	-24	-24
DHFN						
TOTAL	-17	-27	-28	-31	-31	-31

MAC03 041155 Dec 90

Current (FY 92 Authorization)	Officer 17	Enlisted 7	Civilian 86
Change (FY92-97)	-13	-7	-66
Result	4	0	20

MAC03 041155 Dec 90

XVII-N6-48

SUBJECT: HQ, AMC Organization - Office of the Project Manager,
Nuclear Munitions (W36WAA)

DOD COMPONENT: Army

ISSUE: Streamline the OPM, Nuclear Munitions, a HQ, AMC
Organization.

SUMMARY OF EVALUATION:

- o OPM, Nuclear Munitions is responsible for life cycle management of nuclear munitions. This is a mission which remains intact as long as nuclear munitions are in the Army's inventory.
- o While OPM, Nuclear Munitions' products are related to Army size, they are also critically related to the requirement to maintain an Army nuclear capability.
- o This PM's functions could be transferred to a conventional munitions PM or to the AMC Directorate for Chemical and Nuclear matters, but the loss in nuclear cadre would severely damage the Army's nuclear capability and expertise.
- o Analysis of Mission: This is an AMC PM with unique and highly technical functions. While larger than average for an OPM, additional structure seems necessary given technical, critical, and sensitive nature of functions. Clearly not a FOA or SSA, this is an organization whose activities must continue.
- o Other Considerations: Two civilian positions were eliminated effective FY91.
- o FY92 Authorizations: 11 Officers and 37 Civilians.

RECOMMENDED ACTION: Streamline OPM, Nuclear Munitions in FY92 due to reductions in programs and known/expected TOE cuts, eliminating 4 officer and 2 civilian positions.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG McGrath, HQ, AMC - COS, Concur, Oct 90.

Action Officer: MAJ Willie Pruitt/355-2112
ESA56, 7 Dec 90 1200

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	20		-0.0	-0.1	-0.1	-0.1	-0.1	-0.1
OMA	72		-0.0	-0.1	-0.1	-0.1	-0.1	-0.1
MPA			-0.1	-0.3	-0.4	-0.4	-0.4	-0.4
RPA								
Misc			-0.0	-0.0	-0.0	-0.0	-0.0	-0.1
Total			-0.1	-0.5	-0.6	-0.6	-0.6	-0.7

Manpower:

AC	4	4	4	4	4	4
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	2	2	2	2	2	2
DHFN						
IDHFN						
Mil Tech						
Total	6	6	6	6	6	6

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	11		37
Change (FY 92-97)	-4		-2
Result	7		35

SUBJECT: HQ, USAMC Field Operating Activity (FOA) - Defense Ammunition Center and School (DACS) (W3GMAA)

DOD COMPONENTS: ARMY, AIR FORCE, NAVY

ISSUE: Reduce DACS by 25% and retain as an AMC FOA.

SUMMARY OF EVALUATION:

- o The DACS's mission has both DA and DOD parts. Located at Savannah Army Depot, IL, DACS provides ammunition logistics engineering, schoolhouse training, depot support and career field management for the Army. DACS also provides support to the Single Manager for Conventional Ammunition (SMCA) and joint explosive safety training through the USA Technical Center for Explosive Safety. Typical engineering activities provided by DACS include ammunition handling, transportation and storage support.

- o FY92 authorizations are 205 civilians.

- o Since the March 90 TAADS baseline was established, DACS has taken an authorized personnel strength reduction from 205 to 196 civilians. Further personnel reductions (TBD) and reorganization of the DACS under AMC Vision 2000 are being considered by combining it with the Field Safety Activity, another AMC FOA. A recent TRADOC concept, conflicting with the AMC Vision 2000 realignment, assumes TRADOC command and control of the Field Safety Activity.

RECOMMENDED ACTION: Recommend AMC retention of DACS. Also recommend a 25% reduction in force (51 of 196 civilians) due to reductions in OCONUS force levels and ammunition stockpiles. However, in the interim, the DACS's wholesale transportation, safety and CONUS Class V storage workload will increase as ammunition is redistributed from OCONUS. Therefore, personnel reductions should not be scheduled until FY94.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Ed Curle, HQ, AMC, (AMCEA), 1 Nov 90 (Draft).

Action Officer: MAJ Brad Holtz/355-2112
ESA60, 7 Dec 1200

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	72				-0.5	-1.6	-1.7	-1.7
OMA	81				-0.3	-0.8	-0.9	-0.9
MPA								
RPA								
MISC					-0.1	-0.2	-0.3	-0.3
Total					-0.9	-2.6	-2.9	-2.9

Manpower:

AC				
AGR-USAR				
AGR-NGB				
Drilling Reservist				
USAR				
NGB				
Civ:				
DRUS		50	50	50
DHFN				
IDHFN				
Mil Tech				
Total		50	50	50

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	0	0	196
Change (FY 92-97)	0	0	-50
TAADS Adjustment	0	0	-1
Result	0	0	145

SUBJECT: HQ, USAMC Field Operating Activity (FOA) - USA
Executive Director for Conventional Ammunition (EDCA) (W4JBAA)

DOD COMPONENTS: Army, Air Force, Navy

ISSUE: Reduce EDCA by 20% and retain as an AMC FOA.

SUMMARY OF EVALUATION:

o The DOD Single Management for Conventional Ammunition (SMCA) mission involves planning, programming, budgeting, developing and evaluating policy and command and control functions. This mission should be maintained at AMC unless DOD desires further ammunition consolidation which appears unlikely at this time.

o FY92 authorizations are 5 officers and 11 civilians.

o EDCA is currently identifying overlap of SMCA and AMC missions and functions for possible efficiencies under the AMC Vision 2000 concept.

RECOMMENDED ACTION: Recommend a 20% reduction in the authorized staffing level (i.e., from the present 5 Officers [3 Jt billets], & 11 Civilians to 5 Officers and 8 Civilians due to improved efficiencies in the command and control function.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Ed Curle, HQ, AMC, (AMCEA)/19 Oct 90.

Action Officer: MAJ Brad Holtz/355-2112
ESA68, 7 Dec 1200

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	72		-0.0	-0.1	-0.1	-0.1	-0.1	-0.1
MPA								
RPA								
MISC								
Total			-0.0	-0.1	-0.1	-0.1	-0.1	-0.1

Manpower:

AC						
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	2	2	2	2	2	2
DHFN						
IDHFN						
Mil Tech						
Total	2	2	2	2	2	2

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	5	0	11
Change (FY 92-97)	0	0	-3
TAADS Adjustment	0	0	+1
Result	5	0	9

NOTE: Three of the five officer billets are joint service funded.

SUBJECT: US Army Materiel Command Field Safety Activity
(UIC WOKZAA)

DOD COMPONENT: Army

ISSUE: Eliminate AMC Field Safety Activity by FY 93.

SUMMARY OF EVALUATION:

- o Part of the Field Safety Activity is a remnant of the old Ordnance School and some spaces were transferred in 1974 from HQ, AMC, to reduce AMHA spaces in the National Capital Region. Responsible for ensuring provisions of the Hazard Classification Federal regulation are carried out.
- o FAS, EDATE 901003, shows 34 civilian authorizations.
- o FY 92 budget is \$1.4M funded under MDEP XMGH.
- o Eleven of 34 authorized positions have been abolished as a result of DA directed reduction effective FY 91. AMC will transfer six (training personnel) of the remaining 23 spaces to the Army Safety Center and School, Ft. Rucker, AL, effective FY 91, to combine industrial safety curriculum development with Army safety doctrine and policy development. PCS would take place in FY 93. Effective in FY 93, AMC is also proposing to transfer three spaces to the DA Safety Center; transfer seven to HQ, AMC, for centralizing all explosives and chemical safety functions; and eliminate seven, which is cost savings as result of reduction of supervisors, administrative, and clerical with relocation to HQ, AMC.

RECOMMENDED ACTION: Adopt AMC transfers and reductions, except two of seven spaces for HQ, AMC, should go to US Army Defense Ammo Center and School (W3GMAA) to perform explosive safety functions (i.e., hazard classification). Disestablish UIC in FY 93.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Memo forwarded AMC Vanguard POC 13 Sep 90 for review/comment. No formal reply to date. Response from CS, HQ, AMC, concurred with recommended action.

Action Officer: Kathleen Cramer/355-2264
Initiative Number MAC08/16 Nov 1750

CURRENT PROGRAM/ESTIMATE

DOLLARS (\$M):

RES	PROG		FY92	FY93	FY94	FY95	FY96	FY97
CODE	CODE	MDEP						
OMA	72		-0.09	-0.29	-0.30	-0.30	-0.31	-0.32
MPA								
RPA								
Misc				-0.03	-0.03	-0.03	-0.03	-0.03
TOTAL			-0.09	-0.32	-0.33	-0.33	-0.34	-0.35

MANPOWER:

AC							
AGR-USAR							
AGR-NGB							
DRILLING RESERVIST							
USAR							
NGB							
CIV:							
DHUS	-7	-7	-7	-7	-7	-7	-7
DHFN							
IDHFN							
MILTECH							
TOTAL	-7	-7	-7	-7	-7	-7	-7

NOTES:

1. Decrease computes elimination of seven spaces (salaries only) from this UIC. It does not include transfer of six spaces to Army Safety Center, three to DA Safety Office, or two to the Army Technical Center for Explosive Safety.
2. Estimated FY 93 PCS costs as follows: six civilians from Charlestown, IN, to Ft. Rucker, AL, is \$135,000; three civilians from Charlestown, IN, to Washington, DC, is \$75,000 (to DA Safety Ctr); seven civilians from Charlestown, IN, to Washington, DC, is \$175,000 (to HQ, AMC).

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	0	0	34
Change (FY 92-97)	0	0	-7
Result	0	0	27

MAC08
4 Dec 90/1000

SUBJECT: US Army Materiel Command Inspector General Activity
(UIC W2GJAA)

DOD COMPONENT: Army

ISSUE: Combine separate IG staff activity with AMC HQs IG and disestablish SSA UIC.

SUMMARY OF EVALUATION:

- o This activity is currently designated as a MACOM SSA (AMHA). It meets the definition of an SSA, performing IG compliance and systemic inspections and soldier/civilian support assistance throughout AMC with duty station Alexandria, VA. This activity has policy oversight responsibility for the Inspectors General of nine MSC Inspector General offices and provides necessary mission assets to those not having full-service capability. Although each of the AMC MSCs have some type of IG, there does not appear to be duplication of effort between the AMC IG inspections and those of the MSCs. Unique to AMC is the high visibility chemical surety inspections at 19 sites and nuclear surety inspections at two sites. The Chief, IG, HQ, AMC, is dual-hatted as Commander of this activity.
- o FAS and TAADS (EDATE 901003) show authorizations of 20 off, 1 WO, 3 enl, and 52 civ for a total of 76. FY 92 PROBE shows 20 off, 1 WO, 3 enl, 52 civ for total of 76. AMC input eliminates 8 mil and 11 civ (total 19) in FY 91; 1 mil in FY 92; 2 mil and 1 civ in FY 93; 1 mil and 2 civ in FY 94; 2 civ in FY 95; 1 civ in FY 96, and 1 civ in FY 97.
- o Funded under MDEP XMGH. FY 90 budget totals \$4.15M
- o Having a separate MACOM HQs staff support IG activity is not consistent with other MACOMs. The IG should be part of MACOM HQ special staff.
- o This separate UIC can be eliminated and spaces transferred back to AMC HQs TDA. Increase to NCR ceiling has been coordinated with ASA(MRA) representative. AMC IG reduction plan takes this activity down by 30 spaces: 19 in FY91 and 11 FY91-97 for a total 40% reduction. Final result is an AMC HQ IG of 46.

RECOMMENDED ACTION: Accept the FY91 AMC reduction plan -19 spaces; further reduce -11 IAW AMC's proposed FY92-97 reductions; transfer remaining 46 spaces to HQ, AMC and disestablish UIC W2GJAA effective FY97.

MAC 20/14 Nov 1545

ALTERNATIVE ESTIMATE: None

COORDINATION: AMC IG concurs with reduction IAW with AMC reduction proposal.

Action Officer: Kathleen Cramer/355-2264
Initiative MAC 20/14 Nov 1545

CURRENT PROGRAM/ESTIMATE

DOLLARS (\$M):

RES	PROG							
CODE	CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA			-0.00	-0.00	-0.10	-0.20	-0.40	-0.50
MPA			-0.01	-0.26	-0.31	-0.31	-0.31	-0.31
RPA								
MISC				-0.01	-0.03	-0.04	-0.06	-0.07
TOTAL			-0.01	-0.27	-0.44	-0.55	-0.77	-0.88

MANPOWER:

AC	-1	-3	-4	-4	-4	-4
AGR-USAR						
AGR-NGB						
DRILLING RESERVIST:						
USAR						
NGB						
CIV:						
DHUS	0	-1	-3	-5	-6	-7
DHFN						
IDHFN						
MILTECH						
TOTAL	-1	-4	-7	-9	-10	-11

	Officer	Enlisted	Civilian
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Current (FY 92			
Authorization)	21	3	52
Change*			
(FY 92-97)	-4	0	-7
Result	17	3	45

*AMC FY91 plan reduces IG 19 spaces.

MAC 20
04 DEC 90\1105

SUBJECT: Eliminate Rail Equipment Maintenance

DOD COMPONENT: ARMY

ISSUE: Eliminate all railroad rolling stock maintenance in the TDA structure.

SUMMARY OF EVALUATION:

- o Only 27 personnel are currently involved in railroad rolling stock maintenance.
- o AMC comments are as follows: needed to support Air Force in conjunction with rolling stock of other services
 - Mission cannot be eliminated without relief from OSD.
 - Required to support rolling stock at installations that have nonstandard equipment.
- o AMC in a recent restructuring has eliminated 10 positions which amounts to 37%.

RECOMMENDED ACTION: Allow AMC to restructure railroad maintenance without further cuts.

ALTERNATIVE ESTIMATE: None

COORDINATION: Mr. Thall, AMC, 1 Nov 90

ACTION OFFICER: Helmut Schelenz, 355-2106
ESA03, 7 Dec 90 1200

Current Program/Estimate

DOLLARS (\$ = M):

RES CODE	PROG CODE	FY92	FY93	FY94	FY95	FY96	FY97
OMA							
AIF		-0.2	-0.4	-0.4	-0.4	-0.4	-0.4
MPA							
RPA							
MISC							
TOTAL		-0.2	-0.4	-0.4	-0.4	-0.4	-0.4

MANPOWER:

AC							
DRILLING RESERVIST							
AGR							
RC							
CIV:							
DHUS		10	10	10	10	10	10
DHFN							
IDHFN							
MILTECH							
TOTAL		10	10	10	10	10	10.

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	0	0	27
Change (FY 92-97)	0	0	-10
Result	0	0	17

SUBJECT: USA Materiel Command Professional Development and AMC Career Intern Register (UIC W3JUAA)

DOD COMPONENT: Army

ISSUE: Reduce Professional Development and AMC Career Intern Register by 20% and redesignate from FOA to AMC Civilian TTHS Account.

SUMMARY OF EVALUATION:

- o This TDA involves two separate technical career development programs combined on one TDA (W3JUAA).
- o Original program began in the 1970s to provide engineer (non-construction) and scientist interns for a career with the Army. In the 1980s, AMC took 17 spaces to support their field assistance in science and technology (FAST) program, reinstituted as a result of a 1983 Packard Commission recommendation to enhance the working relationship between the field Army and AMC labs/centers.
- o FAS/PROBE/TAADS show 282 civilian authorizations under MDEP RLO3 (17 spaces for AMC FAST program and 265 spaces for engineer/scientist intern program). These are not DA Intern (CTEDS) authorizations or funding, and recommendations to have PERSCOM manage the RDTE intern program have met funding, management and authorization resistance.
- o RDTE Career Program reports to DCGRDA, AMC; FAST Program reports to CS for Planning and Technology (LABCOM Commander dual-hatted).
- o The Activity Career Program Managers at the designated training sites are responsible for the funding, recruitment, selection, training, development, and placement of the RDTE E&S career interns allocated to the installations and activities. AMC HQ has no special staff allocation dedicated solely to the management of this program.
- o The AMC FAST director at Ft. Belvoir (separate HQ AMC TDA of 4 civ spaces/W4JPAA) is responsible for all AMC FAST activities and Army/Joint placement of FAST advisors allocated to various labs and centers. The FAST director administers the Army CINC's Initiative Program (ARCIP), recently approved by the VCSA.
- o TDA does not meet the definition of an SSA or a FOA since its mission is to control AMC intern spaces for two

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specific career programs. Because of interns various

phase development and low density at labs and centers, AMC feels the central TDA gives them better latitude to manage the spaces rather than putting them out to the field.

- o It is recognized the RDTE E&S program is a valuable career development program for the AMC community; however, the current size is no longer affordable in today's smaller Army. Reductions can take place in this TDA on a commensurate basis without any significant readiness or quality impact on AMC products.
- o The FAST program receives extremely high visibility from senior leadership, with field demands to increase not decrease it. For management efficiency, 17 spaces should be a part of the FAST Director's UIC (W4JPAA) rather than the Career Intern Register UIC.
- o Any reduction impacts on AR 5-10 to fulfill requirements of statutes, directives, and policies governing reduction of personnel and manpower spaces and installation activity realignments.

RECOMMENDED ACTION:

- o Reduce 265 intern spaces (for scientist/engineer) by 20%, or 53 spaces, FY 92, leaving a total of 212 intern spaces.
- o No change to the FAST program at this time, but transfer the 17 spaces to UIC W4JPAA.
- o Redesignate from FOA to AMC Civilian TTHS account.

ALTERNATIVE ESTIMATE: None

COORDINATION: Memo forwarded AMC Vanguard POC 13 Sep 90 for review/comment. CS, HQ, AMC, nonconcurrent with reduction of 53 positions from AMC RDTE intern program because AMC needs to do more development and cross training of technically skilled experts through the intern program. This is the "seed corn" for the future workforce of technically trained scientists and engineers. Reductions of intern spaces should be commensurate with overall reductions of AMC. Agree to a reduction of 20 positions. Concur with transfer of 17 spaces to FAST program.

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CURRENT PROGRAM/ESTIMATE

DOLLARS (\$M):

RES	PROG		FY92	FY93	FY94	FY95	FY96	FY97
CODE	CODE	MDEP						
OMA			-0.63	-1.96	-2.03	-2.09	-2.16	-2.22
MPA								
RPA								
MISC			-0.06	-0.20	-0.20	-0.21	-0.22	-0.22
TOTAL			-0.69	-2.16	-2.23	-2.20	-2.38	-2.44

MANPOWER:

AC						
AGR-USAR						
AGR-NGB						
DRILLING RESERVIST						
USAR						
NGB						
CIV:						
DHUS	-53	-53	-53	-53	-53	-53
DHFN						
IDHFN						
MILTECH						
TOTAL	-53	-53	-53	-53	-53	-53

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	0	0	265
Change (FY 92-97)	0	0	-53
Result	0	0	212

Action Officer: Kathleen Cramer/355-2264
Initiative Number MAC 14/1 Nov 1134

SUBJECT: Replacement of Major Item Inventory

DOD COMPONENT: ARMY

ISSUE: Allow the Army to replace major items sold from inventory without the need to initiate formal reprogramming action.

SUMMARY OF EVALUATION:

o Changing the wording in DOD 7110.1-M, DOD Budget Guidance Manuel, will give the Army more flexibility to procure replacement items without resorting to a cumbersome approval process.

- o Change the wording in DOD 7110.1-M , para 2413, to the following:
 - Delete these words: "In this situation the reimbursement from the sale will be included under reimbursable financing but the buyback of the replacement item must be shown under the Direct Budget Plan and the requirements of DOD Directive 7250.5, "Reprogramming of Appropriated Funds" complied with, if applicable."
 - Replace the above words with: "Authorization is given to replace major items sold from inventory with a modern version of the same basic model or an acceptable substitute item used against the same authorized acquisition objective (AAO) and within the same quantities approved for the AAO without formal reprogramming or prior Congressional approval. Outyear budgets will be adjusted to reflect the reduced requirement due to the acquisition of the modern version of the item."
- o Adopting this change will allow the Army to execute procurement of replacement major items in a more timely and less unwieldy manner.
- o The expected savings (millions) are as follows:

FY92	FY93	FY94	FY95
\$.2	\$.2	\$.2	\$.2
- o Project Vanguard on 30 Aug 90 initiated the following:
 - Forwarded a memorandum to the Assistant Secretary of the Army for Financial Management, ASA(FM).
 - Requested that ASA(FM) forward proposal to OSD for formal staffing with the other Services.

RECOMMENDED ACTION: Implement the change to this DODI.

ALTERNATIVE ESTIMATE: None

COORDINATION: Mr Hemphill, ASA (FM), 28 Sep 90

ACTION OFFICER: Helmut Schelenz, 355-2106
ESA20, 6 Dec 90 1200

SUBJECT: USANG Aviation Classifications Repair Activity Depot (AVCRAD)

DOD COMPONENTS: ARMY NATIONAL GUARD

UICs/Locations/Total Auth: W7TKAA - Groton, CT - 411
W7TLAA - Springfield, MO - 303
W7TMAA - Fresno, CA - 303
W7TNAA - Gulfport, MS - 151
W7TPAA - Edgewood Arsnl, MD -65

ISSUE: Reduce AVCRAD Management Activity, Mobilization AVCRAD Control Element (MACE)

SUMMARY OF EVALUATION:

- o AVCRADs in CT, MO, CA and MS together with the MD MACE were formed in 1979 as Aviation Depot Maintenance Roundout Units (ADMURs). AVCRAD MOUs exist between the respective states, NGB, AMC, DA DSCLOG and DESCOM.
- o MISSION:
 - Support development of mobilizing forces
 - Classify and repair field returns and stocks in storage
 - Expand CONUS based mobilization capability for aviation depot maintenance
 - Establish OCONUS based aviation maintenance depot capability
- o The Brussels, Belgium leased AVCRAD warmbase facility fulfills current mobilization requirements and should not be eliminated until current mobilization plans are changed. This activity can also provide assistance for the retrograde and redistribution of equipment accompanying the reduction of forces in Europe.
- o The MACE has continuously improved planning, operations and management of the AVCRADs, the Aviation Depot Maintenance Roundout Unit Program, and has implemented fixes to a series of AMC Inspector General findings making it a highly efficient organization.
- o Manpower levels for the four state AVCRADs performing CONUS area support, aviation intermediate and approved depot maintenance missions as well as meeting the pre- and mobilization support requirements are adequate.
- o There are no know BRAC, QUICKSILVER, DMR/AMR or NGB pending actions.

RECOMMENDED ACTION: Reduce the MACE by 25% in FY92. Upon revision of current mobilization plans, terminate of lease and eliminate the OCONUS, Belgium facility and rotation of AVCRAD personnel thereto.

ALTERNATIVE ESTIMATE: None.

COORDINATION: LTC John Johnson, Mobilization AVCRAD Control Element,
23 Oct 90.

Action Officer: MAJ Brad Holtz, 355-2112
ESA00, 1 Nov 1134

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA	51		0.0	-0.1	-0.1	-0.1	-0.1	-0.1
MISC								
Total			0.0	-0.1	-0.1	-0.1	-0.1	-0.1

Manpower:

AC							
AGR-USAR							
AGR-NGB							
Drilling Reservist:							
USAR		16	16	16	16	16	16
NGB							
Civ:							
DHUS							
DHFN							
IDHFN							
Mil Tech							
Total		16	16	16	16	16	16

	Officer	Enlisted	Civilian
Current (FY 92 Authorizations)	37	28	0
Change (FY 92097)	-9	-7	0
Result	28	21	0

NOTE: Dollar figures from WHATIF model since initiative was not assigned a formal ESA number.

CHAPTER XVII, APPENDIX N7
Detailed Issue Analysis Sheets
Restructure & Realign Intelligence Functions

Consolidate Intelligence Production Activities & Reorganize ODCSINT Field Operating Activities	XVII-N7-1
Consolidate Military Intelligence Brigades, Eliminate INSCOM FOA's	XVII-N7-3
Consolidate Intelligence AIA's and 3 Intelligence Centers	XVII-N7-5
Eliminate U.S. Army Intelligence Operations Det	XVII-N7-8
Eliminate Army Intelligence Agency	XVII-N710
Consolidate Seven Theater Military Intelligence Brigades	XVII-N7-13
Eliminate the Force Modernization Activity	XVII-N7-15
Eliminate the Mission Support Activity	XVII-N7-17
Eliminate the Contract Support Activity	XVII-N7-19
Eliminate the Intelligence Exchange and Support Center	XVII-N7-21
Eliminate the Army Intelligence Center Europe	XVII-N7-23

SUBJECT: Restructure Intelligence Production Activities

DOD COMPONENTS: ARMY

ISSUE: Consolidate intelligence production centers and reorganize the ODCSINT FOAs.

SUMMARY EVALUATION: Consolidation of three intelligence centers and the elimination of two FOAs.

- o Consolidates the following 3 intelligence centers at Charlottesville, VA: the Foreign Science Technology Center (FSTC), Charlottesville, VA; the Intelligence Threat Analysis Center (ITAC), Navy Yard, Washington, DC; and a portion of the Missile Science Intelligence Center (MSIC), Huntsville, AL.
- o Transfers DCSINT's FOA; Army Intelligence Agency (AIA) to INSCOM thereby bringing all Army intelligence functions within one MACOM.
- o Convert DCSINT's other FOA; Intelligence Operations Detachment (IOD) to a SSA following the transfer of operational functions to INSCOM.
- o Converts INSCOM's Foreign Material Intelligence Battalion (FMIB) to COMPO 3.
- o ASA (IL&E) has recommended that consolidation at Fort Belvoir be considered.
- o Reduce residual intelligence spaces (AMC, TRADOC, ISC, etc.) by 15%.
- o National Foreign Intelligence Program (NFIB) resources are involved. NFIP dollars are not counted but man years are as they effect end strength.
- o FY 92 Authorizations: 8460 (1844 officers, 3338 enlisted, 3278 Civilians).

RECOMMENDED ACTION: Consolidate AIAs, three intelligence centers and transfer to INSCOM. Convert IOD to an SSA and inactivate INSCOM's FMIB.

ALTERNATIVE ESTIMATE: None

COORDINATION:

1. INSCOM, MG Scanlon, CG INSCOM, 12 Oct 90.
2. DCSINT, Mr. Davis, ADCSINT (Mgt), 2 Nov 90.

Action Officer: MAJ Al Brandolini/355-2364
MDA10/160002NOV90

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG MDEP	FY92	FY93	FY94	FY95	FY96	FY97
RTDE	2040		-.3	-.8	-.8	-.9	-.9
OMAR	2080			-.1	-.1	-.1	-.1
OMA	12		-.4	-1.1	-1.2	-1.2	-1.2
OMA	2		-.3	-1.0	-1.0	-1.1	-1.2
OMA	38		-.1	-.2	-.2	-.2	-.2
OMA	39		-.2	-.6	-.7	-.7	-.7
OMA	72		-.1	-.3	-.3	-.3	-.3
OMA	81		-.8	-2.5	-2.6	-2.7	-2.7
OMA	95			-.1	-.2	-.3	-.3
MPA			-2.8	-23.6	-25.1	-29.5	-30.4
RPA			-.3	-.7	-.8	-.8	-.8
MISC			-.7	-3.1	-3.3	-3.8	-3.9
Total			-6.0	-34.1	-36.3	-41.6	-42.7

Manpower:

AC	4	504	509	612	612	612
AGR-USAR		8	8	8	8	8
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	2	130	133	138	138	138
DHFN						
IDHFN						
Mil Tech						
Total	6	642	650	758	758	758

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	1844	3338	3278
Change (FY 92-97)	201	419	138
Result	1643	2919	3140

SUBJECT: Restructure Intelligence Production and Collection Activities (Non-National Foreign Intelligence Program (NFIP))

DOD COMPONENT: Army

ISSUE: Consolidate Intelligence Production and Collection Activities inclusive of multi-discipline theater intelligence brigades and intelligence FOAs.

SUMMARY OF EVALUATION: Consolidate Military Intelligence Brigades, eliminate the six INSCOM FOA's, reduce the residual intelligence category by 15% and the convert INSCOM's FMIB to COMPO 3.

- o Spaces associated with this PBD are Non-NFIP. Therefore, the Army realizes end strength and dollar savings.
- o Consolidate the 501st MI BDE (Korea) with the 500th MI BDE (Japan) and locate in Hawaii.
- o Consolidate the 470th MI BDE (Panama) with the 513th MI BDE (Ft Monmouth).
- o Eliminate INSCOM's six FOA's and reorganize streamlined functions under an INSCOM major subordinate command (MSC).
- o Reduce the residual intelligence category (AMC, TRADOC, ISC, ETC) by 15%.
- o Inactivate INSCOM's Foreign Material Intelligence Battalion (FMIB) and resource in COMPO 3.

RECOMMENDED ACTION: Merge the two Pacific multi-discipline MI BDEs and locate in Hawaii. Merge the Panama MI BDE with the CONUS MI BDE. Eliminate INSCOM's six FOA's and reorganize under an MSC and inactivate INSCOM's FMIB. Reduce the residual intelligence category by 15%.

ALTERNATIVE ESTIMATE: None.

COORDINATION: 1. INSCOM, MG Scanlon, CG, INSCOM, 12 Oct 90.
2. DCSINT, Mr Davis, ADCSINT (MGT), 2 Nov 90.

Action Officer: MAJ(P) Al Brandolini/355-2364
MDA1010/120015NOV90

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
RDTE	2040			-.3	-.8	-.8	-.9	-.9
OMAR	2080				-.1	-.1	-.1	-.1
OMA	12			-.4	-1.1	-1.2	-1.2	-1.2
OMA	2			-.3	-1.0	-1.0	-1.2	-1.3
OMA	38		-.1	-.4	-.7	-.9	-1.4	-1.6
OMA	39			-.3	-.8	-.9	-1.0	-1.0
OMA	72			-.1	-.3	-.3	-.3	-.3
OMA	81			-.8	-2.5	-2.6	-2.7	-2.7
OMA	95				-.1	-.2	-.3	-.3
MPA			-0.4	-7.6	-41.0	-46.7	-52.0	-55.6
RPA				-.3	-.7	-.8	-.8	-.8
MISC			-0.1	-1.3	-4.9	-5.3	-6.2	-6.6
TOTAL			-0.6	-11.8	-54.0	-61.1	-68.1	-72.4

Manpower:

AC	99	979	1092	1197	1245	1245
AGR-USAR		8	8	8	8	8
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	7	145	149	167	176	176
DHFN	0	1	3	3	20	20
IDHFN						
Mil Tech						
Total	106	1133	1252	1375	1449	1449

SUBJECT: Restructure Intelligence Production and Collection Activities (National Foreign Intelligence Program (NFIP))

DOD COMPONENT: Army

ISSUE: Consolidate Intelligence Production and Collection activities inclusive of multi-discipline theater intelligence brigades and intelligence FOAs.

SUMMARY OF EVALUATION: Consolidate AIA's, 3 intelligence centers and transfer to INSCOM. Convert the IOD to an SSA. Close Field Stations Berlin and Augsburg.

- o Spaces associated with this PBD are NFIP resources. Dollars are not claimed but end strength is realized.
- o Close Field Stations Berlin and Augsburg and slightly reduce Field Station Sinop (Turkey) while adding spaces to Menwith Hill Station, England.
- o Consolidate the following three intelligence centers at Charlottesville Pending an AR 5-10 study; The Foreign Science And Technology Center (FSTC), Charlottesville, VA. The Intelligence Threat Analysis Center (ITAC), Navy Yard, Washington DC, and a portion of the Missile Space Intelligence Center (MISC), Huntsville AL.
- o Transfers DCSINT's FOA; Army Intelligence Agency (AIA) to INSCOM bringing all Army Intelligence functions within one MACOM.
- o Convert DCSINT's other FOA; the Intelligence Operations Detachment (IOD) to an SSA following the Transfer of operational functions to INSCOM.
- o Reduce the residual intelligence category (AMC, TRADOC, ISC, ETC) by 15%
- o Consolidate the 501st MI BDE (Korea) with the 500th MI BDE (Japan) and locate in Hawaii.
- o Consolidate the 470th MI BDE (Panama) with the 513th MI BDE (Ft Monmouth).
- o Eliminate INSCOM's six FOA's and reorganize streamlined functions under an INSCOM major subordinate command (MSC).

