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**ROBUST**

15 DECEMBER 1988

**VOLUME III**  
**FINAL REPORT**



**VOLUME III**  
**ALTERNATIVE ORGANIZATIONAL STRUCTURE**  
**FOR TDA OF THE 21ST CENTURY**  
**—MAJOR COMMANDS WITHIN**  
**THE CONTINENTAL UNITED STATES (CONUS)**  
**AND MOBILIZATION**

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**PREFACE**

**"THE CONUS DILEMMA"**

The structure of the Army in CONUS poses complex and unique organizational problems. The Army's sustainment base and management headquarters are, for the most part, located in CONUS. The dilemma, referred to in the title, is derived from the fact that these organizations must be configured to provide support to and sustain the several OCONUS Army component commands while simultaneously supporting and servicing the sustainment base itself. This is compounded by the requirement for the sustainment base to concurrently expand and provide for its own security upon mobilization as its mission requirements multiply. Central to this is the command and control structure for the United States Army Reserve.

Several methods can be used to identify problem areas in the structure of any organization. One of the easiest is a historical review to identify recurring organizational issues. The command and control structure of the United States Army Reserve is a recurring organizational issue and has been the subject of much criticism. The last major reorganization of the USAR command and control apparatus resulted from the Operation STEADFAST reorganization in 1973 (see Figure III-1).

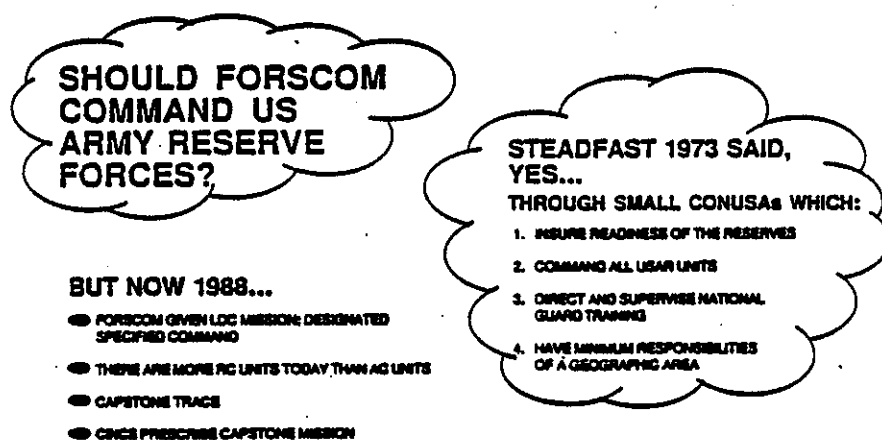


Figure III-1. Mobilization United States Army Reserve

Although numerous changes to the Department of the Army's handling of the United States Army Reserve have been recommended, substantial progress has been made in the readiness of USAR units under the existing organization (see Figure III-2).

#### **STRENGTHS**

- **CAPSTONE PROGRAM**
- **INCREASED READINESS**
  - 17% INCREASE IN UNIT READINESS SINCE FY 86
  - TPU INCREASED BY 363 SINCE FY 86
- **OVERSEA DEPLOYMENT TRAINING**
  - 12 UNITS IN 1976 — 1,500 UNITS IN 1988
- **TALENTED, DEDICATED, EXPERIENCED LEADERSHIP**
  - AVG 29 YOS FOR GENERAL OFFICERS
  - 107 OF 153 GO + 06(P) SSC GRADUATES

SOURCE: OCAAR

**Figure III-2. Mobilization United States Army Reserve Strengths**

Nevertheless, the Army has not been completely successful in attaining readiness objectives for Army Reserve Units. Most telling, is the extremely high 33% annual personnel turnover of the Army Reserve. The weaknesses displayed in Figure III-3 have been identified in numerous studies. The statistics regarding MOS/Branch qualification are stable through time and have defied improvement under current procedures and policies. Full time support of USAR units by military technicians has not been adequately resourced. The administrative requirements that USAR company and battalion commanders are faced with greatly surpass those of their Active component counterparts.

### **WEAKNESSES**

- **MOS/BRANCH QUALIFICATION**
  - 28.9% (69,434 OF 340,219) ENLISTED NOT QUALIFIED
  - 36.9% (5,600 OF 15,156) LIEUTENANTS NOT QUALIFIED
- **LACK OF FULL TIME SUPPORT**
  - SHORTFALL OF 10K AUTHORIZATIONS
- **TRAINING DISTRACTORS**
  - OVERWHELMING ADMINISTRATIVE BURDEN
  - UNDISCIPLINED/CHANGING WARTIME TRACE
- **UNEXPLOITED POTENTIAL**

SOURCE: OCAP

**Figure III-3. Mobilization United States Army Reserve Weaknesses**

Given the fact that over ninety percent of the USAR force structure is located in CONUS, it is clear why Forces Command (FORSCOM) is center stage of the USAR command and control issue. Within FORSCOM, the Continental United States Army (CONUSA) headquarters is the focal point for Reserve Component management (see Figure III-4.)

### **ROBUST TF ASSERTS THAT...**

#### **CONUSAs:**

- **HAVE BECOME MORE INVOLVED IN:**
  - PERSONNEL MANAGEMENT
  - RESOURCE MANAGEMENT
  - OTHER ADMINISTRATION
- **ARE VIEWED AS AN OBSTACLE BY USAR COMMANDERS**
- **DO NOT UNIFORMLY TRAIN TO CAPSTONE**
- **ARE DEEPLY INVOLVED IN:**
  - MOBILIZATION
  - LAND DEFENSE OF CONUS
  - COORDINATION WITH FEMA, ETC.

**Figure III-4. Reserve Component Management**

Design of the command and control structure for the Army Reserve must address all the organizational requirements associated with the transition from premobilization, through mobilization, to war. The organization must be configured to mobilize quickly and efficiently in order to provide essential theater force units to support Unified combatant commanders wherever necessary (see Figure III-5).

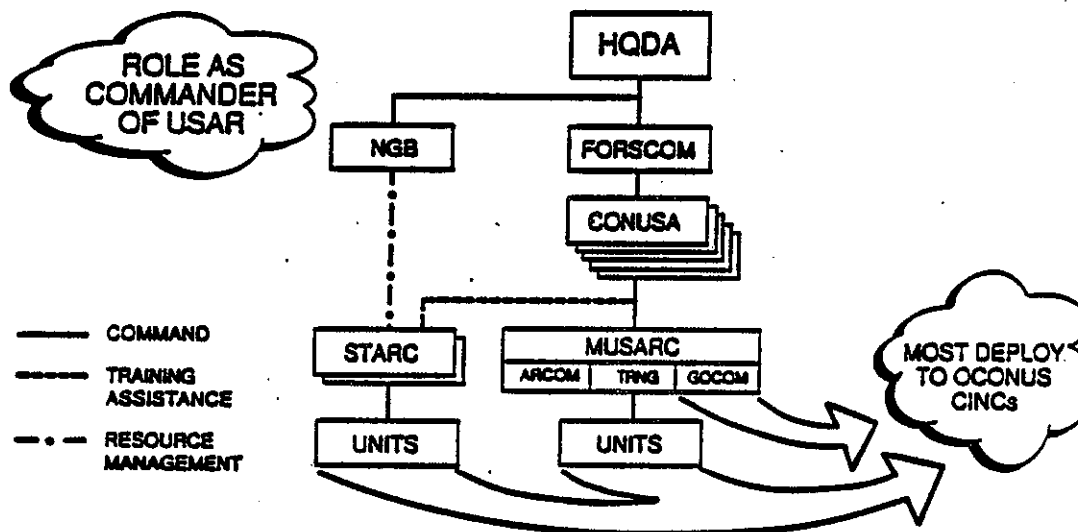


Figure III-5. Reserve Component Command and Control Structure

All the alternative configurations for managing the Army Reserve, whatever their characteristics, can be categorized under one of two basic models (see Figure III-6).

## TWO BASIC MODELS

### ● AC COMMANDS RC

- AC RESPONSIBLE FOR RC READINESS
- AC RESPONSIBLE FOR RESOURCING
- RC SUBORDINATED TO AC

### ● RC COMMANDS RC

- RC RESPONSIBLE FOR PROVIDING READY UNITS/INDIVIDUALS TO AC
- RC RESPONSIBLE FOR RESOURCING IN COORDINATION WITH AC
- RC CO-EQUAL WITH AC

Figure III-6. Alternative Configurations for Army Reserve Management

The ROBUST Task Force considered a variety of command and control alternatives for the Army Reserve. Each of these has certain advantages and disadvantages (see Figure III-7).

