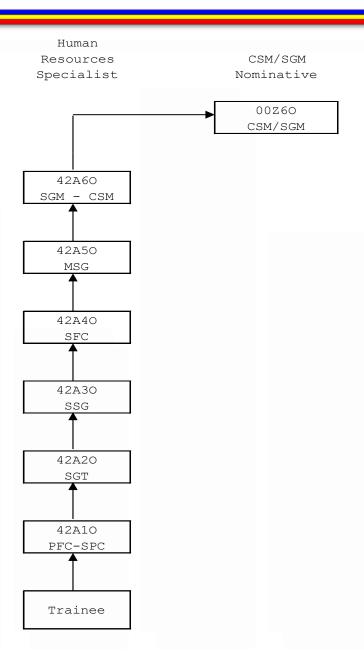


CMF 42A Progression Chart





 SSG EVAL
 SFC EVAL
 MSG EVAL
 SGM EVAL

 BOARD
 BOARD
 BOARD
 BOARD

 (JAN)
 (OCT)
 (APR)
 (AUG)

42A Talent Development Model

2 20 22 30 10 12 14 16 18 24 26 28 Years of Service Nominative SGM/CSM HR SGT (MTOE: HR CO, BN, **BN S1 SR HR SGT** BDE S-1 SR HR SGT, DIV G1 SGM (6K), Nominative SGM/CSM (00Z) HR SPC (MTOE: HR CO, ASCC /Corps G1 (7K) HQDA G1 SGM (8U) HRC CSM (8D) *First Sergeant (MEPS, BDE, SFAB, SOF, SMU, ABN, (MTOE BN, BDE, SFAB, BN, BDE, DIV, CORPS, **Key Leadership** SSI CSM (8C) ASCC, HROC, HROB, CLT, DIV, CORPS, ASCC, HROC, SGM, BN/BDE CSM REC DMPM SGM (8T) SOF, SMU, ABN, DIV, HR CO, NATO, Garrison) **Position** HROB, CLT, TPOC) CORPS, ASCC, HROC, **HR CO PLT SGT** BN, MEPS/NATO, ACOM G1 SGM (8T) TPOC), POSTAL MQ rating HROB, TPOC), POSTAL POSTAL SUP/PLT SGT HHBN, USAG (6C/7C) TADD SGM (8S) CLERK/SPC TAGD SGM (8S) SUPERVISOR, **HR SQUAD LEADER** *42A Pure Preferred Military/Civilian SLC MLC SMC NLC Education Associate's Degree **Bachelor's Degree** Master's Degree Army correspondence courses Self-development (encouraged, not required): Professional certifications - aPHR, PHR, SPHR, PMP, etc., Data Analytics/credentialing, and coaching G1 SGM (DIV, CORPS, MSC, DRU, SR HR SGT (TDA ASSIGNMENTS AT SR HR SGT (TDA ASSIGNMENTS AT **HR SGT (TDA ASSIGNMENTS** HR SPC (TDA: CO, BN ASCC), CMF BRANCH SGM AT ECHELON) ECHELON) **ECHELON) BDE, DIV, EXEC ADMIN** MEPS NCO **CAREER MANAGEMENT NCO** MEPS OPS/PROCESSING SGT NATO BDE/BN CSM Career ASST) HROC SGM/TPOC SGM **EXEX ADMIN ASST OPERATIONS NCO** HR OPERATIONS NCO Development **DRILL SERGEANT EXEC ADMIN ASST, DRILL SERGEANT,** MANPOWER/FORCE MGMT PROPONENT SGM, AIT-D SGM **RECRUITER, IPPS-A FIELD** IPPS-A SGM, FSD SGM, DA SEC RECRUITER TALENT MANANGEMENT NCO **IPPS-A FIELD INTEGRATION** INTEGRATION SGM CD/KL COMPLETE: 18-24 MONTHS AT EACH GRADE W/ SUBSEQUENT TOURS PREFERRED NCOA CMDT **EOA, IG NCO, SARC/SHARP, TRAINING WITH BDE CSM (GARRISON, WTU)** INDUSTRY, Defense Attaché, Defense Courier, **Broadening DRILL SERGEANT, RECRUITER, INSTRUCTOR UNIT OPERATIONS/SCHOOLS** BN CSM (HHBN, STB, WTU) **IPPS-A FIELD INTEGRATION** (AIT), NCOA SMALL GROUP LEADER (ALC/SLC), **Opportunities ADDITIONAL DUTIES M&RA SGM** WRITER/DEVELOPER DOD/Joint/NATO STAFF, IG SGM BN/BDE S3 NCO, Defense Attaché, Defense **OBSERVER** NCOA DEP CMDT **EO PROPONENT SGM** Courier, MEPS, IPPS-A FIELD INTEGRATION COACH/TRAINER NCOA 1SG **EO SGM ASSISTANT IG/EO USASMA INSTR/FELLOWSHIP** (OC/T) Postal Operations/Supervisor, Data Managers Course, Airborne, Air Assault, Battle Staff, Ranger School, Expert Soldier Badge, Manager/Force Development, IPPS-A Functional Courses, Co CDR/1SG Course **Military Training IPPS-A Functional Courses Battle Staff Data Managers Course Master Resilience** Ranger School **Postal Supervisor** Equal Opportunity/Inspector General Course, Airborne/ Air Assault **Master Fitness Trainer** SGM Force Management Course, Manpower/Force Development, Master Fitness Trainer, Master Resilience **Postal Operations** Common Faculty Instr/Dev **Trainer, Postal Supervisor Course, SHARP Acquisition Management Course, Senior Logistics Orientation DoD Courier Course** Course; Adjutant General PCC, BN/BDE PCC, How the Army Runs **Foundation Course, Sexual Assault Response** (HTAR), Keystone Course Coordinator/Victim Advocate Course, CO CDR/1SG Course





The Human Resources Specialist plans, develops, interprets, implements, supervises, and performs HR functions in support of every echelon of command across the Army and Department of Defense (DoD) through utilization of the HR core competencies: Man the Force and Provide HR Services.

LEADERSHIP POSITIONS

Most qualified looks like:

SSG: 18-24 months of successful duty as a Battalion (or Organizational Position equivalent) S1 SR HR SGT and 12 months of successful duty in a broadening assignment with MQ rating or an exclusive rating for immature senior rater profile

SFC: 18-24 months of successful duty as a Battalion/Brigade S1 SR HR SGT at current rank and 12 months of successful duty in a broadening assignment with MQ rating or an exclusive rating for immature senior rater profile

MSG/1SG: 18-24 months of successful duty as a Brigade S1 SR HR SGT at current rank and 12 months of successful duty as a 1SG, or in broadening assignment with a MQ rating or an exclusive rating for immature senior rater profile

CSM/SGM: 18-24 months as a Division G1 SGM; Army Service Component Command G-1 SGM; Corps Level G1 SGM, Battalion/Brigade CSM with MQ rating or an exclusive rating for immature senior rater profile

Highly qualified looks like:

SSG: 12 months of successful duty as a Battalion S1 SR HR SGT with HQ rating

SFC: 12 months of successful duty as a Battalion/Brigade S1 SR HR SGT at current rank with HQ rating

MSG/1SG: 12 months of successful duty as a Brigade S1 SR HR SGT at current rank with HQ rating

CSM/SGM: 12 months as a Division G1 SGM; Army Service Component Command G-1 SGM; Corps Level G1 SGM;

Battalion/Brigade CSM with HQ rating





PHYSICAL FITNESS

Most Qualified looks like:

SSG: ACFT score of 540 or above with 90 points in each event

SFC: ACFT score of 540 or above with 90 points in each event

MSG/1SG: ACFT score of 540 or above with 90 points in each event CSM/SGM: ACFT score of 540 or above with 90 points in each event

Highly Qualified looks like:

SSG: ACFT score of 480 or above with 80 points in each event

SFC: ACFT score of 480 or above with 80 points in each event

MSG/1SG: ACFT score of 480 or above with 80 points in each event CSM/SGM: ACFT score of 480 or above with 80 points in each event

MILITARY/CIVILIAN EDUCATION

Most Qualified looks like:

SSG: ALC-Distinguished Honor Graduate; Distinguished Leadership Award; Commandants List/Associate's Degree