RECOMMENDED ACTION: Close Field Stations Berlin and Augsburg Consolidate AIA's, 3 intelligence centers and transfer to INSCOM. Convert the IOD to an SSA.

ALTERNATIVE ESTIMATE: None.

COORDINATION: 1. INSCOM, MG Scanlon, CG, INSCOM, 12 Oct 90.
2. DCSINT, Mr Davis, ADCSINT (MGT), 2 Nov 90.

Action Officer: MAJ(P) Al Brandolini/355-2364
MDA1011/120015NOV90

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
MISC								
Total			0	0	0	0	0	0

Manpower:

AC		1159	1352	1628	2024	2115	2389
AGR-USAR							
AGR-NGB							
Drilling Reservist:							
USAR							
NGB							
Civ:							
DHUS		158	347	371	493	535	569
DHFN				58	63	95	95
IDHFN		7	16	56	71	71	71
Mil Tech							
Total		1324	1715	2113	2651	2816	3124

SUBJECT: Deputy Chief of Staff for Intelligence (DCSINT), Field Operating Agency (FOA), Intelligence Operations Detachment (IOD) (W31XAA)

DOD COMPONENT: Army

ISSUE: Eliminate the U.S. Army Intelligence Operations Detachment (IOD) as a FOA of the DCSINT.

SUMMARY OF EVALUATION:

- o IOD is one of the two DCSINT FOAs.
- o IOD, under the staff supervision of the ODCSINT, performs varied intelligence missions in the area of foreign liaison, technology transfer, foreign intelligence, current intelligence, scientific and technical intelligence, the Technical Reconnaissance and Surveillance (TECRAS) program, the Army Language Program, and proponency for intelligence personnel management.
- o Loss of IOD would cause critical and significant intelligence support functions to stop (e.g., providing substantive intelligence and political military analysis; interpreting and providing all source current intelligence in support of HQDA agencies and MACOMs; supervising and coordinating DA production of scientific and technical intelligence to meet Army planning, operations, training and R&D requirements; implementing DOD policy concerning disclosure of classified and otherwise sensitive military information to foreign governments and international organizations; and integration of all intelligence into comprehensive and continuing threat assessment.
- o FY 92 Authorizations: 122 (47 officers, 17 enlisted persons, 58 civilians).

RECOMMENDED ACTION: Eliminate IOD as a DCSINT FOA and reorganize it as a SSA to the DCSINT following the transfer of operational functions to INSCOM

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr Davis, ADCSINT (MGT), 2 Nov 90.

Action Officer: MAJ Al Brandolini/355-2364
MDA10A/120002NOV90

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
Total			0	0	0	0	0	0

Manpower:

AC	5	5	5	9	9	9
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	4	4	4	21	21	21
DHFN						
IDHFN						
Mil Tech						
Total	9	9	9	30	30	30

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	47	17	59
Change (FY 92-97)	-5	-4	-21
Result	42	13	38

NOTE: ALL MANPOWER IS NFIP.

**NOTE: DOLLARS AND MANPOWER ARE CAPTURED IN VANGUARD
INITIATIVE MDA10.**

SUBJECT: Deputy Chief of Staff for Intelligence (DCSINT) Field Operating Agency (FOA) Army Intelligence Agency (AIA) (W4QPAA)

DOD COMPONENT: Army

ISSUE: Eliminate the Army Intelligence Agency as a FOA of DCSINT.

SUMMARY OF EVALUATION:

- o AIA is one of the two DCSINT FOAs.
- o AIA is comprised of a headquarters and three intelligence centers:
 - oo Intelligence and Threat Analysis Center (ITAC), Washington, D.C.
 - oo Foreign Science and Technology Center (FSTC), Charlottesville, VA.
 - oo Missile and Space Intelligence Center (MSIC), Huntsville, AL.
- o AIA's mission is to produce and disseminate intelligence on foreign ground forces, space Defense Systems, related sciences and technologies, counterintelligence, and international terrorism analysis. They also provide threat support and related projections to Army force combat and material development. Execute the Army Foreign Material Program and function as the material developer for the US Army Development and Acquisition of Threat Simulators Program.
- o Analysis of Mission: Loss of AIA's mission would mean a loss to the Army of intelligence directly supporting Army at the National and MACOM levels. Threat projections would have to be provided to Army from other DOD or Joint resources who are not resourced to perform these functions.
- o Reduce based upon known NFIP reductions.
- o Other Considerations: AIA plans to consolidate it's Headquarters, FSTC, ITAC, and an element from MSIC to Charlottesville VA. OSD has directed AIA to consider Fort Belvoir as an alternate site. AR 5-10 action has been initiated.
- o FY 92 Authorizations: 1663 (134 officers, 174 enlisted persons, 1355 civilians).

RECOMMENDED ACTION: Eliminate the FOA. Transfer the functions and resources to INSCOM as a major subordinate command.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr Davis, ADCSINT (MGT), 2 Nov 90. MG Scanlon, CG
INSCOM, 12 Oct 90..

Action Officer: MAJ Al Brandolini/355-2364
MDA10B\120002NOV90

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
Total			0	0	0	0	0	0

Manpower:

AC		27	27	27	62	84	90
AGR-USAR							
AGR-NGB							
Drilling Reservist:							
USAR							
NGB							
Civ:							
DHUS		130	130	130	204	222	256
DHFN							
IDHFN							
Mil Tech							
Total		157	157	157	266	306	346

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	134	174	1355
Change (FY 92-97)	-26	-64	-256
Result	108	110	1099

NOTE: ALL MANPOWER IS NFIP.

**NOTE: DOLLARS AND MANPOWER ARE CAPTURED IN VANGUARD
INITIATIVE MDA10.**

SUBJECT: Restructure Intelligence Collection Activities

DOD COMPONENTS: ARMY

ISSUE: Consolidate intelligence collection activities including multi-discipline theater intelligence brigades.

SUMMARY OF EVALUATION: Consolidation of seven theater military intelligence brigades into three and elimination of six INSCOM FOAS.

- o In Europe, Field Stations Berlin and Augsburg will close. FS Sinop (Turkey) will experience a modest cut. The Army will add spaces to Menwith Hill Station, England.
- o In the Pacific, the three Pacific MI Bdes will consolidate into two on Oahu, HI. Specifically, the 501st MI Bde (Korea) will merge with the 500th MI Bde (Japan). FS Kunia (703rd MI Bde) will remain a separate organizations.
- o The 470th MI Bde Panama will merge in CONUS with the 513th MI Bde.
- o Reduces theater intelligence brigade structure from seven to three.
- o Consolidates INSCOM's six FOA under a major subordinate command.
- o FY 92 Authorizations: 12,009 (1753 officers, 8021 enlisted, 2235 civilians).

RECOMMENDED ACTION: Close Field Stations Berlin and Augsburg. Reduce Field Station Sinop, and increase Menwith Hill Station. Draw down the three pacific brigades to one. Merge Panama brigade with the CONUS brigade and consolidate INSCOM's six FOAs under a MSC.

ALTERNATIVE ESTIMATES: None.

COORDINATION:

1. INSCOM, MG Scanlon, CG INSCOM, 12 Oct 90.
2. DCSINT, Mr. Davis, ADCSINT (Mgt), 2 Nov 90.

Action Officer: MAJ Al Brandolini/355-2364
MDA11/163002NOV90

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	P2						-.1	-.1
OMA	P38		-.1	-.3	-.5	-.7	-1.2	-1.4
OMA	P39			-.1	-.2	-.2	-.3	-.3
MPA			-0.4	-4.8	-17.4	-21.6	-22.5	-25.2
RPA								
MISC			-0.1	-0.6	-1.8	-2.3	-2.4	-2.7
Total			-0.6	-5.8	-19.9	-24.8	-26.5	-29.7

Manpower:

AC	95	475	583	585	633	633
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	5	15	16	27	36	36
DHFN		1	3	3	20	20
IDHFN						
Mil Tech						
Total	100	491	602	615	689	689

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	1,753	8,021	2,235
Change (FY 92-97)	-82	-551	56
Result	1,671	7470	2,179

NOTE: PART OF MANPOWER IS NFIP

SUBJECT: U.S. Army Intelligence and Security Command (INSCOM) Field Operating Activity (FOA) Force Modernization Activity (FMA) (W4VYAA).

DOD COMPONENT: Army

ISSUE: Eliminate the Force Modernization Activity as a FOA of INSCOM.

SUMMARY OF EVALUATION:

- o FMA is responsible for INSCOM threat coordination, material requirements identification and documentation, fixed and tactical systems, integration and systems fielding management, and aspects of the force development and Army modernization processes.
- o Loss of the FMA mission would mean the loss of unique development and modernization management of fixed and tactical intelligence systems. Additionally, fielding of unique, one of a kind, Non-Developmental Item (NDI), Intelligence Electronic Warfare (IEW) systems, would be seriously impaired.
- o Since the reorganization of the intelligence community in 1977, TRADOC has not structured itself nor is it disposed to deal with low density NDI items earmarked for INSCOM to support national and departmental requirements.
- o Reduce based upon known NFIP reductions.
- o Other Considerations: Reduction in manpower can be achieved through the proposed consolidation of valid functions into a single support command and in reorganizing the Army force modernization business.
- o FY 92 Authorizations: 66 (16 officers, 7 enlisted persons, 43 civilians).

RECOMMENDED ACTIONS: Eliminate the FOA. Transfer the functions and resources to the proposed Intelligence Support Command of INSCOM.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG Scanlon, CG, INSCOM, 12 Oct 90.

Action Officer: MAJ Al Brandolini/355-2364
MDA11A/120002NOV90

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
Total			0	0	0	0	0	0

Manpower:

AC	3	4	5	8	8	8
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS		3	6	6	6	6
DHFN						
IDHFN						
Mil Tech						
Total	3	7	11	14	14	14

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	16	7	43
Change (FY 92-97)	-7	-1	-6
Result	9	6	37

NOTE: ALL MANPOWER IS NFIP.

**NOTE: DOLLARS AND MANPOWER ARE CAPTURED IN VANGUARD
INITIATIVE MDA11.**

SUBJECT: U.S. Army Intelligence and Security Command (INSCOM)
Field Operating Activity (FOA) Mission Support Activity (MSA)
(W4J1AA)

DOD COMPONENT: Army

ISSUE: Eliminate the Mission Support Activity as a FOA of INSCOM.

SUMMARY OF EVALUATION:

- o The mission of MSA is to support the engineering, installation, and configuration management of equipment at INSCOM field stations and detachments. Additionally MSA provides support functions to INSCOM Echelon Above Corps (EAC) units/activities, acts as the contract administrator for maintenance/service contracts in support of AN/FSQ-144 systems world-wide.
- o The MSA Antenna and Installation Support Teams could be contracted, resulting in a savings of 28 military spaces. Residual Installation and Configuration Management functions can be transferred to the INSCOM Intelligence Support Command.
- o Eliminating the function would result in the loss of critical logistic functions in support of national and tactical intelligence missions.
- o Reduce based upon known NFIP reductions.
- o Other considerations: Reduction in manpower can be achieved through the proposal to consolidate the valid FOA functions under a single support command.
- o FY 92 Authorizations: 111 (5 officers, 63 enlisted persons, 43 civilians).

RECOMMENDED ACTION: Eliminate the FOA. Transfer the functions and resources to the proposed Intelligence Support Command of INSCOM.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG Scanlon CG, INSCOM, 12 Oct 90.

Action Officer: MAJ Al Brandolini/355-2364
MDA11B/120012NOV90

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
Total			0	0	0	0	0	0

Manpower:

AC			28	28	28
AGR-USAR					
AGR-NGB					
Drilling Reservist:					
USAR					
NGB					
Civ:					
DHUS					
DHFN					
IDHFN					
Mil Tech					
Total			28	28	28

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	5	63	43
Change (FY 92-97)	0	-28	0
Result	5	35	43

NOTE: ALL MANPOWER IS NFIP.

**NOTE: DOLLARS AND MANPOWER ARE CAPTURED IN VANGUARD
INITIATIVE MDA11.**

SUBJECT: U.S. Army Intelligence and Security Command (INSCOM)
Field Operating Activity (FOA) Contract Support Activity (CSA)
(W4UTAA)

DOD COMPONENT: Army

ISSUE: Eliminate the Contract Support Activity as a FOA of INSCOM.

SUMMARY OF EVALUATION:

- o IAW the ASA(RDA), INSCOM was designated as a contracting activity.
- o Mission is to provide full secure environment and mission type contracting support to HQ, INSCOM support units and special access programs (SAP). Effective 1 Oct 90, it will support ODCSINT and AIA (including its centers).
- o Retaining the contract support function is essential, but can be accomplished as an assigned function to the proposed Intelligence Support Command.
- o Other Consideration: Principle Assistant for Contracting (PARC) functions would be retained at HQ, INSCOM.
- o FY 92 Authorizations: 22 (22 civilians).

RECOMMENDED ACTION: Eliminate the FOA. Transfer the functions and resources to the proposed Intelligence Support Command of INSCOM or on the MACOM staff where appropriate

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG Scanlon CG, INSCOM, 12 Oct 90.

Action Officer: MAJ Al Brandolini/355-2364
MDA11C\120002NOV90

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
Total			0	0	0	0	0	0

Manpower:

AC							
AGR-USAR							
AGR-NGB							
Drilling Reservist:							
USAR							
NGB							
Civ:							
DHUS							
DHFN							
IDHFN							
Mil Tech							
Total			0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	0	0	22
Change (FY 92-97)	0	0	0
Result	0	0	22

SUBJECT: U.S. Army Intelligence and Security Command (INSCOM)
Field Operating Activity (FOA) Intelligence Exchange and Support
Center (IESC) (W4KPAA)

DOD COMPONENT: Army

ISSUE: Eliminate the Intelligence Exchange and Support Center as
a FOA of INSCOM.

SUMMARY OF EVALUATION:

- o Provides intelligence and intelligence related support to Army operational forces; serves as the Executive Agent for the Army Tactical Intelligence Readiness Training (REDTRAIN) program; conducts other intelligence and security support activities in the areas of Measurements and Signature Intelligence (MASINT), polygraph control, Target Exploitation (TAREX), Human Intelligence (HUMINT) management, Foreign Material Acquisition (FMA) and Intelligence Operations Center (IOC) support.
- o Reduce based upon known NFIP reductions.
- o Other Considerations: IESC as a FOA can be discontinued upon transferring most functions to the proposed Intelligence Support Command and eliminate participation in the active component phase of REDTRAIN.
- o FY 92 Authorizations: 68 (15 officers, 20 enlisted persons, 33 civilians).

RECOMMENDED ACTION: Eliminate the FOA and consolidate the functions with proposed Intelligence Support Command of INSCOM.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG SCANLON CG, INSCOM, 12 Oct 90.

Action Officer: MAJ Al Brandolini/355-2364
MDA11D\120002NOV90

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA				0.2	0.2	0.2	0.2	0.2
MPA				0.5	0.5	0.5	0.5	0.5
RPA								
Total				0.7	0.7	0.7	0.7	0.7

Manpower:

AC	2	8	13	18	18	18
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS			3	3	3	3
DHFN						
IDHFN						
Mil Tech						
Total	2	8	16	21	21	21

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	15	20	33
Change (FY 92-97)	-8	-10	-3
Result	7	10	30

NOTE: PART OF THE MANPOWER IS NFIP.

**NOTE: DOLLARS AND MANPOWER ARE CAPTURED IN VANGUARD
INITIATIVE MDA10.**

SUBJECT: U.S. Army Europe (USAREUR) Field Operating Activity (FOA)
Army Intelligence Center - Europe (AICE) (WOBXAA)

DOD COMPONENT: Army

ISSUE: Eliminate the Army Intelligence Center - Europe as a FOA of USAREUR.

SUMMARY OF EVALUATION:

- o AICE's mission is to collect, produce, maintain, store, and disseminate predictive ground intelligence and counterintelligence to all U.S. Army Europe forces and, as directed, to other U.S., joint, allied, and combined forces.
- o Other Considerations:
 - oo With the maturation of the Echelon Above Corps (EAC) multi-discipline military intelligence brigade concept, this function will be subsumed within the 66th MI brigade.
 - oo The FOA is being reorganized into a MTOE unit as part of the USAREUR Command Plan.
- o FY 92 Authorizations: 304 (44 officers, 166 enlisted persons, 94 civilians).

RECOMMENDED ACTION: None. The FOA is reorganizing to a MTOE unit, with a TDA augmentation.

ALTERNATIVE ESTIMATE: None

COORDINATION: LTC Elliott, DCSINT, USAREUR, 12 Sept 90. MG Scanlon, CG INSCOM, 12 Oct 90.

Action Officer: MAJ Al Brandolini/355-2364
MDA18\12002NOV90

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
Total			0	0	0	0	0	0

Manpower:

AC								
AGR-USAR								
AGR-NGB								
Drilling Reservist:								
USAR								
NGB								
Civ:								
DHUS								
DHFN								
IDHFN								
Mil Tech								
Total			0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	44	166	94
Change (FY 92-97)	0	0	0
Result	44	166	94

CHAPTER XVII, APPENDIX N8
Detailed Issue Analysis Sheets
Restructure & Realign Information Management

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Retain the U.S. Army Research, Development and Acquisition
Information Systems Agency
Retain the Communications - Electronics Services Office
Transfer Information Systems Management Activity
Eliminate Reserve Component Automation System PMO

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SUBJECT: Elimination of the USA Information Systems Command

DOD COMPONENT: Army

ISSUE: Eliminate the USA Information Systems Command (ISC) under the VANGUARD Vision.

SUMMARY OF EVALUATION:

- o Given the VANGUARD Vision with the proposed mission of the worldwide Services Command, the missions, functions and organizations of ISC could be redistributed to other commands in the Army.
- o The following redistribution would be required:
 - oo Director of Information Systems for Command, Control, Communications, and Computers (DISC4) - policy, priorities and resources.
 - oo Services Command - planning, programming, and operations/maintenance (O&M) of strategic and sustaining base information services support.
 - oo Logistics Command - planning, engineering, acquisition, integration, and installation of information systems.
 - oo Theater Commander - EAC Tactical (Also, FORSCOM will have contingency support/operations (11th Sig Bde)).
- o Substantial savings (1500) could be realized by the elimination of the ISC headquarters, as well as the subsequent intermediate brigade and battalion headquarters elements. The communications companies and DOIMS would remain, but require some minimal augmentation.
- o FY 92 authorizations are 19,223 military and 21,623 civilians.
- o With the elimination of the proposed Services Command, concluded that ISC elimination would create integration problems for strategic communications systems.

RECOMMENDED ACTION: Withdraw this initiative and pursue IMA44.

ALTERNATIVE ESTIMATE: See IMA44, IMA Future.

COORDINATION: DISC4 (LTG Hilmes); Cdr, ISC (LTG Short). Both nonconcur.

Action Officer: Mr. John Scott
IMA43
1 Nov 1523

Current Program/Estimate

Dollars (\$M):								
RES	PROG							
CODE	CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA			0.00	0.50	38.10	39.60	40.90	42.30
MPA			0.00	0.70	17.10	17.70	18.20	18.80
MISC			0.00	0.10	4.80	4.80	4.80	4.80
Total			0.00	1.30	60.00	62.10	63.90	65.90

Manpower:

AC	0	170	510	510	510	510
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	0	330	990	990	990	990
DHFN						
IDHFN						
Mil Tech						
Total	0	500	1500	1500	1500	1500
	Officer	Enlisted	Civilian			
Current (FY 92 Authorization)	1596	17627	21623			
Change (FY92-97)	- 44	- 466	- 990			
Result	1552	17161	20633			

SUBJECT: Restructure the USA Information Systems Command

DOD COMPONENT: Army

ISSUE: Restructure the USA Information Systems Command under the IMA Future concept.

SUMMARY OF EVALUATION:

- o DISC4/USA Information Systems Command's IMA Future is a reorganization of the USAISC from a command-oriented structure and relationships to an area-oriented service concept with accompanying structural savings of 275 military and 1025 civilian spaces over the period FY 93-94.
- o The concept requires the following changes to achieve the savings identified: (1) Direct funding (or equivalent) of ISC manpower; (2) Provision of common-user IMA services to garrisons on a Direct Support basis; (3) An area support structure commanded by the ISC under the technical direction of the DISC4.
- o The concept is doctrinally consistent with the Signal Support in the Airland Battle (FM24-1); and follows the intent of Congressional and DOD intent through GAO, AAA audits and DMRDs.
- o Concept retains strategic systems integration, engineering and acquisition within one centralized command. This concept is in keeping with ASD (C3I) recommendations.
- o FY 92 authorizations are 19,223 military and 21,623 civilians.

RECOMMENDED ACTION: Approve IMA Future for FY 93-94 implementation; direct fund (or equivalent) USAISC manpower; determine level of service in coordination with customers.

ALTERNATIVE ESTIMATE: None

COORDINATION: DISC4 (LTG Hilmes); ASD (C3I) (Mr. Andrews). Both concur.

Action Officer: Mr. John Scott/355-2135
IMA44

Current Program/Estimate

DOLLARS (\$M):								
RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	P39		0.00	4.23	22.34	42.04	43.34	44.69
MPA			0.00	0.62	4.37	10.31	10.63	10.96
RPA								
MISC	P39		0.00	0.49	2.68	5.24	5.40	5.56
TOTAL			0.00	5.34	29.39	57.59	59.37	61.21

Manpower:

AC	0	83	275	275	275	275
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	0	333	1025	1025	1025	1025
DHFN						
IDHFN						
Mil Tech						
TOTAL	0	416	1300	1300	1300	1300
	Officer	Enlisted	Civilian			
Current (FY92 Authorization)	1596	17627	21623			
Change (FY92-97)	-25	-250	-1025			
Result	1571	17377	20598			

SUBJECT: Telecommunications Operations

DOD COMPONENT: ARMY

ISSUE: Reduce or eliminate telecommunications center (TCC) services and hours.

SUMMARY OF EVALUATION:

- o Operational hours of TCCs will be reduced to one shift per work day, except where continuous operation is required to support contingency forces. Collocated TOE signal units will augment the TCC.
- o Successful implementation of this initiative requires modification of several policies and practices:
 - oo Reproduction and distribution of incoming traffic and facsimile service will be a user responsibility.
 - oo All address indicator groups (AIG) must be examined and revalidated.
- o FY 92 Authorizations: 1101 active duty enlisted, 138 Army Reserve enlisted, 183 civilians.

RECOMMENDED ACTION:

- o Establish recommended policy.
- o Reduce manpower by 855 enlisted and 126 civilian spaces to reflect reduction in operational hours of TCCs.

ALTERNATIVE ESTIMATE: None.

COORDINATION: DISC4 (LTG Hilmes) concur, 25 Jul 90; USAISC (LTG Short) concur in principle, 14 Aug 90.

Action Officer: LTC Dunbar/355-2430
IMA01
12 Oct 1530

Current Program/Estimate

DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA1			-1.22	- 3.83	- 3.96	- 4.08	- 4.21	- 4.34
MPA			-4.08	-18.82	-19.46	-20.06	-20.69	-21.33
RPA			-0.16	- 0.32	- 0.33	- 0.35	- 0.36	- 0.37
NGPA			-0.01	- 0.02	- 0.02	- 0.02	- 0.02	- 0.03
TOTAL			-5.47	-22.99	-23.77	-24.51	-25.28	-26.07

MANPOWER:

AC	-760	-760	-760	-760	-760	-760
RC	- 95	- 95	- 95	- 95	- 95	- 95
CIV:						
DHUS	-126	-126	-126	-126	-126	-126
TOTAL	-981	-981	-981	-981	-981	-981

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	0	1239	183
Change (FY92-97)	0	- 855	- 126
Result	0	384	57

SUBJECT: Telecommunications Operations

DOD COMPONENTS: ARMY

ISSUE: Reduce or eliminate telephone services and hours

SUMMARY OF EVALUATION:

- o Operational hours of assisted telephone service will be reduced to one shift. Selected services will be significantly reduced.
- o Successful implementation of this initiative requires modification to certain policies and practices:
 - oo Increased use of wide-area telephone service (WATS) and telephone credit cards.
 - oo Consolidation of overseas AUTOVON call booking.
 - oo Publication of installation telephone books on a three to five year cycle, vice annually.
 - oo Elimination of nontelephone responsibilities from the switchboard operation.
- o FY 92 Authorizations: 196 active duty enlisted, 323 direct hire US civilians, and 578 direct hire foreign national civilians.

RECOMMENDED ACTION:

- o Establish recommended policy.
- o Reduce manpower by 135 enlisted and 622 civilian spaces to reflect reduction in operational hours of telephone operations.

ALTERNATIVE ESTIMATE: None.

COORDINATION: DISC4 (LTG Hilmes) concur, 25 Jul 90; USAISC (LTG Short) concur in principle, 14 Aug 90.

Action Officer: LTC Berry Dunbar/355-2430
IMA02
12 Oct 1545

XVII-N8-7

Current Program/Estimate

DOLLARS (\$ = M):								
RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA1			-2.15	- 6.80	- 7.03	- 7.25	- 7.47	- 7.70
OMA2			+0.46	-10.82	-11.18	-11.53	-11.89	-12.26
MPA			-0.69	- 3.08	- 3.18	- 3.28	- 3.38	- 3.48
TOTAL			-2.38	-20.70	-21.39	-22.06	-22.74	-23.44

MANPOWER:

AC		-135	-135	-135	-135	-135	-135
CIV:							
DHUS		-223	-223	-223	-223	-223	-223
DHFN		-399	-399	-399	-399	-399	-399
TOTAL		-757	-757	-757	-757	-757	-757

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	0	196	901
Change (FY92-97)	0	- 135	- 622
Result	0	61	279

SUBJECT: Automation

DOD COMPONENTS: ARMY

ISSUE: Reduce or consolidate software engineering assets, programs, and centers within the Army.

SUMMARY OF EVALUATION:

- o Removes ADP systems analysis, design, and programming capability from all MACOM/FOA/ARSTAF. (Some assets will be relocated to designated software engineering centers.)
- o Differs from the DMR initiative (PBD 924) which proposes to reduce the number of central design activities within DOD.
- o Consolidates software engineering assets into established software engineering centers in a few designated locations for the Army.
- o All life cycle software engineering for the Army will be done centrally.
- o Of the approximately 1300 reductions 1% will come from the ARSTAF, 12% from HQDA FOAs, and 87% from MACOMs.
- o FY 92 Authorizations: 382 officers, 712 enlisted, and 7,150 civilians.

RECOMMENDED ACTION:

- o Implement the reduction and consolidation of software engineering assets, programs, and centers within the Army.
- o Reduce total manpower by 73 officers, 326 enlisted, and 899 civilians.

ALTERNATIVE ESTIMATE: None.

COORDINATION: DISC4 (LTG Hilmes) concur, 25 Jul 90; USAISC (LTG Short) concur in principle, 14 Aug 90.

Action Officer: LTC Reid/355-2430
IMA03
29 Oct 1435

Current Program/Estimate

DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA1			-9.7	-35.4	-44.7	-46.1	-47.5	-49.0
OMA2			-0.2	- 1.3	- 1.3	- 1.3	- 1.4	- 1.4
MPA			-1.7	- 9.5	-10.4	-10.7	-11.1	-11.4
RPAAGR			-0.1	- 0.2	- 0.2	- 0.2	- 0.2	- 0.2
RPA			-0.3	- 0.5	- 0.6	- 0.6	- 0.6	- 0.6
TOTAL			-11.9	-46.9	-57.1	-58.9	-60.7	-62.6

MANPOWER:

AC	-255	-282	-282	-282	-282	-282
RC	-117	-117	-117	-117	-117	-117
CIV:	-672	-899	-899	-899	-899	-899
DHUS	-629	-856	-856	-856	-856	-856
DHFN	- 43	- 43	- 43	- 43	- 43	- 43
IDHFN						
MILTECH						
TOTAL	-1044	-1298	-1298	-1298	-1298	-1298

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	382	712	7150
Change (FY92-97)	- 73	- 326	- 899
Result	309	386	6251

SUBJECT: Visual Information Services

DOD COMPONENTS: ARMY

ISSUE: Reduce illustrators and graphic technicians in TDA Army.

SUMMARY OF EVALUATION:

- o Application of current ADP technology in the Visual Information mission area is necessary.
- o Graphics software programs allow end users to prepare products thereby eliminating the need for most illustrators and graphics technicians except for technical consulting and unique requirements which will be supported from the VI supporting element. Additional capability left when required by uniqueness of mission.
- o Resource savings can be achieved by adoption of a policy that requires utilization of the ADP graphic software programs.
- o FY 92 Authorizations: 123 active duty enlisted, 159 Army Reserve enlisted, 426 direct hire US civilians, and 117 direct hire foreign national civilians.

RECOMMENDED ACTION:

- o Implement beginning in FY 92.
- o Reduce total manpower by 195 enlisted and 375 civilians.

ALTERNATIVE ESTIMATE: None.

COORDINATION: DISC4 (LTG Hilmes) concur, 25 Jul 90; USAISC (LTG Short) concur in principle, 14 Aug 90.

ACTION OFFICER: Mr Jim Hall/355-2430
IMA04
19 Oct 0938

XVII-N8-11

Current Program/Estimate

DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA1			-0.74	-4.96	-10.38	-10.70	-11.04	-11.38
OMA2			+0.01	-0.99	- 2.15	- 2.21	- 2.28	- 2.35
MPA			-0.19	-1.17	- 2.16	- 2.22	- 2.29	- 2.36
NGPAGR			-0.02	-0.05	- 0.06	- 0.06	- 0.06	- 0.06
RPA			-0.12	-0.26	- 0.28	-0.29	-0.29	-0.30
NGPA			-0.04	-0.09	-0.09	-0.10	-0.10	-0.10
TOTAL			-1.12	-7.52	-15.12	-15.58	-16.06	-16.55

MANPOWER:

AC	- 39	- 85	- 85	- 85	- 85	- 85
RC	-103	-110	-110	-110	-110	-110
CIV:						
DHUS	- 84	-294	-294	-294	-294	-294
DHFN	- 42	- 81	- 81	- 81	- 81	- 81
IDHFN						
MILTECH						
TOTAL	- 268	- 570	- 570	- 570	- 570	- 570

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	0	282	543
Change (FY92-97)	0	- 195	- 375
Result	0	87	168

SUBJECT: Records Management

DOD COMPONENTS: ARMY .

ISSUE: Consolidate official mail and distribution function at the installation level.

SUMMARY OF EVALUATION:

- o The Mail and Distribution function is performed to some extent by most organizational entities on an installation.
- o Central official mail (mail/distribution) at the installation level provides each organization official mail. Organizations perform an identical function by distributing to subordinate elements.
- o Providing service by the DOIM/ISC to each organization and its subordinate elements will produce resource savings by eliminating redundancy.
- o FY 92 Authorizations: 182 active duty enlisted, 604 direct hire US civilians, and 36 direct hire foreign national civilians.

RECOMMENDED ACTION:

- o Implement beginning in FY 92.
- o Reduce total manpower by 51 enlisted and 234 civilians.

ALTERNATIVE ESTIMATE: None.

COORDINATION: DISC4 (LTG Hilmes) concur, 25 Jul 90; USAISC (LTG Short) concur in principle, 14 Aug 90.