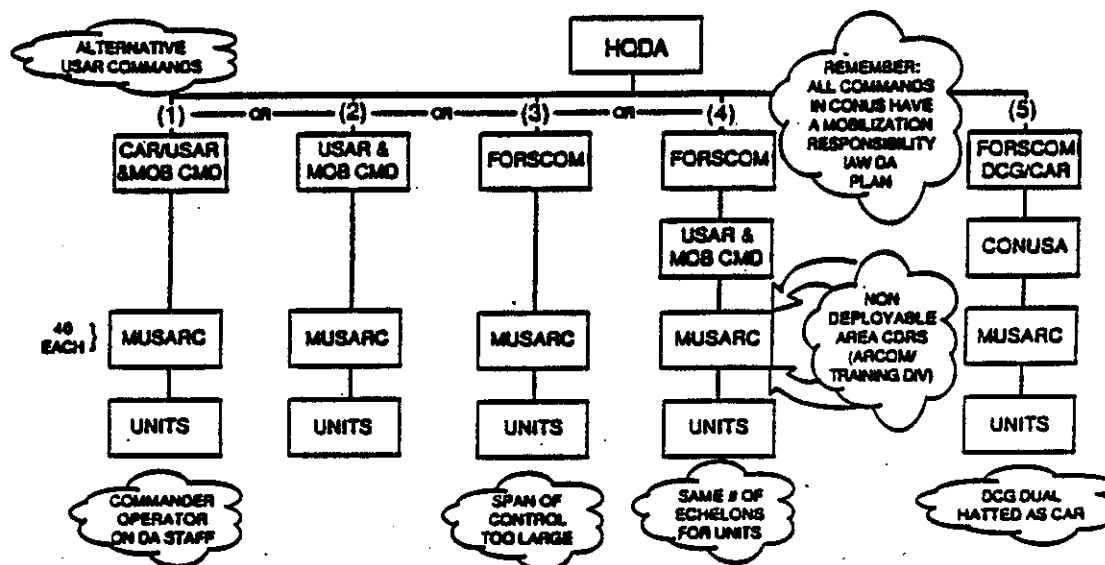


Figure III-7. Army Reserve Command and Control Alternatives

Although perhaps not obvious in the wording of Public Law 90-168, The Reserve Forces Bill of Rights and Vitalization Act, the intent of congress with regard to the management of the Army Reserve is abundantly clear in the record.

"It was at the time of passage of this act (P.L. 90-168) and is our intent today and in the future that these Chiefs of the Guard and Reserve Components shall be managers of reserve affairs and that they shall be solely responsible for administering and supervising the Guard and Reserve programs within their respective Services."

Representative Fisher (4 June 1973)

"The necessity for a closer relationship and interdependence of their active forces and their Reserve Components than has ever existed before is recognized. I applaud the increased cooperation and dedication that I sense is the general pattern within the Department of Defense. However, when it comes to internal management of the Reserve Components, it seems we must periodically remind ourselves of the catastrophes of the past whenever the management of the Reserve Components has been usurped, in whole or in part, by the active force. Notwithstanding whatever weakness may exist in the management of these



forces, of which the Congress is quite aware, the very strength and viability of the Reserve Components today is largely due to their own ability to plan and manage from a perspective that can only be acquired from a lifetime of experience with the citizen-soldier. It is for this reason that acts of Congress for literally decades have reaffirmed the concept of management of the Reserve Components by their own Chiefs."

Representative Sikes (9 March 1976)

"It was the intent of Congress under P.L. 90-168, implemented by current Department of Defense Directives, that the Reserve Component Chiefs would have...management responsibility under the Army Chief of Staff. It may be necessary to enact legislation so that the Army and all Services will understand clearly the intent of Congress that the military Reserve Chiefs do have specific primary decision authority and responsibility to the Chief of Staff for all program and monies appropriated by Congress for Reserve Components."

Senator Thurmond (1977)

The ROBUST Task Force has developed a prescription for improving the Army's management of the Army Reserve (Figure III-8 and Chapter 15). Much more detailed work is required, however, it is the opinion of the Task Force that the path to increased readiness of USAR units, improved support to Unified combatant commanders and enhanced capability to mobilize lies along the recommended course.



#### TO LEVERAGE THE TALENT AND EXPERIENCE OF THE ARMY RESERVE

- ARMY COMPONENT COMMANDERS  
COMMAND USAR
- OPCON USAR TRAINING DIVISIONS TO TRADOC
- DESIGNATE CAR, DCG (USAR) FORSCOM
- EXPLORE ALIGNMENT OF USAR COMMAND AND CONTROL WITH STATE BOUNDARIES
- INCREASE FULL TIME SUPPORT OF USAR
- EXPLORE TRANSFER OF RESOURCE MANAGEMENT FUNCTIONS FROM CONUSA TO MUSARC
- BALANCE RC FORCE STRUCTURE MIX

Figure III-8. ROBUST Prescription for Improving Management of Army Reserve

**CHAPTER 14**  
**ARMY COMPONENT COMMAND - U.S. FORCES**  
**COMMAND (USARFOR)**

The United States Army Forces Command (FORSCOM) is both a Specified Command and the Army's largest major command (MACOM). In its Mission Essential Task List (METL) submission to the ROBUST Task Force, FORSCOM identified nine major missions. These are:

- (1) Command of Active Army units in CONUS,
- (2) Command of United States Army Reserve Units in CONUS,
- (3) Operate as a Specified Command,
- (4) Supervise Army National Guard (ARNG) Training,
- (5) Plan and execute the Land Defense Of CONUS (LDC),
- (6) Plan and execute the mobilization and deployment of forces,
- (7) Plan for the land defense of Alaska, less the Aleutians,
- (8) Plan for Combined Canada-U.S. Land Operations (CANUS LANDOP),  
and
- (9) Army Component Command to CINCLANT for planning.

These broad missions could be subdivided into narrower supporting missions, however, the mission of planning and executing military support of civil defense (MSCD) needs to be appended to the list. Other FORSCOM missions not listed in the METL, include command of Third U.S. Army (TUSA), the Army element supporting the United States Central Command (USCENTCOM) and command of 1st Special Operations Command (1st SOCOM), the designated Army Component Command of the United States Special Operations Command (USSOCOM).

Operation STEADFAST eliminated the United States Army Continental Army Command (CONARC) and the United States Army Combat Developments Command (CDC) in 1973. In their place, the United States Army Forces Command and the United States Army Training and Doctrine Command were established. Then LTG DePuy, the Assistant Vice Chief of Staff of the Army, and Coordinator of Army Studies, was the force behind what came to be known as the STEADFAST reorganization. He demonstrated how the proposed reorganization would accomplish:

- (1) Reduction of the CONARC span of control,
- (2) Emphasize training, readiness, and contingency planning for deployable forces,
- (3) Integrate doctrine development with the service schools,
- (4) Rationalize the combat and force development process,
- (5) Simplify the test and experimentation process,

- (6) Be manageable, and
- (7) Fulfill area responsibilities in CONUS.

The STEADFAST missions for FORSCOM were: command all units of the Strategic Army Forces; command all units of the Army Reserve, less OPCON of the USAR Schools and Training Divisions to TRADOC; supervise ARNG training; command associated installations and the Continental U.S. Armies (CONUSA). The CONUSA were eliminated from the chain of command with respect to installations and Active Army units. The CONUSA were given the missions: to command USAR units; plan for mobilization; coordination of military support of domestic emergencies; and coordination of geographical responsibilities.

Time has demonstrated the wisdom of the changes made in the Army's CONUS organization through OPERATION STEADFAST. However, the organizational environment of the Army continues to change and evolve. The Department of Defense (DOD) Reorganization Act of 1986 has reinforced the responsibility and authority of the Unified and Specified commanders. With the disestablishment of the United States Readiness Command (USREDCOM), FORSCOM has been designated a Specified Command and the commanding general of FORSCOM has joined the ranks of the joint commanders. Responsibility for the Land Defense of CONUS belongs to the FORSCOM commander, as does the responsibility for combined planning for land operations with Canada. As stated, FORSCOM also commands Army Component Commands of two Unified Commands (USCENTCOM and USSOCOM) and is itself, the Army Component Command of a third Unified Command (USLANTCOM). Given the Army's commitment to force modernization, and joint operations, it is easy to understand how FORSCOM's missions have multiplied and become more diverse over time.

#### **14.1 OBSERVATION**

United States Army Forces Command has multiple and diverse missions.

##### **14.1.1 SCOPE**

The Unified Command Plan; Headquarters, Department of the Army; United States Army Forces Command; Continental United States Armies; United States Army Reserve Units; CONUS Installations.

##### **14.1.2 PROPOSAL**

Initiate a study to review FORSCOM missions, functions, and organizational relationships.

#### **14.1.3 CRITERION**

Principles of war (FM 100-5, Operations, Appendix A). Span of control. Rules of inefficiency (Annex D, Inefficiency Rules, to Chapter 3, Methodology for Comprehensive Review, to this report).

#### **14.1.4 ANALYSIS**

Army Regulation 10-42, Organizations and Functions, United States Army Forces Command (effective 15 April 1984), lists the FORSCOM mission as follows:

- (1) Command, control, and support assigned forces.
- (2) Organize and modernize the force to meet wartime requirements.
- (3) Prepare the force for mobilization and commitment to perform wartime and other missions.
- (4) Train and motivate individuals and units to perform assigned missions.
- (5) Provide an environment that will attract and retain the people required to sustain the force.