SFC: SLC-Distinguished Honor Graduate; Distinguished Leadership Award; Commandants List/Bachelor's Degree

MSG/1SG: MLC-Distinguished Honor Graduate; Distinguished Leadership Award; Commandants List/Pursuing Master's Degree

CSM/SGM: USASMA-Distinguished Honor Graduate; Distinguished Leadership Award; Commandants List/Master's Degree

Highly Qualified looks like:

SSG: ALC: Superior Academic Achievement/Pursuing Associate's Degree

SFC: SLC- Superior Academic Achievement/Associate's Degree

MSG/1SG: MLC- Superior Academic Achievement/Bachelor's Degree

CSM/SGM: USASMA-Superior Academic Achievement/Pursuing Master's Degree





ASSIGNMENTS (Key Experience Positions and Broadening)

PROPONENT SPECIFIC CHALLENGING /HIGH RISK

SSG: Battalion S1 SR HR SGT or HR SGT within the Battalion/Brigade/Special Forces Group/Division/NATO; Joint, G-1; Writer/Developer; HR CO HR SGT; Postal PLT SGT/Supervisor, Operations NCO; Active Component/Reserve Component Advisor; Reserve Officers' Training Corps Instructor; IPPS-A Field Integration; Drill Sergeant; Recruiter; Instructor (AIT); NCOA SGL (ALC); DOD/JOINT/MEPS/NATO Staff; Battalion/Brigade S3 NCO; Defense Attaché; Defense Courier; Career Management (Proponent) NCO; Special Mission Unit; White House Communications Agency; Security Forces Assistance Brigade; HRC Talent Management NCO; IPPS-A Field Integration

SFC: Battalion/Brigade/Special Forces Group S1 SR HR SGT; G1/J1 SR HR SGT; Postal Supervisor; Postal PLT SGT; HR Operations NCO; MEPS Processing NCO; Writer/Developer: Directorate of Training & Doctrine NCOIC; IPPS-A Field Integration; Drill Sergeant; Recruiter; SR Instructor (AIT/ALC); NCOA SGL (SLC); Career Management (Proponent) NCO; Equal Opportunity Advisor; Assistant Inspector General; Sexual Assault Response Coordinator/Sexual Harassment/Assault Response and Prevention Coordinator; Combat Training Center Observer/Controller; Training with Industry; Defense Attaché; Defense Courier; Special Mission Unit; White House Communications Agency; Security Forces Assistance Brigade; HRC Talent Management NCO

MSG/1SG: Brigade/Special Forces Group S1 SR HR SGT, SR HR SGT Security Forces Assistance Brigade/Special Mission Unit/Airborne; Division/Corps/Army Service Component Command G1 Strength Manager; HR Company First Sergeant; NATO First Sergeant; Postal Supervisor; Noncommissioned Officer Academy Deputy Commandant; Noncommissioned Officer Academy First Sergeant; Equal Opportunity Advisor; Assistant Inspector General; Sexual Assault Response Coordinator/Sexual Harassment/Assault Response and Prevention; Coordinator; Training with Industry; Defense Attaché; Defense Courier; DOD/Joint Staff NCO; IPPS-A Field Integration

SGM/CSM: G1 Sergeant Major (ACOM-8T); G1 Sergeant Major (DIV/CORPS/MSC/DRU/ASCC); NATO; Battalion/Brigade Command Sergeant Major; Tactical Operations Personnel Center (TPOC) Sergeant Major; Noncommissioned Officer Academy Commandant; Brigade Command Sergeant Major (Garrison/MEPS/WTU); Battalion Command Sergeant Major (HHBN/STB/REC/WTU); Manpower and Reserve Affairs Sergeant Major; Inspector General Sergeant Major; Proponent Sergeant Major; Equal Opportunity Sergeant Major; United States Army Sergeants Major Academy Instructor/Fellowship; HRC Career Management NCO





TRAINING

Most qualified looks like:

SSG: Drill Sergeant School; Recruiter; Ranger School; Postal Operations/Supervisor; Joint Military Attaché; Airborne; Air Assault; Equal Opportunity Leader; Common Faculty Development-Instructor Course; Common Faculty Development-Developer Course

SFC: Inspector General Course; Drill Sergeant School; Recruiter; Ranger School; Postal Supervisor Course; Airborne, Air Assault; Common

Faculty Development-Instructor Course; Common Faculty Development-Developer Course; Battle Staff

MSC/1SC. Dogtal Synamican Course, Pangar Sahaal, Common Faculty Developed Course, Battle Staff

MSG/1SG: Postal Supervisor Course; Ranger School; Common Faculty Development-Instructor Course; Airborne; Air Assault; Battle Staff CSM/SGM: Sergeant Major Force Management Course; Battalion/Brigade Pre-Command Course; Adjutant General Pre-Command Course

Highly qualified looks like:

SSG: Master Resilience Training; SARC/VA Career Course; Master Resilience Training; Master Fitness Trainer; SHARP Foundation Course SFC: Postal Supervisor Course; Manpower/Force Development Course; Joint Military Attaché; Equal Opportunity Advisor; Master

Resilience Training; SARC/VA Career Course; Master Fitness Trainer; SHARP Foundation Course

Resilience Training, SARC/VA Career Course, Waster Printess Trainer, STIART Touridation Course

MSG/1SG: Inspector General; Equal Opportunity Advisor; SARC/VA Career Course; Master Fitness Trainer

CSM/SGM: Battalion/Brigade Pre-Command Course

OTHER INDICATORS

Most qualified looks like:

SSG: Senior Army Instructor Badge; Army Master Recruiter Badge; Audie Murphy/SGT Morales; AG NCO of the Year/NCO of the Year (BDE level or higher); MOVSM; Associate in Professional Human Resources Certification (aPHR)

SFC: Senior Army Instructor Badge; Army Master Recruiter Badge; Audie Murphy/SGT Morales; AG NCO of the Year / NCO of the Year

(BDE level or higher); MOVSM; Professional in Human Resources (PHR) Certification; Project Management Professional (PMP)

Certification

MSG/1SG: Master Instructor Badge; Audie Murphy/SGT Morales; MOVSM; Senior in Professional in Human Resources (SPHR)

Certification

CSM/SGM: Master Instructor Badge

Highly qualified looks like:

SSG: Army Basic Recruiter Badge, Basic Army Instructor Badge

SFC: Army Basic Recruiter Badge, Basic Army Instructor Badge

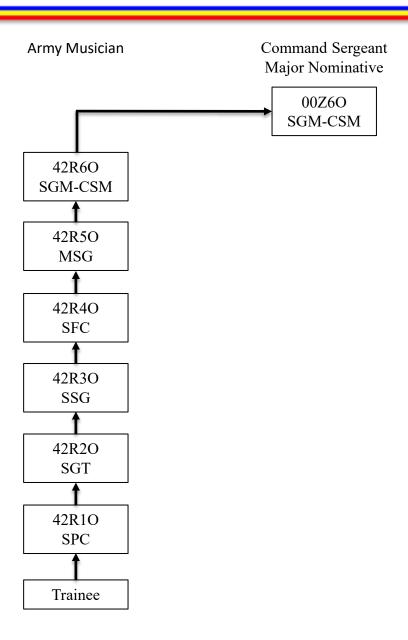
MSG/1SG: Army Basic Recruiter Badge; Basic Army Instructor Badge