ACTION OFFICER: Mr Jim Hall/355-2430
IMA05
17 Oct 1145

XVII-N8-13

Current Program/Estimate

DOLLARS (\$ = M):								
RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA1			-0.67	-2.99	-4.77	-4.95	-5.10	-5.26
OMA2			-0.00	-0.12	-0.27	-0.28	-0.29	-0.30
MPA			-0.14	-0.70	-1.17	-1.21	-1.25	-1.28
RPAGR			-0.01	-0.03	-0.04	-0.04	-0.04	-0.04
TOTAL			0.82	3.84	6.25	6.48	6.68	6.88

MANPOWER:

AC	27	51	51	51	51	51
RC	0	0	0	0	0	0
CIV:						
DHUS	111	224	224	224	224	224
DHFN	4	10	10	10	10	10
TOTAL	142	285	285	285	285	285

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	0	182	640
Change (FY92-97)	0	- 51	- 234
Result	0	131	406

SUBJECT: Printing and Publications Services

DOD COMPONENTS: ARMY

ISSUE: Discontinue hardcopy printing of some publications and blank forms.

SUMMARY OF EVALUATION:

- o Discontinue hardcopy printing, distribution and storage of departmental publications and blank forms to advantage current technology that can satisfy customer requirements via electronic disk media distribution.
- o Applies current technology to discontinue resource intensive hardcopy printing, publishing, distributing, storage and resupply functions.
- o Savings will be achieved starting with implementation in FY 92 of approximately 75% of administrative publications and blank forms. Out year implementation includes discontinuance of 75% training and technical publications.
- o Requires departmental policy to implement.
- o Current technology provides capability to implement in FY 92.

RECOMMENDED ACTION:

- o Establish policy eliminating hardcopy printing and publication.
- o Current technology provides capability to implement in FY 92.
- o Reduce program by \$290.9M through the POM years.

ALTERNATIVE ESTIMATE: None.

COORDINATION: DISC4 (LTG Hilmes) concur, 25 Jul 90; USAISC (LTG Short) concur in principle, 14 Aug 90.

Action Officer: Mr. Jim Hall/355-2430
IMA08
18 Oct 1327

XVII-N8-15

Current Program/Estimate

DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA1 MPA			-28.4	-34.0	-41.9	-60.3	-62.2	-64.1
TOTAL			-28.4	-34.0	-41.9	-60.3	-62.2	-64.1

SUBJECT: Printing and Publications Services

DOD COMPONENTS: Army

ISSUE: Eliminate all installation and BASOPS publications and record management activities outside the DOIM.

SUMMARY OF EVALUATION:

- o All installation and BASOPS publications and records management activities were supposed to have been consolidated under the DOIM when ISC was established.
- o Eliminating the remaining installation and publications personnel from BASOPS and transferring the mission to the installation DOIM will complete the consolidation which began in 1984.

RECOMMENDED ACTION:

- o Eliminate all installation and BASOPS personnel performing publications and records management functions in FY 92.
- o Transfer the mission to the DOIM.

ALTERNATIVE ESTIMATE: None.

COORDINATION: DISC4 concur, 25 Jul 90; USAISC concur, 23 Jul 90.

Action Officer: Ms Ann Olson/355-2291
FAC11
26 Sep 1937

XVII-N8-17

Current Program/Estimate

Dollars (\$ = M):

RES CODE	PROG CODE	FY92	FY93	FY94	FY95	FY96	FY97
MPA		- 0.00	- 0.05	- 0.05	- 0.05	- 0.06	- 0.06
OMA1	P202	- 0.05	- 0.05	- 0.06	- 0.06	- 0.06	- 0.06
	P72	- 0.06	- 0.06	- 0.07	- 0.07	- 0.07	- 0.07
	P81	- 0.05	- 0.05	- 0.05	- 0.05	- 0.06	- 0.06
OMA2	P202	- 0.32	- 0.33	- 0.34	- 0.35	- 0.36	- 0.37
AIF (APPN 4992)		- 0.03	- 0.03	- 0.03	- 0.03	- 0.03	- 0.04
APPN 2040		- 0.23	- 0.23	- 0.24	- 0.25	- 0.26	- 0.26
APPN 2050		- 0.13	- 0.13	- 0.14	- 0.14	- 0.15	- 0.15
TOTAL		- 0.87	- 0.93	- 0.98	- 1.00	- 1.05	- 1.07

MANPOWER:

AC	2	2	2	2	2	2
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	21	21	21	21	21	21
DHFN	11	11	11	11	11	11
MILTECH						
TOTAL	34	34	34	34	34	34

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	0	2	32
Change (FY92-97)	0	- 2	- 32
Result	0	0	0

SUBJECT: The United States Army Decision Systems Management Agency - UIC (SFW4KBAA)

DOD COMPONENTS: ARMY

ISSUE: Transfer some missions and eliminate the United States Army Decision Systems Management Agency.

SUMMARY OF EVALUATION:

- o DSMA was established in 1987 as a field operating agency of OCSA, reporting to the Director of Management, to ensure the Army has the most advanced technology to enhance productivity and to support timely, effective management decisions through general and direct support to HQDA and other agencies, development of artificial intelligence, transfer of emerging technology into production environment.
- o There is overlap/diffusion between information management policies and mission and DSMA functions. DISC4 is charged with managing and directing new efforts in information technology such as artificial intelligence while ISC is tasked to provide users at all levels with technical support.
- o FY 92 Authorizations: 52 (43 officers, 9 civilians).

RECOMMENDED ACTION: Eliminate the FOA. Retain 6 spaces for IMO in Director of Management, OCSA. Transfer 13 spaces to DISC4 for artificial intelligence planning and policy development.

ALTERNATIVE ESTIMATE: None.

COORDINATION: LTG Hilmes, DISC4, concur, 15 Oct 90; BG Stofft, CSDS-ZA, nonconcur, 22 Oct 90.

Action Officer: LTC Reid/355-2430
IMA09
1 Nov 1430

Current Program/Estimate

RES CODE	Dollars PROG CODE	(\$ = M):	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	95			0.12	0.37	0.38	0.39	0.41	0.42
MPA				+0.04	1.78	1.84	1.89	1.95	2.01
RPA									
MISC				0.01	0.04	0.04	0.04	0.04	0.04
TOTAL				0.09	2.19	2.26	1.82	1.82	1.82

Manpower:

AC	25	25	25	25	25	25
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
CIV:						
DHUS	8	8	8	8	8	8
DHFN						
IDHFN						
MILTECH						
TOTAL	33	33	33	33	33	33

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	43		9
Change (FY 92-97)	- 25		- 8
TAADS Adjustment	+ 3		0
Result	21		1

SUBJECT: The United States Army Financial Management System
Integration Agency - UIC (SFW44LAA)

DOD COMPONENTS: ARMY

ISSUE: Transfer some functions and eliminate the United
States Army Financial Management System Integration
Agency.

SUMMARY OF EVALUATION:

- o FMSIA was established 1 Oct 89 as a staff support activity of the ASA(FM) responsible for major systems review, information systems architectures, standards and policy, advanced systems technology, and internal ASA(FM) automation support. FY 92 budget is \$3.22 mil; \$1.7 for automation projects and \$1.5 for pay, travel, and supplies.
- o FMSIA was formed from the Financial Management Staff Support Agency which was located in Georgia, Indiana, and the Pentagon. FMSIA is now only at the Pentagon; currently 3 spaces are still in Indiana, but the spaces revert to the Pentagon on 1 Oct 90.
- o The Wang facility is operated by contractor support, and the responsibility for the COA host network has been transferred to ISC to operate on a reimbursable basis (\$0.7 mil).
- o FY 92 Authorizations: 24 (1 officer, 2 enlisted, 21 civilians).

RECOMMENDED ACTION: Eliminate the Staff Support Agency. Transfer the IMO function and 4 spaces to ASA(FM). Transfer network operations and computer responsibilities to Information Systems Command.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Brook, ASA(FM), nonconcur, 12 Oct 90; LTG Hilmes, DISC4, concur, 15 Oct 90.

Action Officer: LTC Reid/355-2430
IMA10
2 Nov 1805

Current Program/Estimate

Dollars (\$ = M):								
RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	95		0.26	0.82	0.85	0.88	0.91	0.93
MPA			0.02	0.08	0.08	0.08	0.08	0.09
RPA								
MISC			0.03	0.08	0.09	0.09	0.09	0.09
TOTAL			0.31	0.98	1.02	1.05	1.08	1.11

Manpower:

AC	3	3	3	3	3	3
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
RC						
CIV:						
DHUS	17	17	17	17	17	17
DHFN						
IDHFN						
MILTECH						
TOTAL	20	20	20	20	20	20

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	1	2	21
Change (FY 92-97)	- 1	- 2	-17
TAADS Adjustment	0	0	+ 1
Result	0	0	5

SUBJECT: The United States Army Management Systems and Support Activity - UIC (SJW4ZSAA)

DOD COMPONENTS: ARMY

ISSUE: Transfer functions and eliminate the United States Army Management Systems and Support Activity.

SUMMARY OF EVALUATION:

- o MSS was established in 1987 as a staff support activity of the Secretary of the Army under the Administrative Assistant to manage the integrated information program for HQSVS-W and Army-supported joint and DOD activities.
- o MSS functions as the DCSIM for HQDA and the Secretariat. There is overlap in functions and mission with ISC-Pentagon. The IMA Future proposal will eliminate dual-hatting and establish MACOM DCSIM offices of 20-25 spaces, clarifying IMA functions and missions.
- o FY 92 Authorizations: 34 (1 officer, 1 enlisted, 32 civilians).

RECOMMENDED ACTION: Eliminate the Staff Support Activity. Transfer 25 spaces to the Office of the Administrative Assistant to perform the HQDA DCSIM function. Transfer 4 spaces to the Office of the Administrative Assistant for OSA IMO responsibilities. Transfer BASOPS IMA functions to Information Systems Command.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Hamilton, Admin Assistant, nonconcur, 16 Oct 90; LTG Hilmes, DISC4, nonconcur (concur with elimination but ISC needs plus up of 11 spaces), 15 Oct 90. Reconsideration based on nonconcurrences and the IMA Future proposal, 22 spaces were returned to the Office of AA and the DAIM mission was removed from ISC.

Action Officer: LTC Reid/355-2430
IMAll
3 Nov 0725

Current Program/Estimate

RES CODE	Dollars PROG CODE	(\$ = M): MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	95		0.03	0.10	0.10	0.11	0.11	0.11
MPA			0.04	0.14	0.14	0.14	0.15	0.15
RPA								
MISC			0.00	0.01	0.01	0.01	0.01	0.01
TOTAL			0.07	0.25	0.25	0.26	0.27	0.27

MANPOWER:

AC	2	2	2	2	2	2
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	3	3	3	3	3	3
DHFN						
IDHFN						
Mil Tech						
TOTAL	5	5	5	5	5	5
	Officer		Enlisted		Civilian	
Current (FY 92 Authorization)	1		1		32	
Change (FY 92-97)	1		1		3	
Result	0		0		29	

SUBJECT: The Defense Telecommunications Service - Washington -
UIC (SJW10UAA)

DOD COMPONENTS: ARMY

ISSUE: Transfer the Defense Telecommunications Service -
Washington to DOD.

SUMMARY OF EVALUATION:

- o DTS-W was established in 1965 as a field operating agency of the Secretary of the Army to manage and provide administrative telecommunications services in the National Capital Region. The DTS-W program is \$99 mil, 100 percent reimbursable.
- o Administrative support is provided by the Administrative Assistant to the SecArmy, but policy is provided by OSD: technical policy from ASD(C3I) and administrative policy from the Director, Administration and Management Office, OSD. 44 percent of DTS-W customers is Navy while only 28 percent is Army.
- o DTS-W is not an FOA or SSA because it provides operational telecommunications support for all DOD in the National Capital Region. ISC is the command tasked to provide O&M IMA support for the Army.
- o FY 92 Authorizations: 102 (all civilians).

RECOMMENDED ACTION: Transfer the mission and spaces to DOD or the Navy (there are no dollar savings since DTS-W is 100 percent reimbursable). If transfer outside the Army is denied, redesignate and transfer as an operational unit to Information Systems Command.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Hamilton, Admin Assistant, nonconcur, Oct 90;
LTG Hilmes, DISC4, concur, 15 Oct 90.

Action Officer: LTC Reid/355-2430
IMA12
2 Nov 0640

Current Program/Estimate

Dollars (\$M):								
RES	PROG							
CODE	CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
MISC								
Total			0.00	0.00	0.00	0.00	0.00	0.00

Manpower:

AC
 AGR-USAR
 AGR-NGB
 Drilling Reservist:
 USAR
 NGB
 Civ:
 DHUS
 DHFN
 IDHFN
 Mil Tech

Total	0	0	0	0	0	0
	Officer		Enlisted		Civilian	
Current (FY 92 Authorization)	0		0		102	
Change (FY 92-97)	0		0		0	
Result	0		0		102	

SUBJECT: The National Guard Bureau Information Management Agency
- UIC (GBW1UXAA)

DOD COMPONENTS: ARMY

ISSUE: Reduce and retain the National Guard Bureau Information Management Agency.

SUMMARY OF EVALUATION:

- ◊ IMA was established in 1985 as a field operating agency of the National Guard Bureau to manage the information mission area (minus records management and printing and publications) for the Bureau and the entire National Guard and to operate the data processing installation which supports the Bureau and the States. FY 92 budget is approximately \$5.0 mil.
- The support and funding requirements for the States are unique.
- The Reserve Components Automation System (RCAS) will support the automation requirements of the Reserve Components. RCAS eliminates the need for a separate system development and maintenance organization in the Bureau and decreases the requirement for systems planning in IMA.
- FY 92 Authorizations: 126 (59 officers, 5 enlisted, 62 civilians).

RECOMMENDED ACTION: Retain IMA as a FOA. Eliminate 30 spaces due to the economies RCAS is providing the National Guard.

ALTERNATIVE ESTIMATE: None.

COORDINATION: LTG Conaway, Chief, National Guard Bureau, nonconcur, 25 Oct 90; LTG Hilmes, DISC4, concur, 15 Oct 90.

Action Officer: LTC Reid/355-2430
IMA13
2 Nov 0700

Current Program/Estimate

Dollars (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	2065		0.21	0.67	0.69	0.71	0.74	0.76
MPA								
RPA			0.04	0.10	0.11	0.11	0.11	0.12
MISC			0.02	0.07	0.07	0.07	0.07	0.08
TOTAL			0.27	0.85	0.87	0.89	0.92	0.96

Manpower:

AC							
AGR-USAR							
AGR-NGB		17	17	17	17	17	17
Drilling Reservist:							
USAR							
NGB							
Civ:							
DHUS		13	13	13	13	13	13
DHFN							
IDHFN							
Mil Tech							
TOTAL		30	30	30	30	30	30

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	59	5	62
Change (FY 92-97)	15	2	13
Result	44	3	49

SUBJECT: The United States Army Plans and Operations Information Support Agency - UIC (SSW4XCAA) :

DOD COMPONENTS: ARMY

ISSUE: Retain the IMO function in DCSOPS and eliminate the United States Army Plans and Operations Information Support Agency.

SUMMARY OF EVALUATION:

- o USAPOISA was established in 1986 as a staff support activity of DCSOPS, HQDA to advise the DCSOPS on all information management issues affecting the staff and its support agencies and activities. FY 92 budget is \$0.5 mil.
- o USAPOISA is the IMO for DCSOPS.
- o FY 92 Authorizations: 13 (3 officers, 10 civilians).

RECOMMENDED ACTION: Eliminate USAPOISA as a FOA. Transfer the IMO mission and 9 spaces to DCSOPS.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG Fields, ADCSOPS, nonconcur, 15 Oct 90; LTG Hilmes, DISC4, concur, 15 Oct 90.

Action Officer: LTC Reid/355-2430
IMA14
2 Nov 0743

Current Program/Estimate

Dollars (\$M):								
RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	95		0.06	0.20	0.21	0.21	0.22	0.23
MPA								
RPA								
MISC			0.01	0.02	0.02	0.02	0.02	0.02
Total			0.07	0.22	0.23	0.23	0.24	0.25

Manpower:

AC							
AGR-USAR							
AGR-NGB							
Drilling Reservist:							
USAR							
NGB							
Civ:							
DHUS		4	4	4	4	4	4
DHFN							
IDHFN							
Mil Tech							
Total		4	4	4	4	4	4
		Officer		Enlisted		Civilian	
Current (FY 92 Authorization)		3		0		10	
Change (FY 92-97)		0		0		4	
Result		3		0		6	

SUBJECT: The United States Army Command and Control Support Agency - UIC (SFW241AA)

DOD COMPONENTS: ARMY

ISSUE: Reduce and retain the United States Army Command and Control Support Agency.

SUMMARY OF EVALUATION:

- o USACCSA was established as a staff support agency of HQDA, DCSOPS (DAMO-OD) to provide Worldwide Military Command and Control System (WWMCCS) ADP services and maintain data at HQDA to support mobilization, deployment, readiness, and deliberate/crisis planning functions of the ARSTAF. FY 92 budget is \$3.0 mil OMA and \$2.0 mil OPA. There are no programmed reductions in the POM; potential Quicksilver cuts were restored due to critical mission.
- o Small reduction is concomitant with significant reductions in the total Army.
- o FY 92 Authorizations: 105 (15 officers, 59 enlisted, and 32 civilians).

RECOMMENDED ACTION: Reduce by 7 spaces and retain USACCSA as Staff Support Agency of DCSOPS.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG Fields, ADCSOPS, nonconcur, 15 Oct 90; LTG Hilmes, DISC4, nonconcur (wants to use reduction as part of AMRII software engineering bill), 15 Oct 90. Reconsideration was given to mission and proposed reduction was decreased by 10 spaces (17 to 7).

Action Officer: LTC Reid/355-2430
IMA15
2 Nov 0718

Current Program/Estimate

Dollars (\$M):								
RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	P39		0.07	0.21	0.22	0.22	0.23	0.24
MPA			0.01	0.04	0.04	0.04	0.05	0.05
RPA								
MISC	P39		0.01	0.03	0.03	0.03	0.03	0.03
Total			0.09	0.28	0.29	0.29	0.31	0.32

Manpower:

AC	1	1	1	1	1	1
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	6	6	6	6	6	6
DHFN						
IDHFN						
Mil Tech						
Total	7	7	7	7	7	7

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	15	59	32
Change (FY 92-97)	0	1	6
Result	15	58	26

SUBJECT: The United States Army Program Management Systems Development Agency - UIC (SSW34ZAA)

DOD COMPONENTS: ARMY

ISSUE: Eliminate the United States Army Program Management Systems Development Agency.

SUMMARY OF EVALUATION:

- o USAPMSDA was established as a staff support activity of OCSA to develop essential management systems to support the development, evaluation, and management of Army programs at all levels of the chain of command. FY 92 budget is \$46.5 mil (includes contract dollars).
- o In addition to the IMO office in PAE, USAPMSDA also performs IMO functions, identifying requirements for predictive models of Army operations and the requisite resource requirements; developing key management systems in support of PPBES; standardizing data to support decisionmaking at all levels of the Army.
- o FY 92 Authorizations: 16 (5 officers, 11 civilians).

RECOMMENDED ACTION: Eliminate USAPMSDA as a Staff Support Activity. Transfer IMO functions to IMO office in PAE.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG Carney, DPAE, PMSDA may be a candidate for elimination, but only after the ARSTAF reorganization, 6 Nov 90; LTG Hilmes, DISC4, concur, 15 Oct 90.

Action Officer: LTC Reid/355-2430
IMA16
9 Nov 0935

Current Program/Estimate

Dollars (\$M):								
RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	P95			0.11	0.46	0.73	0.75	0.78
MPA				0.04	0.27	0.43	0.44	0.45
RPA								
MISC	P95			0.01	0.07	0.11	0.12	0.12
Total				0.17	0.80	1.27	1.31	1.35

Manpower:

AC		0	3	5	5	5	5
AGR-USAR							
AGR-NGB							
Drilling Reservist:							
USAR							
NGB							
Civ:							
DHUS		0	5	11	11	11	11
DHFN							
IDHFN							
Mil Tech							
Total		0	8	16	16	16	16

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	5	0	11
Change (FY 92-97)	5	0	11
Result	0	0	0

SUBJECT: HQDA Field Operating Agency (FOA) - Command Systems Integration Agency (W4MXAA)

DOD COMPONENTS: ARMY

ISSUE: Retain the Command Systems Integration Agency (CSIA), an ODISC4, HQDA, FOA.

SUMMARY OF EVALUATION:

- o The mission of CSIA is to provide technical and analytical support in evaluation of command, control, communications, and computers (C4) systems integration and interoperability to meet IMA requirements within DA. It supports PEO COM to improve integration and synchronization within and across PEO lines. It evaluates other proposed C4 systems where Army is the principle user, primarily at Echelons Above Corps (EAC).
- o CSIA performs a unique and special mission which would require performance in the absence of a this organization.
- o FY 92 authorizations: 78 (38 officers, 5 enlisted persons, 35 civilians).

RECOMMENDED ACTION: Retain CSIA as an FOA of ODISC4.

ALTERNATIVE ACTION: None.

COORDINATION: LTG Hilmes, DISC4, 15 Oct 90, concur.

Action Officer: LTC Berry Dunbar/355-2430
IMA17
1 Nov 1350

Current Program/Estimate

Dollars (\$M):								
RES	PROG							
CODE	CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
MISC								
Total			0.0	0.0	0.0	0.0	0.0	0.0

Manpower:

AC
 AGR-USAR
 AGR-NGB
 Drilling Reservist:
 USAR
 NGB
 Civ:
 DHUS
 DHFN
 IDHFN
 Mil Tech

Total	0	0	0	0	0	0
	Officer		Enlisted		Civilian	
Current (FY 92 Authorization)	38		5		35	
Change (FY 92-97)	0		0		0	
Result	38		5		35	

SUBJECT: The United States Army Information Systems Selection and Acquisition Agency - (SFW2Y2AA)

DOD COMPONENTS: ARMY

ISSUE: Retain the United States Army Information Systems Selection and Acquisition Agency as a FOA of DISC4.

SUMMARY OF EVALUATION:

- o ISSAA was assigned 15 Feb 89 to the Director of Information Systems for Command, Control, Communications, and Computers as a field operating agency responsible for acquiring and administering ADP equipment greater than \$20 million life cycle value in support of the Army or other departments and for managing selected ADPE contracts, as appropriate. FY 92 budget is \$5.1 mil, sliding down to 3.9 in FY 94 and beyond.
- o ISSAA "enforces" DA and higher policy, ensuring the Army complies with congressional mandates. Recently, the threshold level was lowered to \$2.5 million. Any further cuts to ISSAA's manpower would adversely impact the Army's ability to advantage technology as it builds down the force.
- o FY 92 Authorizations: 109 (14 officers, 4 enlisted, and 91 civilians).

RECOMMENDED ACTION: Retain ISSAA as a FOA of DISC4.

ALTERNATIVE ESTIMATE: None.

COORDINATION: LTG Hilmes, DISC4, nonconcur, 15 Oct 90. With reconsideration proposed reductions were restored; DISC4 now concurs.

Action Officer: LTC Reid/355-2430
IMA18
2 Nov 0805

Current Program/Estimate

		Dollars (\$M):						
RES	PROG							
CODE	CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
MISC								
Total			0.00	0.00	0.00	0.00	0.00	0.00

Manpower:

AC
 AGR-USAR
 AGR-NGB
 Drilling Reservist:
 USAR
 NGB
 Civ:
 DHUS
 DHFN
 IDHFN
 Mil Tech

Total	0	0	0	0	0	0
	Officer		Enlisted		Civilian	
Current (FY 92 Authorization)	14		4		91	
Change (FY 92-97)	0		0		0	
Result	14		4		91	

SUBJECT: HQDA Field Operating Agency (FOA) - Information Management Support Activity (W4XFAA)

DOD COMPONENTS: ARMY

ISSUE: Retain the Information Management Support Activity (IMSA), an ODISC4, HQDA, FOA.

SUMMARY OF EVALUATION:

- o The mission of IMSA is to assist the Army Information Systems Security Manager, HQDA Staff, and Major Army Commands in developing and evaluating Information Systems Security (Signal Security, Computer Security and TEMPEST) policies, plans, procedures and training programs. IMSA acts as the ODISC4 focal point for all IMA workforce related military and civilian personnel management, career development, education, and training matters. It serves as the focal point for all library activities within and outside the Army. It also provides internal administrative and information systems support to the ODISC4.
- o Information Systems Security is essential to continued security of information systems and the sensitive information maintained in large systems.
- o Analysis of Mission: IMSA performs a unique and special mission which would require performance in the absence of this organization.
- o FY 92 Authorizations: 47 (5 officers, 4 enlisted, 38 civilians).

RECOMMENDED ACTION: Retain IMSA as an SSA of the ODISC4. Move the IMO function with 3 spaces from IMSA to the ODISC4 staff. Reduce staffing by 4 enlisted to reflect reduced endstrength and mission of the Army.

ALTERNATIVE ESTIMATE: None.

COORDINATION: LTG Hilmes, DISC4, 15 Oct 90, concur.

Action Officer: LTC Berry Dunbar/355-2430
IMA19
1 Nov 1418

Current Program/Estimate

Dollars (\$M):								
RES	PROG	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
CODE	CODE							
OMA								
MPA			0.0	0.1	0.1	0.1	0.1	0.1
RPA								
MISC								
Total			0.0	0.1	0.1	0.1	0.1	0.1

Manpower:

AC	4	4	4	4	4	4
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS						
DHFN						
IDHFN						
Mil Tech						
Total	4	4	4	4	4	4

	Officer	Enlisted	Civilian
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Current (FY 92 Authorization)	5	4	38
Change (FY 92-97)	0	4	0
Result	5	0	38

SUBJECT: HQ, FORSCOM Field Operating Activity (FOA) -
Information Resources Management (W4QTAA)

DOD COMPONENTS: ARMY

ISSUE: Eliminate the Information Resources Management (IRM), a
HQ, FORSCOM FOA.

SUMMARY OF EVALUATION:

- o The mission of Information Resources Management is to provide information processing and support command, control and communications requirements of the NCA, JCS, Unified, Specified and Component commands. It provides current operations command and control capability by way of the WWMCCS Intercomputer Network, and the WWMCCS Entry System for CINCFOR. It also provides high speed computer network for transmission of top secret high, unit readiness/status of forces data and mobilization, employment/deployment information. IRM provides data processing support for mobilization, employment, and deployment systems involving the Transportation Operating Agency, Services and DOD agencies.
- o Analysis of Mission: FORSCOM access into WWMCCS and teleconferencing networks is essential to support required command and control. Continuation of the mission is essential.
- o Other Considerations: An existing FORSCOM initiative will result in a reduction of 6 enlisted personnel in the FOA in FY91.
- o FY 92 Authorizations: 103 (7 officers, 59 enlisted, 37 civilians).

RECOMMENDED ACTION: Eliminate Information Resource Management as an FOA of FORSCOM J6. Designate the organization as an operational unit under FORSCOM. Reduction in programmers is being covered under Vanguard initiative IMA03, Software Engineering.

ALTERNATE ESTIMATE: None.

COORDINATION: MG Laboa, FORSCOM J3 (unsigned draft), no date, nonconcur. **NOTE:** Vanguard position subsequently changed to no reductions in personnel.

Action Officer: LTC Berry Dunbar/355-2430
IMA20
1 Nov 1305

Current Program/Estimate

Dollars (\$M):								
RES	PROG							
CODE	CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
MISC								
Total			0.0	0.0	0.0	0.0	0.0	0.0

Manpower:

AC						
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS						
DHFN						
IDHFN						
Mil Tech						
Total		0	0	0	0	0
		Officer		Enlisted		Civilian
Current (FY 92 Authorization)		7		59		37
Change (FY 92-97)		0		0		0
Result		7		59		37

SUBJECT: HQ, TRADOC Field Operating Activity (FOA) - TRADOC Library and Information Network Center (W4M8AA)

DOD COMPONENTS: Army

ISSUE: Retain the TRADOC Library and Information Network Center (TRALINET), a HQ TRADOC FOA.

SUMMARY OF EVALUATION:

- o The mission of TRALINET is to manage and operate the TRADOC-wide ADP based library network. It operates both the technical library and the post library for TRADOC HQ and Ft Monroe. It also manages the librarian career program and operates the library intern training program.
- o Analysis of Mission: The automated network expedited relocation, acquisition and provision of training material to the school house technical libraries, and operates the Ft Monroe libraries. Completion of this mission is necessary to ensure proper support of training.
- o Other Considerations: TRALINET is being streamlined by a TRADOC initiative reducing authorizations from 17 to 14 civilians. ODISC4 has career program management responsibilities for IMA-related career fields.
- o FY 92 authorizations: 14 (14 civilians).

RECOMMENDED ACTION: Retain TRALINET as an FOA. Transfer librarian career program management to ODISC4. Eliminate one space.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG Van Loeben Sels, CoS TRADOC, (undated), nonconcur. LTG Hilmes, DISC4, 19 Oct 90, concur.

Action Officer: LTC Berry Dunbar/355-2430
IMA21
1 Nov 1525

Current Program/Estimate

Dollars (\$M):								
RES	PROG							
CODE	CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	P12		0.01	0.05	0.05	0.05	0.05	0.05
MPA								
RPA								
MISC	P12		0.00	0.00	0.00	0.00	0.01	0.01
Total			0.01	0.05	0.05	0.05	0.06	0.06

Manpower:

AC							
AGR-USAR							
AGR-NGB							
Drilling Reservist:							
USAR							
NGB							
Civ:							
DHUS		1	1	1	1	1	1
DHFN							
IDHFN							
Mil Tech							
Total		1	1	1	1	1	1
		Officer		Enlisted		Civilian	
Current (FY 92 Authorization)		0		0		14	
Change (FY 92-97)		0		0		1	
Result		0		0		13	

SUBJECT: The United States Army Intelligence and Security Command Automated Systems Activity - UIC (ASW3CCAA)

DOD COMPONENTS: ARMY

ISSUE: Transfer some functions and eliminate the United States Army Intelligence and Security Command Automated Systems Activity.

SUMMARY OF EVALUATION:

- o ASA was established in 1971 as a field operating activity of INSCOM to execute ADP operational support; serve as ADP technical authority; and provide ADP software support for INSCOM in a secure environment. FY 92 budget is \$3.1 mil. Currently there are no programmed reductions.
- o The DPI in ASA was never incorporated into the ISC organization under the IMA umbrella.
- o The Vanguard initiative to consolidate software engineering assets into established, centralized software design activities considered the programming assets of ASA (92 spaces) for elimination/consolidation into Information Systems Command, but all were funded by National Foreign Intelligence Program (NFIP) funds which cannot be consolidated into nonintelligence-related activities.
- o The Vanguard initiative to restructure intelligence activities will establish the Intelligence Support Command as an MSC of INSCOM. The functions of ASA will be transferred to this command with some spaces, but 35 spaces will be eliminated.
- o FY 92 Authorizations: 83 (10 officers, 73 enlisted, and 59 civilians).

RECOMMENDED ACTION: ASA be eliminated as a field operating activity. (Any savings are captured by the Vanguard initiative to restructure intelligence activities.)

ALTERNATIVE ESTIMATE: None.

COORDINATION: COL Cadorette, INSCOM, concur, 12 Oct 90; LTG Hilmes, DISC4, concur, 15 Oct 90.

Action Officer: LTC Reid/355-2430
IMA22
2 Nov 0815

Current Program/Estimate

Dollars (\$M):								
RES	PROG	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
CODE	CODE							
OMA								
MPA								
RPA								
MISC								
Total			0.00	0.00	0.00	0.00	0.00	0.00

Manpower:

AC
 AGR-USAR
 AGR-NGB
 Drilling Reservist:
 USAR
 NGB
 Civ:
 DHUS
 DHFN
 IDHFN
 Mil Tech

Total	0	0	0	0	0	0
	Officer		Enlisted		Civilian	
Current (FY 92 Authorization)	10		73		59	
Change (FY 92-97)	0		0		0	
Result	10		73		59	

SUBJECT: The United States Army Engineer Automation Support Activity - UIC (CEW253AA)

DOD COMPONENTS: ARMY

ISSUE: Transfer some functions and eliminate the United States Army Engineer Automation Support Activity.

