



# Biography

Department of the Army



## Robert (Bob) L. Steinrauf, Ph.D.

Director

Plans and Resources Directorate

Deputy Chief of Staff, G-1

Pentagon, Washington, DC



Dr. Steinrauf assumed his current position in March 2012. As the Director, Plans and Resources, he is responsible for programming the required resources for the Army Military Personnel Manpower Programs, to include the Army National Guard and the United States Army Reserve, for the Future Years Defense Program. He is responsible for budgeting, justifying and executing the Active Army's manpower program.

Dr. Steinrauf was selected for the Senior Executive Service and assumed duties as the Technical Director of Center for Army Analysis in September 2008. The Center for Army Analysis conducts studies addressing a wide range of planning and force development issues, while focusing on and maintaining special expertise in theater level operations and Army-wide processes, especially those involving force allocation.

Previous to his selection as an Senior Executive, Dr. Steinrauf served as an operations research system analyst for the Army. During this period of time, he completed numerous analytical studies and efforts on Army force structure, force readiness and force capability in support of senior Army leadership decisions. He served as one of the Army's lead analysts in the 2001 Quadrennial Defense Review, and in 2006 helped the Army make its case for additional fiscal resources, resulting in a \$7 billion a year increase.

### CAREER CHRONOLOGY:

- Jul 2003 – Aug 2008: Division Chief, Resource Analysis and Integration Division, G-3/5/7, Headquarters, Department of the Army, Washington DC
- Nov 2002 – Oct 1989: Operations Research Systems Analyst, U.S. Army
- May 1982 – Oct 1989: Combat Engineer, U.S. Army

**COLLEGE:**

- PhD, Engineering Economic Systems and Operations Research, Stanford University, Palo Alto, CA, 1998
- MA, Security Policy Studies, The George Washington University, Washington, DC, 1994
- MS, Operations Analysis, Naval Postgraduate School, Monterey, CA, 1991
- BS, U.S. Military Academy, West Point, NY, 1982

**SIGNIFICANT TRAINING:**

- Command and General Staff Officers Course, 1998
- Ranger School, 1980

**AWARDS AND HONORS:**

- Legion of Merit
- Meritorious Service Medal
- Army Commendation Medal

**PROFESSIONAL MEMBERSHIPS AND ASSOCIATIONS:**

- Military Operations Research Society
- Association of the United States Army

**MAJOR PUBLICATIONS:**

“Using Critical Dialogue in Crisis”, PhD Dissertation, Stanford University, CA, 1998.

Dr. Steinrauf has also written and presented numerous analytical reports, most of which are classified.