SGM/CSM: Basic Army Instructor Badge



MOS 42R Progression Chart





42R Talent Development Model

| ears of Service | 2 | 4 | | | | | | | | | | | | |
|---|----------------------|--|------------------------------------|---|--|--|--|--|--|--|---|--------------------------|-------------|-----------------------|
| | W | | | | | | | | | | | | | |
| Key Leadership Position MQ rating and highly numerated ranking | Musician Musician | | Support NCO P | | Plat | | | First Sergeant Bar Operations Sergeant | | Band SGM USASOM CSM Nominative SGM, | | CSM | | |
| | DLC 1 | | DLC 2 | | DLC 3 | | DLC 4 | | DLC 5 | | DLC 6 | | | |
| Military/Civilian Education | BLC | | ALC | | SLC | | MLC | | SMC | | NI | LC | | |
| Luddalloll | Associat | :e's | Bacl | nelor's De | gree | | Master's Degree | • | | | Pos | st-graduate | study | |
| Key Development | | | | Suppor | t NCO | | atoon Sergeant | Opera | ations Sergeant | | | | | |
| | | 1 | | | | Sen | nior Support NCO | | | | | | | |
| Broadening Opportunities | Broadening: SHAPE | Broader | M TNG NCO ning: Drill SGT; | NCOA S Instruc TNG DI Operat Supply Broade Musicia BCT Dr DA Rec | tional: USASC GGL, Drill SGT tor; Band Rec EV, TNG SPT I ions Sergean NCOIC/Clerk ening: an (SHAPE/A ill SGT; BLC Ir cruiter; Defen é; Enlisted Ai | OM r, cruiter; NCO, at, s; MO), nstr; nse | Institutional: USASOM NCOA SGL, Sr Drill SGT, Sr Inst/Instr Sr Band Recruiter; 42R TM No 42R CM NCO; USASOM Dir of Ops, AIT Course Manager, Sr TNG DEV/TNG DEV, Sr TNG D NCO; Musician/Deputy Dir Broadening: (SHAPE); Musici (AMO)BN/BDE EOA, IG NCO, SARC; BCT Drill SGT; Defense Attaché; Enlisted Aide; TWI. | ;; | Institutional: USA 15G, NCOA Deput CMDT; Sr Band Recruiter; QAE/F: Director, TND DEI NCOIC, Sr TNG SP (Chief), Sr TNG SP Broadening: Direct (SHAPE) BN/BDE IG NCO, or SARC; Instructor; Enlisted | Baby Baby Baby Baby Baby Baby Baby Baby | stitutional: Lands NCOA roadening: Ci GM billets; SC ellowship, Co | SL/KB/NOM GM-A Fellow | billets; MO | S-immaterial House |
| Broadening | | AMO; USASON Broader SHAPE; | M TNG NCO ning: Drill SGT; | NCOA SINSTRUCTURE INSTRUCTURE | SGL, Drill SGT tor; Band Rec EV, TNG SPT I ions Sergean NCOIC/Clerk ening: an (SHAPE/A ill SGT; BLC Ir cruiter; Defen | OM r, cruiter; NCO, at, s; MO), nstr; nse | Institutional: USASOM NCOA SGL, Sr Drill SGT, Sr Inst/Instr Sr Band Recruiter; 42R TM NI 42R CM NCO; USASOM Dir of Ops, AIT Course Manager, Sr TNG DEV/TNG DEV, Sr TNG D NCO; Musician/Deputy Dir Broadening: (SHAPE); Musici (AMO)BN/BDE EOA, IG NCO, SARC; BCT Drill SGT; Defense | CO; (C); (C); (C); (C); (C); (C); (C); (C) | 1SG, NCOA Deput CMDT; Sr Band Recruiter; QAE/F: Director, TND DE NCOIC, Sr TNG SP (Chief), Sr TNG SF Broadening: Direc (SHAPE) BN/BDE IG NCO, or SARC; Instructor; Enliste Aide. | Baby Baby Baby Baby Baby Baby Baby Baby | ands NCOA coadening: Co GM billets; SO | SL/KB/NOM GM-A Fellow | billets; MO | S-immaterial House |
| Broadening | | AMO; USASON Broader SHAPE; DA Recr | of TNG NCO ning: Drill SGT; uiter | NCOASINSTRUCTOR INSTRUCTOR INSTR | SGL, Drill SGT tor; Band Rec EV, TNG SPT I ions Sergean NCOIC/Clerk ening: an (SHAPE/A ill SGT; BLC Ir ruiter; Defen é; Enlisted Ai | OM T, cruiter; NCO, nt, (; MO), nstr; nse ide; | Institutional: USASOM NCOA SGL, Sr Drill SGT, Sr Inst/Instr Sr Band Recruiter; 42R TM No 42R CM NCO; USASOM Dir of Ops, AIT Course Manager, Sr TNG DEV/TNG DEV, Sr TNG D NCO; Musician/Deputy Dir Broadening: (SHAPE); Musici (AMO)BN/BDE EOA, IG NCO, SARC; BCT Drill SGT; Defense Attaché; Enlisted Aide; TWI. | CO; (C); (C); (C); (C); (C); (C); (C); (C) | 1SG, NCOA Deput CMDT; Sr Band Recruiter; QAE/F: Director, TND DE NCOIC, Sr TNG SP (Chief), Sr TNG SF Broadening: Direc (SHAPE) BN/BDE IG NCO, or SARC; Instructor; Enliste Aide. | Baby Baby Baby Baby Baby Baby Baby Baby | ands NCOA coadening: Co GM billets; SO | SL/KB/NOM GM-A Fellow | billets; MO | S-immaterial House |
| Broadening Opportunities | | AMO; USASON Broader SHAPE; DA Recr | of TNG NCO ning: Drill SGT; uiter | NCOASINSTRUCTOR INSTRUCTOR INSTR | SGL, Drill SGT tor; Band Rec EV, TNG SPT I ions Sergean NCOIC/Clerk ening: an (SHAPE/A ill SGT; BLC Ir rruiter; Defen é; Enlisted Ai | OM T, cruiter; NCO, nt, (; MO), nstr; nse ide; | Institutional: USASOM NCOA SGL, Sr Drill SGT, Sr Inst/Instr Sr Band Recruiter; 42R TM No 42R CM NCO; USASOM Dir of Ops, AIT Course Manager, Sr TNG DEV/TNG DEV, Sr TNG D NCO; Musician/Deputy Dir Broadening: (SHAPE); Musici (AMO)BN/BDE EOA, IG NCO, SARC; BCT Drill SGT; Defense Attaché; Enlisted Aide; TWI. | CO; | 1SG, NCOA Deput CMDT; Sr Band Recruiter; QAE/F3 Director, TND DEI NCOIC, Sr TNG SP (Chief), Sr TNG SP Broadening: Direct (SHAPE) BN/BDE IG NCO, or SARC; Instructor; Enliste Aide. 2B) | Babana Ba | ands NCOA coadening: Co GM billets; SO | SL/KB/NOM GM-A Fellow | billets; MO | S-immaterial House |





The Army Bandsman (42R) demonstrates a unique musical skill set as a member of a Musical Performance Team (MPT), provides direct mentorship and leadership to subordinates, and provides critical function area support at all skill levels to accomplish the highest standards of mission success.

LEADERSHIP POSITIONS

Most qualified looks like:

SSG: 18-24 months as Squad Leader, 18-24 months as Support NCO, and one Institutional or

Broadening assignment*

SFC: 18-24 months as Operations Sergeant or Platoon Sergeant, 18-24 months as Senior Support NCO, and

one Institutional or Broadening assignment*

MSG: 48 months as 1SG and one Institutional or Broadening assignment*

SGM: 24 months as Band Sergeant Major and a SGM broadening assignment (EO, IG, Ops, CSL/Key Billet)

Highly qualified looks like:

SSG: 18-24 months as Squad Leader and 18-24 months as Support NCO

SFC: 18-24 months as Operations Sergeant or Platoon Sergeant and 18-24 months as Senior Support NCO

MSG: 48 months as Operations Sergeant SGM: 24 months as Band Sergeant Major

*broadening assignment could be at any time during the NCO's career





PHYSICAL FITNESS

Most qualified looks like:

SSG-SGM: Overall score of 540 on the ACFT with a minimum of 80 points in each event as highlighted on NCOER.

Highly qualified looks like:

SSG-SGM: Overall score of 480 on the ACFT.

MILITARY/CIVILIAN EDUCATION

Most qualified looks like:

SSG: ALC - Distinguished Honor Graduate; Distinguished Leadership Award; Commandants List. Bachelor's degree.

SFC: SLC - Distinguished Honor Graduate; Distinguished Leadership Award; Commandants List. Graduate degree or credential/certification program in progress

1SG/MSG: MLC - Distinguished Honor Graduate; Distinguished Leadership Award; Commandants List. Graduate degree or credential/certification program complete

CSM/SGM: USASMA - Distinguished Honor Graduate; Commandants List. Post graduate study or credential/certification program complete.

Highly qualified looks like:

SSG: ALC - Superior Academic Achievement. Bachelor's degree.