SUMMARY OF EVALUATION:

- o EASA was established on 31 Oct 69 as a staff support activity of HQ, USACE to provide information, automation, and communication support services to the HQ, USACE and its field operating agencies in the National Capital Region and to serve as the central design agency for command standard systems for the entire USACE. FY 92 budget is \$4.0 mil in OMA and \$4.9 in civil works (based on FY 90).
- o USACE is implementing an automation modernization plan which will reduce the number of data processing sites from 10 to 3; the DPI in EASA will no longer be needed (programmed loss of 26). USACE is currently studying its future organizational structure and mission requirements for EASA.
- o The DCSIM for USACE has 24 spaces plus an unspecified number funded through civil works.
- o AMRII (945) which consolidates software engineering spaces into fewer, centralized software engineering centers will eliminate 63 spaces from EASA.
- o FY 92 Authorizations: 91 (all civilians); in addition, there are 40 spaces funded through civil works.

RECOMMENDED ACTION: Eliminate EASA as a Staff Support Activity.

ALTERNATIVE ESTIMATE: None.

COORDINATION: COL Kenny, USACE, concur, 29 Oct 90; LTG Hilmes, DISC4, concur, 15 Oct 90.

Action Officer: LTC Reid/355-2430
IMA23
2 Nov 0828

Current Program/Estimate

Dollars (\$M):								
RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	P95		0.04	0.11	0.11	0.12	0.12	0.12
MPA								
RPA								
MISC	P95		0.00	0.01	0.01	0.01	0.01	0.01
Total			0.04	0.12	0.12	0.13	0.13	0.13

Manpower:

AC							
AGR-USAR							
AGR-NGB							
Drilling Reservist:							
USAR							
NGB							
Civ:							
DHUS		2	2	2	2	2	2
DHFN							
IDHFN							
Mil Tech							
Total		2	2	2	2	2	2
		Officer		Enlisted		Civilian	
Current (FY 92 Authorization)		0		0		91	
Change (FY 92-97)		0		0		2	
Result		0		0		89	

SUBJECT: USAISC - Pentagon - UIC (W1SEAA)

DOD COMPONENTS: ARMY.

ISSUE: Retain USAISC - Pentagon.

SUMMARY OF EVALUATION:

- o USAISC-Pentagon is not a FOA, rather an IMA TDA operation and maintenance (O&M) unit.
- o The mission of USAISC-Pentagon is to provide information mission area (IMA) services of communications, data processing, visual information, printing and publishing, and records management to the Pentagon. Included are the Pentagon Telecommunications Center and the Army Operations Center.
- o FY 92 authorized manpower is 26 officers, 3 warrant officers, 312 enlisted and 532 civilians.

RECOMMENDED ACTION: Under IMA Future (IMA44), ISC-Pentagon becomes either a Support Activity (SA) or Service Organization (SO). In either case, savings are already gained in IMA44 under the IMA Future implementation plan. Savings will be based on the downsizing of the ARSTAF and requirements for service.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Verbal coordination with Mr. John Scott, USAISC Vanguard MACOM representative. 28 Oct 90. DISC4, 15 Oct 90, LTG Hilmes. Both concur.

Action Officer: Mr. John Scott/355-2430
IMA24
1 Nov 1939

Current Program/Estimate

Dollars (\$M):								
RES	PROG							
CODE	CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
MISC								
Total			0.0	0.0	0.0	0.0	0.0	0.0

Manpower:

AC						
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS						
DHFN						
IDHFN						
Mil Tech						
Total	0	0	0	0	0	0
	Officer	Enlisted	Civilian			
Current (FY 92 Authorization)	29	312	532			
Change (FY 92-97)	0	0	0			
Result	29	312	532			

SUBJECT: HQ 5th Signal Command Field Operating Activity -
Command and Control Systems Activity (W31LAA)

DOD COMPONENTS: ARMY

ISSUE: Retain the Command and Control Systems Activity (CCSA), a 5th Signal Command, USAISC, operational unit.

SUMMARY OF EVALUATION:

- o The Command and Control Systems Activity (CCSA) is an operational subordinate organization of USAISC.
- o The mission of CCSA is to develop, install, operate and maintain the ADP command and control systems and the telecommunications interfaces supporting USAREUR and Seventh Army, and the theater Army MSC's in accomplishment of strategic DOD/OJCS WWMCCS mission, and USAREUR command and control ADP peacetime and wartime requirements for the theater Army. It assists CINCUSAREUR by supporting his C2 information reporting requirements to the NCA, OJCS, HQ EUCOM, and HQ DA through ADP means. It also provides C2 ADP data communications network for USAREUR headquarters and theater MSC headquarters, and network interfaces to corps divisions and NATO US liaison elements (CENTAG, NORTHAG, and AFCENT LNOs). CCSA acts as the Assigned System Developer for the USAREUR Command and Control Information System (UCCIS) and the USAREUR C2 ADP data communications network supporting USAREUR and 7th Army, theater Army MSCs and CONUS deploying USAREUR units.
- o Analysis of Mission: WWMCCS support is essential for command and control among and within theaters.
- o Other Considerations: Programmer support is available from centralized software support agencies.
- o FY 92 authorizations: 79 (8 officers, 56 enlisted, 15 civilians).

RECOMMENDED ACTION: Retain CCSA as an operational unit of USAISC. Reduce authorized programmer strength by 17 enlisted and 2 civilians.

ALTERNATIVE ESTIMATE: None.

COORDINATION: COL Abney, CoS USAISC, 25 Oct 90, concur.

Action Officer: LTC Berry Dunbar/355-2430
IMA25/1 Nov 1715

Current Program/Estimate

Dollars (\$M):								
RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	P39		0.02	0.06	0.06	0.07	0.07	0.07
MPA			0.17	0.64	0.66	0.68	0.70	0.72
RPA								
MISC	P39		0.02	0.07	0.07	0.07	0.08	0.08
Total			0.21	0.77	0.79	0.82	0.85	0.87

Manpower:

AC	17	17	17	17	17	17
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	2	2	2	2	2	2
DHFN						
IDHFN						
Mil Tech						
Total	19	19	19	19	19	19

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	8	56	15
Change (FY 92-97)	0	-19	-2
TAADS Adjustment	0	+2	0
Result	8	39	13

SUBJECT: US Army Commercial Communications Office - UIC (W341AA)

DOD COMPONENTS: ARMY

ISSUE: Retain US Army Commercial Communications Office.

SUMMARY OF EVALUATION:

- o The US Army Commercial Communications Office (ARCCO) is an FOA of USAISC.

- o The mission of ARCCO:

- oo Function as the centralized Telecommunications Certification Office (TCO) for the Army's worldwide leased long-haul telecommunications program.
- oo Provide life cycle financial management of the lease long-haul telecommunications resources for which USAISC has responsibility and assist in the preparation and defense of the lease long-haul telecommunications funding program.
- oo Serve as proponent agent for the Leased Communications Management Information System and the Telecommunications Certification Office Management Information System.
- oo Evaluate information transport networks and requirements and provide as necessary recommendations for alternative equipment and circuit or network configurations to ensure cost effective expenditures.

- o FY 92 authorizations are 10 enlisted and 47 civilians.

- o Cost effectiveness of this organization in achieving savings in leased long-haul communications will require the continuation of ARCCO.

RECOMMENDED ACTION: Retain as FOA of USAISC. Reduce authorizations by 5 enlisted and 4 civilians. Retain 5 enlisted as technical control chiefs (29V) who are expected to deploy into theaters to coordinate tech support requirements, e.g. Desert Shield (Saudi) and Korea (Warfighter).

ALTERNATIVE ESTIMATE: None.

COORDINATION: USAISC, by msg 251810 Oct 90, and Mr. Scott (USAISC) concur.

Action Officer: Mr. John Scott/355-2430
IMA26 / 1 Nov 1924

Current Program/Estimate

DOLLARS (\$M):								
RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	P39		0.00	0.06	0.19	0.20	0.21	0.21
MPA			0.00	0.08	0.25	0.26	0.26	0.28
RPA								
MISC	P39		0.00	0.01	0.05	0.05	0.05	0.05
TOTAL			0.00	0.15	0.49	0.51	0.52	0.54

Manpower:

AC	0	5	5	5	5	5
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	0	4	4	4	4	4
DHFN						
IDHFN						
Mil Tech						
TOTAL	0	9	9	9	9	9

	Officer	Enlisted	Civilian
Current (FY92 Authorization)	0	10	47
Change (FY92-97)	0	-5	-5
TAADS Adjustment	0	0	+1
Result	0	5	43

SUBJECT: Television Audio Support Activity - UIC (W3HUAA)

DOD COMPONENTS: ARMY

ISSUE: Eliminate Television Audio Support Activity

SUMMARY OF EVALUATION:

- o The Television Audio Support Activity is a subordinate unit of the Information Systems Engineering Command (ISEC), USAISC. Under the IMA Future concept, ISEC will be combined with the Information Systems Management Activity (ISMA) into the US Army Information Systems Engineering and Acquisition Command (USAISEAC).
- o The mission of Television Audio Support Activity is:
 - oo Furnish engineering/technical advice and support to DOD activities that use nontactical, commercially available radio, television, and visual information equipment (examples are AFRTS, AFKN, and language labs,).
 - oo Provide logistics, procurement, equipment installation, and maintenance direction to DOD radio and television outlets.
 - oo Develop specifications/standards for commercially available visual information equipment/systems requests and requirements.
 - oo FY92 manpower authorizations are 1 officer, 7 enlisted and 74 civilians. Unit was reduced from 90 to current strength when transferred from AMC.

RECOMMENDED ACTION: Discontinue unit, merge into the new IMA Future Engineering and Acquisition Command. Reduce by 7 enlisted and 22 civilian positions based on merger with other command and reduced support to a smaller Army.

ALTERNATIVE ESTIMATE: None.

COORDINATION: DISC4, memo, LTG Hilmes, 15 Oct 90, and USAISC msg, 251810Z Oct 90, both nonconcur based on IMA Future lashup (DISC4) and that mission is not Army support, but DOD support and will increase as Services are drawn down. Retain as separate unit at Sacramento Army Depot with OPCON Navy detachment which is co-located with the unit (ISC position).

Action Officer: Mr. J. Scott/355-2430
IMA27
2 Nov 1259

Current Program/Estimate

DOLLARS (\$M):								
RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	P39		0.00	0.00	0.30	0.94	0.97	1.00
MPA			0.00	0.00	0.07	0.29	0.30	0.31
RPA								
MISC	P39		0.00	0.00	0.04	0.12	0.13	0.13
TOTAL			0.00	0.00	0.41	1.35	1.40	1.44

Manpower:

AC	0	0	7	7	7	7
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	0	0	22	22	22	22
DHFN						
IDHFN						
Mil Tech						
TOTAL	0	0	29	29	29	29

	Officer	Enlisted	Civilian
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Current (FY92 Authorization)	1	7	74
Change (FY92-97)	0	-7	-25
TAADS Adjustment	0	0	+3
Result	1	0	52

SUBJECT: US Army Institute for Research in Management Information, Communications and Computer Sciences - UIC (W4EZAA)

DOD COMPONENTS: ARMY.

ISSUE: Eliminate the US Army Institute for Research in Management Information, Communications and Computer Sciences (AIRMICS)

SUMMARY OF EVALUATION:

- o AIRMICS is a subordinate unit of USAISEC.
- o The mission of AIRMICS is to conduct, sponsor, integrate, manage, coordinate, execute, and assess advanced technology research and technology transfer within USAISC to support Army long range IMA plans.
- o Research and development in the IMA is essential to advantage technology in long range planning and therefore a prudent investment for the future of the Army.
- o FY92 manpower authorizations are 6 officers and 16 civilians.

RECOMMENDED ACTION: Eliminate as an operational TDA unit. Reduce staffing by 3 officers and 7 civilians. Fold mission into the IMA Future Engineering and Acquisition Command. Reduction premised on less support to a smaller Army.

ALTERNATIVE ESTIMATE: None.

COORDINATION: DISC4, LTG Hilmes, 15 Oct 90, USAISC, 251810Z Oct 90, both nonconcur based on DOD/LAB 21 studies to merge AIRMICS into DOD or Army-level R&D efforts.

Action Officer: Mr. John Scott/355-2430
IMA28
2 Nov 0750

Current Program/Estimate

DOLLARS (\$M):								
RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	P39		0.00	0.02	0.07	0.07	0.07	0.07
	2040		0.00	0.11	0.34	0.34	0.35	0.36
MPA			0.00	0.00	0.22	0.23	0.24	0.24
RPA								
MISC	P39		0.00	0.00	0.01	0.01	0.01	0.01
	2040		0.00	0.01	0.06	0.06	0.06	0.06
TOTAL			0.00	0.14	0.70	0.71	0.73	0.75

Manpower:

AC	0	3	3	3	3	3
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	0	7	7	7	7	7
DHFN						
IDHFN						
Mil Tech						
TOTAL	0	10	10	10	10	10
	Officer	Enlisted			Civilian	
Current (FY92 Authorization)	6	0			16	
Change (FY92-97)	-3	0			-8	
TAADS Adjustment	0	0			+1	
Result	3	0			9	

SUBJECT: USAISC - INSCOM - UIC (W4AHAA)

DOD COMPONENTS: ARMY

ISSUE: Eliminate USAISC - INSCOM

SUMMARY OF EVALUATION:

- o USAISC - INSCOM is an operational unit of USAISC.
- o The mission of USAISC - INSCOM:
 - oo Provide or arrange for implementation, engineering, planning, operation, maintenance and installation of sustaining base information systems.
 - oo Planning and programming for installation, construction, alteration, rehabilitation and removal of information systems equipment and facilities.
 - oo Operation and maintenance of communications facilities for contingency and emergency operation.
 - oo Provide policy and planning in the IMA mission area for INSCOM.
- o Program and budget decisions subsequent to FY 89 increased enlisted manning by 2, and decreased civilian manning by 3.
- o 51 of the 60 spaces in this unit are National Foreign Intelligence Program (NFIP) funded and are not available as savings under the Vanguard charter.
- o FY 92 Authorizations: 60 (5 officers, 23 enlisted, and 32 civilians).

RECOMMENDED ACTION: Under the IMA44 initiative, reduce 9 spaces (3 officers, 1 enlisted, 5 civilians) which will count in the 1300 space reduction under the IMA Future concept. Inactivate unit. Residual spaces (51 NFIP) are returned to INSCOM to resource an INSCOM DCSIM staff which will be documented on INSCOM TDA.

ALTERNATIVE ESTIMATE: None.

COORDINATION: USAISC msg 251810Z Oct 90, concur; DISC4, 15 Oct 90, memo, LTG Hilmes, concur.

Action Officer: Mr. John Scott/355-2430
IMA29
2 Nov 1994

Current Program/Estimate

Dollars (\$M):								
RES	PROG							
CODE	CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
MISC								
Total			0.00	0.00	0.00	0.00	0.00	0.00

Manpower:

AC
 AGR-USAR
 AGR-NGB
 Drilling Reservist:
 USAR
 NGB
 Civ:
 DHUS
 DHFN
 IDHFN
 Mil Tech

Total	0	0	0	0	0	0
	Officer		Enlisted		Civilian	
Current (FY 92 Authorization)	5		23		32	
Change (FY 92-97)	0		0		0	
Result	5		23		32	

SUBJECT: US Army Printing and Publications Command - UIC
(W4XGAA)

DOD COMPONENTS: ARMY

ISSUE: Transfer US Army Printing and Publications Command.

SUMMARY OF EVALUATION:

- o The US Army Printing and Publications Command (APPC) is not an FOA, but a subordinate operation and maintenance organization of ISC (HQDA GO49, 8 Dec 88).
- o The mission of APPC:
 - oo Manage and direct the Army Integrated Publishing and Printing Program (AIPPP), develop and recommend policy, and establish procedures and standards for control, procurement, production, issue, storage and distribution of Army publications and blank forms.
 - oo Implement matters guided by Government Printing and Binding Regulations.
 - oo Act as the Army designated contact with the Joint Committee on Printing (JCP) for all matters concerning printing.
- o This unit should be maintained as an operational unit of the USA Information Systems Command under the IMA Future concept. Although this issue shows no savings, it is closely tied-in with IMA08, Discontinue Hard Copy Printing, and OSD PBDs 998 and 945, both dealing with printing centralization and reliance on electronic forms.
- o FY 92 manpower authorizations are 15 officers, 44 enlisted, and 444 civilians, many of which actually operate the distribution centers at St Louis and Baltimore.

RECOMMENDED ACTION: Retain as operational TDA unit of USAISC. Monitor implementation of OSD PBD's 998/941 closely to insure that double "cuts" do not occur as a result of simultaneous implementation of Vanguard initiatives and OSD PBD's.

ALTERNATIVE ESTIMATE: None.

COORDINATION: USAISC msg 251810Z Oct 90, Mr. Scott, USAISC Vanguard MACOM representative, DISC4, LTG Hilmes, 15 Oct 90. Both concur.

Action Officer: Mr. John Scott/355-2430
IMA31
1 Nov 1992

Current Program/Estimate

DOLLARS (\$M):								
RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA			0.00	0.00	0.00	0.00	0.00	0.00
MPA			0.00	0.00	0.00	0.00	0.00	0.00
RPA								
MISC								
TOTAL			0.00	0.00	0.00	0.00	0.00	0.00

Manpower:

AC	0	0	0	0	0	0
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
Mil Tech						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
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Current (FY92 Authorization)	15	44	444
Change (FY92-97)	0	0	0
Result	15	44	444

SUBJECT: Sustaining Base Network Activity - UIC (W4YRAA)

DOD COMPONENTS: ARMY

ISSUE: Retain the Sustaining Base Network Activity.

SUMMARY OF EVALUATION:

- o The Sustaining Base Network Activity (SBNA) is an operation and maintenance TDA unit.
- o The mission of the Sustaining Base Network Activity is to manage the worldwide integrated information processing and transfer systems which provide information services for the US Army sustaining base during peacetime, mobilization, or other contingencies.
 - oo To direct management of the Army Standard Information Management Systems (ASIMS) program.
 - oo Operate and Maintain Tier 1 facilities.
 - oo Plan, program and control activities and actions associated with the integration of new requirements into the Army Sustaining Base Network (ASBN).
 - oo Manage and coordinate all government and contractor activities engaged in capacity management, network modeling, network management and implementation of systems into ASBN.
- o FY 92 authorized manpower is 1 officer and 16 civilians.

RECOMMENDED ACTION: Retain as operational TDA unit of the Information Systems Command. No space reductions.

ALTERNATIVE ESTIMATE: None.

COORDINATION: DISC4, 15 Oct 90, LTG Hilmes, USAISC, msg 251810 Oct 90, both concur.

Action Officer: Mr. John Scott/355-2430
IMA32
2 Nov 0724

Current Program/Estimate

DOLLARS (\$M):								
RES	PROG							
CODE	CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA			0.00	0.00	0.00	0.00	0.00	0.00
MPA			0.00	0.00	0.00	0.00	0.00	0.00
RPA								
MISC								
TOTAL			0.00	0.00	0.00	0.00	0.00	0.00

Manpower:

AC	0	0	0	0	0	0
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
Mil Tech						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY92 Authorization)	1	0	16
Change (FY92-97)	0	0	0
Result	1	0	16

SUBJECT: HQ, EUSA Field Operating Activity (FOA) - USA
Intelligence Support Detachment (W4J6AA)

DOD COMPONENTS: Army.

ISSUE: Transfer the USA Intelligence Support Detachment, an EUSA FOA.

SUMMARY OF EVALUATION:

- o The mission of the USA Intelligence Support Detachment is to operate the Korean Intelligence Support System (KISS) computer hardware at the KISS central processing facilities at USFK/EUSA/CFC primary and alternate command posts. It operates the KISS central processing facilities at CP TANGO and CP TAEGU 24 hours a day, 7 days per week. It also provides and supports the Commander USFK/EUSA/CFC and subordinate commanders throughout the Republic of Korea with intelligence information support.
- o Analysis of Mission: KISS provides essential automated intelligence support to primary and subordinate commanders throughout Korea.
- o Other Considerations: None.
- o FY 92 authorizations are 56 (8 officers, 36 enlisted, 12 civilians).

RECOMMENDED ACTION: Redesignate as operational unit. Transfer to 501st MI Bde.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG Taylor, CoS EUSA, 12 Oct 90, nonconcur based on GDIP space reductions. Modified Vanguard position left GDIP spaces untouched.

Action Officer: LTC Berry Dunbar/355-2430
IMA34
30 Nov 1500

Current Program/Estimate

Dollars (\$M):								
RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
MISC								
Total			0.00	0.00	0.00	0.00	0.00	0.00

Manpower:

AC
 AGR-USAR
 AGR-NGB
 Drilling Reservist:
 USAR
 NGB
 Civ:
 DHUS
 DHFN
 IDHFN
 Mil Tech

Total	0	0	0	0	0	0
	Officer		Enlisted		Civilian	
Current (FY 92 Authorization)	8		36		12	
Change (FY 92-97)	0		-6		0	
TAADS Adjustment	0		+6		0	
Result	8		36		12	

SUBJECT: HQ AMC Field Operating Activity - AMC Augmentation Element to the US Army Communications Systems Agency (W0V8AA)

DOD COMPONENTS: Army.

ISSUE: Eliminate the AMC Augmentation Element to the US Army Communications Systems Agency, an AMC FOA.

SUMMARY OF EVALUATION:

- o The mission of the AMC Augmentation Element to CSA is to centrally manage Army programs involving communications systems engineering, installation and/or acquisition tasks assigned to or originating within the Army, and further assigned to USAISC/AMC. It also sustains and supports four Project Manager organizations.
- o Analysis of Mission: The mission is critical to successful acquisition and fielding of communications and automation systems to the Army.
- o Other Considerations: Commonality in mission has already resulted in consolidation of this organization with the Information Systems Management Activity (ISMA). Under the IMA Future concept, ISMA will be combined with the Information Systems Engineering Command (ISEC) into the US Army Systems Engineering and Acquisition Command (USAISEAC). The Augmentation Element and ISMA are already a single integrated organization, although the two authorization documents are separate. The AMC Augmentation Element will be eliminated under BRAC I. PBDs have reduced civilian authorizations by 10 in FY91 and an additional 5 in FY93.
- o FY 92 authorizations: 132 (13 officers, 7 enlisted, 112 civilians).

RECOMMENDED ACTION: Eliminate AMC Augmentation Element as an FOA; transfer mission and remaining assets to USAISEAC. Reduce civilian authorizations by 16 spaces to reflect reduced support requirements.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG McGrath, CoS AMC, 19 Oct 90, concur.

Action Officer: LTC Berry Dunbar/355-2430
IMA37
1 Nov 1738

Current Program/Estimate

Dollars (\$M):								
RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	P72		0.00	0.00	0.26	0.82	0.84	0.87
MPA								
RPA								
MISC	P72		0.00	0.00	0.03	0.08	0.08	0.09
Total			0.00	0.00	0.29	0.90	0.92	0.96

Manpower:

AC							
AGR-USAR							
AGR-NGB							
Drilling Reservist:							
USAR							
NGB							
Civ:							
DHUS		0	0	16	16	16	16
DHFN							
IDHFN							
Mil Tech							
Total		0	0	16	16	16	16
		Officer		Enlisted		Civilian	
Current (FY 92 Authorization)		13		7		112	
Change (FY 92-97)		0		0		-18	
TAADS Adjustment		0		0		+2	
Result		13		7		96	

SUBJECT: US Army Research, Development and Acquisition
Information Systems Agency - UIC (WOLAAA)

DOD COMPONENTS: ARMY.

ISSUE: Retain the US Army Research, Development and Acquisition
Information Systems Agency.

SUMMARY OF EVALUATION:

- o The US Army Research, Development and Acquisition
Information Systems Agency (RDAISA) is an
operation and maintenance TDA unit.
- o The mission of RDAISA:
 - oo Provide ADP support and assistance to the
ASA(RDA) and other DA and DOD staff
elements and agencies requiring ADP
support in the areas of ADP/computer
associated operations research; support
for joint military operations, planning
and backup support for national emergency
programs.
 - oo Operations and maintenance of micromation equipment
to provide computer output micromation (COM)
support to HQDA data processing installations.
 - oo Operate Information Center at HQDA to provide
functional users in DA and OSD staff elements and
other NCR federal agencies with on-line interface
access to the major advanced design DPI at Radford,
VA.
 - oo Define ADP problems and perform feasibility
studies through computer supported application of
quantitative method techniques, systems analysis,
operations research, and sciences.
- o FY 92 authorized manpower is 5 officers, 6 enlisted, and
101 civilians.

RECOMMENDED ACTION: Retain as operational TDA unit in the
USAISC. Reduce 7 civilian positions based on support to a
smaller Army staff beginning in FY93.

ALTERNATIVE ESTIMATE: None.

COORDINATION: DISC4, 15 Oct 90, LTG Hilmes, USAISC, Mr. Scott,
27 Oct 90, both concur.

Action Officer: Mr. John Scott/355-2430
IMA38
2 Nov 0640

Current Program/Estimate

DOLLARS (\$M):								
RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	P39		0.00	0.09	0.28	0.29	0.30	0.31
MPA								
RPA								
MISC	P39		0.00	0.01	0.03	0.03	0.03	0.03
TOTAL			0.00	0.10	0.31	0.32	0.33	0.34

Manpower:

AC	0	0	0	0	0	0
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	0	7	7	7	7	7
DHFN						
IDHFN						
Mil Tech						
TOTAL	0	7	7	7	7	7

	Officer	Enlisted	Civilian
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Current (FY92 Authorization)	5	6	101
Change (FY92-97)	0	0	-7
Result	5	6	94

SUBJECT: HQDA Field Operating Agency (FOA) - Communications-Electronics Services Office (TBD)

DOD COMPONENTS: Army

ISSUE: Retain the Communications-Electronics Services Office (CESO), an ODISC4, HQDA, FOA.

SUMMARY OF EVALUATION:

- o The mission of the CESO is to direct management responsibility of the Army Signal Operating Instructions (SOI) Program. It represents the Army on selected panels of the Military Communications-Electronics Board. It prepares Allied Communications Publications manuscripts and distribution lists, assign Ship Radio Authorizations and Message Address Indicator Groups and allocate Army Call Sign Blocks. CESO serves as the Army's highest level agency for frequency assignment engineering, requirements, records systems, technical criteria, standards and National, Joint and international level negotiation plus dissemination of spectrum related operating instructions.
- o Analysis of Mission: Proper coordination and use of the electromagnetic spectrum by all elements of the Army, DoD, Federal, US Civilian and international agencies is critical to successful operation of any communications system. Efforts of the MCEB are essential to ensure interoperability and compatibility among communications systems.
- o Other Considerations: None
- o FY 92 authorizations: 57 (2 officers, 25 enlisted, 30 civilians).

RECOMMENDED ACTION: Retain CESO as an FOA of the DISC4.

ALTERNATIVE ESTIMATE: None.

COORDINATION: LTG Hilmes, DISC4, 15 Oct 90, concur.

Action Officer: LTC Berry Dunbar/355-2430
IMA41
1 Nov 1993

Current Program/Estimate

		Dollars (\$M):						
RES	PROG							
CODE	CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
MISC								
Total			0.00	0.00	0.00	0.00	0.00	0.00

Manpower:

AC						
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS						
DHFN						
IDHFN						
Mil Tech						
Total		0	0	0	0	0
		Officer		Enlisted		Civilian
Current (FY 92 Authorization)		2		25		30
Change (FY 92-97)		0		0		0
Result		2		25		30

SUBJECT: Information Systems Management Activity - UIC (WOSXAA)

DOD COMPONENTS: ARMY

ISSUE: Transfer Information Systems Management Activity.

SUMMARY OF EVALUATION:

- o The Information Systems Management Activity (ISMA) is a subordinate unit of the US Army Information Systems Engineering Command (USAISEC). Under implementation of the IMA Future concept (See PBD IMA44), ISMA will be combined with ISEC and other units to form the USA Information Systems Engineering and Acquisition Command, or USAISEAC.
- o USA information Information Systems Management Activity (ISMA) is a project management matrix support organization with the following mission:
 - oo Centrally manage Army programs involving information systems engineering, installation and/or acquisition tasks assigned to or originating within the Army, and further assigned to USAISC/AMC.
 - oo Provide matrix support to assigned Project Managers of switched systems, transmissions systems, theater automated command and control systems and command & control systems, as well as support for PEO SIS. Support provided includes financial management, management services, legal services, contracting and procurement, internal review, public affairs, quality assurance and systems and economic analysis policy guidance and services.
- o Army Management Review (AMR) I eliminated EUROPE and KOREA Field Offices and PM ETS EUROPE, as part of Streamline USAISC initiative. Savings of 13 military and 23 civilians were realized FY 91-95. FY 92 authorizations are 14 officers, 43 enlisted and 146 civilians.

RECOMMENDED ACTION: Combine into the USAISEAC, reducing the unit by 4 enlisted and 6 civilians based on support to a smaller Army.

ALTERNATIVE ESTIMATE: None.

COORDINATION: USAISC, message DTG 251810Z Oct 90, and DISC4, memo 15 Oct 90, LTG Hilmes, both concur.

Action Officer: Mr. John Scott/355-2430
IMA42
1 Nov 1986

Current Program/Estimate

DOLLARS (\$M):								
RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	P39		0.00	0.00	0.08	0.24	0.25	0.26
MPA			0.00	0.00	0.02	0.12	0.12	0.12
RPA								
MISC	P39		0.00	0.00	0.01	0.03	0.04	0.04
TOTAL			0.00	0.00	0.11	0.39	0.41	0.42

Manpower:

AC	0	0	4	4	4	4
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	0	0	6	6	6	6
DHFN						
IDHFN						
Mil Tech						
TOTAL	0	0	10	10	10	10

	Officer	Enlisted	Civilian
Current (FY92 Authorization)	14	43	146
Change (FY92-97)	0	-4	-6
Result	14	39	140

SUBJECT: HQ, National Guard Bureau Field Operating Activity
(FOA) - The Reserve Component Automation System PMO (WAVMAA)

DOD COMPONENT: Army

ISSUE: Eliminate the Reserve Component Automation System (RCAS)
PMO, a HQ, NGB FOA.

SUMMARY OF EVALUATION:

- o The PMO's mission is to procure and field the RCAS, a system to automate management and mobilization. Its products are directly related to the size of the Army as well as the AC/RC mix, hence it will be affected by changes in COMPO2 and COMPO3 roles, missions, restructuring, and future mobilization requirements.
- o The RCAS PMO is affordable mid term as it provides a mobilization preparedness and planning capability mandated by Congress and proven important in Just Cause and Desert Shield. As fielding is completed in FY 96, the PMO will no longer be required or affordable. As program completion nears, reductions are possible while allowing sufficient spaces to manage remaining life cycle functions. OSD initiatives, fielding progress, and Army Reserve command and control changes currently in process might have a major impact on when, how, and to what element/agency the RCAS function should be transferred.
- o Analysis of Mission: While the RCAS PMO is designated as an NGB FOA, it has a unique and technical mission which does not clearly qualify as field operating or staff support. The RCAS PMO provides capabilities not sufficiently available through other MTOE/MTDA sources.
- o Other Considerations: Personnel cuts of 1 in FY 92 and 2 in FY93 are being implemented.
- o FY 92 Authorizations: 16 officers, 1 enlisted, and 45 civilians (FY95: 17 officers and 43 civilians).

RECOMMENDED ACTION: Eliminate the RCAS PMO as the system nears completion of fielding (reduce by 20% in FY 95 and 30% in FY 96) and transfer remaining life cycle management functions to the NGB and OCAR with 8 military and 24 civilian positions.

ALTERNATIVE ESTIMATE: None.

COORDINATION: COL Van Fleet, OCNGB, Concurs with elimination and nonconcurs with FY and phasing percentages, Nov 90.