This regulation goes on to list six functions of the FORSCOM commander as Commander in Chief, United States Army Forces, Readiness Command (USCINCARRED), three functions as Commander in Chief, United States Army Forces, Atlantic (CINCARLANT); the responsibility of providing administrative and logistical functions supporting the Army components to the United States Southern Command (USSOUTHCOM) and Joint Task Force (JTF) Alaska; and thirty-four (or thirty-eight, depending on how one counts) functions as a major Army commander. AR 10-42, also lists ten other agencies/commands upon which FORSCOM is dependent for a variety of essential services and support.

Although, obviously in need of substantial updating, AR 10-42 accurately reflects the breadth and variety of FORSCOM missions and responsibilities. It is safe to say that no other major Army command is required to establish and maintain the number or variety of external organizational relationships, that are necessitated by Forces Command's multiple and diverse missions.

Forces Command is at the hub of what the Director of the ROBUST Task Force, has referred to as the CONUS DILEMMA. The preponderance of the major Army commands that are headquartered within the continental United States are part of the Army's sustainment base. The primary MACOMs in the sustaining base are the United States Army Materiel Command (AMC), TRADOC, and FORSCOM. They are respectively responsible for industrial preparedness, training base expansion, and theater force units to include mobilization and deployment. Functional MACOMs, such as Health Services Command, Information Systems Command, Intelligence and Security Command, etc., along with numerous field operating agencies, like the Total

Army Personnel Agency, Recruiting Command, and Troop Support Agency, are also part of the sustaining base. The Army sustaining base supports and provides services to the Unified and Specified commands worldwide. The dilemma is that the sustaining base must sustain itself, must be defended, and must be capable of mobilizing simultaneously, while continuing to sustain deployed forces and support the Unified and Specified commands throughout the world (see Figure 14-1).

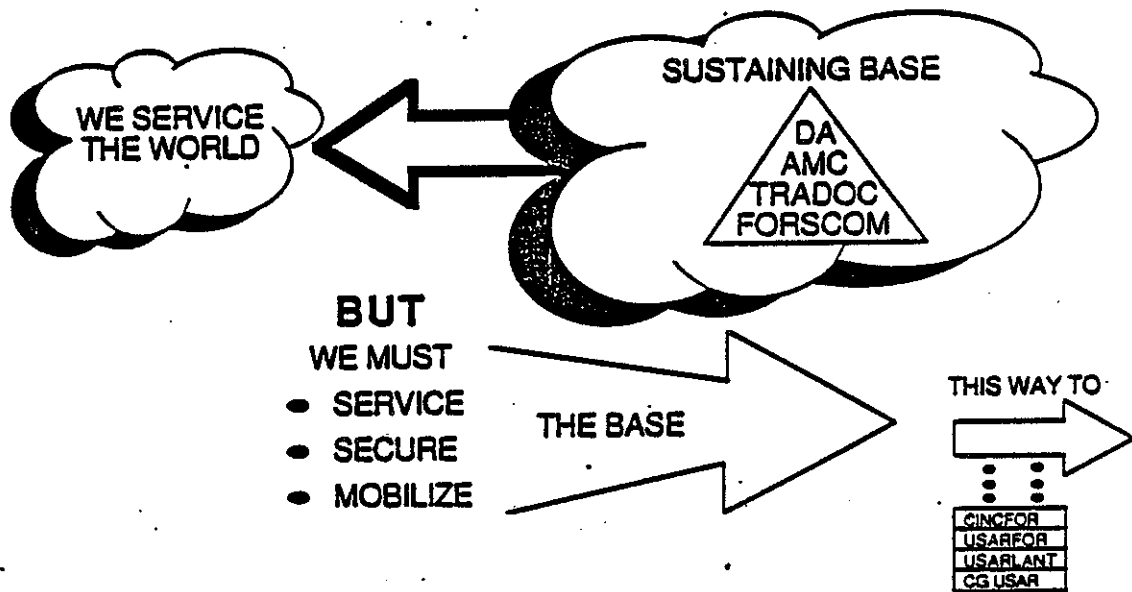


Figure 14-1. The CONUS Dilemma

The ROBUST Task Force explored several alternatives to address the problems associated with organizing the Army in the continental United States to perform the difficult missions reflected in the CONUS DILEMMA. The first alternative to be examined was the return of the CONUSA to pre-STEADFAST responsibility and authority. This involved conveying command and control of both Active and Reserve units, all CONUS installations, and responsibility for sustainment of the Total Army in CONUS to the CONUSA commander. Under this course of action, the CONUSA commander would enjoy command authority, within their geographical regions, analogous to that which the Task Force recommends be provided to OCONUS Army component commanders with assigned areas of responsibility (AOR) (Preface of Volume II) and would have responsibility for support analogous to that of the OCONUS Theater Army Area Command (TAACOM) commander (Chapter 7). The intent here was to maximize unity of command to facilitate coordination of the RC

support, mobilization planning and execution, LDC, MSCD, and military assistance to civil authorities (MACA) missions. This course of action was rejected for essentially the same reasons it was rejected during OPERATION STEADFAST. Expansion of CONUSA authority would increase the span of control, result in headquarters layering, and dilute the CONUSA focus on Reserve Component (RC) readiness and training.

Subsequently, the Task Force explored the total elimination of the CONUSA. This alternative was also rejected. The need for a geographical Army headquarters in four major FORSCOM mission areas, LDC, RC readiness, mobilization planning and execution, and regional representation of the Army (and DOD), is apparent from the Task Force's visits to; CONUSA, FORSCOM, Major United States Army Reserve Command (MUSARC), and State Area Command (STARC) headquarters; the Federal Emergency Management Agency; and senior Army officers in a variety of positions of great responsibility. However, some modification of the role of the CONUSA, with respect to command and resource management relationships between the CONUSA and MUSARC, was recommended by the Task Force (Chapter 15).

It is apparent that FORSCOM can and should be relieved of several missions in order to reduce its span of control and improve its ability to manage the remaining CONUS oriented missions. The Task Force has recommended that FORSCOM be relieved of responsibility for TUSA (Chapter 10) and 1st SOCOM (Chapter 13). Each of these commands are dedicated to Unified commands and there is little justification for FORSCOM involvement in their activities.

#### **14.1.5 CONCLUSION**

Initiate a study to review FORSCOM missions, functions, and organizational relationships.

#### **14.1.6 IMPLEMENTATION**

Office of the Deputy Chief of Staff for Operations and Plans, HQDA, in coordination with United States Army Forces Command, and the Office of the Joint Chiefs of Staff initiate a study to review FORSCOM missions, functions and organizational relationships in its various roles as a Specified Command, an Army component command, and a major Army command, using the criterion in 16.1.3, and prepare and submit their findings to the Army Leadership no later than 1 May 1989. The Office of Director of Management include the missions and functions of FORSCOM in a revision of AR 10-87, Major Army Commands in the Continental United States, in accordance with the decisions of the Army Leadership concerning FORSCOM missions and functions no later than 1 July 1989.

Forces Command is the Army's largest and, as a result of its designation as a Specified Command, perhaps its most complex organization. It is apparent that



FORSCOM plays a central role both as a management headquarters and as an operations headquarters. It is essential that FORSCOM's organizational relationships be simplified and clarified in each of its structural roles.

Although, beyond the scope of the Task Force charter, it is obvious that there is a need for clarification of the role of FORSCOM as a specified command. Forces Command's designation as a Specified command creates the requirement for another set of different organizational relationships with many organizations with which the command already has organizational relationships as a major Army command. The decision to designate FORSCOM a Specified command, rather than create a Unified North American Defense Command requires explanation. Our doctrine requires joint operations and a Unified command for the LDC mission seems much more appropriate than a Specified command.

The number of related issues, that are contained in this report, is indicative of the importance of Forces Command to the Army. The following issues have a direct impact on FORSCOM: 10.1, 13.1, 15.1, 15.2, 15.3, 15.4, 16.1, 19.1, 21.1, 22.1, 23.2, 26.1, 27.1, 28.1, 28.2, 30.1, 30.3, 30.4, and 30.5.