SFC: SLC - Superior Academic Achievement. Graduate degree or credential/certification program in progress.

MSG: MLC - Superior Academic Achievement. Graduate degree or credential/certification program in progress.

CSM/SGM: USASMA - Superior Academic Achievement. Post graduate study or credential/certification program in progress.





ASSIGNMENTS (Key Developmental, Institutional/Broadening) PROPONENT SPECIFIC CHALLENGING / HIGH RISK

SSG: Squad Leader; Support NCO; USASOM NCOA SGL, Drill Sergeant, Instructor; Band Recruiter (USAREC); Training Developer, Training Support NCO, Operations Sergeant, Supply NCOIC, Supply Clerk; Musician (SHAPE International Band); Musician (Army Musical Outreach Team); BCT Drill Sergeant; BLC Instructor; DA Select Recruiter; Defense Attaché; Enlisted Aide; Training With Industry.

SFC: Operations Sergeant (ASI 2S); Platoon Sergeant; Senior Support NCO; USASOM NCOA SGL, Sr Drill Sergeant, Sr Instructor/Instructor; Sr Band Recruiter (USAREC); 42R Talent Management NCO; 42R Career Management NCO; USASOM Director of Ops, AIT Course Manager, Sr Training Developer/Training Developer, Sr Training Support NCO; Musician or Deputy Director (SHAPE International Band); Musician (Army Musical Outreach Team); BN/BDE EOA, IG NCO, or SARC; BCT Drill Sergeant; Defense Attaché; Enlisted Aide; Training With Industry.

MSG: Band 1SG; Band Operations Sergeant (ASI 2S); Army Bands NCOA Deputy Commandant, USASOM 1SG, Sr Band Recruiter (USAREC); USASOM QAE/FSD Director, Training Department NCOIC, Sr Training Support (Chief), Sr Training Support; Director (SHAPE International Band); BN/BDE EOA, IG NCO, or SARC; MLC Instructor; Enlisted Aide.

SGM/CSM: Band SGM; USASOM CSM/Commandant, Army Bands NCOA; CSL/KB/NOM billets; MOSimmaterial SGM billets; SMA Fellowship, SGM-A Fellowship, White House Fellowship, Congressional Fellowship.

Army wide Special Duty Assignments are specific, defined and provided in the Annex to the Board MOI





TRAINING

Most qualified looks like:

SSG: SHARP (ASI 1B), EO, CFD-IC (SQI 8), CFD-DC (SQI-2), MFT (ASI P5), P3T (ASI A6), MRT (ASI 8R).

SFC: CCFSPC, Battle Staff (ASI 2S), TEDMMC, KM (ASI 1E), Force Management Orientation Course, Manpower

Force Management Course.

MSG: CCFSPCC and Battle Staff (ASI 2S), Manager Development Course, CDR's Safety Course.

SGM: BN/BDE PCC, HTAR, Force Management Orientation Course, Manpower Force Management Course.

Highly qualified looks like:

SSG: MFT (ASI P5), P3T (ASI A6), MRT (ASI 8R).

SFC: SHARP (ASI 1B), EO, CFD-IC (SQI 8), CFD-DC (SQI-2).

MSG: Battle Staff (ASI 2S), Manager Development Course, CDR's Safety Course.

SGM: BN/BDE PCC.

OTHER INDICATORS

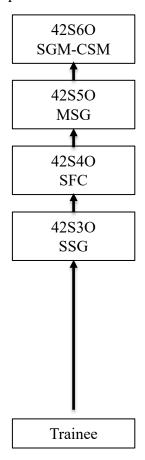
SSG-SGM: Consistently chosen to serve above grade. Continues to seek civilian and military education. Impact awards for outstanding achievements and contributions to the field, Expert Soldier Badge, Army Bands Soldier/NCO of the Year, participation in Soldier/NCO Competition Boards, participation in SAMC/Morales Club, Airborne or Air Assault Qualification, and community service activities are additional indicators of NCOs who embrace the Total Soldier Concept and have outstanding potential for service at higher grades.



MOS 42S Progression Chart



Special Band Musician

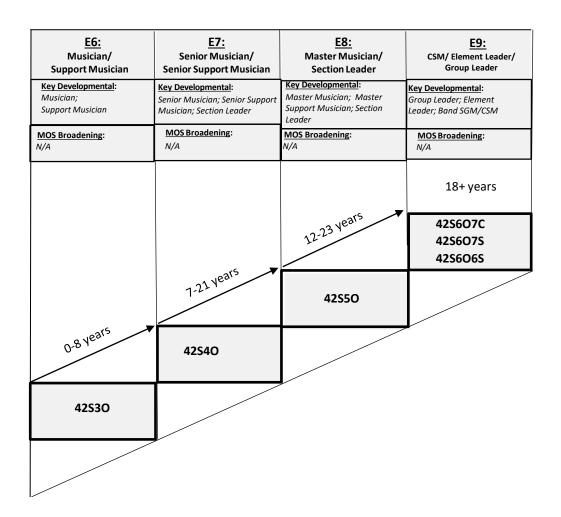




MOS 42S - The U.S. Army Band Progression Chart



 Years are a general reference and do not reflect specific timeline expectations for individual NCOs



42S Talent Development Model – The U.S. Army Band

6 2 8 10 12 14 16 18 20 22 28 30 24 26 Years of Service **Group Leader** Musician **Senior Musician Master Musician Command Sergeant Key Leadership Element Leader** Support Musician **Senior Support Musician Section Leader** Major Position MQ rating and highly NOTE: NCOERs that clearly articulate servant leadership, lifelong learning, innovation, superior technical achievement and the ability to build high performing cohesive teams are considered as numerated ranking highly favorable. Serving successfully in positions of responsibility above grade are also positive discriminators. 42S is exempt from PME. Military/Civilian NOTE: Civilian education achieved prior to BASD is not a positive discriminator for promotion. Instead, Soldiers who have pursued lifelong learning to include civilian education acquired post Education BASD and have applied that knowledge to add value to the unit and the Army should be considered highly for promotion. **Element Producer; Billing TUSAB Special Bugler or** Librarian Adjunct; Unit Drum Major; Operations SGM; Official; State Funeral Site LNO; **Drummer; Element Producer History Team; GPC Human Resources SGM; State** NCOIC; Assistant Drum Major; **Holder; Auditions Team; Assistant Section Leader; Funeral Musical Support Element Supply** Adjunct/Associate Drum Major; MEDPROS NCOIC; **NCOIC; Enlisted Musical Lead Auditions Coordinator; Trombone/Euphonium Workshop** Representative; Soldier **Director; Orchestra NCOIC; Enlisted Conductor;** Chairperson (NCOIC); Stroll care initiative teams **Senior Producer** Key Concertmaster; Human Leader; Blues/Downrange Music (MRT, VA, EO, DEI, BOSS, **Unit -Specific Director; Building Coordinator;** SFRG); Force Protection **Resources Adjunct Positions** NCO; Retention NCO **Education Program Coordinator**; **Unit Historian NCOIC; Training Broadening** J3/5 Support; MDW COD Support **Opportunities** SHARP, MRT, P3T, MFT, EOL, BPL, UPL, CLS, Retention, Master **BDE Pre-Command Course (CSM only) Driver. Combatives Military Training** How the Army Runs (ASI 6R); SECARMY Leadership Seminar; Army Comptrollers Accreditation and Fiscal Law Course; FMOC





Special Band Musician (42S) demonstrates superior musical expertise equivalent to professional performers in the civilian community at all skill levels to accomplish the highest standards of mission success.

LEADERSHIP POSITIONS

Most qualified looks like:

SSG: a consistent pattern of quantifiable Far Exceeds, "MQ," and high enumeration ratings with Senior Rater comments of *strong* potential to serve at next grade while serving in a *variety* of Skill level 3 or Skill level 4 Unit Specific Positions as a SSG.

SFC: a consistent pattern of quantifiable Far Exceeds, "MQ," and high enumeration ratings with Senior Rater comments of *strong* potential to serve at next grade while serving in a *variety* of Skill level 4 or Skill level 5 Unit Specific Positions as a SFC.