Action Officer: MAJ Willie Pruitt/355-2112
ESA52
4 Dec 1200

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA							0.2	0.7
MPA								
RPA							0.2	0.6
Misc								0.1
Total							0.4	1.4

Manpower:

AC				
AGR-USAR			2	4
AGR-NGB			2	5
Drilling Reservist:				
USAR				
NGB				
Civ:				
DHUS			9	19
DHFN				
IDHFN				
Mil Tech				
Total			13	28

	Officer	Enlisted	Civilian
Current (FY 95 Authorization)	17	0	43
Change (FY 92-97)	-9	0	-19
TAADS Adjustment	-1	0	-6
Result	8	0	24

CHAPTER XVII, APPENDIX N9
Detached Issue Analysis Sheets
Army Analysis Functions

Eliminate U.S. Army Concepts Analysis Agency	XVII-N9-1
Eliminate TRADOC Analysis Center	XVII-N9-4
Reduce the U.S. Army System Analysis Activity	XVII-N9-7
Reduce Cost and Analysis Center	XVII-N9-9
Eliminate the Logistics Evaluation Agency	XVII-N9-13
Limit Funding for the Army Arroys Center To 100 Professional Manyyears	XVII-N9-16
Limit Funding for the Army Arroys Center to 60 Professional Manyyears	XVII-N9-18
Eliminate Engineer Studies Center	XVII-N9-22
Reduce the Stategic Studies Institute	XVII-N9-24

SUBJECT: U. S. Army Concepts Analysis Agency (UIC - W3WCAA)

DOD COMPONENTS: Army

ISSUE: Eliminate USACAA; transfer missions to the Strategic/Force Evaluation Center.

SUMMARY OF EVALUATION:

- o Mission: Conduct analyses of Army force level systems in the context of joint/combined forces to assist the CSA in determining requirements and establishing objectives for theater/regional level, joint/combined forces (AR10-38).
- o Organization does meet the criteria for a FOA.
- o Per May PBG, HQDA assessed a "Quicksilver (QS)" reduction of 18 authorizations. This reduced the current authorizations from 179 civilians and 84 military to 161 civilians and 84 military. This decrement is not documented in either the FAS or PROBE data bases available to VANGUARD.
- o An internal study of analytical organizations, sponsored by the DUSA(OR), reorganized CAA as the core for a new organization-the U.S. Army Force Analysis Center.
- o VANGUARD expanded the DUSA(OR) concept and developed the Strategic/Force Evaluation Center. This initiative transfers 195 authorizations from CAA to the newly formed organization, transfers 10 authorizations to TRADOC to run the FASTALS model and eliminates 40 authorizations from CAA.
- o Additionally, 25 authorizations from the Strategic Study Institute (SSI) and 15 authorizations from the Logistics Evaluation Agency (LEA) are added to the Strategic/Force Evaluation Center. The total authorizations for the Strategic/Force Evaluation Center is 235.

RECOMMENDED ACTION:

- o Adopt the concept put forth in the VANGUARD expansion of the DUSA(OR) study.
- o Transfer 195 authorizations from CAA into the newly formed organization - Strategic/Force Evaluation Center.
- o Eliminate 40 authorizations from CAA.
- o Transfer 25 military and civilian authorizations from SSI into the Strategic/Force Evaluation Center.

o Transfer 15 civilian authorizations from LEA into the Strategic/Force Evaluation Center.

ALTERNATIVE ESTIMATE: None

COORDINATION: Concur. COL Dick, CofS, USACAA, 295-1628.

Action Officer: LTC Mike Burchett/355-2291
Initiative FAC39
011500Z Nov 90

XVII-N9-2

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	P2		- 0.33	- 1.02	- 1.06	- 1.09	- 1.12	- 1.16
MPA			- 0.00	- 1.56	- 1.61	- 1.66	- 1.71	- 1.77
RPA								
MISC			- 0.03	- 0.10	- 0.11	- 0.11	- 0.11	- 0.12
TOTAL			- 0.36	- 2.68	- 2.78	- 2.86	- 2.94	- 3.05

Manpower:

AC	20	20	20	20	20	20
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
CIV:						
DHUS	20	20	20	20	20	20
DHFN						
IDHFN						
Mil Tech						
TOTAL	40	40	40	40	40	40

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	84	0	161
Change (FY 92-97)	-25	0	- 25
Result	59	0	136

SUBJECT: TRADOC ANALYSIS CENTER (TRAC)

DOD COMPONENTS: ARMY

ISSUE: Eliminate TRAC; transfer mission to the Force Design/Combat Developments Center.

SUMMARY OF EVALUATION:

- o Mission: Conduct analysis for combat, training, and doctrine for all echelons of Army organizations, across the full spectrum of conflict, including joint and combined operations.

- o TRAC is a subordinate command of TRADOC

- o HQDA assessed a QUICKSILVER/PBD reduction totalling 115 civilian authorizations. This reduced the current (FY90) authorizations from 682 to 567. Fifty-five spaces would be transferred from TRAC to reach an authorization of 522.

- o An internal study of analytical organizations, sponsored by the DUSA(OR), reorganized TRAC as the core for a new organization - the Center for Requirements and Force Design.

- o VANGUARD expanded the DUSA(OR) concept and developed the Force Design/Combat Development Center. This initiative transfers 400 authorizations from TRAC to the newly formed organization, transfers 10 authorizations from CAA to run the FASTALS model, transfers 90 authorizations from existing analytical cells at TRADOC schools and eliminates 112 authorizations.

- o Additionally, 25 authorizations are transferred to a DA Staff Support Activity to establish a COEA Integrating Activity and 30 authorizations are transferred to the Systems Analysis Center (AMC) to perform Design Trade Off Analysis.

- o End result is a total authorization of 500 for the Force Design/Combat Development Center.

RECOMMENDED ACTION:

- o Adopt the concept put forth in the VANGUARD expansion of the DUSA(OR) study.

- o Transfer 400 spaces from TRAC into the newly formed organization - Force Design/Combat Development Center.

- o Transfer 10 spaces to TRAC from CAA to run the FASTALS model to the new organization.

- o Transfer 90 spaces from existing analytical cells at the TRADOC schools to the new organization.

- o Transfer 25 spaces from TRAC to the DA SSA for COEA Integration.

- o Transfer 30 spaces from TRAC to the Systems Analysis Center for Design Trade Off Analysis.

- o Eliminate 112 spaces from TRAC.

COORDINATION: COL David Emling, VANGUARD, Equip/Sustain, Team
LTC Mike Jallo, VANGUARD, TRADOC Representative
COL Joe Lane, TRADOC

Action Officer: Les Dawson
HQDA Team, 355-2364
Initiative HDA#41
10 Dec 90 1057

Current Program/Estimate

DOLLARS (\$ = M):

RES CODE	PROG CODE	FY92	FY93	FY94	FY95	FY96	FY97
MPA		+0.4	-3.8	-4.0	-4.1	-4.2	-4.4
OMA		-0.1	-2.7	-2.8	-2.9	-3.0	-3.1
MISC		-0.2	-0.9	-0.9	-1.0	-1.0	-1.0
TOTALS		+0.1	-7.4	-7.7	-8.0	-8.2	-8.5

MANPOWER:

AC	0	62	62	62	62	62
CIV						
DHUS	0	50	50	50	50	50
TOTALS	0	112	112	112	112	112

	OFF	ENL	CIV
Current authorizations	145	38	339
VG reduction (FY92-97)	52	10	50
Projected strength	93	28	289

SUBJECT: US Army Materiel System Analysis Activity

DOD COMPONENTS: ARMY

ISSUE: Reduce the US Army System Analysis Activity (AMSAA), W3JCAA, a Field Operating Activity (FOA) of the US Army Materiel Command (AMC), by 67 spaces and after that increase by 30 spaces for Tradeoff Analysis from TRAC.

SUMMARY OF EVALUATION:

- o Reduce AMSAA, W3JCAA, a FOA of AMC, by 67 spaces and after that increase by 30 spaces for the Tradeoff Analysis from TRAC for a net decrease of 37 spaces as follows:
 - Eliminate 67 spaces.
 - Increase by 30 spaces for Tradeoff Analysis from TRAC.
 - NOTE: DMRD 936 eliminated 15 spaces from AMSAA. Should this not occur Vanguard should take an additional 15 spaces for a total of 82.
- o FY92 authorization: Off 17; Enl 12; Civ 465; Total 494.
- o This FOA's mission is to acquire, develop and provide quantitative information/data that contributes to AMC/ Army decision making on weapons, logistics system and resource management.
- o AMSAA is currently located at Aberdeen.

RECOMMENDED ACTION: Reduce AMSAA, W3JCAA, a FOA of AMC, by 67 spaces and after that increase by 30 spaces for the Tradeoff Analysis from TRAC for a net decrease of 37 spaces as follows:

- Eliminate 67 spaces.
- Increase by 30 spaces for Tradeoff Analysis from TRAC.
- NOTE: DMRD 936 eliminated 15 spaces from AMSAA. Should this not occur Vanguard should take an additional 15 spaces for a total of 82.

ALTERNATIVE ESTIMATE: None.

COORDINATION: COL Hull, AMSAA, 19 Oct 90.

ACTION OFFICER: Bruce Smith, 355-2106/2112
ESA67, 10 Dec 90 1200

CURRENT PROGRAM/ESTIMATE

XII-N9-7

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	20		-0.9	-2.8	-2.9	-3.0	-3.1	-3.7
OMA	72		-0.2	-0.7	-0.8	-0.8	-0.8	-0.8
OMA	73		-0.1	-0.2	-0.2	-0.2	-0.2	-0.2
MPA				-0.1	-0.1	-0.1	-0.1	-0.1
RPA								
RDA								
MISC			-0.1	-0.4	-0.4	-0.4	-0.4	-0.4
TOTAL			-1.3	-3.4	-4.4	-4.5	-4.7	-5.2

MANPOWER:

AC	3	3	3	3	3	3
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	64	64	64	64	64	64
DHFN						
IDHFN						
MILTECH						
TOTAL	67	67	67	67	67	67

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	17	12	465
Change (FY92-97)	-3	0	-64
Result	14	12	401

SUBJECT: Cost and Economic Analysis Center(CEAC)

XII-N9-8

DOD COMPONENTS: Army

ISSUE: Reduce Cost and Analysis Center by 15% (12 spaces) in addition to Quicksilver; transfer to the System/Cost Analysis Center per VANGUARD concept.

SUMMARY OF EVALUATION:

- o Mission: Develops Army wide cost and economic analysis policy and procedures, independent cost estimates for major Army weapon and information systems, develops force cost estimates, develops O&S cost factors, supports resource allocation PPBES.
 - Authorizations for FY92: 7 OFF, 0 ENL, and 85 CIV.
 - FY92 BGT: \$7.4M
 - CEAC is a FOA of the ASA(FM).
 - Does not meet the criteria of a FOA, should be reclassified as a SSA.
- o Analysis of Missions/Functions:
 - Four issues support CEAC staff reductions.
 - Smaller standing Army and reduced likelihood of superpower conflict, a 20% decrease was projected for analytical requirements for cost analysis (27% staff reduction). (Study, July 1990, Title: Army Analysis Requirements for the Nineties.)
 - Implementation of the DMR II, Title: Streamline Cost and Economic Analysis Activities would in part reduce the scope, frequency, and documentation requirements for Baseline Cost Estimates (BCE), Independent Cost Estimates (ICE) and Army Cost Positions (ACP) in an effort to streamline Army Weapon Systems Cost Analysis.
 - ASA(FM) memorandum, 5 April 1990, subject: Streamline Army Weapon Systems Cost Analysis, implementation would increase automation efforts to include Operational Baseline Cost Estimate (OBCE) Systems.
 - Automated work stations for the action officers.
 - Additional actions to obtain savings include reducing admin and clerical support spaces, and

eliminating the spaces on the CEAC TDA assigned duty in the Pentagon. Below are possible reductions that could be taken.

--Office of the Director:

--Eliminate the Deputy and XO positions.

--Division Chiefs could absorb the Deputy and XO duties.

--Convert one of the secretary steno positions to admin (no space savings).

--Eliminate Management Support Office.

--Eliminate the spaces that were assigned as of 1 Jul 90 to the Pentagon. With the reduced requirements, streamlining initiatives, and automation of processes and work stations; current CEAC staff will not be required to accomplish mission essential work.

--Retain one secretary/steno position per division. Eliminate all other staff support spaces. Automated work stations enables action officers to produce finished products. This has been the Army rationale for automating work stations for action officers.

- Workload is end strength related, therefore, can be reduced 15%. (15% of Quicksilver adjusted baseline-82).

- QUICKSILVER reductions (10 spaces) have been identified for FY 91. The new FY 91 ES (82 spaces), to reflect the Quicksilver reductions, was used to quantify savings identified in this initiative.

- CEAC cost and analysis functions are in direct support of the ASA(FM) as the Army organization responsible to the SECARMY for ICE, BCE, and ACP. Therefore it is recommended that these functions be streamlined, not eliminated.

o Other Considerations: CEAC was reduced 10 spaces during Quicksilver reductions.

RECOMMENDED ACTION: Reduce CEAC staff by 15%.

COORDINATION: Ms Terry Placek, ASA(FM), 697-2281.

Action Officer: Les Dawson
HQDA Team, 355-2364
Initiative #HDA08
10 Dec 90 0845

XII-N9-11

Current Program/Estimate

DOLLARS (\$ = M)

RES CODE	PROG CODE	FY92	FY93	FY94	FY95	FY96	FY97
OMA	P95	-0.2	-0.7	-0.7	-0.7	-0.7	-0.7
MISC		-0.0	-0.1	-0.1	-0.1	-0.1	-0.1
TOTALS		-0.2	-0.8	-0.8	-0.8	-0.8	-0.8

MANPOWER:

CIV							
DHUS	12	12	12	12	12	12	12
TOTALS	12	12	12	12	12	12	12

	OFF	ENL	CIV
Current authorization (FY92)	7	0	85
VG Reduction (FY92-97)	0	0	12
Projected strength	7	0	63

SUBJECT: HQ, DA Field Operating Agency (FOA) - Logistics Evaluation Agency (W2VNAA)

DOD COMPONENT: ARMY

ISSUE: Eliminate the Logistics Evaluation Agency (LEA), an ODCSLOG FOA.

SUMMARY OF EVALUATION:

- o LEA's mission is to execute policies prescribed by the DCSLOG, HQDA. Major responsibilities include maintenance of Army regulations and circulars; study, analyze current logistics operations; total logistics readiness and sustainability of the Army and policy analysis and evaluation.

- o FY 92 authorization is as follows: 29 officers and 96 civilians.

- o The reduction of the Army will result in fewer demands being made on the services that LEA provides. Some residual functions [ie, staffing of regulations, being the Executive Agent for the Command Logistics Review Program (CLRP) and Operational Research System Analysis (ORSA)] work would be transferred to DA or AMC along with residual military and civilian spaces. --

Without a residual staff being transferred to DA, the staffing of retail regulations would suffer. --

Approximately 3 off and 8 civ will transfer to ODCSLOG to perform staffing of retail regulations and Defense Regional Intersupportability (DRIS) functions. --
Logistics Operations, Surveillance Division and Defense Regional Intersupportability (DRIS) functions would transfer to the DA staff.

- Three mil and 5 civ currently on LEA's TDA but assigned to the Security Assistance Directorate will be transferred to the DA staff.

- Fifteen civilians will transfer to the Strategic/Force Evaluation Center (a new ARSTAFF FOA) to perform ORSA and logistical analysis functions.

- o Information management function is eliminated.

- o ILS function has already transferred to Aberdeen.

RECOMMENDED ACTION: Eliminate LEA and transfer residual positions and functions to ODCSLOG and the Strategic/Force Evaluation Center.

ALTERNATIVE ESTIMATE: None

COORDINATION: Mr. Tanski, ODCSLOG, 21 Sep 90

ACTION OFFICER: Helmut Schelenz/355-2106
ESA50, 7 Dec 90 1200

XII-N9-14

Current Program/Estimate

DOLLARS (\$ = M):

RES CODE	PROG CODE	FY92	FY93	FY94	FY95	FY96	FY97	
OMA	10	0.1	0.3	0.3	0.3	0.3	0.3	OMA
72		-1.0	-2.6	-2.9	-3.6	-4.3	-5.1	OMA 95
	1.0	1.0	1.0	1.0	1.2	1.2		
MPA		0.4	0.4	0.8	0.3	-0.2	-0.7	RPA
MISC		0.0	0.1	0.2	0.2	0.3	0.4	
TOTAL		0.5	-0.7	-0.6	-1.8	-3.3	-3.9	

MANPOWER:

AC	17	17	17	17	17	17
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
CIV:						
DHUS	74	74	74	74	74	74
DHFN						
IDHFN						
MILTECH						
TOTAL	91	91	91	91	91	91

	Officer	Enlisted	Civilian	
Current (FY 92 Authorization)	29	0	96	
Change (92-97)	-17	0	-74	(FY
	**			
Result (All Transfers)	12	0	22	
** Six will be civilianized.				

SUBJECT: Analysis Support to the Army

DOD COMPONENTS: Army

ISSUE: Limit funding for the Army Arroyo Center to 100 Professional Staff Years (PSY) of effort?

SUMMARY OF EVALUATION:

a. The Army should limit funding to Arroyo Center to 100 PSY of effort for FY92 and the outyears.

b. Mission: Arroyo Center performs mid-to-long range analysis in support of Army planning and programing for long-term, far-reaching issues of critical importance to the Army.

c. Analysis of Missions/Functions:

(1) Arroyo is the Army's only Federally Funded Research and Development Center (FFRDC) for policy and strategy.

(2) In FY89, the Arroyo Center Policy Committee (ACPC) chaired by the VCSA and ASA(RDA) made the decision to provide steady-state funding to the Arroyo Center at the rate necessary to buy 120 professional staff years. This funding was to be divided between HQDA and TRADOC at a 100/20 PSY split through FY91. In FY89 HQDA funded only 87 PSY while TRADOC funded 20 PSY.

(3) Funding for Arroyo Center through FY91 is provided by OMA. In FY92 and beyond funding transfers to RDTE accounts and all funding is funded through HQDA.

(4) Army funding to the Arroyo Center has grown from FY89. The growth for FY89 through FY97 is shown below:

	<u>FY89</u>	<u>FY90</u>	<u>FY91</u>	<u>FY92</u>	<u>FY93</u>	<u>FY94</u>	<u>FY95</u>	<u>FY96</u>	<u>FY97</u>
TRADOC	3.4	3.5	3.8	-	-	-	-	-	-
HQDA	14.8	17.8	17.4	21.7*	22.3*	23.0*	23.9*	24.7*	25.6*
TOTAL	18.2	21.3	21.2	21.7*	22.3*	23.0*	23.9*	24.7*	25.6*

NOTE: * denotes RDTE funding

(5) This growth is not supportable in view of the tremendous reductions which the remainder of the Army is undergoing and resource demands placed on the Army by Desert Shield.

(6) 100 PSY per year at the average cost of \$190,900 FY91 dollars per PSY inflated at OSD inflation rates would be as follows: FY92-1.0379, FY93-1.0744, FY94-1.1093, FY95-1.1437, FY96-1.1792, FY97-1.2158.

(7) Other Considerations:

(a) Army has significant internal analysis capability in the following organizations: Concepts Analysis Agency , Cost and Economic Analysis Center, Army Materiel Systems Analysis Agency, TRADOC Analysis Center, Logistics Evaluation Agency, and others. Additionally, Army has several studies and analysis cells throughout the HQDA staffs and MACOMS: Army Initiatives Gp (ODCSOPS), Chief of Staff Army Initiatives GP (CAIG); as examples.

(b) The DUSA(OR) is currently studying the Army's analysis capabilities which should clarify the role and level of effort of the Army's overall analysis capabilities. The study indicates that there is redundancy/duplication in analysis capabilities.

(c) If increased funding is appropriate in view of increased dollar constraints and criticality of Arroyo mission, proponents will have the opportunity to justify additional resources in the outyears through the PPBES process.

FUNDING:

	<u>FY92</u>	<u>FY93</u>	<u>FY94</u>	<u>FY95</u>	<u>FY96</u>	<u>FY97</u>
100PSY	19.8	20.5	21.2	21.8	22.5	23.2
FUNDING	21.7	22.3	23.0	23.9	24.6	25.7
SAVINGS	1.8	1.8	1.8	2.1	2.1	2.5

ACTION OFFICER: Les Dawson
HQDA Team/355-2364/5
Initiative HDA#44
10 Dec 90 0923

SUBJECT: Analysis Support to the Army

DOD COMPONENT: Army

ISSUE: Limit funding for the Army Arroyo Center to 60 Professional Staff Years (PSY) of effort.

SUMMARY OF EVALUATION:

a. The Army should limit funding to Arroyo Center to 60 PSY of effort for FY92 and the outyears.

b. **MISSION:** The Arroyo Center performs mid-to-long-range analysis in support of Army planning and programming for long-term, far reaching issues of critical importance to Army.

c. **ANALYSIS OF MISSION/FUNCTIONS:**

(1) Arroyo is the Army's only Federally funded Research and Development Center (FFRDC) for policy and strategy.

(2) In FY89, the Arroyo Center Policy Committee (ACPC) chaired by the VCSA and ASA(RDA) made the decision to provide steady-state funding to the Arroyo Center at the rate necessary to buy 120 professional staff years (PSY). The funding was split between HQDA and TRADOC at a 100/20 split through FY91.

(3) Funding for Arroyo Center through FY91 is provided by OMA. In FY92 and beyond funding transfers to RDTE account and all is funded through HQDA.

(4) In July 1990, the Deputy Under Secretary of Army for Operational Research (DUSA(OR)) commissioned a review/study of the organizations which conduct analysis for the Army. These included; Concepts Analysis Agency, Engineering Studies Center, RAND Arroyo Center, Cost and Economic Analysis Agency, TRADOC Research Analysis Center, Army Materiel Systems Analysis Agency, Strategic Studies Institute.

(5) The Army Logistics Evaluation Agency and the Army Research Institute were reviewed as part of the VANGUARD FOA Laydown.

(6) In September 1990, VANGUARD Task Force proposed an initiative which would limit funding to the Arroyo Center to 100 PSY of effort. This initiative was approved by the SELCOM on 4 October 1990.

(7) Also in September 1990, VANGUARD Task Force, building on the DUSA(OR) study developed its vision of how the Army's analysis community should be organized. VANGUARD would reduce the number of organizations from nine to five and accomplishes significant manpower savings. The VANGUARD Vision for Army analysis is attached at enclosure 1. This vision was briefed to the DUSA(OR) in October 1990 and is currently being considered for implementation.

(8) An important element of the VANGUARD Vision was to limit funding for the Arroyo Center to 60 professional staff years of effort. Rationale for the reduced funding to Arroyo Center is as follows:

- o RAND Arroyo Center should be limited to conducting studies that support assessment of policy and strategy issues.

- o Centers of excellence have been established to support all other analysis functions; i.e., force planning, assessment of strategic concepts, etc. thus reducing need for separate independent analysis.

- o Eliminates duplication of analytical capability.

- o Cost of in-house capability is less than independent agencies and must be considered in times of reduced resources.

(9) The funding profile for the Arroyo Center based on current funding less reduction per VANGUARD initiatives are shown below:

	FY92	FY93	FY94	FY95	FY96	FY97
Current Funding	21.7	22.3	23.0	23.9	24.6	25.7
VANGUARD Initiative Funding for 100 PSY	- 1.8	- 1.8	- 1.8	- 2.1	- 2.1	- 2.5
SUBTOTAL	19.9	20.5	21.2	21.2	21.8	23.2
VANGUARD Initiative (-40 PSY)	7.9	8.2	8.5	8.7	9.0	9.3
Recommended Funding (60 PSY)	12.0	12.3	12.7	13.1	13.5	13.9

RECOMMENDED ACTION: Limit funding for Arroyo Center to 60 professional staff years for FY92 and outyears.

COORDINATION: MAJ Cassidy, DACS-DM, 695-1071.

ACTION OFFICER: Les Dawson HQDA Team, 355-2364
Initiative #HDA45 10 Dec 90 1059

Current Program/Estimate

DOLLARS (\$ = M)

	FY92	FY93	FY94	FY95	FY96	FY97
Current Funding*	21.7	22.3	23.0	23.9	24.6	25.7
VANGUARD Initiative Funding for 100 PSY	- 1.8	- 1.8	- 1.8	- 2.1	- 2.1	- 2.5
SUBTOTAL	19.9	20.5	21.2	21.8	22.5	23.2
VANGUARD Initiative (-40 PSY)	7.9	8.2	8.5	8.7	9.0	9.3
Recommended Funding (60 PSY)	12.0	12.3	12.7	13.1	13.5	13.9

*RDT&E

SUBJECT: HQ USACE Field Operating Activity (FOA) - Engineer Studies Center (W2U8AA)

DOD COMPONENT: Army

ISSUE: Eliminate Engineer Studies Center (ESC).

SUMMARY OF EVALUATION:

- o Action eliminates an organization that accomplishes studies and analyses that address a broad spectrum of engineer and engineer-related problems. This mission involves the interdisciplinary application of such scientific skills as engineering, management, operations research, and systems analysis.

- o Established in 1955, the workload of ESC has transitioned from nuclear warfare, logistics, and combat engineering to emergency preparedness, computer simulations, and contingency planning. ESC anticipates that future studies will be focused on environmental issues, nation assistance, infrastructure, and installation management.

- o This action supports the Vanguard Vision for Army Analysis. Could trigger AR 5-10 reporting requirements.

- o FY92-97 POM PROBE reflects 3 officers and 55 Civilians.

Although not reflected in the PROBE, Civil Works positions equal 2 officers and 3 civilians. Funded under MDEP E3RE.

RECOMMENDED ACTION: Eliminate ESC and disestablish UIC W2U8AA. Transfer 3 military and 22 civilian positions to the Engineer & Housing Support Center (EHSC). Eliminate 33 military funded, civilian spaces. Transfer the 5 Civil Works positions in FY 92 to USACE Waterways Experiment Station.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG Offringa, Asst. Chief of Engineers concurs.

Action Officer: LTC Tom Bauer/355-2264
MAC04/16 NOV 1000

XII-N9-22

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	95		-0.60	-1.87	-1.93	-1.99	-2.05	-2.11
MPA	95							
RPA								
MISC			-0.06	-0.19	-0.19	-0.20	-0.20	-0.21
TOTAL			-0.66	-2.06	-2.12	-2.19	-2.25	-2.32

Manpower:

AC							
AGR-USAR							
AGR-NGB							
Drilling Reservist:							
USAR							
NGB							
Civ:							
DHUS			-33	-33	-33	-33	-33
DHFN							
IDHFN							
Mil Tech							
TOTAL			-33	-33	-33	-33	-33

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	3		55
Change (FY 92-97)	-0		-33
Result	3		22

MAC04/04 DEC 1345

XII-N9-23

SUBJECT: Strategic Studies Institute (W2H6AA, Para 8)

DOD COMPONENTSARMY

ISSUE: Reduce SSI by 22% and transfer to the Strategic/Force evaluation Center.

SUMMARY OF EVALUATION:

- o Mission: Conduct studies on military strategy and planning for joint and combined theater operations, the nature of land warfare, matters affecting the Army's future and other issues.
- o Organization is an integral part of a FOA, the U.S Army War College.
- o An internal study of analytical organizations, sponsored by the DUSA(OR), transferred SSI to a new organization - the U.S. Army Force Analysis Center.
- o VANGUARD expanded the DUSA(OR) concept and developed the Strategic/Force Evaluation Center. This initiative transfers 25 authorizations (12 Mil and 13 Civ) from SSI to the newly formed organization and eliminates 7 authorizations (3 Mil and 4 Civ).
- o Transferring these authorizations aids in establishing a center of excellence for Army studies supporting force planning and assessments of strategic concepts and broad military options.
- o Physical relocation from the U.S. Army War College is not considered mandatory.

RECOMMENDED ACTION: Reduce SSI by 22% (7 authorizations) and transfer the mission, functions and remaining resources (25 authorizations) to the Strategic/Force Evaluation Center.

ALTERNATIVE ESTIMATE: None.

COORDINATION: COL Randy Medlock, DAMO-ZR, 2 Nov 1990.

Action Officer: COL David M. Emling 355-2106
Initiative ESA96
012000Z Dec 90

XII-N9-24

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	81		-0.2	-0.2	-0.2	-0.2	-0.2	-0.2
MPA			-0.0	-0.2	-0.2	-0.3	-0.3	-0.3
RPA								
RDA								
MISC								
TOTAL			-0.2	-0.4	-0.4	-0.5	-0.5	-0.5

MANPOWER:

AC	3	3	3	3	3	3
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	4	4	4	4	4	4
DHFN						
IDHFN						
MILTECH						
TOTAL	7	7	7	7	7	7

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	15	0	17
Change (FY92-97)	-3	0	-4
Result	12	0	13

CHAPTER XVII, APPENDIX N10
Detailed Issue Analysis Sheets
Army Test and Evaluation Functions

Propose Consolidations and Reductions to the Operational Test and Evaluation Command	XVII-N10-1
Streamline the Test and Experimentation Command	XVII-N10-3
Consolidate Functions of the Test and Evaluation Management Agency	XVII-N10-6
Eliminate the Army Research Office	XVII-N10-8
Reduce the Size of the U.S. Army Test and Evaluation Command	XVII-N10-10
Reduce One Authorization of the USACE Liaison Office	XVII-N10-12
U.S. Army Science and Technology Center - Far East	XVII-N10-15
U.S. Army Science and Technology Center - Europe	XVII-N10-17
Eliminate Precision Guided Weapons Countermeasures Test and Evaluation Directorate as a Field Operating Activity	XVII-N10-20
Combine U.S. Army Research and Development Standardization Group (Canada) into AMC	XVII-N10-22
Combine U.S. Army Research and Development Standardization Group (Germany) into AMC	XVII-N10-24
Combine U.S. Army Research and Development Standardization Group (Australia) into AMC	XVII-N10-26
Combine U.S. Army Research and Development Standardization Group (United Kingdom)	XVII-N10-28
Streamline the U.S. Army Production Base Modernization Activity	XVII-N10-30
Eliminate the U.S. Army Research Association Group	XVII-N10-32

SUBJECT: Operational Test and Evaluation Command

DOD COMPONENTS: ARMY

ISSUE: Propose Consolidations and/or Reductions to the Operational Test and Evaluation Command (W3Q2AA), 1953 spaces.

SUMMARY OF EVALUATION:

- o The Operational Test and Evaluation Command (OPTEC) conducts the operational test and evaluation of major Army systems.
- o FY92 authorization: Mil 1175; Civ 778; Total 1953.
- o Under DMRD 936 (Consolidate Army Test and Evaluation) the US Army Test and Evaluation Agency (OTEA) will be merged with the TRADOC Test and Experimentation Command (TEXCOM), to become the Operational Test and Evaluation Command (OPTEC). This merger saved 608 spaces. Effective 12 Oct 90, OPTEC's new strength will be 1953 spaces.
- o DEPSECDEF has Army's technical test and evaluation under review.
- o Action is identified as MDEP# FACS.

RECOMMENDED ACTION: Allow the new command (OPTEC) one year to shake down its new organization. Re-evaluate OPTEC's functions and resources in Oct 91.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Hollis, DUSA(OR), 19 Oct 90.

ACTION OFFICER: BRUCE SMITH, 355-2106/2112
ESA44, 7 Dec 90 1200

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES	PROG							
CODE	CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	20	FACS	.00	.00	.00	.00	.00	.00
MPA								
RPA								
RDA								
MISC								
TOTAL			.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	566	609	778
Change (FY92-97)	0	0	0
Result	566	609	778

SUBJECT: Test and Experimentation Command (TEXCOM)

DOD COMPONENTS: Army

ISSUE: Streamline the Test and Experimentation Command (TEXCOM).