**ANNEX A TO CHAPTER 14**  
**MANPOWER AUTHORIZATIONS BY UNIT IDENTIFICATION CODE**



ANNEX A  
Army Manpower Authorizations by UIC

USARFOR

UIC	Unit Designation	ASGMT	CO Auths	WO Auths	ENL Auths	CIV DHUS	CIV DHFN	CIV INFN
KA9937	ACT ARNG TNG SITE	NG	10	57	31	0	0	0
KB8017	AUG 205TH SIB (RO)	FC	0	0	392	0	0	0
W001AA	BDE 704 MI	AS	142	37	1040	26	0	0
W002AA	ELE USA NSA	AS	48	0	1	0	0	0
W005AA	DET INSCOM MI (CI)	AS	4	4	13	1	0	0
W00CAA	OFC CHIEF CHAPLAIN	CS	13	0	1	21	0	0
W00EAA	OFC SAOSA	SA	5	0	2	7	0	0
W00FAA	OFC SACUSA	SA	6	0	2	22	0	0
W00GAA	OFC SACUSA(FM)	SA	41	0	0	179	0	0
W00JAA	BD PRM OF RIFLE PRAC	SF	1	0	0	37	0	0
W00LAA	OFC SURGEON GEN	CS	68	0	1	67	0	0
W00MAA	OFC CHIEF ENGINEERS	CS	24	0	1	76	0	0
W00QAA	OFC NAT GUARD BUR	CS	55	0	4	132	0	0
W00SAA	OFC ASA (MRA)	SA	11	1	1	23	0	0
W00YAA	HQ INSCOM	AS	146	16	83	309	0	0
W01AAA	ACT MI BN CI/CE	AS	41	30	113	17	0	0
W01BAA	DET INSCOM MI (CI)	AS	3	1	5	5	0	0
W01HAA	GAR VINT HILL	XI	5	1	96	150	0	0
W01KAA	CO 749TH MI	AS	2	1	57	0	0	0
W01NAA	ACT EMRA	XI	21	5	167	426	0	0
W027AA	TM PARACHUTE	FC	3	0	56	13	0	0
W031AA	LAB USA HARRY DIAMOND	XI	5	0	0	649	0	0
W032AA	LAB COLD REG RSCH	CE	2	0	3	231	0	0
W038AA	CMD USA NATICK	XI	24	2	57	895	0	0
W039AA	AGY SATCOM	XI	4	0	41	119	0	0
W03DAA	LAB USA ENGR TOPO	CE	4	1	7	312	0	0
W03FAA	AGY FAC ENGR SPT	CE	7	8	123	181	0	0
W03HAA	AGY USA ENV HYGENE	HS	114	0	52	383	0	0
W03JAA	CMD USA MED R&D	MD	51	1	6	95	0	0
W03KAA	IST OF RSCH WRAMC	MD	146	1	229	407	0	0
W03SAA	IST USA SURGL RSCH	MD	53	0	102	74	0	0
W03WAA	IST USA ENV MED RSCH	MD	21	0	54	91	0	0
W03XAA	IST USA DEVIL RSCH	MD	22	0	36	18	0	0
W03YAA	LAB USA AEROMED RSCH	MD	23	1	43	67	0	0
W041AA	CTR USA COLD RGN TEST	XI	24	1	28	0	0	0
W043AA	U AVN ENG FLT	XI	23	5	26	98	0	0
W049AA	IST USARIBSS	SF	17	0	0	313	0	0
W04LAA	CTR USA BEL R+D	XI	19	0	32	872	0	0
W04WAA	RNG WHITE SAND MISSILE	XI	62	10	532	2229	0	0
W04XAA	FVG USA YUMA	XI	27	2	224	555	0	0
W04YAA	FVG USA ELECTRONIC	XI	42	3	342	225	0	0
W04ZAA	FVG JEFFERSON	XI	3	0	0	387	0	0
W05BAA	OFC ARMY RESEARCH	XI	2	0	0	115	0	0
W05JAA	AGY USA MED MATERIEL	MD	22	7	21	153	0	0
W05XAA	HQ TROSCOM	XI	49	3	45	1682	0	0
W061AA	ACT USA ENL ELIG	MP	1	0	1	24	0	0
W062AA	BD US ARMY CHAPLIN	SF	7	0	1	6	0	0
W065AA	HQ GARRISON	CZ	14	1	175	338	0	0
W06MAA	CTR USAREC SUPPORT	RC	4	0	59	13	0	0
W06NAA	U USA CMD INFO	SF	15	0	18	31	0	0

W06PAA U USA HOMETOWN	SF	2	0	18	14	0	0
W06QAA HQ USA RCTG CMD	RC	115	2	203	243	0	0
W06RAA BDE 1ST REC(NE)	RC	18	0	20	49	0	0
W06SAA EN REC BALT-WASH	RC	12	0	206	14	0	0
W06TAA BDE 2ND REC(SE)	RC	18	0	21	44	0	0
W06UAA BDE 5TH REC(SW)	RC	18	0	22	38	0	0
W06VAA BDE 4TH REC(MW)	RC	14	0	25	46	0	0
W06WAA BDE 6TH REC(W)	RC	14	0	20	45	0	0
W070AA DIV EN N CENTRAL	CE	0	0	0	13	0	0
W071AA DIV EN N PACIFIC	CE	8	0	1	860	0	0
W072AA DIV EN OHIO RIVER	CE	8	0	1	510	0	0
W074AA DIV EN S ATLANTIC	CE	11	1	5	1476	0	0
W075AA DIV EN S PACIFIC	CE	7	0	1	1068	0	0
W076AA DIV EN SOUTHWEST	CE	9	0	1	1372	0	0
W07VAA DIV EN L MISS VA	CE	0	0	1	20	0	0
W07YAA DIV EN N ENGLAND	CE	0	0	0	33	0	0
W08WAA CMD TRAINING	TC	32	1	344	8	0	0
W08EAA ACT USA MED DEPT	HS	132	3	399	85	0	0
W08QAA HQ FIFTH US ARMY	FC	84	1	36	195	0	0
W08LAA HQ FOURTH US ARMY	FC	92	1	38	211	0	0
W08ZAA HQ SIXTH US ARMY	FC	85	1	51	196	0	0
W084AA BDE 4TH CST	TC	65	6	776	65	0	0
W08RAA BDE 1ST BASIC TNG	TC	55	0	342	6	0	0
W08VAA HQ USA MDW	MW	36	1	41	76	0	0
W08WAA HQ AMC	XI	178	1	24	1650	0	0
W08ZAA HQ FIRST US ARMY	FC	87	1	51	243	0	0
W08YAA BDE 2ND BASIC TNG	TC	76	0	478	8	0	0
W086AA OFC AFSC-LNO	XI	1	0	0	2	0	0
W089AA CMD HQ MIOCM	XI	240	24	126	6237	0	0
W085AA GRP USANCA	SF	26	0	2	24	0	0
W087AA CIR USA SAFETY	SF	40	11	17	118	0	0
W08DAA ACT EARA	SF	0	0	0	49	0	0
W08EAA HQ USATECOM	XI	56	1	23	434	0	0
W08VAA GRP USA ENGR COMD SPT	CE	14	0	4	266	0	0
W084AA ARS PINE BLUFF	XI	20	0	48	1063	0	0
W085AA ARS ROCKY MOUNTAIN	XI	1	0	0	162	0	0
W088AA ARS ROCK ISLAND	XI	14	0	14	2443	0	0
W089AA ARS WATERVLIET	XI	9	0	0	2037	0	0
W08CAA OFC CHIEF PA LA	SF	3	0	1	2	0	0
W08DAA ER NY-OFC CH PA	SF	3	0	1	1	0	0
W08EAA AGY USA LEGAL SERVICE	SF	367	1	10	136	0	0
W08FAA OFC USA CLAIMS SVC	SF	13	1	6	80	0	0
W08LAA GRPUSA PROG ANALYSIS	AS	0	0	2	17	0	0
W08PAA CTRUSA FRGN SCT	SF	31	0	8	495	0	0
W08ZAA ACT FIELD SAFETY	XI	0	0	0	34	0	0
W083AA ACT USA DEP FT WINGATE	XI	2	0	0	85	0	0
W086AA DEP LETTERKENNY ARMY	XI	17	0	39	3443	0	0
W087AA DEP LEX-BLU-GR ARMY	XI	6	3	25	1112	0	0
W08AAA ACT USARDA INFO SYS	CZ	6	1	6	101	0	0
W08HAA PLN CORNHUSKER AMMO	XI	0	0	0	4	0	0
W08CAA PLN HOLSTON ARMY AMMO	XI	2	0	0	30	0	0
W08DAA PLN INDIANA ARMY AMMO	XI	2	0	0	38	0	0
W08EAA PLN IOWA ARMY AMMO	XI	2	0	0	43	0	0
W08FAA PLN KANSAS ARMY AMMO	XI	2	0	0	36	0	0
W08GAA PLN LAKE CTY ARMYAMMO	XI	2	0	0	66	0	0
W08HAA PLN LONESTAR ARMYAMMO	XI	2	0	0	58	0	0
W08JAA PLN LA ARMY AMMO	XI	2	0	0	42	0	0
W08KAA PLN MILAN ARMY AMMO	XI	2	0	0	57	0	0
W08LAA PLN RADFORD ARMY AMMO	XI	2	0	0	66	0	0