MSG: a consistent pattern of quantifiable Far Exceeds, "MQ," and high enumeration ratings with Senior Rater comments of *strong* potential to serve at next grade while serving in a *variety* of Skill level 5 or Skill level 6 Unit Specific Positions as a MSG.

CSM/SGM: a consistent pattern of quantifiable Far Exceeds, "MQ," and high enumeration ratings with Senior Rater comments of *strong* potential to serve at next grade while serving in a of Skill level 6 Position as a SGM.

Highly qualified looks like:

SSG: a consistent pattern of quantifiable Exceeds, "HQ," and high enumeration ratings with Senior Rater comments of potential to serve at next grade while serving in Skill level 3 or Skill level 4 Unit Specific Positions as a SSG.

SFC: a consistent pattern of quantifiable Exceeds, "HQ," and high enumeration ratings with Senior Rater comments of potential to serve at next grade while serving in Skill level 4 or Skill level 5 Unit Specific Positions as a SFC.

MSG: a consistent pattern of quantifiable Exceeds, "HQ," and high enumeration ratings with Senior Rater comments of potential to serve at next grade while serving in Skill level 5 or Skill level 6 Unit Specific Positions as a MSG.

CSM/SGM: a consistent pattern of quantifiable Exceeds, "HQ," and high enumeration ratings with Senior Rater comments of potential to serve at next grade while serving in a of Skill level 6 Position as a SGM.





PHYSICAL FITNESS

Most qualified looks like:

SSG-CSM/SGM: 540 and above on the ACFT (at least 80 points per event) or at least 80 points per non-profiled events; documented excellence *leading teams* in one or more Holistic Health and Fitness (H2F) domains including: ACFT NCOIC, Master Resilience Trainer, Army Pregnancy Postpartum Physical Trainer, etc.

Highly qualified looks like:

SSG-CSM/SGM: 480-539 on the ACFT (at least 80 points per event) or at least 80 points per non-profiled events; documented individual excellence in one or more H2F domains.

MILITARY/CIVILIAN EDUCATION

Most qualified looks like:

SSG-CSM/SGM: Demonstrated continuous lifelong learning through pursuit of professional and personal development, graduate level studies, courses, professional certifications, professional coaching and instruction that enhances the Soldier's MOS and adds significant value to the unit and the mission as a force multiplier.

Highly qualified looks like:

SSG-CSM/SGM: Demonstrated lifelong learning through pursuit of professional and personal development, graduate level studies, courses, professional certifications, professional coaching and instruction that enhances the Soldier's MOS and adds value to the unit and the mission.

* MOS 42S is exempt from PME per AR 600-8-19. The majority of 42S enter the Army with advanced degrees. As a result, civilian education attained prior to BASD is NOT a discriminator for promotion. Instead, in the spirit of the Soldier for Life mentality, Soldiers who have pursued lifelong learning should be considered highly for promotion.





TRAINING

Most qualified looks like:

SSG-CSM/SGM: One or more: SHARP, MRT, P3T, EOL, BPL, UPL, CLS, SP2, Retention, Master Driver, Combatives

Highly qualified looks like:

SSG-CSM/SGM: One: SHARP, MRT, P3T, EOL, BPL, UPL, CLS, SP2, Retention, Master Driver, Combatives

OTHER INDICATORS

Most qualified looks like:

Demonstrated superior technical expertise in the primary specific mission of the Soldier; added *significant* value and innovation to the unit and the mission. Led multiple/large teams to achieve high profile mission success.

Highly qualified looks like:

Demonstrated excellence in the primary specific mission of the Soldier; added value and innovation to the unit and the mission. Led small team(s) to achieve mission success.

SSG-SFC: Audie Murphy, Army Band NCO of the Year, COL Finley Hamilton Award (SSG only), Expert Soldier Badge, MOVSM for volunteer service, German Armed Forces Proficiency Badge, German Schützenschnur Badge, TUSAB LPD Course Selection

MSG-SGM: Balance of Unit Specific Positions throughout career, MOVSM for volunteer service, Commander's/1SG Course Selection, SECARMY LDS, Mentor for TUSAB LPD Courses





ASSIGNMENTS (Key Development Positions, Unit Specific Positions, and Broadening) PROPONENT SPECIFIC CHALLENGING / HIGH RISK

SSG: Musician; Support Musician; (Skill Level 3 positions); Entry Level operational positions of the unit that perform day-to-day operations and develop leadership attributes and competencies; Librarian Adjunct; Unit History Team; GPC Holder; Auditions Team; Element Supply Representative; Soldier care initiative teams (MRT, VA, EO, DEI, BOSS, SFRG); Force Protection NCO; Retention NCO

SFC: Senior Musician; Senior Support Musician; (Skill Level 4 positions); Tactical leadership positions within the unit that execute/support the day-to-day operations and develop leadership attributes and competencies for the Soldier and their teams; Element Producer (small teams); Billing Official; State Funeral Site LNO; Adjunct/Associate Drum Major; Enlisted Conductor; Concertmaster

MSG: Section Leader; Master Musician: (Skill Level 5 positions); Operational positions that involve leading teams of Soldiers, executing/supporting high-level missions and leader development; TUSAB Special Bugler or Drummer; Element Producer NCOIC; Asst. Drum Major; MEDPROS NCOIC; Trombone/Euphonium Workshop NCOIC; Stroll Leader; Blues/Downrange Music Director; Building Coordinator; Education Program Coordinator; Unit Historian NCOIC; Auditions Coordinator NCOIC; LPD NCOIC

CSM/SGM: Drum Major; Group Leader; Element Leader; Command Sergeant Major; (Skill Level 6 positions); Strategic positions that involve providing vision, direction and leader development for specific elements and/or the unit at large; Operations SGM; Human Resources SGM; Senior Producer; Orchestra NCOIC; State Funeral Musical Support NCOIC; Enlisted Musical Director; Training NCOIC

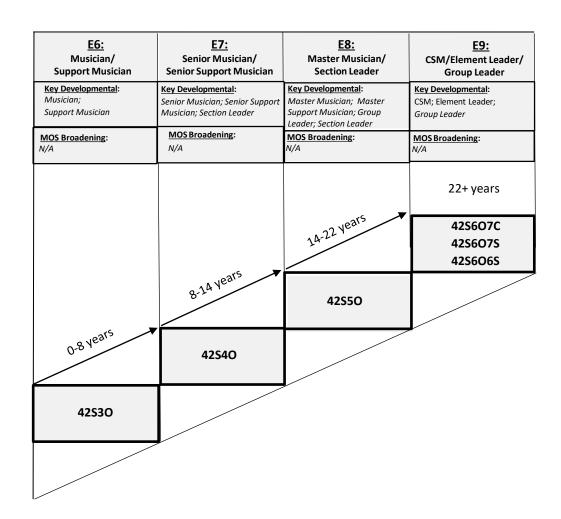
Army wide Special Duty Assignments are specific, defined and provided in the Annex to the Board MOI



MOS 42S - The U.S. Army Field Band Progression Chart



 Years are a general reference and do not reflect specific timeline expectations for individual NCOs



42S Talent Development Model – U.S. Army Field Band Vears of Service 2 4 6 8 10 12 14 16