SUMMARY OF EVALUATION:

- o TEXCOM supports the Army materiel acquisition and force development processes by managing the User Testing Program and conducting operational testing to support Continuous Comprehensive Evaluation (C2E) and force development. This mission remains intact as long as the Army continues materiel acquisition and force development.
- o As part of the Defense Management Review Directive 936 objective to improve the effectiveness of acquisition management and reduce costs, the Army reviewed the management, organization, and responsibilities of test and evaluation. A General Officer Steering Committee (GOSC), chaired by Commander, US Army Operational Test and Evaluation Agency (OTEA), conducted a review and recommended changes in both the technical and operational test and evaluation organizations. As a result, two major operational test and evaluation organizations, OTEA and TEXCOM were merged into a single command, the Operational Test and Evaluation Command (OPTEC). This merger saved 608 spaces. The TEXCOM space savings were 109 officers, 331 enlisted, and 276 civilian positions. Four Warrant Officer spaces were added.
- o While TEXCOM lost 31% of its authorizations in the consolidation, additional savings can be realized through reorganization and/or consolidation of functional directorates, consolidation of combined arms testing into one division, and consolidation and streamlining of administrative and operational support. These actions should save 150 positions. It appears that under the new organization TEXCOM was authorized a relatively high portion of its requirements, given the Army-wide norm. This is a further indicator of the potential for savings.
- o Other Considerations: OPTEC is planning to re-look TEXCOM, in a similar fashion, in December 1990. Potential savings should be consistent with the Project Vanguard recommendation.
- o FY92 Authorizations: 307 Officers, 17 Warrant Officers, 629 Enlisted, and 602 Civilians.

RECOMMENDED ACTION: Streamline TEXCOM in FY92, eliminating 150

positions (36 Officer, 1 Warrant Officer, 50 Enlisted, and 63 Civilian).

ALTERNATIVE ESTIMATE: None.

COORDINATION: COL Hurt, OPTEC, 27 Nov 90.

Action Officer: MAJ Willie Pruitt/355-2112
ESA95, 7 Dec 90 1200

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	20		-0.4	-1.4	-1.4	-1.4	-1.5	-1.5
OMA	P2		-0.4	-1.3	-1.4	-1.4	-1.4	-1.5
MPA			0.1	-4.4	-4.5	-4.6	-4.8	-4.9
RPA								
Misc			-0.1	-0.3	-0.3	-0.3	-0.3	-0.3
Total			-0.8	-7.4	-7.6	-7.7	-8.0	-8.2

Manpower:

AC	87	87	87	87	87	87
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:	63	63	63	63	63	63
DHUS						
DHFN						
IDHFN						
Mil Tech						
Total	150	150	150	150	150	150

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	324	629	602
Change (FY92-97)	-37	-50	-63
Result	287	579	539

SUBJECT: Test and Evaluation Management Agency

DOD COMPONENTS: ARMY

ISSUE: Consolidate functions of the Test and Evaluation Management Agency (W445AA) with the Operational Test and Evaluation Command (W3Q2AA).

SUMMARY OF EVALUATION:

- o TEMA's mission is to coordinate all test and evaluation policy and resource activities for the Army; integrates Army test and evaluation matters with DoD.
- o FY92 authorization: Off 4; Enl 0; Civ 6; Total 10.
- o DMRD 936 increased the number of spaces from 6 to 10. The 4 additional spaces were identified and transferred to TEMA from US Army Materiel Command and the Operational Test and Evaluation Activity.
- o TEMA is currently assigned to OCSA as an SSA. Functions under OPCON of DUSA(OR).
- o The Operational Test and Evaluation Command (OPTEC) performs the operational test and evaluation mission for the Army. TEMA provides centralized staff coordination of all Army Test and Evaluation activities. Army's acquisition program would be severely damaged should TEMA be eliminated.

RECOMMENDED ACTION: No change.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Hollis, DUSA(OR), 19 Oct 90.

ACTION OFFICER: BRUCE SMITH, 355-2106/2112
ESA45, 7 Dec 90 1200

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	FY92	FY93	FY94	FY95	FY96	FY97
OMA							
MPA							
RPA							
RDA		.00	.00	.00	.00	.00	.00
MISC							
TOTAL		.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	4	0	10
Change (FY92-97)	0	0	0
Result	4	0	10

SUBJECT: USA Research Office

DOD COMPONENTS: ARMY

ISSUE: Eliminate the Army Research Office (ARO) (W05BAA) basic research program for the physical sciences.

SUMMARY OF EVALUATION:

- o This action considers elimination of the remaining resources (63 spaces) performing the basic research program for the physical sciences by ARO, which were transferred by DMRD 936, Army Lab 21 Study to the "Flagship Lab" and to the ASA(RDA).
- o FY92 authorizations: Off 2; Enl 0; Civ 110; Total 112.
- o Army Lab 21 Study eliminated 49 spaces and moved the ARO technical functions to the "Flagship Lab" (58 spaces), and its policy functions to ASA(RDA) (5 spaces), and eliminates the remainder.
- o Retain the 63 spaces that were to transfer to the "Flagship Lab" on the grounds that the basic research program for the physical sciences cannot be absorbed by the "Flagship Lab" without resources. These functions are:
 - Develop and acquire the 6.1 basic research programs for the Army.
 - Manage University Research Initiatives.
 - Assess 6.2 exploratory development, 6.3A and IR&D for advanced development programs.
 - Responsible for the technology insertion and transfer of new technology into Army labs.
 - Conduct the Army's outreach program to Minorities and Historical Black Colleges.
 - Operate the ARO-office, Far East (Japan).
- o Decision by DoD on lab consolidation required prior to final resolution.

RECOMMENDED ACTION: Retain ARO at a strength of 63 spaces; transfer to "Flagship Lab".

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG Harrison, AMC and Mr. Donnelly, SARDA.

ACTION OFFICER: BRUCE SMITH, 355-2106/2112
ESA58, 10 Dec 1200

CURRENT PROGRAM/ESTIMATE

DOLLARS (\$ = M):

RES CODE	PROG CODE	FY92	FY93	FY94	FY95	FY96	FY97
OMA							
MPA							
RPA							
RDA	61	.00	.00	.00	.00	.00	.00
MISC							
TOTAL		.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	2	0	110
Change (FY92-97)	0	0	0
Result	2	0	110

SUBJECT: US Army Test and Evaluation Command

DOD COMPONENT: ARMY

ISSUE: Reduce the size of the USA Test And Evaluation Command (TECOM), WOJEEA, by separating the BASEOPS function from the Test and Evaluation function.

SUMMARY OF EVALUATION:

- o TECOM manages and supports nine Test Centers and the Tropic Test Site, covering more than seven million acres of real estate.
- o FY92 authorization: Mil 2146; Civ 7859; Total 10,005.
- o None of TECOM's Major Ranges and Test Facility Bases (MRTFBs) reviewed showed a duplication of activities common to the other MRTFBs to the degree necessary to support consolidation.
- o Approximately 50 percent of TECOM's manpower is dedicated to BASEOPS functions (400 MIL and 3800 CIV). These functions cover legal, resource management, procurement, internal review, personnel, post engineer, etc. A transfer of these spaces to a Services Command would be a zero-sum game; no substantive personnel savings would result.
- o In connection with research and development funds, TECOM's funding levels remain constant during the FY91-97 period indicating no reduction in its test and evaluation mission.
- o Any savings from TECOM HQ for existing BASEOPS responsibilities have been captured under the VANGUARD Services Command initiative.
- o Decision by DoD on lab consolidation required prior to final resolution.
- o Action is identified as MDEP #RL03.

RECOMMENDED ACTION: Reduce number of TECOM resources dedicated to BASEOPS functions on an installation by installation basis. Further study required.

ALTERNATIVE ESTIMATE: None.

COORDINATION: COL Warvari, COL Register, HQ TECOM.

ACTION OFFICER: Bruce Smith, 355-2106/2112
ESA70, 12 Dec 1200

CURRENT PROGRAM/ESTIMATE

XVII-N10-10

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
RDA	66	RL03	.00	.00	.00	.00	.00	.00
MISC								
TOTAL			.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	2146	0	7859
Change (FY92-97)	0	0	0
Result	2146	0	7859

SUBJECT: USAMC Liaison Office, TRADOC Test and Experimentation Command (TEXCOM), UIC W4ARAA

DOD COMPONENT: Army

ISSUE: Reduce one authorization of USACE Liaison Office, transfer remaining mission/spaces to HQ, AMC, and disestablish UIC.

SUMMARY OF EVALUATION:

- o Office represents HQ, AMC, for test policy execution. Oversees any testing of Army-type classified equipment undergoing R&D for procurement. Also arranges for any other AMC assistance and scheduling required to support worldwide TEXCOM testing. Recently received responsibility from HQ, AMC, to be AMC rep in attendance at any scheduled TSARC meeting. Reports to AMC HQ, DCGRDA.
- o Meets definition of a FOA: policy execution, unique and technical mission, supports enlisted MACOM, and would continue in absence of higher HQs. Function can be a part of HQ, AMC, DCGRDA staffs, with on-side duty at Ft. Hood.
- o FAS/TAADS/PROBE show 2 off and 2 civ authorizations under MDEP RL02.
- o GS-12 authorization for R&D coordinator unfilled for at least two-and-one-half years. Operating with one LTC, one CPT, and one GS-5 during same period.
- o Other known AMC elements assigned permanently at Ft Hood are the LAO Regional HQs and one AMC scientist (from FAST Program/UIC W3JUAA) assigned to III Corps Cdr.
- o Activity follows AR 15-38. No other legal/regulatory considerations known, but DOD and Army leadership have stressed maintaining emphasis on R&D efforts.
- o Future AMC reorganization will require this function to remain.

RECOMMENDED ACTION: Eliminate one civilian position; disestablish as separate reporting UIC; transfer remaining three spaces to HQ, AMC (DCGRDA), with duty at Ft. Hood, all effective FY 91. Increases AMHA account in HQ, AMC, by one, which has been coordinated with ASA(MRA) representative.

ALTERNATIVE ESTIMATE: None

MAC09
05 Nov 1130

COORDINATION: Memo forwarded AMC Vanguard POC 13 Sep 90 for review/comment. CS, HQ, AMC, concurred with recommendation.

Action Officer: Kathleen Cramer/355-2264
Initiative Number MAC 09/05 Nov 1130

XVII-N10-13

CURRENT PROGRAM/ESTIMATE

CURRENT (\$M):

RES	PROG								
CODE	CODE	MDEP	FY91	FY92	FY93	FY94	FY95	FY96	FY97
OMA			-0.03	-0.05	-0.03	-0.03	-0.03	-0.03	-0.03
MPA									
RPA									
Misc									
TOTAL			-0.03	-0.05	-0.03	-0.03	-0.03	-0.03	-0.03

MANPOWER:

AC								
AGR-USAR								
AGR-NGB								
Drilling Reservist:								
USAR								
NGB								
CIV:								
DHUS		-1	-1	-1	-1	-1	-1	-1
DHFN								
IDHFN								
Mil Tech								
TOTAL		-1	-1	-1	-1	-1	-1	-1

	Officer	Enlisted	Civilian
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Current (FY 92			
Authorization)	2	0	2
Change			
(FY 92-97)	0	0	-1
Result	2	0	1

MAC 09
04 Dec 1010

SUBJECT: US Army Science and Technology Center - Far East

DOD COMPONENTS: ARMY

ISSUE: Eliminate the US Army Science and Technology Center - Far East (W2EDAA) as a US Army Materiel Command (AMC) Field Operating Activity (FOA), reduce by 25 percent, and combine the functions with the 500th Military Intelligence Brigade, Camp Zama, Japan.

SUMMARY OF EVALUATION:

- o USA Science and Technology Center - Far East, collects open source technology for military use; search foreign markets for specific information and materiel; subordinate to Military Intelligence Brigade during wartime.
- o FY92 authorization: Off 14; Enl 0; Civ 19; Total 33.
- o Keeps the USA abreast of new foreign technology and materiel.
- o Recommend this FOA be reduced by 25 percent and transferred to the Intelligence Support Command since it performs intelligence functions and is funded by intelligence resources. This would also reduce unnecessary layers of supervision (HQ AMC) from this function.
- o If transferred to the Intelligence Support Command, the "proposed" DA DCSINT 25 percent reduction in force beginning in FY94 will have already been applied by VANGUARD. If the DA DCSINT "proposal" is revoked or otherwise dropped, the VANGUARD reduction will remain in force.
- o Action is identified as MDEP# GP3I.

RECOMMENDED ACTION: Eliminate the US Army Science and Technology Center - Far East (W2EDAA) as an AMC FOA, reduce by 25 percent, and combine the functions with the 500th Military Intelligence Brigade, Camp Zama, Japan.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Ed Curle, HQ, AMC, 19 Oct 90.

ACTION OFFICER: BRUCE SMITH, 355-2106/2112
ESA64, 1 NOV 1134

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	38	GP3I	.00	-.40	-.40	-.50	-.50	-.50
MPA								
RPA								
RDA								
MISC								
TOTAL			.00	-.40	-.40	-.50	-.50	-.50

MANPOWER:

AC	4	4	4	4	4	4
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	4	4	4	4	4	4
DHFN						
IDHFN						
MILTECH						
TOTAL	8	8	8	8	8	8

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	14	0	19
Change (FY92-97)	-4	0	-4
Result	10	0	15

SUBJECT: US Army Science and Technology Center - Europe

DOD COMPONENT: ARMY

ISSUE: Eliminate the US Army Science and Technology Center - Europe (W2ZJAA) as a US Army Materiel Command (AMC) Field Operating Activity (FOA), reduce by 25 percent, and combine the functions with the 230th Military Intelligence Battalion, 66th Military Intelligence Brigade, Munich, Germany.

SUMMARY OF EVALUATION:

- o USA Science and Technology Center - Europe, collects open source technology for military use; search foreign markets for specific information and materiel; subordinate to Military Intelligence Brigade during wartime.
- o FY92 authorization: Off 14; Enl 0; Civ 10; Total 24.
- o Keeps the USA abreast of new foreign technology and materiel.
- o Recommend this FOA be reduced by 25 percent and transferred to the Intelligence Support Command since it performs intelligence functions and is funded by intelligence resources. This would also reduce unnecessary layers of supervision (HQ AMC) from this function.
- o If transferred to the Intelligence Support Command, the "proposed" DA DCSINT 25 percent reduction in force beginning in FY94 will have already been applied by VANGUARD. If the DA DCSINT "proposal" is revoked or otherwise dropped, the VANGUARD reduction will remain in force.
- o Action is identified as MDEP# GP3I.

RECOMMENDED ACTION: Eliminate the US Army Science and Technology Center - Europe (W2ZJAA), 24 spaces, as an AMC FOA, reduce by 6 spaces and combine the functions with the 230th Military Intelligence Battalion, 66th Military Intelligence Brigade, Munich, Germany.

ALTERNATIVE ACTION: None.

COORDINATION: Mr. Ed Curle, HQ AMC, 19 Oct 90.

ACTION OFFICER: BRUCE SMITH, 355-2106/2112
ESA65, 1 NOV 1134

XVII-N10-18

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	38	GP3I	.00	-.30	-.30	-.30	-.40	-.40
MPA								
RPA								
RDA								
MISC								
TOTAL			.00	-.30	-.30	-.30	-.40	-.40

MANPOWER:

AC	3	3	3	3	3	3
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	3	3	3	3	3	3
DHFN						
IDHFN						
MILTECH						
TOTAL	6	6	6	6	6	6

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	14	0	10
Change (FY92-97)	-3	0	-3
Result	11	0	7

SUBJECT: Precision Guided Weapons Countermeasures Test and Evaluation Directorate

DOD COMPONENT: DoD

ISSUE: Eliminate as a Field Operating Activity (FOA). Assign mission, function and spaces to Army Materiel Command (AMC) as a subordinate activity for administrative support purposes.

SUMMARY OF EVALUATION:

- o The Precision Guided Weapons Countermeasures Test and Evaluation Directorate (W39BAA), 48 spaces, formerly the US Army Electro-Optical Joint Test and Evaluation Group is a DoD activity.
- o FY92 authorization: Off 1; Enl 0; Civ 47; Total 48.
- o Directs, coordinates, supports and conducts countermeasures/counter-countermeasures (CM/CCM) Test and Evaluation activities applicable to all precision weapon systems and related componentry.
- o The Precision Guided Weapons Countermeasures Test and Evaluation Directorate is a permanent, joint (DoD) Test and Evaluation activity. The Army is the Executive Agent. DDRT&E provides program guidance.
- o Action is identified as MDEP# 6M72.

RECOMMENDED ACTION: Eliminate as a FOA. Assign mission, function and spaces to AMC as a subordinate activity for administrative support purposes.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. John Tyler, DUSA(OR).

ACTION OFFICER: BRUCE SMITH, 355-2106/2112
ESA69, 1 NOV 1134

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
RDA	66	6M72	.00	.00	.00	.00	.00	.00
MISC								
TOTAL			.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	1	0	47
Change (FY92-97)	0	0	0
Result	1	0	47

SUBJECT: US Army Research and Development Standardization Group - Canada

DOD COMPONENT: ARMY

ISSUE: Combine the US Army Research and Development Standardization Group - Canada (W055AA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

SUMMARY OF EVALUATION:

- o USA Research and Development Standardization Groups performs the Army Research Office (ARO) research functions.
- o FY92 authorization: Off 1; Enl 0; Civ 2; Total 3.
- o Represents USA at Trade Conferences and obtains and transmits host country research and development data to USA agencies and commands. Recommends areas for future cooperative effort among ABCA Armies.
- o Identifies Non Developmental Items to satisfy USA requirements.
- o Action is identified as MDEP# RL03.

RECOMMENDED ACTION: Combine the US Army Research and Development Standardization Group - Canada (W055AA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Ed Curle, HQ, AMC, 19 Oct 90.

ACTION OFFICER: BRUCE SMITH, 355-2106/2112
ESA85, 7 DEC 1200

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
RDA	66		.00	.00	.00	.00	.00	.00
MISC								
TOTAL			.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	1	0	3
Change (FY92-97)	0	0	0
Result	1	0	3

SUBJECT: US Army Research and Development Standardization Group - Germany

DOD COMPONENT: ARMY

ISSUE: Combine the US Army Research and Development Standardization Group - Germany (W4FDAA), a US Army Materiel Command (AMC) Field operating Activity (FOA) with AMC,s three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

SUMMARY OF EVALUATION:

- o USA Research and Development Standardization Group - Germany performs the Army Research Office (ARO) research in Europe.
- o FY92 authorization: Off 4; Enl 0; Civ 3; Total 7.
- o Represents USA at Trade Conferences and obtains and transmits host country research and development data to USA agencies and commands. Recommends areas for future cooperative effort among ABCA Armies.
- o Identifies Non Developmental Items to satisfy USA requirements.
- o Action is identified as MDEP# RL03.

RECOMMENDED ACTION: Combine the US Army Research and Development Standardization Group - Germany (W4FDAA), a US Army Materiel Command (AMC) Field operating Activity (FOA) with AMC,s three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Ed Curle, HQ, AMC, 19 Oct 90.

ACTION OFFICER: BRUCE SMITH, 355-2106/2112
ESA86, 7 DEC 1200

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
RDA	66		.00	.00	.00	.00	.00	.00
MISC								
TOTAL			.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	4	0	3
Change (FY92-97)	0	0	0
Result	4	0	3

SUBJECT: US Army Research and Development Standardization Group - Australia

DOD COMPONENT: ARMY

ISSUE: Combine the US Army Research and Development Standardization Group - Australia (W05FAA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

SUMMARY OF EVALUATION:

- o USA Research and Development Standardization Groups performs the Army Research Office (ARO) research functions.
- o FY92 authorization: Off 2; Enl 0; Civ 2; Total 2.
- o Represents USA at Trade Conferences and obtains and transmits host country research and development data to USA agencies and commands. Recommends areas for future cooperative effort among ABCA Armies.
- o Identifies Non Developmental Items to satisfy USA requirements.
- o Action is identified as MDEP# RL03.

RECOMMENDED ACTION: Combine the US Army Research and Development Standardization Group - Australia (W05FAA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Ed Curle, HQ, AMC, 19 Oct 90.

ACTION OFFICER: BRUCE SMITH, 355-2106/2112
ESA87, 7 DEC 1200

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
RDA	66		.00	.00	.00	.00	.00	.00
MISC								
TOTAL			.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	2	0	0
Change (FY92-97)	0	0	0
Result	2	0	0

SUBJECT: US Army Research and Development Standardization
Group - United Kingdom

DOD COMPONENT: ARMY

ISSUE: Combine the US Army Research and Development Standardization Group - United Kingdom (W056AA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

SUMMARY OF EVALUATION:

- o USA Research and Development Standardization Groups performs the Army Research Office (ARO) research functions.
- o FY92 authorization: Off 6; Enl 0; Civ 15; Total 21.
- o Represents USA at Trade Conferences and obtains and transmits host country research and development data to USA agencies and commands. Recommends areas for future cooperative effort among ABCA Armies.
- o Identifies Non Developmental Items to satisfy USA requirements.
- o Action is identified as MDEP# RL03.

RECOMMENDED ACTION: Combine the US Army Research and Development Standardization Group - United Kingdom (W056AA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Ed Curle, HQ, AMC, 19 Oct 90.

ACTION OFFICER: BRUCE SMITH, 355-2106/2112
ESA88, 7 DEC 1200

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
RDA	66		.00	.00	.00	.00	.00	.00
MISC								
TOTAL			.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	6	0	15
Change (FY92-97)	0	0	0
Result	6	0	15

SUBJECT: HQ, AMCCOM Organization - The U.S. Army Production Base Modernization Activity (W4FBAA)

DOD COMPONENTS: Army

ISSUE: Streamline the U.S. Army Production Base Modernization Activity (PBMA), a HQ, AMCCOM Organization.

SUMMARY OF EVALUATION:

- o PBMA intensively manages armament, munitions, and chemical production base modernization programs. The Activity is necessary to manage planning, design, and execution of the PBS program. It also provides related facilities for munitions which are used to equip and train Army, Marine Corps, Air Force, and Navy units.
- o PBMA's products are related to DoD size. Future evaluation should focus on streamlining in light of slowdown in production requirements. Also, as ammunition plants are inactivated, personnel requirements should decrease.
- o The PBMA as restructured for FY 91 is affordable in light of TOE structure cuts.
- o Analysis of Mission: This appears to be an MSC organization, substantively involved in policy execution/operational functions. It is a functional staff element of the Deputy for Industrial Preparedness and Installations at HQ, AMCCOM, an MSC of AMC. PBMA is not a FOA.
- o Other Considerations: The PBMA is currently being restructured IAW MACOM OMA money reductions for FY91 and plant inactivations. The organization will be reduced from 7 military and 141 civilians to 7 military and 63 civilians.
- o FY92 Authorizations: 7 Officers and 63 Civilians.

RECOMMENDED ACTION: No change. Further reductions would destroy viability of organization and its ability to perform mission.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG McGrath, HQ, AMC-COS, Concur, Oct 90.

Action Officer: MAJ Willie Pruitt/355-2112
ESA57, 7 Dec 90 1200

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
Misc								
Total								

Manpower:

AC	
AGR-USAR	
AGR-NGB	
Drilling Reservist:	
USAR	
NGB	
Civ:	
DHUS	
DHFN	
IDHFN	
Mil Tech	

Total

	Officer	Enlisted	Civilian
--	---------	----------	----------

Current (FY 92
Authorization)

Change
(FY 92-97)

Result

SUBJECT: US Army Research Association Group

DOD COMPONENTS: ARMY

ISSUE: Eliminate the US Army Research Association Group (W384AA) as a Field Operating Activity (FOA) and assign to the "Flagship Lab".

SUMMARY OF EVALUATION:

- o This FOA is a holding detachment. It consists of;
 - 1) officers assigned to National Laboratories,
 - 2) USA elements to the Defense Science Board,
 - 3) Special Access Program Contract Group, and
 - 4) Officers assigned to DARPA by order of the CSA.
- o FY92 authorization: Off 20; Enl 0; Civ 25; Total 45.
- o Eliminate the US Army Research Association Group as a Field Operating Activity (FOA) and assign to the "Flagship Lab".
- o Reductions or Elimination of the USA Research Association Group (W384AA), 45 spaces, would deny senior Army leadership the ability to anticipate and adopt recent technology changes/capabilities that affect the way the Army is organized, equipped and fights.
- o Action is identified as MDEP# 6M72.

RECOMMENDED ACTION: Eliminate as a FOA. Transfer mission, functions, and spaces to the "Flagship Lab".

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Donnelly, SARDA, 12 Oct 90.

ACTION OFFICER: BRUCE SMITH, 355-2106/2112
ESA41, 7 Dec 90 1200

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
RDA	66	6M72	.00	.00	.00	.00	.00	.00
MISC								
TOTAL			.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	20	0	25
Change (FY92-97)	0	0	0
Result	20	0	25

CHAPTER XVII, APPENDIX N11
Detailed Issue Analysis Sheets
Special Interest Initiatives

Reduce EUSA Legal Service	XVII-N11-1
Eliminate EUSA Claims Service	XVII-N11-3
Reduce EUSA Religious Retreat	XVII-N11-5
Eliminate U.S. Army Research Association Group	XVII-N11-7
Streamline U.S. Army Production Base Modernization Activity	XVII-N11-9
Reduce U.S. Army Science and Technology Center -- Far East	XVII-N11-11
Reduce U.S. Army Science and Technology Center -- Europe	XVII-N11-13
Eliminate Precision Guided Weapons Countermeasures Test and Evaluation Directorate	XVII-N11-15
Eliminate the U.S. Army Research and Development Standardization Groups -- Canada	XVII-N11-17
-- Germany	XVII-N11-19
-- Australia	XVII-N11-21
-- United Kingdom	XVII-N11-23
Reduce U.S. Army Corps of Engineers Technical Review Group	XVII-N11-25
Eliminate U.S. Army Europe Field Operating Activities Element	XVII-N11-28
Reduce U.S. Army Europe Organizational Review Activity	XVII-N11-32
Reduce U.S. Army Europe Civilian Support Agency	XVII-N11-35
USARJ Group Exercise Support	XVII-N11-38
Eliminate USAREUR Claims Service Activity	XVII-N11-41
Eliminate USAREUR Legal Service Activity	XVII-N11-44
Retain U.S. Army Liaison Group, Europe	XVII-N11-47
Eliminate TRADOC Management Engineering Activity	XVII-N11-50
Eliminate TRADOC Command Field Element	XVII-N11-53
Eliminate Force Modernization Activity (FMA)	XVII-N11-56
Eliminate the Intelligence Exchange and Support Center	XVII-N11-59
Eliminate Panama Canal Treaty Implementation Plan Agency	XVII-N11-62

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SUBJECT: EUSA U. S. Legal Services Activity, Korea (UIC W4GJAA)

DOD COMPONENTS: Army

ISSUE: Eliminate EUSA U.S. Legal Services Activity, Korea (UIC W4GJAA), Yongsan.

SUMMARY OF EVALUATION:

- o Mission: Provide direct, efficient and complete legal support to units and commanders in CFA (ROK/US), 19th Support Command and 501st Support Group, commensurate with their need.
- o Analysis of Mission/Functions:
 - Authorizations for FY92: OFF 5, ENL 16, CIV 9.
 - EUSA Legal Services Activity provides a critical function for EUSA and subordinate commands and the function must be retained.
 - Litigation could not be done by another EUSA organization.
- o Other Considerations:
 - Reports to Special Troops Commander.
 - Organization will be reduced by EUSA to 21 military, 6 civilian. VANGUARD would further reduce by 3 enlisted in FY93.

RECOMMENDED ACTION: Eliminate as a FOA. Transfer function to Combined Field Army (ROK/US) TDA with 5 officer, 13 enlisted and 9 civilian spaces.

COORDINATION: LTC Charles Crosgrrove, Deputy Staff Judge Advocate, AV 738-6837.

Action Officer: Les Dawson
HQDA Team - 355-2365
Initiative #HDA13
10 Dec 90 1326

XVII-N11-1

EUSALSA

Current Program/Estimate

DOLLARS (\$ = M)

RES CODE	PROG CODE	FY92	FY93	FY94	FY95	FY96	FY97
MPA		0.0	0.0	-0.1	-0.1	-0.1	-0.1
TOTALS		0.0	0.0	-0.1	-0.1	-0.1	-0.1

MANPOWER:

AC	0	3	3	3	3	3
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	OFF	ENL	CIV
Current Authorizations (FY92)	5	16	9
VG reduction (FY92-97)	0	3	0
Projected strength	5	13	9

SUBJECT: EUSA Claims Services Activity (UIC W30YAA).

DOD COMPONENTS: Army

ISSUE: EUSA Claims Services Activity remain as is and moved to the Special Troops Command TDA.

SUMMARY OF EVALUATION:

- o Mission: Responsible for investigation, processing, adjudication, and payment of claims under ART XXIII US-ROK SOFA for all U.S. Forces in Korea.
 - EUSACSA is a FOA of Eighth Army Special Troops Command.
 - Authorizations for FY92: OFF 2, ENL 5, CIV 13.
- o Analysis of Mission/Functions:
 - EUSA Claims Service Activity provides a critical function for EUSA. Without this organization, claims would have to be performed by some other EUSA activity.
 - The size of the organization seems reasonable.
- o Other Considerations:
 - Reports to Special Troops Commander.
 - A DMR is working which would consolidate Claims offices of all services.

RECOMMENDED ACTION: EUSA Claims Services Activity should remain as it is, without reductions and moved to the HQ CMD, EUSA TDA.

COORDINATION: MAJ Macko, 738-8058

Action Officer: Les Dawson
HQDA Team, 355-2365
Initiative #HDA16
10 Dec 90 1032

XVII-N11-3

EUSACSA

Current Program/Estimate

DOLLARS (\$ = M)

RES CODE	FY92	FY93	FY94	FY95	FY96	FY97
AC						
CIV						

TOTALS

MANPOWER:

AC	OFF	7
CIV	USDA	13

XVII-N11-4

SUBJECT: EUSA Religious Retreat Center (UIC W30ZAA).

DOD COMPONENTS: Army

ISSUE: Transfer EUSA Religious Retreat Center to Special Troops Command TDA.

SUMMARY OF EVALUATION:

- o Mission: Provide accommodations, dining facilities, and other logistical support for religious retreats, conferences, chaplain assistance training, and chaplain parish and recreational programs.
 - EUSA Religious Retreat Center is a FOA of Eighth Army Troops Support Command.
 - EUSA Religious Retreat Center meets the criteria of a FOA.
 - Authorizations for FY92: OFF 1, ENL 5, CIV 16.
- o Analysis of Mission/Functions:
 - The EUSA Religious Retreat Center provides a necessary function for the morale and welfare of EUSA personnel.
 - Organization is being reduced by EUSA from 6 military, 16 civilians to 6 military, 11 civilians. The center should be reduced no further.
- o Other Considerations:
 - Activity reports to EUSA Special Troop Commander.

RECOMMENDED ACTION: Reduce consistent with EUSA plans (5 civilians) and move to the EUSA Special Troops Command TDA.

COORDINATION:

Action Officer: Les Dawson
HQDA Team - 355-2365
Initiative #HDA17
10 Dec 90 1034

XVII-N11-5

EUSARRC

Current Program/Estimate

DOLLARS (\$ = M)

RES CODE	FY92	FY93	FY94	FY95	FY96	FY97
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AC
CIV

TOTALS

MANPOWER:

AV	6
CIV	16

XVII-N11-6

SUBJECT: US Army Research Association Group

DOD COMPONENTS: ARMY

ISSUE: Eliminate the US Army Research Association Group (W384AA) as a Field Operating Activity (FOA) and assign to the "Flagship Lab".

SUMMARY OF EVALUATION:

- o This FOA is a holding detachment. It consists of;
 - 1) officers assigned to National Laboratories,
 - 2) USA elements to the Defense Science Board,
 - 3) Special Access Program Contract Group, and
 - 4) Officers assigned to DARPA by order of the CSA.
- o FY92 authorization: Off 20; Enl 0; Civ 25; Total 45.
- o Eliminate the US Army Research Association Group as a Field Operating Activity (FOA) and assign to the "Flagship Lab".
- o Reductions or Elimination of the USA Research Association Group (W384AA), 45 spaces, would deny senior Army leadership the ability to anticipate and adopt recent technology changes/capabilities that affect the way the Army is organized, equipped and fights.
- o Action is identified as MDEP# 6M72.

RECOMMENDED ACTION: Eliminate as a FOA. Transfer mission, functions, and spaces to the "Flagship Lab".