WOLMAA	PLN	NEWPORT ARMY AMMO	XI	1	0	0	8	0	0
WOLNAA	PLN	BADGER ARMY AMMO	XI	0	0	0	7	0	0
WOLFAA	PLN	LONGHORN ARMYAMMO	XI	2	0	0	38	0	0
WOLQAA	PLN	SUNFLOWR ARMYAMMO	XI	2	0	0	30	0	0
WOLWAA	PLN	JOLIET ARMY AMMO	XI	0	0	0	9	0	0
WOLXAA	DEP	ANNISTON ARMY	XI	24	0	27	4217	0	0
WOM4AA	CIR	USA ENL REC&EVAL	MP	5	0	26	198	0	0
WOM5AA	STA	USA RECEPTION	TC	6	0	65	19	0	0
WOM6AA	STA	USA RECEPTION	TC	7	0	54	42	0	0
WOMAAA	DEP	N CUMBERLAND ARMY	XI	16	1	37	2523	0	0
WOMBAA	DEP	USA ACT PUEBLO	XI	2	0	2	594	0	0
WOMCAA	DEP	RED RIVER ARMY	XI	22	1	34	5134	0	0
WOMDAA	DEP	SACRAMENTO ARMY	XI	19	0	25	3146	0	0
WOMEAA	DEP	USA ACT SAVANNA	XI	2	0	2	215	0	0
WOMGAA	DEP	SENECA ARMY	XI	15	4	75	858	0	0
WOMHAA	DEP	USA SHARPE	XI	14	0	22	1096	0	0
WOMJAA	DEP	SIERRA ARMY	XI	8	0	2	346	0	0
WOMLAA	DEP	US ARMY TOBYHANNA	XI	12	0	14	3948	0	36
WOMMAA	DEP	TOOELE ARMY	XI	23	0	29	3474	0	0
WOMNAA	ACT	USA DEP UMATILLA	XI	3	0	0	232	0	0
WOMTAA	RGN	1ST ROTC SR PROG	TC	455	0	410	140	0	0
WOMUAA	DEP	USA CORFUS CH	XI	12	2	11	3867	0	0
WOMYAA	GAR	USA FT ORD	FC	59	3	529	1661	0	0
WONDAA	RGN	2ND ROTC SR PROG	TC	405	0	290	110	0	0
WONRAA	CIR	USA FIN AND ACCTG	AC	41	0	74	2324	0	0
WONTAA	AGY	USA AUDIT	AU	7	0	0	853	0	0
WOPEAA	CIR	USAISC EC TELE	CZ	10	3	314	80	0	0
WOFUAA	STA	USAISC STATCOM	CZ	2	1	75	26	0	0
WOPKAA	AGY	ISC-CARLISE BK	CZ	2	0	46	57	0	0
WOQ1AA	CIR	MADIGAN ARMY MED	HS	520	3	658	1067	0	0
WOQ2AA	CIR	FTIZMN ARMY MED	HS	510	1	637	1424	0	0
WOQ3AA	CIR	BEADMONT ARMY MED	HS	525	4	794	1057	0	0
WOQ4AA	CIR	LETTERMN ARMY MED	HS	492	5	572	754	0	0
WOQCAA	CIR	USA VISUAL INFO	CZ	16	0	116	196	0	0
WOQFAA	HQ	MMC	MT	32	0	9	261	0	0
WOQKAA	PLN	STLOUIS ARMY AMMO	XI	0	0	0	2	0	0
WOS5AA	AGY	USAISC-WALNWRI	CZ	1	0	21	34	0	0
WOS6AA	AGY	USAISC ALASKA	CZ	6	1	68	81	0	0
WOSXAA	ACT	USALSEC SPT	CZ	3	0	26	53	0	0
WOTSAA	ACT	USA REG DEN	HS	3	0	54	37	0	0
WOTUAA	ACT	USA REG DEN	HS	3	0	58	27	0	0
WOU0AA	CIR	USA QM & FT LEE	TC	24	2	137	1055	0	0
WOU2AA	CIR	USA INF & FT BEN	TC	45	8	385	2911	0	0
WOU3AA	HQ	GAR BRAGG FT	FC	53	0	471	2012	0	0
WOU4AA	GAR	HQ USA FT CAMPB	FC	41	0	373	1596	0	0
WOU5AA	CIR	USA SIG &FTGORDON	TC	365	27	2698	2056	0	0
WOU6AA	CIR	USA TNG&FT JACKEN	TC	65	3	533	1251	0	0
WOU8AA	GAR	HQ USA FT MCPRSN	FC	45	1	442	1302	0	0
WOU9AA	CIR	USA AVN&FT RUCKER	TC	560	660	1592	2528	0	0
WOUGAA	GAR	HQ USA FT DEVENS	FC	37	4	241	1138	0	0
WOUSAA	GAR	HQ USA FT MEADE	FC	56	5	376	2331	0	0
WOUUAA	GAR	USA CARLISLE BKS	TC	10	0	45	261	0	0
WOUVAA	CIR	TRANS & FT EUSTIS	TC	37	5	449	1009	0	0
WOUWAA	GAR	USA FT MONROE	TC	12	0	82	384	0	0
WOUXAA	CIR	USA ARMOR	TC	85	10	913	2598	0	0
WUV2AA	1ST	SOCOM	SO	119	9	192	127	0	0
WUV3AA	ACT	IEEA	XI	0	0	0	79	0	0
WUV4AA	ACT	AMC I & SA	XI	1	0	1	105	0	0
WUV8AA	OFC	PM CSA	XI	13	0	7	112	0	0



W0VAAA	GAR HQ USA FT STEWRT	FC	49	3	449	1757	0	0
W0VBAA	GAR USA FT CHAFFEE	TC	4	0	26	242	0	0
W0VCAA	HQ GAR HOOD FT	FC	67	11	681	2396	0	0
W0VDAA	GAR HQ USA FT S HOUS	FC	39	4	359	1104	0	0
W0VFAA	GAR USA FT POLK	FC	38	3	262	1495	0	0
W0VGAA	CTR USA FA & FT SILL	TC	50	6	542	1789	0	0
W0VHAA	CTR AD ARTY & FTBL	TC	42	7	396	2075	0	0
W0VKAA	GAR HQ USA FT SHERDN	FC	22	3	237	911	0	0
W0VLAA	CTR EN TNG&FT L WOOD	TC	266	20	1000	1557	0	0
W0VMAA	GAR HQ USA FT RILEY	FC	34	1	323	1288	0	0
W0VNAA	GAR HQ USA FT CARSON	FC	49	2	381	1616	0	0
W0VPAA	CTR USA CA & FT LVNWT	TC	34	1	176	768	0	3
W0VWAA	GAR HQ USA PRES S FR	FC	35	2	281	1132	0	0
W0W7AA	PLN ALABAMA ARMY AMMO	XI	0	0	0	1	0	0
W0WCBA	ACT HISA CECOM	XI	10	0	46	443	0	0
W0WFBA	ACT RASA	XI	13	5	100	723	0	0
W0WFPA	ACT SPT PHILA	XI	1	0	0	88	0	0
W0XNAA	ACT USA MED DEPT	HS	102	0	224	226	0	0
W0XQAA	HQ GAR DRUM FT	FC	23	0	218	1116	0	0
W0XYAA	GAR HQ USA FT MCCOY	FC	18	0	50	787	0	0
W0Y4AA	CMDDAVILSON AVIATION	MW	26	52	197	104	0	0
W0Y6AA	HQ AVSCOM	XI	157	11	63	3719	0	0
W0Z1AA	OFC DCS INTEL	CS	71	0	6	94	0	0
W0Z2AA	OFC DCSOPS & PLANS	CS	319	0	35	199	0	0
W0Z3AA	OFC DCS LOGISTICS	CS	112	1	4	195	0	0
W0Z4AA	OFC CHIEF RES	CS	30	0	2	54	0	0
W0Z6AA	OFC OF THE IG	CS	5	0	0	3	0	0
W0Z7AA	OFC J ADVOCATE GEN	CS	49	1	2	35	0	0
W0ZAAA	AGY MIMC TRANS ENG	MT	6	0	0	97	0	0
W0ZGAA	ACT APRO HUGHES	XI	6	3	0	124	0	0
W0ZNAAGY	USA PHYS DSAB	AG	18	0	7	35	0	0
W0ZQAA	GAR HQ USA FT HUACHA	CZ	21	2	317	918	0	0
W0ZUAA	OFC CHIEF OF STAFF	CS	91	1	19	102	0	0
W0ZZAA	OFC DCS PERSONNEL	CS	118	1	10	167	0	0
W11LAA	ACT LCA	XI	5	0	2	152	0	0
W12KAA	USAG FT LEWIS	FC	35	0	484	1695	0	0
W131AA	STA MEPS NEW YORK	PC	2	0	19	36	0	0
W13ZAA	ELE USA-DLI-ENG LANG	TC	4	0	28	0	0	0
W149AA	ACT USAAMC QA	XI	0	0	0	18	0	0
W170AA	STA MEPS BUFFALO	PC	2	0	8	22	0	0
W171AA	STA MEPS CINCINA	PC	2	0	7	23	0	0
W172AA	STA MEPS CLEVELIN	PC	2	0	12	32	0	0
W173AA	STA MEPS COLUMBU	PC	3	0	5	25	0	0
W175AA	STA MEPS HARRISB	PC	2	0	7	16	0	0
W176AA	STA MEPS LOUISVL	PC	2	0	9	22	0	0
W177AA	STA MEPS MANCHST	PC	1	0	5	17	0	0
W178AA	STA MEPS NEWARK	PC	2	0	12	24	0	0
W179AA	STA MEPS NEW HAV	PC	1	0	5	12	0	0
W17GAA	ELE USA TC FIELD	TC	23	0	2	16	0	0
W17KAA	BN USAREC BECKLE	RC	7	0	87	10	0	0
W17LAA	BN USAREC BOSTON	RC	11	0	165	13	0	0
W17MAA	BN USAREC COLUMBIA	RC	8	0	115	12	0	0
W17NAA	BN USAREC LOUISV	RC	8	0	108	12	0	0
W17PAA	BN USAREC FT MONTH	RC	10	0	115	13	0	0
W17QAA	BN USAREC LI	RC	10	0	147	14	0	0
W17RAA	BN USAREC PHILAD	RC	11	0	162	15	0	0
W17SAA	BN USAREC PITTSERG	RC	11	0	178	15	0	0
W17TAA	BN USAREC CONCOR	RC	7	0	80	13	0	0
W17UAA	BN USAREC RICHMD	RC	7	0	105	12	0	0