| ears of Service | 2 4 6 | . 8 | 10 | 12 | 14 | 16 | 18 | 20 | 22 | 24 | 26 | 28 | 30 |
|-----------------------------------|---|--|--|--|--|---|--|--|--------------------------------|--------------|---------------|---------------|----------|
| | | | | | | | | | | | | | |
| Key Leadership Position | Musician Support Musician | Senior Music Senior Suppo Section Lead | ort Musician | | | Master Mu Master Su Group Lea Section Lea | pport Musici der | an | Element Leader Group Leader | Command | l Sergeant M | lajor | |
| Military/Civilian | * MOS 42S is exempt from PME p enlistment are not considered dis | | | embers earne | d degrees p | rior to enlisting | in the Army | including | g bachelor's throu | igh doctorat | e levels. Deg | rees earned | prior to |
| Education | Continuous pursuit of civilian education | | | | | | | | | | | | |
| Key Unit Specific Positions | Musician, Support Musician, Operations Tour Coordinator, Supply NCO; Property Book NCO; Videographer, Audio Engineer, Production Team member, Music Arranger, Small Group member, Librarian, Assistant Librarian, Media liaison, DTS Team member, Physical Training Staff, Event Equipment Set-up; Event Equipment Tear-down; Soloist; Assistant Drum Major, Retention Team, Social Media Team, Educational Outreach Team member, and Training Staff; Emergent collateral duties. | Senior Musici Musician, Op Coordinator, Supply NCO; Librarian, Aud Group Leader Production To Group memb Soloist; DTS T Equipment So Tear-down; P Drum Major, Retention Tea NCO, Educati member, and collateral dut | erations Tour Producer, Vid Property Boo dio Engineer, r, Music Arrar eam member er, Media liai Team membe et-up; Event E Physical Traini Assistant Dru am, Social Mo onal Outreac I Training Sta | r deographer, ok NCO; Small nger, r, Small ison, or, Event Equipment ing Staff, um Major, edia Team h Team | Mu Pro Pro Eng Arr Sol Equ doo Ma Tea Edu Tra | aster Musician, I usician, Operation oducer, Videogra operty Book NCO gineer, Small Granger, Producti all Group leade oist; DTS Team uipment Set-up; wn; Physical Tra ajor, Assistant D am, Social Medi ucational Outre- ining Staff; Eme | ons Tour Coc apher, Suppl O; Librarian, oup Leader, on Team me r, Media liais member, Ev Event Equip ining Staff, I rum Major, I a Team NCO ach Team me | ordinator, ly NCO; Audio Music ember, son, ent oment Te Drum Retentior , ember, a | Group Leade | lement Lead | | | |
| Broadening Opportunities | N/A | | | | | | | | | | | | |
| | MRT, SHARP, EOL, CFD-Instuctor Course, Air Assault, Airborne UPL, HAZMAT, Master Driver, IMO, Unit Safety Officer, GCSS-A Unit Supply, DA Retention Training Secretary of the Army Leadership Seminar; Manager | | | | | | | | | | | | |
| Military Training | | | | Company | / Commande | er/1SG Course | | | Development (| | , Comptrolle | rs Accreditat | _ |





Special Band Musicians (42S) demonstrate superior musical expertise equivalent or higher than professional performers in the music industry at all skill levels to accomplish the highest standards of mission success. Support Musicians demonstrate comparable degree of expertise in respective positions.

LEADERSHIP POSITIONS

Most qualified looks like:

SSG: Musician or Support Musician (multiple positions within TUSAFB); demonstrated outstanding performance in training element, group, or sections.

SFC: Senior Musician, or Senior Support Musician (multiple positions within TUSAFB), Section Leader; demonstrated excellence and potential to succeed in the next higher grade.

MSG: Section Leader, Master Musician, (multiple positions within TUSAFB), Group Leader, Section Leader; demonstrated excellence and potential to succeed in the next higher grade.

CSM/SGM: Element Leader or Group Leader (multiple positions within TUSAFB); demonstrated excellence and potential to succeed at a higher level of responsibility in leadership, supervisory, and management functions.

Highly qualified looks like:

SSG: Musician or Support Musician (multiple positions within TUSAFB); demonstrated excellence in training element, group, or sections.

SFC: Senior Musician, or Senior Support Musician (multiple positions within TUSAFB), Section Leader; demonstrated excellence and potential to succeed in the next higher grade.

MSG: Section Leader, Master Musician (multiple positions within TUSAFB), Group Leader, Section Leader; demonstrated excellence and potential to succeed in the next higher grade.

CSM/SGM: Element Leader or Group Leader (multiple positions within TUSAFB); demonstrated excellence and potential to succeed at a higher level of responsibility in leadership, supervisory, and management functions.





PHYSICAL FITNESS

Most qualified looks like:

SSG-SGM: Outstanding achievement on the ACFT; completion of highly rigorous Army or off-duty fitness; outstanding unit contributions as MRT, MFT, or related skill; other outstanding fitness achievements.

Highly qualified looks like:

SSG-SGM: High achievement on the ACFT; completion of rigorous Army or off-duty fitness; outstanding unit contributions as MRT, MFT, or related skill; other outstanding fitness achievements.

MILITARY/CIVILIAN EDUCATION

Most qualified looks like:

SSG-SGM: Successfully completed military and/or civilian education.

Highly qualified looks like:

SSG-SGM: Continuously sought military and/or civilian education.

* MOS 42S is exempt from PME per AR 600-8-19. The majority of 42S enter the Army with advanced degrees. As a result, civilian education attained prior to BASD is NOT a discriminator for promotion. Instead, in the spirit of the Soldier for Life mentality, Soldiers who have pursued lifelong learning should be considered highly for promotion.





TRAINING

Most qualified looks like:

SSG-SGM: Multiple: Safety, Retention, OPSEC, HAZMAT, MRT, SHARP, EOL

Highly qualified looks like:

SSG-SGM: One: Safety, Retention, OPSEC, HAZMAT, MRT, SHARP, EOL

OTHER INDICATIORS

Most qualified looks like:

SSG-SGM: Exceptional performance and outstanding potential to succeed at the next rank or level of responsibility; performance in collateral duties; impact to mission; Colonel Finley R. Hamilton Outstanding Military Musician Award (SSG only); competitive Army boards.





ASSIGNMENTS (Key Leadership Positions and Unit Specific Positions) PROPONENT SPECIFIC CHALLENGING / HIGH RISK

SSG: Musician; Support Musician; Operations Tour Coordinator, Supply NCO; Property Book NCO; Videographer, Audio Engineer, Production Team member, Music Arranger, Small Group member, Librarian, Assistant Librarian, Media liaison, DTS Team member, Physical Training Staff, Event Equipment Set-up; Event Equipment Tear-down; Soloist; Assistant Drum Major, Retention Team, Social Media Team, Educational Outreach Team member, and Training Staff.

SFC: Senior Musician; Senior Support Musician; Section Leader; Operations Tour Coordinator, Producer, Videographer, Supply NCO; Property Book NCO; Librarian, Audio Engineer, Small Group Leader, Music Arranger, Production Team member, Small Group member, Media liaison, Soloist; DTS Team member, Event Equipment Set-up; Event Equipment Tear-down; Physical Training Staff, Drum Major, Assistant Drum Major, Retention Team, Social Media Team NCO, Educational Outreach Team member, and Training Staff.

MSG: Group Leader; Section Leader; Master Musician; Master Support Musician; Operations Tour Director, Operations Tour Coordinator, Supply NCO; Property Book NCO; Senior Librarian, Senior Unit Producer, Event Equipment Set-up NCOIC; Event Equipment Tear-down NCOIC; Soloist; Videographer, Audio Engineer, Convoy Commander, Chief Music Arranger, Small Group Leader, Production Group Leader, DTS Team leader, Physical Training Staff NCO, Drum Major, Assistant Drum Major, Media Liaison NCO, Lodging Coordinator, Event Set-up Crew Team Leader, Event Tear-down Team Leader, Event Manager ("Road Manager"), Retention Team NCOIC, Educational Outreach Team NCOIC, and Training Staff NCOIC.

CSM/SGM: Command Sergeant Major; Element Leader; Group Leader.