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Donnelly, SARDA, 12 Oct 90.

ACTION OFFICER: BRUCE SMITH,
355-2106/2112
ESA41, 7 Dec 90 1200

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
RDA	66	6M72	.00	.00	.00	.00	.00	.00
MISC								
TOTAL			.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	20	0	25
Change (FY92-97)	0	0	0
Result	20	0	25

SUBJECT: HQ, AMCCOM Organization - The U.S. Army Production Base Modernization Activity (W4FBAA)

DOD COMPONENTS: Army

ISSUE: Streamline the U.S. Army Production Base Modernization Activity (PBMA), a HQ, AMCCOM Organization.

SUMMARY OF EVALUATION:

- o PBMA intensively manages armament, munitions, and chemical production base modernization programs. The Activity is necessary to manage planning, design, and execution of the PBS program. It also provides related facilities for munitions which are used to equip and train Army, Marine Corps, Air Force, and Navy units.
- o PBMA's products are related to DoD size. Future evaluation should focus on streamlining in light of slowdown in production requirements. Also, as ammunition plants are inactivated, personnel requirements should decrease.
- o The PBMA as restructured for FY 91 is affordable in light of TOE structure cuts.
- o Analysis of Mission: This appears to be an MSC organization, substantively involved in policy execution/operational functions. It is a functional staff element of the Deputy for Industrial Preparedness and Installations at HQ, AMCCOM, an MSC of AMC. PBMA is not a FOA.
- o Other Considerations: The PBMA is currently being restructured IAW MACOM OMA money reductions for FY91 and plant inactivations. The organization will be reduced from 7 military and 141 civilians to 7 military and 63 civilians.
- o FY92 Authorizations: 7 Officers and 63 Civilians.

RECOMMENDED ACTION: No change. Further reductions would destroy viability of organization and its ability to perform mission.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG McGrath, HQ, AMC-COS, Concur, Oct 90.

Action Officer: MAJ Willie Pruitt/355-2112
ESA57, 7 Dec 90 1200

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
Misc								
Total								

Manpower:

AC	
AGR-USAR	
AGR-NGB	
Drilling Reservist:	
USAR	
NGB	
Civ:	
DHUS	
DHFN	
IDHFN	
Mil Tech	
Total	

	Officer	Enlisted	Civilian
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Current (FY 92
Authorization)

Change
(FY 92-97)

Result

XVII-N11-10

SUBJECT: US Army Science and Technology Center - Far East

DOD COMPONENTS: ARMY

ISSUE: Eliminate the US Army Science and Technology Center - Far East (W2EDAA) as a US Army Materiel Command (AMC) Field Operating Activity (FOA), reduce by 25 percent, and combine the functions with the 500th Military Intelligence Brigade, Camp Zama, Japan.

SUMMARY OF EVALUATION:

- o USA Science and Technology Center - Far East, collects open source technology for military use; search foreign markets for specific information and materiel; subordinate to Military Intelligence Brigade during wartime.
- o FY92 authorization: Off 14; Enl 0; Civ 19; Total 33.
- o Keeps the USA abreast of new foreign technology and materiel.
- o Recommend this FOA be reduced by 25 percent and transferred to the Intelligence Support Command since it performs intelligence functions and is funded by intelligence resources. This would also reduce unnecessary layers of supervision (HQ AMC) from this function.
- o If transferred to the Intelligence Support Command, the "proposed" DA DCSINT 25 percent reduction in force beginning in FY94 will have already been applied by VANGUARD. If the DA DCSINT "proposal" is revoked or otherwise dropped, the VANGUARD reduction will remain in force.
- o Action is identified as MDEP# GP3I.

RECOMMENDED ACTION: Eliminate the US Army Science and Technology Center - Far East (W2EDAA) as an AMC FOA, reduce by 25 percent, and combine the functions with the 500th Military Intelligence Brigade, Camp Zama, Japan.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Ed Curle, HQ, AMC, 19 Oct 90.

ACTION OFFICER: BRUCE SMITH,
355-2106/2112
ESA64, 1 NOV 1134

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	38	GP3I	.00	-.40	-.40	-.50	-.50	-.50
MPA								
RPA								
RDA								
MISC								
TOTAL			.00	-.40	-.40	-.50	-.50	-.50

MANPOWER:

AC	4	4	4	4	4	4
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	4	4	4	4	4	4
DHFN						
IDHFN						
MILTECH						
TOTAL	8	8	8	8	8	8

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	14	0	19
Change (FY92-97)	-4	0	-4
Result	10	0	15

XVII-N11-12

SUBJECT: US Army Science and Technology Center - Europe

DOD COMPONENT: ARMY

ISSUE: Eliminate the US Army Science and Technology Center - Europe (W2ZJAA) as a US Army Materiel Command (AMC) Field Operating Activity (FOA), reduce by 25 percent, and combine the functions with the 230th Military Intelligence Battalion, 66th Military Intelligence Brigade, Munich, Germany.

SUMMARY OF EVALUATION:

- o USA Science and Technology Center - Europe, collects open source technology for military use; search foreign markets for specific information and materiel; subordinate to Military Intelligence Brigade during wartime.
- o FY92 authorization: Off 14; Enl 0; Civ 10; Total 24.
- o Keeps the USA abreast of new foreign technology and materiel.
- o Recommend this FOA be reduced by 25 percent and transferred to the Intelligence Support Command since it performs intelligence functions and is funded by intelligence resources. This would also reduce unnecessary layers of supervision (HQ AMC) from this function.
- o If transferred to the Intelligence Support Command, the "proposed" DA DCSINT 25 percent reduction in force beginning in FY94 will have already been applied by VANGUARD. If the DA DCSINT "proposal" is revoked or otherwise dropped, the VANGUARD reduction will remain in force.
- o Action is identified as MDEP# GP3I.

RECOMMENDED ACTION: Eliminate the US Army Science and Technology Center - Europe (W2ZJAA), 24 spaces, as an AMC FOA, reduce by 6 spaces and combine the functions with the 230th Military Intelligence Battalion, 66th Military Intelligence Brigade, Munich, Germany.

ALTERNATIVE ACTION: None.

COORDINATION: Mr. Ed Curle, HQ AMC, 19 Oct 90.

ACTION OFFICER: BRUCE SMITH,
355-2106/2112
ESA65, 1 NOV 1134

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	38	GP3I	.00	-.30	-.30	-.30	-.40	-.40
MPA								
RPA								
RDA								
MISC								
TOTAL			.00	-.30	-.30	-.30	-.40	-.40

MANPOWER:

AC	3	3	3	3	3	3
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	3	3	3	3	3	3
DHFN						
IDHFN						
MILTECH						
TOTAL	6	6	6	6	6	6

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	14	0	10
Change (FY92-97)	-3	0	-3
Result	11	0	7

SUBJECT: Precision Guided Weapons Countermeasures Test and Evaluation Directorate

DOD COMPONENT: DoD

ISSUE: Eliminate as a Field Operating Activity (FOA). Assign mission, function and spaces to Army Materiel Command (AMC) as a subordinate activity for administrative support purposes.

SUMMARY OF EVALUATION:

- o The Precision Guided Weapons Countermeasures Test and Evaluation Directorate (W39BAA), 48 spaces, formerly the US Army Electro-Optical Joint Test and Evaluation Group is a DoD activity.
- o FY92 authorization: Off 1; Enl 0; Civ 47; Total 48.
- o Directs, coordinates, supports and conducts countermeasures/counter-countermeasures (CM/CCM) Test and Evaluation activities applicable to all precision weapon systems and related componentry.
- o The Precision Guided Weapons Countermeasures Test and Evaluation Directorate is a permanent, joint (DoD) Test and Evaluation activity. The Army is the Executive Agent. DDRT&E provides program guidance.
- o Action is identified as MDEP# 6M72.

RECOMMENDED ACTION: Eliminate as a FOA. Assign mission, function and spaces to AMC as a subordinate activity for administrative support purposes.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. John Tyler, DUSA(OR).

ACTION OFFICER: BRUCE SMITH,
355-2106/2112
ESA69, 1 NOV 1134

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
RDA	66	6M72	.00	.00	.00	.00	.00	.00
MISC								
TOTAL			.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	1	0	47
Change (FY92-97)	0	0	0
Result	1	0	47

SUBJECT: US Army Research and Development Standardization Group - Canada

DOD COMPONENT: ARMY

ISSUE: Combine the US Army Research and Development Standardization Group - Canada (W055AA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

SUMMARY OF EVALUATION:

- o USA Research and Development Standardization Groups performs the Army Research Office (ARO) research functions.
- o FY92 authorization: Off 1; Enl 0; Civ 2; Total 3.
- o Represents USA at Trade Conferences and obtains and transmits host country research and development data to USA agencies and commands. Recommends areas for future cooperative effort among ABCA Armies.
- o Identifies Non Developmental Items to satisfy USA requirements.
- o Action is identified as MDEP# RL03.

RECOMMENDED ACTION: Combine the US Army Research and Development Standardization Group - Canada (W055AA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Ed Curle, HQ, AMC, 19 Oct 90.

ACTION OFFICER: BRUCE SMITH,
355-2106/2112
ESA85, 7 DEC 1200

XVII-N11-17

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
RDA	66		.00	.00	.00	.00	.00	.00
MISC								
TOTAL			.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	1	0	3
Change (FY92-97)	0	0	0
Result	1	0	3

SUBJECT: US Army Research and Development Standardization Group - Germany

DOD COMPONENT: ARMY

ISSUE: Combine the US Army Research and Development Standardization Group - Germany (W4FDAA), a US Army Materiel Command (AMC) Field operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

SUMMARY OF EVALUATION:

- o USA Research and Development Standardization Group - Germany performs the Army Research Office (ARO) research in Europe.
- o FY92 authorization: Off 4; Enl 0; Civ 3; Total 7.
- o Represents USA at Trade Conferences and obtains and transmits host country research and development data to USA agencies and commands. Recommends areas for future cooperative effort among ABCA Armies.
- o Identifies Non Developmental Items to satisfy USA requirements.
- o Action is identified as MDEP# RL03.

RECOMMENDED ACTION: Combine the US Army Research and Development Standardization Group - Germany (W4FDAA), a US Army Materiel Command (AMC) Field operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Ed Curle, HQ, AMC, 19 Oct 90.

ACTION OFFICER: BRUCE SMITH,
355-2106/2112
ESA86, 7 DEC 1200

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
RDA	66		.00	.00	.00	.00	.00	.00
MISC								
TOTAL			.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
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Current (FY 92
Authorization)

4	0	3
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Change
(FY92-97)

0	0	0
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Result

4	0	3
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SUBJECT: US Army Research and Development Standardization Group - Australia

DOD COMPONENT: ARMY

ISSUE: Combine the US Army Research and Development Standardization Group - Australia (W05FAA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

SUMMARY OF EVALUATION:

- o USA Research and Development Standardization Groups performs the Army Research Office (ARO) research functions.
- o FY92 authorization: Off 2; Enl 0; Civ 2; Total 2.
- o Represents USA at Trade Conferences and obtains and transmits host country research and development data to USA agencies and commands. Recommends areas for future cooperative effort among ABCA Armies.
- o Identifies Non Developmental Items to satisfy USA requirements.
- o Action is identified as MDEP# RL03.

RECOMMENDED ACTION: Combine the US Army Research and Development Standardization Group - Australia (W05FAA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Ed Curle, HQ, AMC, 19 Oct 90.

ACTION OFFICER: BRUCE SMITH,
355-2106/2112
ESA87, 7 DEC 1200

XVII-N11-21

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
RDA	66		.00	.00	.00	.00	.00	.00
MISC								
TOTAL			.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHFN						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	2	0	0
Change (FY92-97)	0	0	0
Result	2	0	0

SUBJECT: US Army Research and Development Standardization Group - United Kingdom

DOD COMPONENT: ARMY

ISSUE: Combine the US Army Research and Development Standardization Group - United Kingdom (W056AA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

SUMMARY OF EVALUATION:

- o USA Research and Development Standardization Groups performs the Army Research Office (ARO) research functions.
- o FY92 authorization: Off 6; Enl 0; Civ 15; Total 21.
- o Represents USA at Trade Conferences and obtains and transmits host country research and development data to USA agencies and commands. Recommends areas for future cooperative effort among ABCA Armies.
- o Identifies Non Developmental Items to satisfy USA requirements.
- o Action is identified as MDEP# RL03.

RECOMMENDED ACTION: Combine the US Army Research and Development Standardization Group - United Kingdom (W056AA), a US Army Materiel Command (AMC) Field Operating Activity (FOA) with AMC's three other Standardization Groups. The four Standardization Groups; Australia, Canada, Germany and United Kingdom (total 33 spaces) are to be incorporated into HQ AMC; their respective FOAs are to be eliminated.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Mr. Ed Curle, HQ, AMC, 19 Oct 90.

ACTION OFFICER: BRUCE SMITH,
355-2106/2112
ESA88, 7 DEC 1200

XVII-N11-23

CURRENT PROGRAM/ESTIMATE

CURRENT DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
RDA	66		.00	.00	.00	.00	.00	.00
MISC								
TOTAL			.00	.00	.00	.00	.00	.00

MANPOWER:

AC	0	0	0	0	0	0
DRILLING RESERVIST						
AGR						
RC						
CIV:						
DHUS	0	0	0	0	0	0
DHFN						
IDHF						
MILTECH						
TOTAL	0	0	0	0	0	0

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	6	0	15
Change (FY92-97)	0	0	0
Result	6	0	15

SUBJECT: HQ, USACE Field Operating Activity (FOA) - Technical Review Group (W4EGAA).

DOD COMPONENT: Army

ISSUE: Reduce Tech Review Group (TRG) by 32; transfer non-reimbursable project activity OMA spaces to HQ USACE AMHA account; redesignate as Headquarters Reimbursable Project Activity.

SUMMARY OF EVALUATION:

- o The mission of the TRG is to provide centralized world-wide design, construction, and project management standards and criteria in accordance with Executive Orders, Public Laws, Congressional guidance, DOD policies, and regulations of other military services. In addition, it provides centralized assistance and guidance to USACE FOAs engaged in planning, design, engineering, construction, and real estate phases of Military Programs.
- o FY92-97 POM PROBE, MDEP E3RE, reflects military funded positions of 4 officer, 1 warrant officer, 3 enlisted, and 212 civilians (total 220).
- o VANGUARD initiative SMA08, Centralize Manpower Policy Functions at HQDA, reduces this UIC by 5 civilian spaces. The elimination of an additional 32 spaces will reduce non-reimbursable authorizations to a total of 20%.
- o Pure non-reimbursable AMHA personnel can be transferred to HQ USACE TDA. Increase to AMHA ceiling has been coordinated with ASA(M&RA) representative. Remaining 46 reimbursable authorizations should remain in UIC W4EGAA.

RECOMMENDED ACTION: Reduce TRG by 2 military and 30 civilians, transfer remaining non-reimbursable project activity OMA spaces to HQ USACE AMHA account; redesignate as Headquarters Reimbursable Project Activity.

ALTERNATIVE ESTIMATE: None.

COORDINATION: USACE Chief of Staff.

Action Officer: CPT(P) Hobernicht/355-2264
MAC05/05 NOV 1100

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	95		-0.34	-1.27	-1.31	-1.35	-1.40	-1.44
MPA	95		-0.02	-0.02	-0.02	-0.02	-0.02	-0.02
RPA								
MISC			-0.05	-0.17	-0.18	-0.18	-0.19	-0.20
TOTAL			-0.41	-1.46	-1.51	-1.55	-1.61	-1.66

Manpower:

AC	2	2	2	2	2	2
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS	30	30	30	30	30	30
DHFN						
IDHFN						
Mil Tech						
TOTAL	32	32	32	32	32	32

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	5	3	212
Change (FY 92-97)	-0	-2	- 30

Result

5

1

182

MAC 05/04 DEC 1210

XVII-N11-27

SUBJECT: Field Operational Activities Element, USAREUR
(UIC W3DMAA)

DOD COMPONENT: Army

ISSUE: Reduce Field Operating Activities Element, USAREUR, over three year period, disestablish in FY95.

SUMMARY OF EVALUATION:

- o This organization is an extension of the Headquarters USAREUR. It consists of 69 separate paragraphs representing virtually all staff functions of the headquarters for staff requirements excess to the HQ USAREUR AMHA account.
- o The mission includes policy formulation and is both technical and unique. It supports the entire MACOM, reports directly to HQ USAREUR staff principles, and performs as an integral part of the staff. The mission of the organization would not exist in the absence of HQ USAREUR. The mission could be performed by HQ USAREUR.
- o This initiative supports USAREUR's objective to reduce the TDA account, however, **actual reductions are currently unspecified and undocumented.** Action reduces the organization by approximately 40%. Target reduction for military positions would be 79 (34 Off, 5 WO, 40 Enl) and 189 positions for civilians, for a total reduction of 268 positions. The remaining 392 positions should be transferred to the headquarters within the AMHA ceiling, ultimately disestablishing the UIC in FY95.
- o This plan should be implemented to coincide with CFE reductions phased over a three year period beginning in FY 92.
- o Funded in POM under MDEPs 4SCT, TCWP, QRPA, QPSC, QNMG, QOIM, QDPC, QPMA, QDRM, X9FA, and VACE.
- o FY91 Authorizations (TAADS): 643 (91 OFF, 24 WO, 106 ENL, 422 CIV).
- o Recommendation impacts on AR 5-10 to fulfill requirements of statutes, directives, and policies governing reduction of personnel, spaces and installation/activity realignment.

MAC12 1000 7 DEC 90

RECOMMENDED ACTION: Reduce Activity by 268 spaces phased over 3 years beginning FY 92; transfer 392 spaces to HQ USAREUR and disestablish UIC in FY 95 (Note: Organization also being reduced by VG Initiatives HQDA 04, IMA 03, & IMA 04 by 6, 18, and 1 spaces respectively). Increase in AMHA account has been coordinated with ASA(MRA) representative.

ALTERNATIVE ESTIMATE: None

COORDINATION: Proposed FOA summary sheet provided to Chief, Force Management Division, ODCSOPS, USAREUR, on 7 Sep 90. No response received to date.

Action Officer: LTC Sheppard/355-2264
MAC 12/7 DEC 90 1000

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CURRENT PROGRAM/ESTIMATE

DOLLARS (\$ =M):

RES CODE FY95	PRG CODE	MDEP FY96	FY92 FY97		FY93		FY94
MPA			-.12	-1.36	-2.79	-8.56	-13.18
-13.59							
OMA			+.33	-2.24	-5.11	-8.61	- 8.89
- 9.17							
RPA							
MISC			-.02	- .40	- .80	- 1.30	- 1.30
-1.40							
TOTAL		+.19	-4.00	-8.70	-18.47	-23.37	-24.16

MANPOWER:

AC			-27		-52		-79	-79-
79	-79							
AGR-USAR								
AGR-NGB								
Drilling Reservist:								
USAR								
NGB								
CIV:								
DHUS			-63		-126		-189	-
189	-189		-189					
DHFN								
IDHFN								
Mil Tech								
TOTAL		-90		-178		-268		-
268	-268		-268					
				Officer		Enlisted		Civilian

XVII-N11-30

Current (FY 92 Authorization)		96	:	89	475
Change (FY92-97)	-39			-40	-189
Result		57		49	286

MAC 12/7 DEC 90 1000

XVII-N11-31

SUBJECT: USAREUR Organizational Review Activity (UIC W4XTAA)

DOD COMPONENT: Army

ISSUE: Reduce, transfer, and disestablish USAREUR Organizational Review Activity.

SUMMARY OF EVALUATION:

- o The mission of the activity is to achieve greater efficiency in the use of USAREUR resources through the administration, execution and conduct of various types of functional reviews, evaluations, and surveys.
- o Mission includes both policy formulation and execution and supports entire MACOM. Organization reports directly to the Deputy Chief of Staff, Resource Management. Its mission would not exist in the absence of HQDA policy relating to manpower and equipment surveys and efficiency reviews.
- o Action reduces the organization by 17 spaces: 1 officer and 16 civilians. These decrements are derived from the VANGUARD functional initiative SMA10 that centralizes TAADS, Manpower Staffing Standards, and Surveys. This initiative has been adopted as an AMR II Initiative.
- o The remaining 35 civilian positions which are required to support theater specific review, evaluation, and survey mission should be transferred to HQ USAREUR ODCSRM and the UIC disestablished effective FY92.
- o FY 92 Authorizations (PROBE): 51 (1 Off, 50 Civ). Funded in POM under MDEP QMRD AND X9RA.

RECOMMENDED ACTION: Reduce Activity by 17 Spaces; transfer remaining 34 civilian positions to HQ USAREUR; disestablish UIC effective FY92.

ALTERNATIVE ESTIMATE: None

COORDINATION: Proposed FOA summary sheet provided to Chief, Force Management Division, DCSOPS, USAREUR, on 7 Sep 90. No response received to date.

MAC18 1950 1 NOV 90

CURRENT PROGRAM/ESTIMATE

DOLLARS (\$ = M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
-------------	--------------	------	------	------	------	------	------	------

MPA
OMA
RPMA
MISC

TOTAL

MANPOWER:

AC
AGR-USAR
AGR-NGB
Drilling Reservists:
USAR
NGB
CIV
DHUS
DHFN
IDHFN
Mil Tech

TOTAL

***THE 17 POSITIONS WERE SAVED IN VANGUARD ISSUE #SMA10,
"CENTRALIZE TAADS, MANPOWER STAFFINGS STANDARDS, AND SURVEYS
WITHIN A SINGLE AGENCY (TRADOC)."

	Officer	Enlisted
Civilian		
Current (FY 92)		
Authorizations	1	50
Change (FY 92-97)	-	
1		-16

XVII-N11-33

Result

0

34

Sheppard/AV 345-2642

Action Officer: LTC

MAC 18 1950 1 NOV 90

XVII-N11-34

SUBJECT: USAREUR Civilian Support Agency (UIC WLYBAA)

DOD COMPONENT: Army

ISSUE: Reduce and redesignate as USAREUR Civilian Support Activity in FY94, then eliminate in FY97.

SUMMARY OF EVALUATION:

- o This organization is part of larger local national organization. This activity develops program objectives and provides administrative control over all 94 USAREUR Civilian Support units in the areas of personnel management, plans, logistics, and security. It is responsible to the DCSPER for the USAREUR Civilian Support Group program.
- o The mission includes both policy formulation and execution, and would exist in the absence of HQDA. The mission could be performed within ODCSPER. Since the Civilian Support Agency is a multi-national organization (U.S. military and civilian, and local nationals), this organization should retain its cohesion as a separate Staff Support Activity.
- o Action reduces the organization by 2 officers and 1 enlisted (3 military total) in FY94, commensurate with the significant overall reduction of the CSG force. Action further disestablishes UIC in FY97, eliminating 2 authorizations and transferring 2 authorizations with functional requirements to the USAREUR DCSPER.
- o This action impacts the U.S. military and civilian positions, which are both highly political and economically sensitive. Due to the multi-national make-up of the organization, NATO SOFA and other binding agreements regarding this work force must be carefully reviewed and coordinated.
- o FY 92 Authorizations (PROBE): 7 (4 Off, 1 Enl, 2 Civ). Funded in POM under MDEP T9FC.

RECOMMENDED ACTION: Reduce 3 military in FY94; eliminate 2 authorizations, disestablish UIC, and transfer two remaining authorizations and functions to USAREUR DCSPER in FY97.

ALTERNATIVE ESTIMATE: None

COORDINATION: Proposed summary sheet provided Chief, Force Management Division, ODCSOPS, USAREUR on 7 Sep 90. No response received to date.

MAC19 1315

4 Dec 90

CURRENT PROGRAM/ESTIMATE

DOLLARS (\$ = M)

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
MPA						-0.17	-0.17	-0.24
OMA								-0.06
RPMA								
MISC						-0.02	-0.02	-0.03
TOTAL						-0.19	-0.19	-0.33

MANPOWER

AC			-3	-3	-3	-3
AGR-USAR						
AGR-NGB						
Drilling Reservist						
USAR						
NGB						
CIV						
DHUS						-2
DHFN						
IDHFN						
Mil Tech						
TOTAL			-3	-3	-3	-5

	Officer	Enlisted	
Civilian			
Current (FY92)			
Authorizations	4	1	2
Change (FY 92-97)	-2	-1	-2
Result	2	0	0

2460

Action Officer: LTC Sheppard/345-

MAC 19 1315 4 Dec 90

2

XVII-N11-37

SUBJECT: HQ, USARPAC Field Operating Activity (FOA) - USARJ
Group Exercise Support (W4TLAA)

DOD COMPONENT: Army

ISSUE: Reduce USARJ Group Exercise Support-Japan by 20%.
Transfer remaining authorizations (32) to HQ USARJ, UIC WOATAA;
disestablish UIC.

SUMMARY OF EVALUATION:

- o W4TLAA was established as a TDA augmentation to the HQ IX Corps in support of bilateral missions to include bilateral training exercises. It also provides the staffing necessary for effecting coordination and communication at various organizational levels between USARJ/IX Corps and the Japan Self Defense Force. This is necessary since there is no joint combined structure (headquarters) incorporating personnel staffing from both the US and Japanese Armed Forces.
- o FY92-97 POM PROBE data base reflects 40 authorizations: 9 officers, 13 enlisted, and 18 civilians. USARJ indicates that current staffing is valid since there has been a significant increase in bilateral training activities.
- o Funded under MDEP W6HQ.
- o Since training is related primarily to USARJ/IX Corps and Japan, representing a proportionately small part of the Pacific Theater and no major US Forces exercises are involved, this TDA could take a commensurate 20% reduction.
- o Transfer of 32 spaces to will require an increase to HQ USARJ AMHA ceiling. Increase to AMHA ceiling has been coordinated with ASA(M&RA) representative.

RECOMMENDED ACTION: Reduce Exercise Group by 20% (8 enlisted spaces). Disestablish UIC, transfer remaining spaces (9 officer, 5 enlisted, and 18 civilians to HQ USARJ, WOATAA.

ALTERNATIVE ESTIMATE: None.

COORDINATION: USARPAC DCG nonconcurrs with reduction but concurs with transferring spaces into HQ USARJ.

Action Officer: CPT (P) Hobernigh/355-2264
MAC 21/03 NOV

1720

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA				-.2	-.2	-.2	-.2	-.2
RPA								
MISC				-.02	-.02	-.03	-.03	-.03
TOTAL				-.22	-.22	-.23	-.23	-.23

Manpower:

AC	-8	-8	-8	-8	-8	-8
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS						
DHFN						
IDHFN						
Mil Tech						
TOTAL	-8	-8	-8	-8	-8	-8

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	9	13	18
Change (FY 92-97)	-0	- 8	- 0
Result	9	5	18

MAC 21/04 DEC 1125

XVII-N11-40

SUBJECT: USA Claims Service, Europe (UIC: W0BAAA)

DOD COMPONENT: Army

ISSUE: Retain USA Claims Service, Europe; redesignate as USA Claims Service Activity, Europe

SUMMARY OF EVALUATION:

- o The USA Claims Service, Europe, is a consolidated FOA of the USAREUR Staff Judge Advocate with DOD executive agent responsibility for high value claims.
- o This Activity reviews, processes, negotiates settlements, makes collections, and recommends litigation where appropriate for all claims against the U.S. arising in the Germany, Belgium, and France under the provisions of the Federal Claims Collections Act and the Federal Medical Care Recovery Act. The primary areas of these claims are environmental, accidents, training exercises, foreign nationals, household goods carriers, and medical care.
- o This Activity's primary operational mission is policy execution and is both unique and technical. Under DOD direction, it exercises single-service responsibility, supporting all services in the European Theater. Its mission would continue to exist in the absence of higher headquarters. Of particular importance to the criticality of this Activity are the lengthy time processes and complexities in claims of this nature, which will be exacerbated with the U.S. Forces European drawdown and base closing legalities.
- o Primary applicable regulations are DOD Directive 5515.8 and AR 27-20. Any reduction to this activity prior to or during CFE would have a negative effect on U.S. requirements and claims actions associated with the drawdown.
- o FY 92 Authorizations (PROBE): 71 (6 OFF, 1 WO, 7 EN, 57 Civ). It is funded under MDEP W910.
- o Organization should absorb a minimum 20% reduction of 2 military and 12 civilians (14 Total) commensurate with European forces reduction. This reduction has significant potential impact to the U.S. Government in

lost/unprocessed claims liability.

RECOMMENDED ACTION: Reduce this activity by 2 military and 12 civilians in FY95; redesignate as USAREUR Claims Service Activity, Europe.

MAC22 1255 4 DEC 90

ALTERNATIVE ESTIMATE: None

COORDINATION: Original proposed FOA summary sheet provided to Chief, Force Management Division, ODCSOPS, USAREUR, on 7 Sep 90. No response received to date.

CURRENT PROGRAM/ESTIMATE

DOLLARS (\$ = M):

RES CODE FY96	PROG CODE FY97	MDEP FY97	FY92	FY93	FY94	FY95	
MPA			0	0	0	-.01	-.11
-.11							
OMA			0	0	0	-.05	-.38
							-.39
RPA							
MISC							-
.05		-.05					
TOTAL		0	0	0	-.06	-.54	-.55
MANPOWER							
AC			0	0	0	-2	-2
AGR-USAR							-2
AGR-NGB							
Drilling Reservist							
USAR							
NGB							
CIV:							
DHUS			0	0	0	-01	-01
DHFN							-11-
11		-11					
IDHFN							
Mil Tech							
TOTAL		0	0	0	-14	-14	-14

		Officer	Enlisted	
Civilian				
Current (FY92				
Authorization)	7	7		57
Change (FY92-97)	-1	-1		-12
Result		6	6	45

Action Officer: LTC Sheppard
 Av 345-2462
 MAC 22 1255, 4 Dec 90

XVII-N11-43

SUBJECT: USA Legal Services Agency, Europe (W3A2AA)

DOD COMPONENT: Army

ISSUE: Eliminate USA Legal Services Agency, Europe; transfer required functions and spaces to USAREUR HQ.

SUMMARY OF EVALUATION:

- o Provides legal services and legal support in operational legal areas impacting USAREUR-wide which are not capable of support by subordinate commands. Support includes intelligence oversight and litigation, liaison officers in Bonn and Paris, foreign litigation, German labor court proceedings, assignments and back-up assistance for USAREUR's legal personnel and court reporters.
- o Primary operational mission is policy execution and is technical in nature. Organization supports entire MACOM, as well as HQ USAREUR. It primarily performs HQ USAREUR staff and staff support functions, with the exception of providing legal assistance for HQ USAREUR military and civilians and their family members. Activity reports to USAREUR's Staff Judge Advocate (SJA).
- o The majority of this Activity should be a part of HQ USAREUR Office of the SJA, not separate from it. Increase to the AMHA ceiling has been coordinated with ASA (M&RA) representative.
- o FY 92 Authorizations: 23 (4 Off, 1 WO, 5 EN, 13 Civ). Funded under MDEP W910.
- o Organization is a population sensitive operation and should be able to reduce based on overall USAREUR reductions.

RECOMMENDED ACTION: Reduce five authorizations (3 Enl, 2 Civ); transfer the three legal assistance spaces to the Heidelberg Military Community TDA; transfer remaining 15 spaces to HQ USAREUR Office of the Staff Judge Advocate; disestablish UIC W3A2AA.

ALTERNATIVE ACTION: None

COORDINATION: Proposed FOA Summary sheet provided to Chief, Force Management Division, ODCSOPS, USAREUR, on 7 Sep 90. No

response received to date.