W17VAA	EN USAREC SYRACU	RC	12	0	165	16	0	0
W17WAA	STA MEPS BALTIMO	PC	2	0	17	30	0	0
W17YAA	STA MEPS BECKLEY	PC	2	0	6	14	0	0
W17ZAA	STA MEPS BOSTON	PC	1	0	9	26	0	0
W180AA	STA MEPS RALEIGH	PC	1	0	9	19	0	0
W182AA	EN USAREC DALLAS	RC	11	0	155	15	0	0
W183AA	EN USAREC LITTL RCK	RC	8	0	110	12	0	0
W184AA	EN USAREC N ORLEANS	RC	7	0	90	11	0	0
W185AA	EN USAREC OKLA CTY	RC	9	0	105	14	0	0
W186AA	EN USAREC S ANTONIO	RC	11	0	118	13	0	0
W187AA	STA MEPS ALBUQUE	PC	1	0	6	15	0	0
W188AA	STA MEPS AMARILL	PC	2	0	3	16	0	0
W189AA	STA MEPS DALLAS	PC	2	0	11	30	0	0
W18EAA	STA MEPS PHILADL	PC	3	0	11	31	0	0
W18CAA	STA MEPS PITTSER	PC	1	0	14	29	0	0
W18DAA	STA MEPS PORTLAND	PC	2	0	5	15	0	0
W18FAA	STA MEPS RICHMON	PC	2	0	11	23	0	0
W18HAA	STA MEPS SPRINGF	PC	1	0	4	17	0	0
W18JAA	STA MEPS SYRACUS	PC	2	0	7	18	0	0
W18KAA	STA MEPS WILKS-B	PC	2	0	6	19	0	0
W18LAA	EN USAREC ATLANTA	RC	10	0	122	13	0	0
W18MAA	EN USAREC JACKSN	RC	9	0	153	15	0	0
W18NAA	EN USAREC MONTGO	RC	9	0	114	12	0	0
W18PAA	EN USAREC NASHVLE	RC	9	0	108	12	0	0
W18QAA	EN USAREC RALEIGH	RC	7	0	90	11	0	0
W18RAA	STA MEPS CHARLOTE	PC	2	0	8	23	0	0
W18SAA	STA MEPS MIAMI	PC	2	0	9	17	0	0
W18TAA	STA MEPS FT JACKS	PC	1	0	14	25	0	0
W18UAA	STA MEPS JACKSON	PC	2	0	6	17	0	0
W18VAA	STA MEPS JACKSONV	PC	1	0	8	26	0	0
W18WAA	STA MEPS KNOXVLL	PC	1	0	10	15	0	0
W18XAA	STA MEPS MEMPHIS	PC	1	0	12	18	0	0
W18YAA	STA MEPS MONTGMR	PC	2	0	9	35	0	0
W18ZAA	STA MEPS NASHVIL	PC	2	0	8	20	0	0
W190AA	STA MEPS KANS	PC	2	0	11	26	0	0
W191AA	STA MEPS MILW	PC	2	0	8	28	0	0
W192AA	STA MEPS MINE	PC	3	0	13	26	0	0
W193AA	STA MEPS OMAH	PC	1	0	5	17	0	0
W194AA	STA MEPS SIOU	PC	2	0	8	13	0	0
W195AA	STA MEPS ST L	PC	3	0	11	33	0	0
W196AA	EN USAREC L ANGEL	RC	13	0	233	14	0	0
W197AA	EN USAREC S FRANCIS	RC	10	0	141	13	0	0
W198AA	EN USAREC PHOENIX	RC	7	0	124	11	0	0
W199AA	EN USAREC PORTLAND	RC	9	0	98	12	0	0
W19AAA	STA MEPS EL PASO	PC	1	0	7	12	0	0
W19EAA	STA MEPS HOUSTON	PC	1	0	12	30	0	0
W19CAA	STA MEPS LITTLE R	PC	1	0	7	20	0	0
W19DAA	STA MEPS NW ORLE	PC	2	0	11	28	0	0
W19EAA	STA MEPS OKLA CT	PC	2	0	8	27	0	0
W19FAA	STA MEPS SN ANVN	PC	2	0	10	30	0	0
W19GAA	STA MEPS SHRVPR	PC	2	0	5	17	0	0
W19HAA	EN USAREC CHICAGO	RC	11	0	172	13	0	0
W19JAA	EN USAREC DENVER	RC	11	0	134	13	0	0
W19KAA	EN USAREC DES MO	RC	8	0	117	12	0	0
W19LAA	EN USAREC DETRIOT	RC	11	0	178	14	0	0
W19MAA	EN USAREC INDIANPLS	RC	9	0	154	13	0	0
W19NAA	EN USAREC KSNAS	RC	11	0	151	13	0	0
W19PAA	EN USAREC MILWAU	RC	11	0	180	13	0	0
W19QAA	EN USAREC MINNEA	RC	13	0	178	14	0	0

W19RAA	BN USAREC ST LOUIS	RC	10	0	175	13	0	0
W19UAA	ACT AIMSA	XL	0	0	7	567	0	0
W19VAA	STA MEPS DENV	PC	2	0	13	26	0	0
W19WAA	STA MEPS DES	PC	2	0	9	23	0	0
W19XAA	STA MEPS DETR	PC	1	0	11	33	0	0
W19YAA	STA MEPS FARG	PC	2	0	6	14	0	0
W19ZAA	STA MEPS INDI	PC	1	0	10	28	0	0
W1B0AA	OFC SAGASA(RDA)	SA	87	0	1	122	0	0
W1BYAA	OFC LEGISLATIVE LSN	SA	26	0	2	27	0	0
W1BZAA	OFC CH OF PUB AFFAIRS	SA	23	0	1	25	0	0
W1D2AA	SCH USA AD ARMY	TC	255	53	1299	776	0	0
W1D4AA	CTR USA ORD SCH &	TC	190	45	1361	565	0	0
W1D5AA	SCH USA CM	TC	165	16	892	346	0	0
W1D7AA	SCH TRANS& AV LOG	TC	155	66	1100	481	0	0
W1DCAA	CTR USA TNG & FT DIX	TC	58	0	640	1532	0	0
W1DQAA	U USA MKMNSHIP	PC	31	0	153	28	0	0
W1DXAA	SCH USA ARMOR	TC	305	4	2434	552	0	0
W1EQAA	CITRUSA JFK SWC & SCH	TC	201	12	814	449	0	0
W1ELAA	CTR AIMC	XL	63	0	7	363	0	0
W1E4AA	ELE USA DEF INFO SCH	TC	19	0	70	50	0	0
W1E5AA	SCH USMA PREP	SF	15	0	27	23	0	0
W1E8AA	CTR USA INTEL SCH &	TC	264	30	622	336	0	0
W1E9AA	CTR ODMSLEMU SCH&	TC	133	31	919	674	0	0
W1ECAA	ELE USA DLI-FLC	TC	38	1	176	1183	0	0
W1ESAA	SCH USA INTEL	TC	71	19	1275	282	0	0
W1ETAA	SCH USA TJAG	SF	41	1	10	40	0	0
W1EXAA	CTR USA CHAP SCH&	TC	51	0	95	48	0	0
W1EXAA	CTR SLDR SPT&FT B HAR	TC	253	8	697	1019	0	0
W1FBAA	HQ S-FACILITY USMA	MA	746	7	419	2099	0	0
W1J1AA	GRP USA SP SCTY	AS	129	7	310	25	0	0
W1JEAA	RGN 3RD ROTC SR PROG	TC	369	0	338	108	0	0
W1KYAA	RGN 3RD ROTC JR PROG	TC	2	0	14	0	0	0
W1L4AA	BDE 1ST AR TNG	TC	86	3	831	124	0	0
W1L7AA	BDE 4TH TNG	TC	70	0	426	49	0	0
W1M4AA	CMD MIMC MOTEA	MT	5	0	1	136	0	0
W1MEAA	CMD MIMC EASTERN AREA	MT	31	0	18	543	0	0
W1M9AA	U MIMC BALIT OUTPORT	MT	2	0	1	13	0	0
W1MHAA	ELE USA-JHGSO-CAMSTA	MW	0	0	23	85	0	0
W1MTAA	PLN TWIN CITY AMMO	XL	0	0	0	8	0	0
W1MKAA	PLN RAVENNA ARMY AMMO	XL	0	0	0	5	0	0
W1MLAA	ACT USA MEDDAC	HS	209	8	468	628	0	0
W1MPAA	BDE 2ND TNG (OSUT)	TC	57	1	475	21	0	0
W1MQAA	BDE 3RD BASIC TNG	TC	74	0	489	14	0	0
W1MRAA	BDE 4TH TNG	TC	52	4	1155	181	0	0
W1MIAA	ELE USA SCH OF MUSIC	TC	5	2	91	17	0	0
W1MVAA	BDE 3RD BASIC TNG	TC	66	0	404	9	0	0
W1MXAA	BDE 5TH TNG	TC	73	1	758	27	0	0
W1NOAA	ACT AVRADA	XL	9	0	3	200	0	0
W1NZAA	LAB USA ATMOS SCIENCE	XL	3	0	0	386	0	0
W1N3AA	LAB ELCT TECH DEVICES	XL	1	0	0	295	0	0
W1NAAA	U MIMC SO ATL OTPRT	MT	2	0	3	25	0	0
W1NPAA	ACT FSA/AMCCOM	XL	0	0	13	146	0	0
W1NVAA	RGN 4TH ROTC SR PROG	TC	385	0	197	135	0	0
W1NWAA	RGN 4TH ROTC JR PROG	TC	0	0	8	0	0	0
W1PDAA	U CAPE CANAVERAL	MT	1	0	1	9	0	0
W1PEAA	U GULF OUTPORT	MT	3	0	4	73	0	0
W1PLAA	GRP USA TMDE SPT	XL	4	1	31	317	0	0
W1QAAA	TML MIMC MOTSU	MT	6	0	7	271	0	0
W1RCAA	GRP TNG	TC	16	0	229	16	0	0