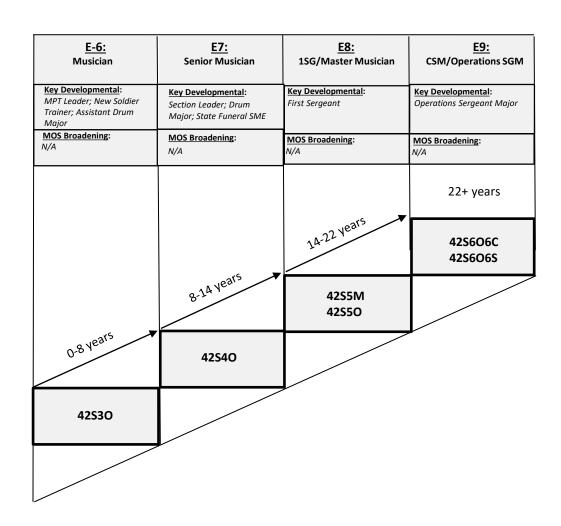
Army wide Special Duty Assignments are specific, defined and provided in the Annex to the Board MOI



MOS 42S - U.S. Army Old Guard Fife & Drum Corps Progression Chart



 Years are a general reference and do not reflect specific timeline expectations for individual NCOs



42S Talent Development Model – *The Old Guard Fife & Drum Corps*

| Key Leadership Position MQ rating and highly numerated ranking | Musician, MPT Leader, New Soldier Trainer, Assistant Drum Major | Senior Musician, Section Leader, Drum Major, State Funeral SME | Master Musician | First Sergeant | Operations SGM | Command Sergeant Major | | | | | | | |
|---|---|--|---|---|----------------|------------------------|--|--|--|--|--|--|--|
| Military/Civilian | MOS 42S is exempt from PME per AR 600-8-19 | | | | | | | | | | | | |
| Education | | | Continuous pursuit | of civilian education | | | | | | | | | |
| Key Unit Specific Positions | Support NCO positions include HR, Security and Cyber, Accessions and Retention, Current Ops, Future Ops, Education Outreach, Training, Logistics, GPC Holder, Assistant Corps Travel Coordinator, Wig Shop, Building Coordinator, Drum Shop, Instrument Repair, Production Team, PAO, Center for Martial Music. | MPT Leader; Section NCOIC positions include HR, Security and Cyber, Accessions and Retention, Current Ops, Future Ops, Training, Logistics, Corps Travel Coordinator, Production Team, PAO, Center for | Group Leade Funeral SME; Element Lead include Hum: and Security, Logistics, Pla Production. | Support der positions an Resources Operations, | Operations SGM | Command Sergeant Major | | | | | | | |
| Broadening Opportunities | N/A | | | | | | | | | | | | |
| | EOL; UPL; CLS; Retention; Master | HARP (ASI 1B); MRT (ASI 8R); P3T (AS Driver; Combatives Levels I and II; TE es Maintenance; GCSS-A Supply Mana 2B); Airborne (SQI P) | SECARMY Lead | BN PCC (CSM-select only); How the Army Runs (ASI 6R); SECARMY Leadership Seminar; Army Comptrollers Accreditation and Fiscal Law Course; FMOC | | | | | | | | | |
| Military Training | | | CC; Lean Six Sigma (AS | I 1X); Battle Staff (ASI 2S); ander's Safety Course | | | | | | | | | |





Special Band Musician (42S) demonstrates superior musical expertise equivalent to professional performers in the civilian community at all skill levels to accomplish the highest standards of mission success.

LEADERSHIP POSITIONS

Most qualified looks like:

SSG: Musicians with experience as an MPT Leader, New Soldier Trainer, or Assistant Drum Major and 36 to 48 months in at least two different additional duty appointments as a Support NCO.

SFC: Senior Musicians with 36 months experience as a Section Leader and additional experience as a Section NCOIC, Drum Major, or State Funeral SME.

1SG/MSG: First Sergeant for a 24 to 36 month tour of duty and additional experience as a Group Leader, Element Leader, or State Funeral SME.

SGM: Operations Sergeant Major for a 24 to 36 month tour of duty.

Highly qualified looks like:

SSG: Musicians with experience as an MPT Leader, New Soldier Trainer, or Assistant Drum Major and 24 months in one additional duty appointment as a Support NCO.

SFC: Senior Musicians with 36 months experience as a Section Leader.

MSG: Master Musicians with 24 to 36 months experience as a Group Leader or Element Leader and additional experience as a State Funeral SME.

SGM: Operations Sergeant Major for a 24 to 36 month tour of duty.





PHYSICAL FITNESS

Most qualified looks like:

SSG-SGM: 540 and above on the ACFT (at least 80 points per event) or at least 80 points per non-profiled events; documented excellence in one or more Holistic Health and Fitness appointed duties such as Master Resilience Trainer, Army Pregnancy Postpartum Physical Trainer, Master Fitness Trainer.

Highly qualified looks like:

SSG-SGM: 480-539 on the ACFT (at least 80 points per event) or at least 80 points per non-profiled events; certification as a Master Resilience Trainer, Army Pregnancy Postpartum Physical Trainer, or Master Fitness Trainer.

MILITARY/CIVILIAN EDUCATION

Most qualified looks like:

SSG-SGM: Demonstrated *long-term* lifelong learning through pursuit of professional and personal development, graduate-level studies, or professional certifications *that enhance the Soldier's MOS and add significant value to the unit and the mission.*

Highly qualified looks like:

SSG-SGM: Demonstrated lifelong learning through pursuit of professional and personal development, graduate-level studies, or professional certifications.

* MOS 42S is exempt from PME per AR 600-8-19. The majority of 42S enter the Army with advanced degrees. As a result, civilian education attained prior to BASD is NOT a discriminator for promotion. Instead, in the spirit of the Soldier for Life mentality, Soldiers who have pursued lifelong learning should be considered highly for promotion.





TRAINING

Most qualified looks like:

SSG-SFC: Multiple: Developer (SQI 2), Instructor (SQI 8), SHARP, MRT, P3T, MFT, EOL, UPL, CLS, Retention,

Master Driver, Combatives Levels I and II, TEDMMC, KM, DTMS Operator, Self-Help Facilities Maintenance,

GCSS-A Supply Manager, Air Assault, Airborne

1SG/MSG: Company CDR/1SG PCC and Lean Six Sigma or Battle Staff

SGM: How the Army Runs and SECARMY Leadership Seminar

Highly qualified looks like:

SSG-SFC: One: Developer (SQI 2), Instructor (SQI 8), SHARP, MRT, P3T, MFT, EOL, UPL, CLS, Retention, Master Driver, Combatives Levels I and II, TEDMMC, KM, DTMS Operator, Self-Help Facilities Maintenance, GCSS-A

Supply Manager, Air Assault, Airborne

1SG/MSG: Company CDR/1SG PCC, Lean Six Sigma, or Battle Staff

SGM: How the Army Runs

OTHER INDICATORS

Most qualified looks like:

SSG-SGM: Documented excellence in PMOS, appointed duties, and/or impact to the MOS/CMF indicate outstanding potential for service at the next higher grade or as Command Sergeant Major (for Sergeants Major).

- Colonel Finley R. Hamilton Award (for Staff Sergeants)
- Army Band NCO of the Year (for Staff Sergeants, Sergeants First Class, and First Sergeants/Master Sergeants)
- Competitive Army boards (for Staff Sergeants, Sergeants First Class, and First Sergeants/Master Sergeants)
- Sergeant Audie Murphy Club
- Expert Soldier Badge
- German Armed Forces Proficiency Badge
- Norwegian Foot March
- MOVSM for community service





ASSIGNMENTS (Key Developmental Positions and Unit Specific Positions) PROPONENT SPECIFIC CHALLENGING/HIGH RISK

SSG: Musician; *MPT Leader; *New Soldier Trainer; *Assistant Drum Major; Support NCO positions include HR, Security and Cyber, Accessions and Retention, Current Ops, Future Ops, Education Outreach, Training, Logistics, GPC Holder, Assistant Corps Travel Coordinator, Wig Shop, Building Coordinator, Drum Shop, Instrument Repair, Production Team, PAO, Center for Martial Music.

SFC: Senior Musician; *Section Leader; *Drum Major; *State Funeral SME; MPT Leader; Section NCOIC positions include HR, Security and Cyber, Accessions and Retention, Current Ops, Future Ops, Training, Logistics, Corps Travel Coordinator, Production Team, PAO, Center for Martial Music.

1SG/MSG: *First Sergeant; Master Musician; Group Leader; State Funeral SME; Support Element Leader positions include Human Resources and Security, Operations, Logistics, Plans and Production.

CSM/SGM: Command Sergeant Major; *Operations Sergeant Major.

*Denotes a Key Developmental Position that is documented in Appointed Duties section of NCOER.