MAC24 1310

4 DEC 90

CURRENT PROGRAM/ESTIMATE

DOLLARS (\$ = M)

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
MPA			-.06	-.18	-.18	-.19	-.20	-.20
OMA			-.05	-.08	-.08	-.08	-.09	-.09
RPMA								
MISC								
TOTAL			-.11	-.26	-.26	-.27	-.29	-.29

MANPOWER

AC			-3	-3	-3	-3	-3	-3
AGR-USAR								
AGR-NGB								
Drilling Reservist:								
USAR								
NGB								
CIV								
DHUS	-1		-1	-1		-1	-1	-
1			DHFN		-1	-1	-1	-1
-1								
IDHFN								
Mil Tech								
TOTAL			-5	-5	-5	-5	-5	

	Officer	Enlisted
Civilian		
Current (FY 92)		
Authorizations	5	5 13
Change (FY92-97)		-3

XVII-N11-45

2

Result

2 11

Action Officer: LTC Sheppard/Av345-2462
MAC 24 1310 4 Dec 90

XVII-N11-46

SUBJECT: USA Liaison Group, Europe (UIC W0A9AA)

DOD COMPONENTS: Army

ISSUE: Retain USA Liaison Group, Europe, as currently organized.

SUMMARY OF EVALUATION:

- o The mission of the liaison elements is peacetime and wartime. It meets the definition for a staff support activity for the headquarters with primarily an operational mission implementing policy and supporting the MACOM.
- o The organization is composed of liaison staff that represents the Commander in Chief, USAREUR, at numerous external headquarters to include Northern Army group (NORTHAG), British Army of the Rhine, French Corps/French Forces; the American Embassy in Bonn, Federal Republic of West Germany Government Agencies; the United States Air Force Europe and Canadian Tactical air bases in Germany and England; the Allied Tactical Operations Centers in Germany and the Netherlands; at HQDA and DOD agencies; and at Allied Forces Central Europe (AFCENT) headquarters in the Netherlands.
- o FY 92 Authorizations (PROBE): 59 (29 off, 24 enl, 6 civ). Funded in POM under MDEP X9LS.

RECOMMENDED ACTION: This organization and elements within it should be retained as long as external liaison requirements for USAREUR headquarters remain in effect.

ALTERNATIVE ESTIMATE: None

COORDINATION/COMMENTS: Proposed FOA summary sheet provided to Chief, Force Management Division, ODCSOPS, USAREUR, on 7 Sep 90. No response received to date.

MAC 27 0745

2 Nov 90

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96
FY97							
OMA							
MPA							
RPA							
MISC							
TOTAL							

MANPOWER:

AC
AGR-USAR
AG-NGB
Drilling Reservist:
 USAR
 NGB
CIV:
 DHUS
 DHFN
 IDHFN
 Mil Tech

TOTAL

Officer Enlisted

Civilian

Current (FY 92
Authorization)

Change (FY92-97)

Result

XVII-N11-48

Action Officer: LTC Sheppard
345-2460
MAC27 0745, 2 NOV 90

XVII-N11-49

SUBJECT: HQ, TRADOC Field Operating Activity (FOA) - TRADOC Management Engineering Activity (TRAMEA), (W4JXAA)

DOD COMPONENT: Army

ISSUE: Eliminate TRAMEA, a HQ TRADOC FOA.

SUMMARY OF EVALUATION:

- o TRAMEA conducts efficiency reviews and manpower staffing standards. It serves as the staff proponent for manpower management across TRADOC. It reports to the TRADOC DCSRM.
- o FY 92 command operating costs are estimated at \$4.948M, which includes 124 civilian spaces (reflects updated FY 91 command plan). It is under MDEP QMRD, manpower requirements determination.
- o As a FOA, it executes HQDA/TRADOC policy, ensuring compliance to regulations throughout TRADOC.
- o A Vanguard initiative (structure/manning #10) centralizes TAADS, MS3, manpower surveys and manpower management which eliminates TRAMEA. Savings and disestablishment of TRAMEA are incorporated within that initiative.

RECOMMENDED ACTION: Eliminate TRAMEA.

ALTERNATIVE ESTIMATE: None.

COORDINATION: Proponent nonconcurs with VG Structure Manning #10 initiative.

Action Officer: LTC Carter/355-2264
MAC 30/1 NOV 1134

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA	815796		-4.95	-4.95	-4.95	-4.95	-4.95	-4.95
MPA								
RPA								
MISC								
TOTAL			-4.95	-4.95	-4.95	-4.95	-4.95	-4.95

Manpower:

AC							
AGR-USAR							
AGR-NGB							
Drilling Reservist:							
USAR							
NGB							
Civ:							
DHUS			-124	-124	-124	-124	-124
DHFN							
IDHFN							
Mil Tech							
TOTAL			-124	-124	-124	-124	-124

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)			124
Change (FY 92-97)			-124
Result			0

MAC 30/1 NOV 1134

XVII-N11-52

SUBJECT: HQ, TRADOC Field Operating Activity (FOA) - TRADOC Command Field Element (TCFE), (W17GAA)

DOD COMPONENT: Army

ISSUE: Disestablish TCFE as a TRADOC FOA - integrate within TRADOC HQ AMHA.

SUMMARY OF EVALUATION:

- o The TCFE conducts liaison with various US major commands and allies. TRADOC LNOs are located in EUSA, USAREUR, USMC, USAF, WESTCOM, SOUTHCOM, French Army Staff/War College, United Kingdom and USA Research and Standardization Group, USA Aviation Support Command, and Liaison Offices in Japan, Israel, Italy, Canada, Turkey, Brazil, and Spain.
- o FY 92 command operating costs are estimated at \$678K, which includes 17 civilian spaces. Military authorizations are 24 officer and three enlisted. This totals 44, funded under MDEP VTRD.
- o Elimination of TCFE as a separate TRADOC element would not eliminate the functional requirement but elimination of TRADOC HQ would. This is a staff support element of TRADOC HQs, not a FOA. Functions and spaces could be integrated with the TRADOC HQ Chief of Staff element, within AMHA limitations. Coordination regarding AMHA has been effected with the ASA (M&RA) AMHA representative.
- o The TCFE 44 spaces are spread in 16 different locations, each requirement based on an interservice or international agreement. Any space reduction to this element would be both military and politically sensitive. SOFA and other binding agreements must be considered carefully.

RECOMMENDED ACTION: Disestablish the FOA. Transfer function and manpower to the TRADOC HQ Chief of Staff element.

ALTERNATIVE ESTIMATE: None

COORDINATION: Proponent nonconcur - can't be absorbed without an increase in TRADOC HQ AMHA.

Action Officer: LTC Carter/355-2264
MAC 32/1 NOV 1134

XVII-N11-53

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
MISC								
TOTAL								

Manpower:

AC
 AGR-USAR
 AGR-NGB
 Drilling Reservist:
 USAR
 NGB
 Civ:
 DHUS
 DHFN

 IDHFN
 Mil Tech

TOTAL

	Officer	Enlisted	Civilian
Current (FY 92 Authorization)	24	3	17
Change (FY 92-97)	0	0	0
Result	24	3	17

MAC 32/1 NOV 1134

XVII-N11-55

SUBJECT: U.S. Army Intelligence and Security Command (INSCOM)
Field Operating Activity (FOA) Force Modernization Activity (FMA)
(W4VYAA).

DOD COMPONENT: Army

ISSUE: Eliminate the Force Modernization Activity as a FOA of
INSCOM.

SUMMARY OF EVALUATION:

- o FMA is responsible for INSCOM threat coordination, material requirements identification and documentation, fixed and tactical systems, integration and systems fielding management, and aspects of the force development and Army modernization processes.
- o Loss of the FMA mission would mean the loss of unique development and modernization management of fixed and tactical intelligence systems. Additionally, fielding of unique, one of a kind, Non-Developmental Item (NDI), Intelligence Electronic Warfare (IEW) systems, would be seriously impaired.
- o Since the reorganization of the intelligence community in 1977, TRADOC has not structured itself nor is it disposed to deal with low density NDI items earmarked for INSCOM to support national and departmental requirements.
- o Reduce based upon known NFIP reductions.
- o Other Considerations: Reduction in manpower can be achieved through the proposed consolidation of valid functions into a single support command and in reorganizing the Army force modernization business.
- o FY 92 Authorizations: 66 (16 officers, 7 enlisted persons, 43 civilians).

RECOMMENDED ACTIONS: Eliminate the FOA. Transfer the functions and resources to the proposed Intelligence Support Command of INSCOM.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG Scanlon, CG, INSCOM, 12 Oct 90.

Action Officer: MAJ Al Brandolini
 355-2364
 MDA11A 1200, 02NOV90

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA								
MPA								
RPA								
Total			0	0	0	0	0	0

Manpower:

AC	3	4	5	8	8	8
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS		3	6	6	6	6
DHFN						
IDHFN						
Mil Tech						
Total	3	7	11	14	14	14

	Officer	Enlisted
Civilian		
Current (FY 92 Authorization)	16	7
Change	-7	-1

XVII-N11-57

(FY 92-97)

Result

9

6

37

NOTE: ALL MANPOWER IS NFIP.

NOTE: DOLLARS AND MANPOWER ARE CAPTURED IN VANGUARD
INITIATIVE MDA11.

SUBJECT: U.S. Army Intelligence and Security Command (INSCOM)
Field Operating Activity (FOA). Intelligence Exchange and Support
Center (IESC) (W4KPAA)

DOD COMPONENT: Army

ISSUE: Eliminate the Intelligence Exchange and Support Center as
a FOA of INSCOM.

SUMMARY OF EVALUATION:

- o Provides intelligence and intelligence related support to Army operational forces; serves as the Executive Agent for the Army Tactical Intelligence Readiness Training (REDTRAIN) program; conducts other intelligence and security support activities in the areas of Measurements and Signature Intelligence (MASINT), polygraph control, Target Exploitation (TAREX), Human Intelligence (HUMINT) management, Foreign Material Acquisition (FMA) and Intelligence Operations Center (IOC) support.
- o Reduce based upon known NFIP reductions.
- o Other Considerations: IESC as a FOA can be discontinued upon transferring most functions to the proposed Intelligence Support Command and eliminate participation in the active component phase of REDTRAIN.
- o FY92 Authorizations: 68 (15 officers, 20 enlisted persons, 33 civilians).

RECOMMENDED ACTION: Eliminate the FOA and consolidate the functions with proposed Intelligence Support Command of INSCOM.

ALTERNATIVE ESTIMATE: None.

COORDINATION: MG SCANLON CG, INSCOM, 12 Oct 90.

Action Officer: MAJ Al Brandolini
 355-2364
 MDA11D 1200, 02NOV90

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA				0.2	0.2	0.2	0.2	0.2
MPA				0.5	0.5	0.5	0.5	0.5
RPA								
Total				0.7	0.7	0.7	0.7	0.7

Manpower:

AC	2	8	13	18	18	18
AGR-USAR						
AGR-NGB						
Drilling Reservist:						
USAR						
NGB						
Civ:						
DHUS			3	3	3	3
DHFN						
IDHFN						
Mil Tech						
Total	2	8	16	21	21	21

	Officer	Enlisted
Civilian		
Current (FY 92 Authorization)	15	20
Change (FY 92-97)	-8	-10
Result	7	10
		33
		-3
		30

XVII-N11-60

NOTE: PART OF THE MANPOWER IS NFIP.

NOTE: DOLLARS AND MANPOWER ARE CAPTURED IN VANGUARD
INITIATIVE MDA10.

XVII-N11-61

SUBJECT: DA, DCSOPS - U.S. Army Panama Canal Treaty
Implementation Plan Agency SSA (W45AAA)

DOD COMPONENT: Army (Executive Agent)

ISSUE: Eliminate DCSOPS SSA, U.S. Army Panama Canal Treaty
Implementation Plan Agency.

SUMMARY OF EVALUATION:

- o This organization was created in August 1989 by the SECDEF.
- o Mission of the U.S. Army Panama Canal Treaty Implementation Plan Agency is to serve as the DOD executive agent for the implementation of the Panama Canal Treaty. Responsibilities include:
 - oo Develop and maintain a Treaty Implementation Master Plan.
 - oo Develop cost estimates for implementation.
 - oo Oversee all departmental budgetary inputs that impact on the implementation plan.
 - oo Develop relocation plan.
 - oo Determine and manage any augmentation resources.
 - oo Develop Treaty Facility Transfer Coordination Plan for property transfer to Panama, return to CONUS, or disposal thereof.
 - oo Ensure compliance with Treaty.
- o Analysis of Mission: Specified objective with time limits for completion: Compliance with Treaty to be fulfilled by 31 December 1999. SECDEF tasking. Mission is national commitment with international interest and implications.
- o FY92 Authorizations: 6 (5 officers, 1 civilian).

RECOMMENDED ACTION: Eliminate SSA. The function should be absorbed by DCSOPS.

ALTERNATIVE ESTIMATE: None.

COORDINATION: DA DCSOPS, MG Fields, 15 Oct 90.

XVII-N11-62

Action Officer: LTC Randy Heim
 355-2364
 MDA21/12002NOV90

Current Program/Estimate

Dollars (\$M):

RES CODE	PROG CODE	MDEP	FY92	FY93	FY94	FY95	FY96	FY97
OMA			0.0	0.0	0.0	0.0	0.0	0.0
MPA								
RPA								
MISC								
Total			0.0	0.0	0.0	0.0	0.0	0.0

Manpower:

AC							
AGR-USAR							
AGR-NGB							
Drilling Reservist:							
USAR							
NGB							
Civ:							
DHUS	DHFN						
IDHFN							
Mil Tech							
Total			0	0	0	0	0

Civilian	Officer	Enlisted
Current (FY 92 Authorization)	5	0 1
Change (FY 92-97)	0	0 0
Result	5	0 1

XVII-N11-63

CHAPTER XVII, APPENDIX O
Notional Reductions to ODCSOPS, ODCSPER, ODCSLOG, AND ODCSINT

AR 10-5 iterates the missions and functions for which each staff element is responsible. In reviewing the organization and the missions and functions of the HQDA Staff, VANGUARD identified certain functional areas in which staff elements were duplicative of other staff agencies. Additionally, there were several administrative areas in which there were duplication of functions, excess overhead, or staff elements were doing functions more appropriately done by support organizations.

These notional organizations are provided as a means to achieve the 20 percent pro rata reduction for the HQDA Staff. In each of the four examples provided, VANGUARD recommendation would achieve a minimum 20 percent reduction while maintaining capabilities to perform required functions.

These documents are provided as a matter of record and are to be used as deemed appropriate in realigning and reducing the Army Staff.

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(a) Current Organization



(b) Transition to Notional Organization

TRANSITION

- Achieves a 27 percent reduction
- Reorganizes & restructures force integration
 - Reduces Space & Special Weapons Directorate to Division
 - Merges branch oriented divisions into organizationally oriented division
 - Retains Requirements Division
 - Moves Program Priority Branch to Resource Analysis Office
 - Eliminates Testing Division & RC Integration Division
- Transfer personnel management (mil & civ) to Admin Asst
- Eliminates Internal Review and Army Initiatives Group
- Eliminates Anti-drug Task Force
- Transfers law enforcement to ODCSPER
- Accomplishes management efficiencies

Figure XVII-O-2
Transition to Notional Organization

(c) Notional Organization

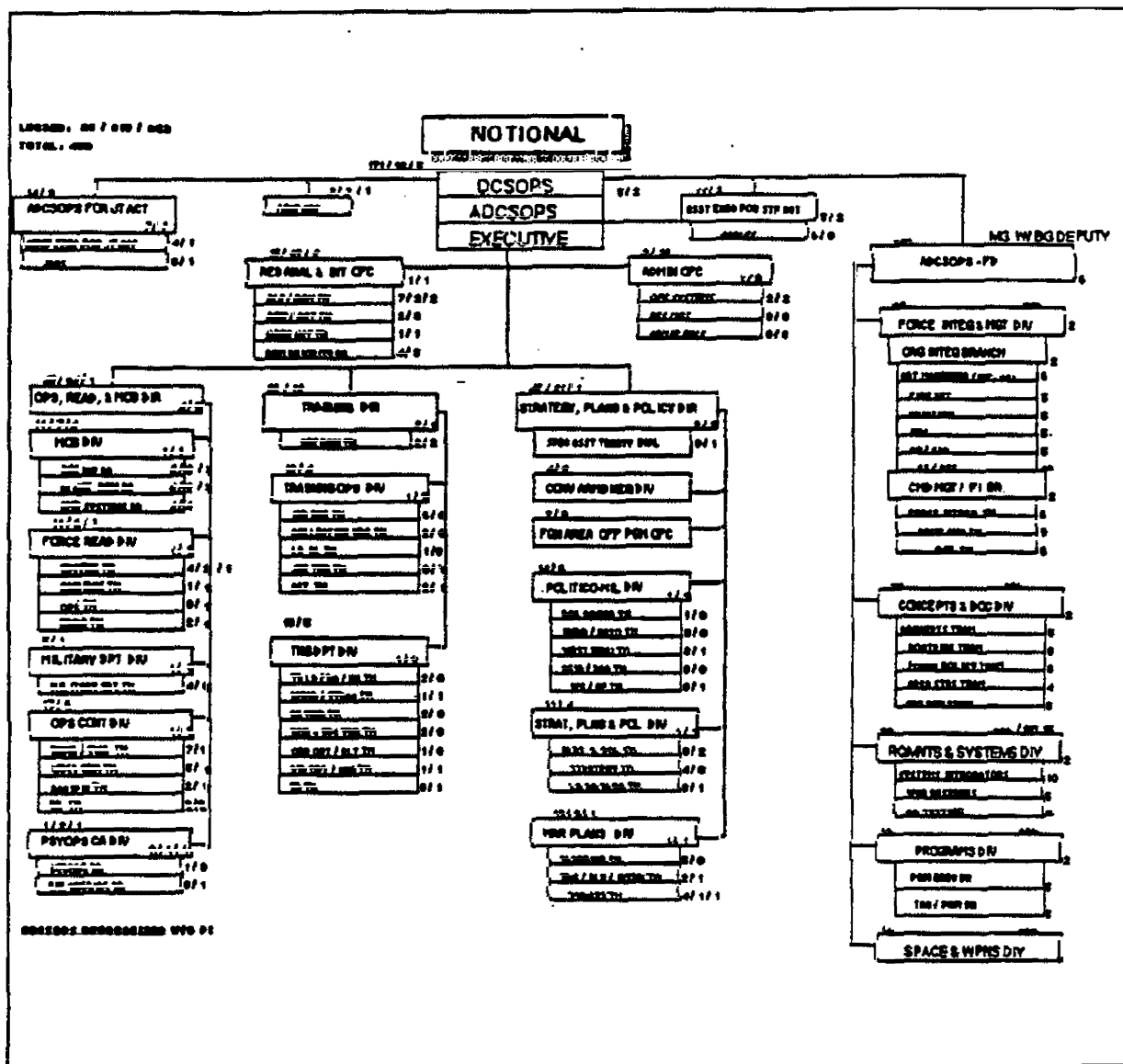


Figure XVII-0-3
Notional Organization

XVII-0-3

(2) Notional Realignment of ODCSPER

(a) Current Organization

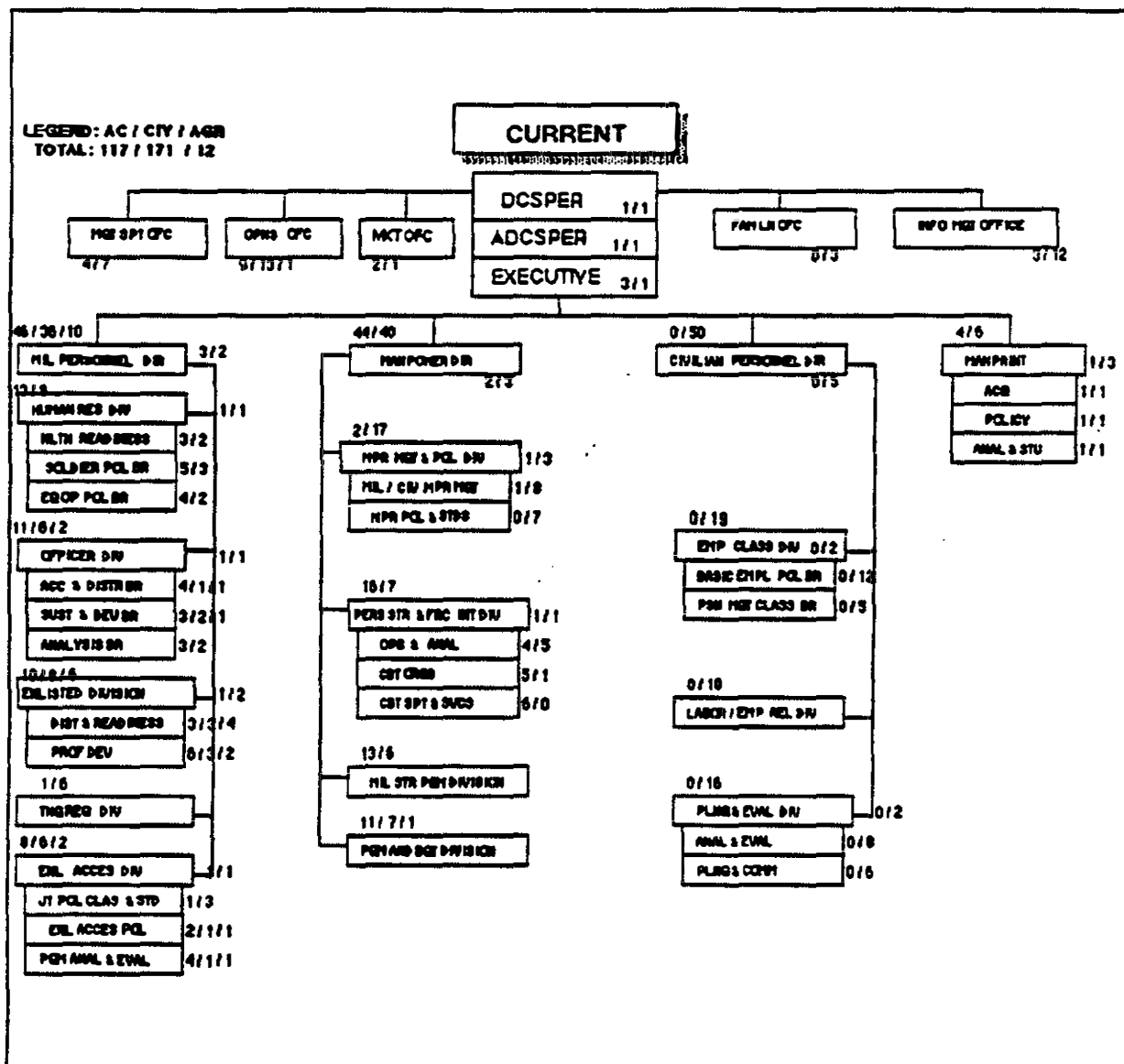


Figure XVII-O-4
Current Organization

(b) Transition to Notional Organization

TRANSITION

- Achieves 25 percent reduction
- Policy at HQDA...Execution at MACOMs
- Accomplishes management efficiencies consistent with lower Army end strength
- Transfers programs and budget (MPA & OMA) to ASA(FM) consistent with Goldwater-Nichols (10 of 18 spaces)
- Incorporates MANPRINT function in Personnel Integration function (option - move function to PERSCOM)
- Transfer Training Requirements Division's functions to ODCSOPS without resources.
- Transfers internal personnel management to Admin Assistant
- Adds law enforcement from ODCSOPS

**Figure XVII-O-5
Transition Organization**

(c) Notional Organization

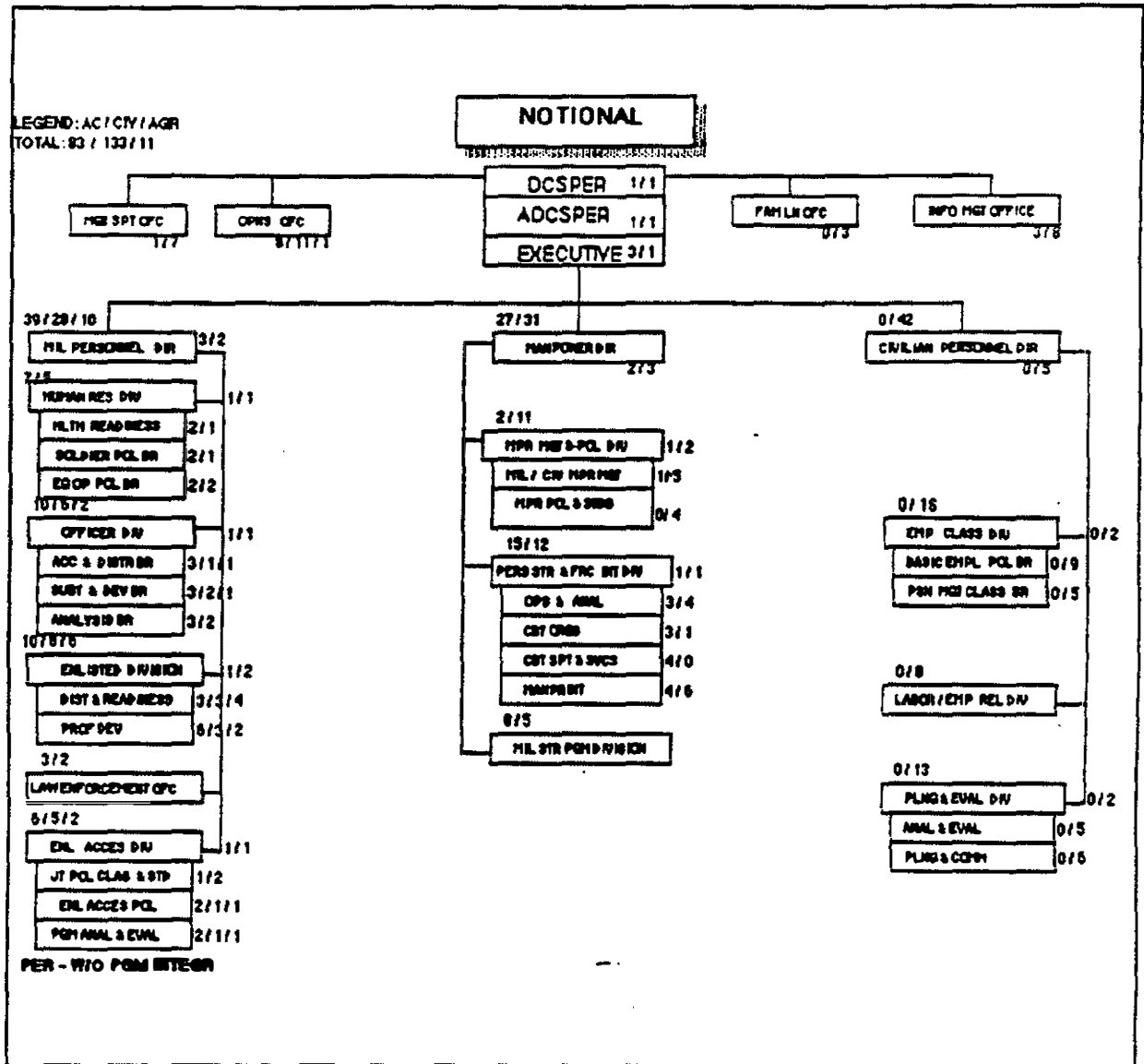


Figure XVII-O-6
Notional Organization

(a) Current Organization



(b) Transition to Notional Organization

TRANSITION

- Achieves 21 percent reduction
- Reduces Directorate of Transportation, Energy, and Troop Spt due to transfer of TSA functions to DLA
- Reduces & Reorganizes Directorate of Supply & Maintenance
 - Due to transfer of consumables to DLA
 - Consistent with AMC plan to merge commodity commands
- Reduces Directorate of Resource Management due to
 - Reduction of Defense and Army audits (org reductions)
 - Transfer of consumables to DLA
- Reduces Directorate of Security Assistance due to management efficiencies
- Reduces Directorate of Plans & Operations due to increased NATO warning times
 - Less intensive logistics planning
 - Less logistics support for units/soldiers in Europe

**Figure XVII-O-8
Transition Organization**



(4) Notional Realignment of ODCSINT

(a) Current Organization

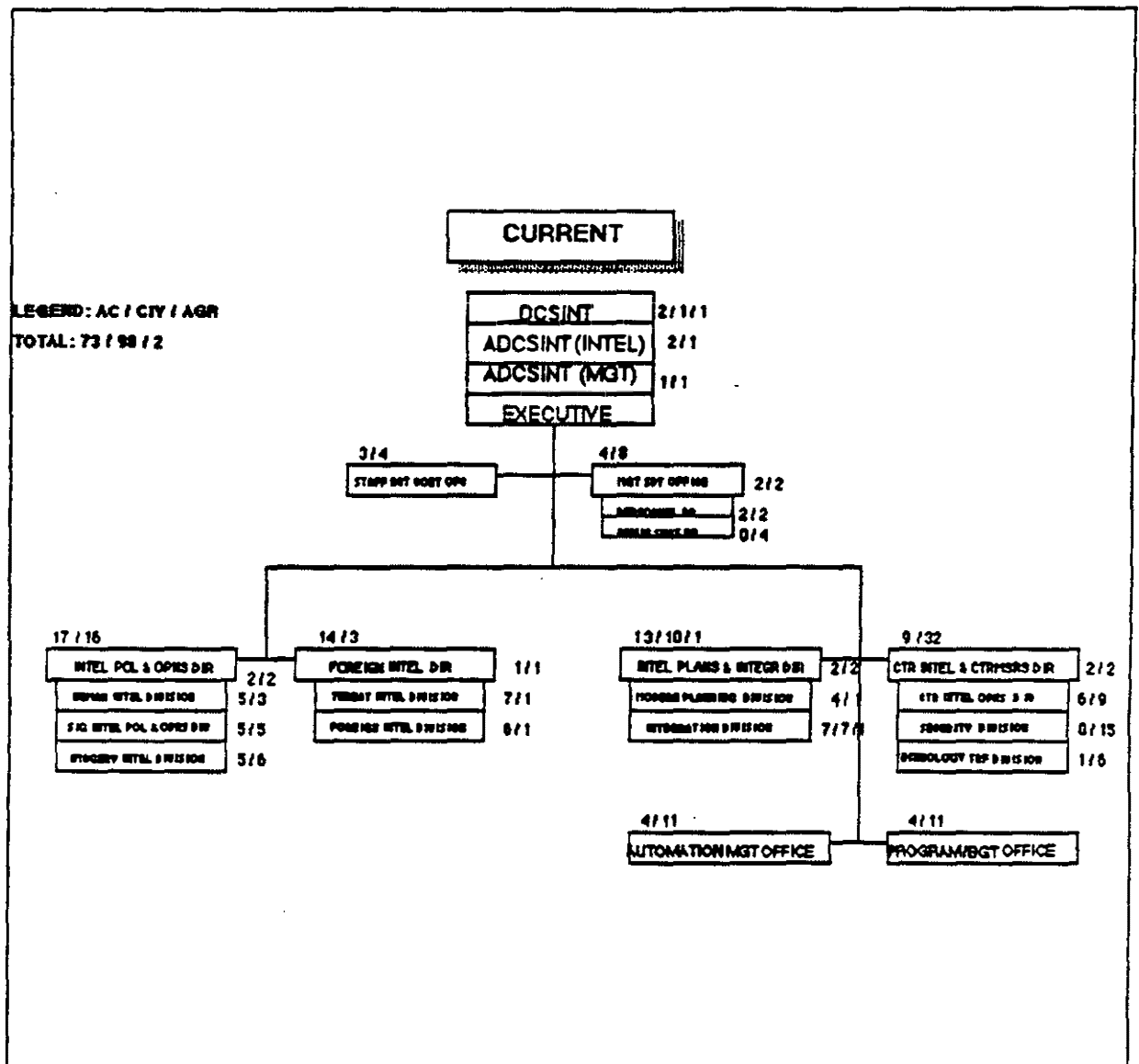


Figure XVII-O-10
 Current Organization

(b) Transition to Notional Organization

TRANSITION

- Achieves 22 percent reduction
- Consistent with VANGUARD Vision
 - HQDA establishes policy
 - Moves operational functions to MACOMs
 - Intelligence production/dissemination to INSCOM
 - Counter-intelligence support for SAPs to INSCOM
 - Technology transfer to INSCOM
- Reduces & Realigns FOA/SSA
- Consistent with ODCSINT concept
- Retains CI & Technical Transfer Policy Division

Figure XVII-O-11
Transition Organization

**CHAPTER XVII, APPENDIX P
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