W15EAA	AGY USAISC PENTAGON	CZ	40	3	330	590	0	0
W1U3AA	CTR USA FLD SPT	AS	153	122	185	382	0	0
W1U5AA	ACT USA MED DEPT	HS	52	1	119	196	0	0
W1U7AA	STA MEPS ALBANY	PC	1	0	7	15	0	0
W1U9AA	STA MEPS ATLANTA	PC	1	0	13	23	0	0
W1UXAA	AGY NG INFO MGT	GB	0	0	0	64	0	0
W1V5AA	RGN 1ST ROTC JR PROG	TC	0	0	19	0	0	0
W1VEAA	STA MEPS CHICAGO	PC	3	0	22	36	0	0
W1VCAA	STA MEPS BOISE	PC	1	0	4	13	0	0
W1VQAA	PLN RIVERBANK A AMMO	XL	1	0	0	10	0	0
W1VWAA	HQ USASAC	XL	18	0	2	618	0	0
W1WQAA	PLN VOLUNTEER A AMMO	XL	0	0	0	6	0	0
W1WYAA	TML MIMC MOTBY	MT	8	1	13	337	0	0
W1YJAA	OFC RESOURCES MGT	SA	1	0	2	15	0	0
W1YMAA	OFC GEN COUNSEL	SA	14	0	0	26	0	0
W1YNAA	OFC EMPL PLCY/GRV REV	SF	0	0	0	15	0	0
W1YSAA	OFC ADMIN ASST	SA	7	1	0	54	0	0
W1ZAAA	RGN 2ND ROTC JR PROG	TC	0	0	18	0	0	0
W207AA	BN INFO SYS INSTL	CZ	8	0	402	36	0	0
W21BAA	BKS USA DISCIPLINARY	TC	26	0	564	119	0	0
W21KAA	AGY USAISC-MIMC	CZ	1	0	0	219	0	0
W21LAA	AGY USAISC-EASTERN	CZ	0	0	0	154	0	0
W21MAA	AGY USAISC-WESTERN	CZ	0	0	0	146	0	0
W21PAA	AGY USAISC-SUNNY P	CZ	0	0	0	16	0	0
W241AA	AGY COMD&CON SPT	SF	15	0	58	32	0	0
W248AA	CMD USAISEC	CZ	41	7	160	459	0	0
W253AA	CTR USA ENGR DATA PRO	CE	0	0	0	91	0	0
W262AA	CMD HQ LABCOM	XL	20	0	7	230	0	0
W263AA	ACT ISA/LABCOM	XL	2	0	0	389	0	0
W264AA	LAB VAL	XL	1	0	59	196	0	0
W27RAA	ACT TC COMB ARMS TEST	TC	422	20	964	894	0	0
W28QAA	U USA MH RSCH CO	SF	3	0	3	35	0	0
W293AA	ACT AVIATION R&T	XL	16	0	1	507	0	0
W2AAAA	BN USARECSALITLAKE CTY	RC	8	0	116	11	0	0
W2ABAA	BN USAREC SEATTLE	RC	11	0	169	13	0	0
W2ACAA	STA MEPS BUTTS	PC	2	0	4	14	0	0
W2ADAA	STA MEPS SALT	PC	1	0	7	14	0	0
W2AEAA	STA MEPS FRES	PC	2	0	6	17	0	0
W2AFAA	STA USA MEPS LOS ANGL	PC	2	0	22	38	0	0
W2AGAA	STA MEPS OAKL	PC	3	0	19	37	0	0
W2AHAA	STA MEPS PHOE	PC	2	0	10	23	0	0
W2AJAA	STA MEPS PORT	PC	2	0	8	24	0	0
W2AKAA	STA MEPS SEAT	PC	2	0	7	22	0	0
W2ALAA	STA MEPS SPOK	PC	1	0	6	15	0	0
W2D5AA	AGY TRANS WHITE HOUSE	MW	0	0	74	0	0	0
W2DHAA	CTR WRAMC	HS	1012	4	1537	2857	0	1
W2DJAA	ACT USA RGN DEN-WRAMC	HS	3	0	21	24	0	0
W2DLAA	1ST ARMED FORCES PATH	MD	50	0	32	336	0	9
W2DNAA	CTR BROOKE ARMY MED	HS	669	5	840	0	0	0
W2DQAA	ACT USA RGN DEN	HS	3	0	33	7	0	0
W2DRAA	ACT SPEC FGN-WRAIR	MD	30	0	18	2	155	0
W2DTAA	TML MIMC WSTR AREA	MT	23	0	47	408	0	0
W2DUAA	TML MIMC PAC NW OTPR	MT	2	0	2	50	0	0
W2DVAA	U SO CAL OUTPORT	MT	1	0	2	23	0	0
W2EKAA	ACT AMETA	XL	0	0	0	112	0	0
W2EWAA	ACT SURETY FIELD	XL	1	2	0	6	0	0
W2FLAA	ACT USA MED DEPT	HS	51	1	102	208	0	0
W2FUAA	PLN SCRANTON AMMO	XL	2	0	0	17	0	0
W2GTAA	ACT USAAMC IG	XL	20	1	3	52	0	0