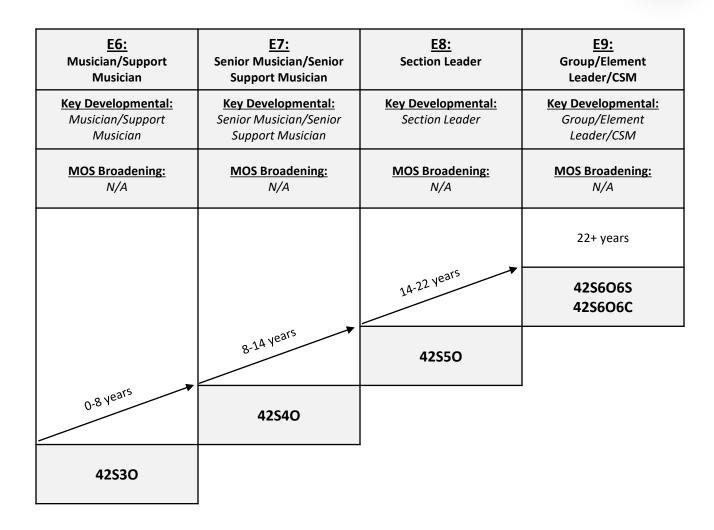
Army wide Special Duty Assignments are specific, defined and provided in the Annex to the Board MOI



MOS 42S – U.S. Military Academy Band Progression Chart



 Years are a general reference and do not reflect specific timeline expectations for individual NCOs



42S Talent Development Model – The U.S. Military Academy Band

6 2 10 12 14 16 18 20 22 24 26 28 30 **Years of Service Key Leadership** Musician **Senior Musician Group Leader Command Sergeant Major Section Leader Position Support Musician Senior Support Musician Element Leader** MQ rating and highly numerated ranking MOS 42S is exempt from resident PME per AR 600-8-19 Military/Civilian Education Continuous pursuit of civilian education **Operations NCO, Cadet Club** PAO Shop Head, S 1,2 & **Benny Havens Band Element Element Operations** NCO, Library NCO, Drum Major **NCOIC, Element** 4-8 Shop Head, EOL, **Leader, Ceremonial Concert** NCO, Drill and Ceremony NCO, **Concert Band Group Band Element Leader, Field Production NCOIC, Cadet** PAO NCO, PAO Content Club NCOIC, Chamber Leader, Chamber Group Music Element Leader, Creator, Social Media Team **Ensemble NCOIC, Library** Leader, Marching Band **Support Staff Element** Manager, MRT NCO, Music **Group Leader.** Leader, West Point Research Shop Head. Copyist/Arranger NCO, S-1 Center Researcher, S-3 Shop Key NCO, S-2 NCO, S-3 NCO, S-4 Head, Senior Producer. **Unit Specific** NCO, S-5 NCO, S-6 NCO, MFT **Positions** NCO, P3T NCO, S-8 NCO, **UPL/ASAP NCOIC.** Broadening N/A **Opportunities** CFD-IC (SQI 8); CFD-DC (SQI 2) BN/BDE pre-Command; Senior Enlisted JPME 2; FMOC; HTAR MFT (ASI P5); MRT (ASI 8R); SHARP (ASI 1B); EO; Air Assault (ASI 2B); UPL; **CCFSPC**; SECARMY Leadership **Military Training HAZMAT**; Master Driver; UMO Seminar; Manager Development Course CDR's Safety Course; FMOC; MFMC





Special Band Musician (42S) demonstrates superior musical expertise equivalent to professional performers in the civilian community at all skill levels to accomplish the highest standards of mission success.

LEADERSHIP POSITIONS

Most qualified looks like:

SSG: Musician or Support Musician (multiple positions within USMAB); demonstrated pattern of sustained outstanding performance in training element, group, or sections.

SFC: Senior Musician or Senior Support Musician (multiple positions within USMAB); demonstrated pattern of sustained outstanding performance as an NCOIC and potential to succeed in the next higher grade.

MSG: Section Leader (multiple positions within USMAB); demonstrated pattern of sustained outstanding performance as a Shop Head or Group Leader and potential to succeed in the next higher grade.

CSM/SGM: Element Leader or Group Leader (multiple positions within USMAB); demonstrated pattern of sustained outstanding performance in multiple positions and potential to succeed at higher level of responsibility in performing leadership, supervisory, and management functions.

Highly qualified looks like:

SSG: Musician or Support Musician (multiple positions within USMAB); demonstrated excellence in training element, group, or sections.

SFC: Senior Musician or Senior Support Musician (multiple positions within USMAB); demonstrated excellent performance as an NCOIC and potential to succeed in the next higher grade.

MSG: Section Leader (multiple positions within USMAB); has demonstrated excellent performance as a Shop Head or Group Leader and potential to succeed in the next higher grade.

CSM/SGM: Element Leader or Group Leader (multiple positions within USMAB); demonstrated excellent performance and potential to succeed at higher level of responsibility in performing leadership, supervisory, and management functions.





PHYSICAL FITNESS

Most qualified looks like:

SSG – **CSM**: Outstanding achievement on the ACFT; completion of highly rigorous Army or off-duty fitness; outstanding unit contributions as MRT, MFT, or related skill; other outstanding fitness achievements.

Highly qualified looks like:

SSG – **CSM:** High achievement on the ACFT; completion of rigorous Army or off-duty fitness; outstanding unit contributions as MRT, MFT, or related skill; other outstanding fitness achievements.

MILITARY/CIVILIAN EDUCATION

Most qualified looks like:

SSG – **CSM**: Demonstrated *long-term* lifelong learning through pursuit of professional and personal development, graduate level studies, or professional certifications *that enhance the Soldier's MOS and add significant value to the unit and the mission*.

Highly qualified looks like:

SSG – **CSM**: Demonstrated lifelong learning through pursuit of professional and personal development, graduate level studies, or professional certifications.

* MOS 42S is exempt from PME per AR 600-8-19. The majority of 42S enter the Army with advanced degrees. As a result, civilian education attained prior to BASD is NOT a discriminator for promotion. Instead, in the spirit of the Soldier for Life mentality, Soldiers who have pursued lifelong learning should be considered highly for promotion.





TRAINING

Most qualified looks like:

SSG: Multiple: MFT, MRT, SHARP, EOL, SQI 8 (instructor qualified courses)

SFC: Multiple: MFT, MRT, SHARP, EOL, IG, SQI 8 (instructor qualified courses) **MSG:** Multiple: MFT, MRT, SHARP, EOL, IG, SQI 8 (instructor qualified courses)

SGM/CSM: Multiple: MFT, MRT, SHARP, EOL, IG, SQI 8 (instructor qualified courses)

Highly qualified looks like:

SSG: One: MFT, MRT, SHARP, EOL, SQI 8 (instructor qualified courses) **SFC:** One: MFT, MRT, SHARP, EOL, SQI 8 (instructor qualified courses) **MSG:** One: MFT, MRT, SHARP, EOL, SQI 8 (instructor qualified courses)

CSM/SGM: One: MFT, MRT, SHARP, EOL, SQI 8

OTHER INDICATORS

Most qualified may also include:

SSG - CSM: Exceptional performance and outstanding potential to succeed at the next rank or level of responsibility; performance in collateral duties; impact to mission; Audie Murphy Club; Army Band Noncommissioned Officer of the Year; Installation wide NCO of the Year; Colonel Finley R. Hamilton Outstanding Military Musician Award (SSG only); competitive Army boards.





ASSIGNMENTS (Key Leadership Positions and Unit Specific Positions) PROPONENT SPECIFIC CHALLENGING / HIGH RISK

SSG: Musician; Support Musician; Element-specific Operations NCO, Cadet Club NCO, Library NCO, Drum Major NCO, Drill and Ceremony NCO, PAO NCO, PAO Content Creator, Social Media Team Manager, MRT NCO, Music Copyist/Arranger NCO, S-1 NCO, S-2 NCO, S-3 NCO, S-4 NCO, S-5 NCO, S-6 NCO, MFT NCO, P3T NCO, S-8 NCO, UPL/ASAP NCOIC.

SFC: Senior Musician; Senior Support Musician; Element Operations NCOIC, Element Production NCOIC, Library Shop Head, Cadet Club NCOIC, Chamber Ensemble NCOIC.

MSG: Section Leader; PAO Shop Head, S 1,2 & 4-8 Shop Head, EOL, Concert Band Group Leader, Chamber Group Leader, Marching Band Group Leader.

CSM/SGM: Group Leader; Element Leader; Command Sergeant Major; S-3 Shop Head, Benny Havens Band Element Leader, Ceremonial Concert Band Element Leader, Field Music Element Leader, Support Staff Element Leader, West Point Music Research Center Researcher, Senior Producer.

Army wide Special Duty Assignments are specific, defined and provided in the Annex to the Board MOI