W2H6AA	SCH USA WAR COLLEGE	SF	114	0	52	183	0	0
W2H8AA	ACT USA MED DEPT USMA	HS	87	1	192	172	0	0
W2HMAA	LAB USA MAT-TECH	XI	7	0	1	540	0	0
W2JJAA	ACT USA MED DEPT	HS	75	2	165	207	0	0
W2JRAA	ACT USA MED DEPT	HS	165	7	331	400	0	0
W2K1AA	ACT USA MED DEPT	HS	93	5	263	251	0	0
W2KFPA	DET 1ST USA ESCORT	FC	0	0	9	0	0	0
W2KRAA	ACT USA MED DEPT	HS	173	5	372	500	0	0
W2L3AA	ACT USA MED DEPT	HS	236	13	411	798	0	0
W2L5AA	SCH USA INF	TC	528	1	2727	452	0	0
W2L6AA	ACT USA MED DEPT	HS	304	14	485	752	0	0
W2L8AA	ACT USA MED DEPT	HS	187	5	361	584	0	0
W2LAAA	ACT USA MED DEPT	HS	210	9	392	644	0	0
W2LFPA	ACT USA MED DEPT	HS	168	5	283	328	0	0
W2LMAA	ACT USA MED DEPT	HS	75	5	175	258	0	0
W2LPAA	GAR USA FT PICKETT	FC	7	1	66	221	0	0
W2M5AA	ACT USA MED DEPT	HS	326	2	511	767	0	0
W2MBAA	LAB USA CRIM INVES	CB	5	20	9	62	0	14
W2MTAA	ACT USA MED DEPT	HS	174	7	389	427	0	0
W2MKAA	CMD TNG	TC	16	0	223	20	0	0
W2MLAA	ACT USA MED DEPT	HS	95	5	177	262	0	0
W2MQAA	CIR USA AEROMEDICAL	HS	115	2	221	224	0	0
W2MSAA	ACT USA MED DEPT	HS	166	6	373	370	0	0
W2NJAA	CMD USA AD CIR RANGE	TC	5	0	118	64	0	0
W2NKAA	ACT USA MED DEPT	HS	173	3	305	410	0	0
W2NTAA	SCH USA FIELD ARTY	TC	368	27	1052	561	0	0
W2NVAA	ACT USA MED DEPT	HS	202	11	388	472	0	0
W2NZAA	GRP USA FA MSL SYS EV	TC	2	0	10	0	0	0
W2P0AA	ACT USA MED DEPT	HS	151	4	294	446	0	0
W2P1AA	ACT USA MED DEPT	HS	182	1	321	539	0	0
W2P2AA	HQ USA CGS COLLEGE	TC	467	0	79	304	0	0
W2P4AA	ACT USA MED DEPT	HS	92	1	161	202	0	0
W2Q4AA	ACT USA MED DEPT	HS	235	4	482	515	0	0
W2R2AA	STA WATERWAY EXP	CE	3	0	0	704	0	0
W2S5AA	ACT LSSA	XI	0	0	0	362	0	0
W2S9AA	1ST LETTERMAN RSCH	MD	27	0	82	84	0	0
W2SBAA	DIV EN MO RIVER	CE	9	0	0	1352	0	0
W2SDAA	DIV EN N ATLANTIC	CE	17	0	15	1512	0	0
W2U8AA	CIR USA ENG STU	CE	5	0	0	50	0	0
W2USAA	AGY USA MSL INTEL	SF	16	0	0	433	0	0
W2V5AA	LAB CONST ENGR RSCH	CE	3	0	0	203	0	0
W2V6AA	DIV EN HUNTSVILLE	CE	11	0	0	504	0	0
W2VNAA	AGY USA LOG EVAL	SF	25	0	5	137	0	0
W2WJAA	ACT APRO BELL	XI	7	3	1	123	0	0
W2Y2AA	AGY CMPT SYS-SEL&ACQ	CZ	16	0	4	102	0	0
W2ZVAA	ACTCORRECTIONAL(USACA	FC	34	0	288	93	0	0
W303AA	AGY USA IG	SF	118	2	4	72	0	0
W30MAA	PVG HQ DUGWAY	XI	34	5	106	790	0	0
W30UAA	DET USA STUDENT	TC	1	0	9	8	0	0
W316AA	ACT LAO CONUS	XI	18	0	3	96	0	0
W317AA	OFC RM TRADE	XI	26	0	4	197	0	0
W319AA	ACT USA OPS GROUP	AS	67	11	34	36	0	0
W31SAA	OFC CIVIL WORKS	SA	2	0	0	21	0	0
W31UAA	STA USA FLD SANAN	AS	8	3	259	3	0	0
W31XAA	DET USA INTEL OP	SF	21	1	7	32	0	0
W32AAA	EN CI SS SPT	AS	20	48	105	75	0	0
W32BAA	FAC USA CENTRAL SCTY	AS	4	0	9	93	0	0
W330AA	ACD NCO-ALASKA	FC	0	0	36	4	0	0
W336AA	BD DA MIL REV	SF	27	0	26	106	0	0

W337AA	FTSUSAR FTS 89ARCOM	FC	12	0	29	274	0	0
W33TAA	DET USAISC WEST POINT	CZ	2	0	7	53	0	0
W33VAA	ACT USA PERS ASST	MP	1	0	6	0	0	0
W33WAA	ACT USA PERS ASST	MP	1	0	6	0	0	0
W341AA	OFC USA COML COMM	CZ	0	0	10	51	0	0
W34RAA	ACTUSA FMT ADM SYS&BI	HS	11	0	2	154	0	0
W34TAA	CTR USA FA TNG	TC	127	3	1122	85	0	0
W34WAA	ACT TACOMSA	XI	2	0	1	67	0	0
W34ZAA	AGY PGM MGT SYS DEV	SF	0	0	0	10	0	0
W350AA	OFC MIMC MATCU MCCHRD	MT	1	0	2	6	0	0
W351AA	OFC MIMC MATCO NO	MT	0	0	5	5	0	0
W352AA	OFC MIMC MATCU TI	MT	0	0	1	6	0	0
W353AA	OFC MIMC MATCU CH	MT	1	0	5	6	0	0
W354AA	OFC MATCU MCGUIRE	MT	0	0	10	4	0	0
W355AA	OFC MIMC MATCO NO	MT	0	0	0	6	0	0
W35GAA	ACTUSAINSCOM FAA	AS	2	0	7	39	0	0
W35LAA	ACD 7TH IN DIV NCO	FC	0	0	57	1	0	0
W35MAA	ACD 5TH IN DIV NCO	FC	0	0	53	0	0	0
W35SAA	CMD USAISC OPERATN	CZ	11	1	64	56	0	0
W35TAA	CTR USAISC SITIERTE	CZ	4	1	216	85	0	0
W35YAA	OFC MIMC MATCU TRAVIS	MT	2	0	14	23	0	0
W35ZAA	OFC MIMC MATCU DOVER	MT	1	0	0	13	0	0
W360AA	OFC USATSA WESTERN	TS	2	0	5	1075	0	0
W361AA	FAC USA HEALTH	MD	19	1	0	11	0	0
W36FAA	OFC SPACE PROGRAM	SP	23	0	0	21	0	0
W36SAA	ACTUSAINSCOM MAINT	AS	1	2	13	0	0	0
W36WAA	OFC FM NUC MUN	XI	9	2	0	39	0	0
W36ZAA	OFC USATSA SOUTHEAST	TS	1	0	8	1817	0	0
W36ZAA	OFC SATS NORTHEASTERN	TS	1	0	2	1667	0	0
W36ZAA	OFC USATSA MIDWEST	TS	1	0	6	1634	0	0
W372AA	DET USA FGN AREA OFF	AS	0	1	10	1	0	0
W376AA	ACT USA ACFT DEV TEST	XI	25	12	102	93	0	0
W37BAA	CMD USAISC-USAREC	CZ	2	0	67	88	0	0
W37NAA	HQ US MIL ENT PRO	PC	23	1	34	159	0	0
W37PAA	HQ US MEPCOM CENTRAL	PC	5	0	11	28	0	0
W37QAA	HQ US MEPCOM EAS	PC	5	0	11	30	0	0
W37RAA	HQ US MEPCOM WES	PC	5	0	12	27	0	0
W37VAA	CTR ST LOUIS AREA SPT	XI	2	0	4	46	0	0
W37XAA	ACT ALSA AVSCOM	XI	0	0	0	40	0	0
W384AA	GRP USA RSCH ASSOC	SF	10	0	0	0	0	0
W387AA	ACT USA MILPERCEN PAP	MP	1	0	4	0	0	0
W38MAA	ACT USA PAP SEA-TAC	MP	1	0	2	0	0	0
W38NAA	OFC TECH ESCORT	XI	22	0	42	84	0	0
W390AA	PLN MCALESTER AMMO	XI	1	0	0	757	0	0
W398AA	ACT USA HEALTH CARE S	HS	60	0	50	171	0	0
W39BAA	OFC TEST DIR EOGW CM	XI	1	0	0	47	0	0
W39CAA	ACT USA FGN CI	AS	11	7	26	17	0	0
W39LAA	CTR USA NG OP ACT	GB	46	0	0	161	0	0
W39MAA	CTR USA NG PERS OP	GB	0	0	1	49	0	0
W39QAA	HQ USA DESCOM	XI	31	0	13	587	0	0
W39UAA	CTR NATL SCIENCE	TC	1	0	1	44	0	0
W39YAA	PLN HAWIHRONE AMMO	XI	2	0	0	68	0	0
W39ZAA	PLN CRANE ARMY AMMO	XI	1	0	1	706	0	0
W3AFAA	AGY CIV APPELLATE REV	SF	0	0	0	70	0	0
W3EDAA	CTR USAISSC DEV FT L	CZ	46	1	141	340	0	0
W3CCAA	ACT AUTO SYSTEM	AS	9	3	59	52	0	0
W3CJAA	SCHLST BN 507 INF	TC	15	0	220	9	0	0
W3DOAA	FTSUSAR FTS 425 TRNS	FC	2	0	11	42	0	0
W3D1AA	FTSUSAR FTS 77 ARCOM	FC	13	0	43	287	0	0



W3D2AA	FTSUSAR	FIS	98DIV-TNG	FC	7	0	23	276	0	0
W3D4AA	FTSUSAR	FIS	94 ARCOM	FC	12	0	16	308	0	0
W3D5AA	FTSUSAR	FIS	76DIV-TNG	FC	11	0	2	125	0	0
W3D7AA	FTSUSAR	FIS	79 ARCOM	FC	9	0	23	295	0	0
W3D8AA	FTSUSAR	FIS	78DIV-TNG	FC	11	0	11	200	0	0
W3DAAA	FTSUSAR	FIS	103 CSC	FC	6	0	19	52	0	0
W3DPAA	FTSUSAR	FIS	70DIV-TNG	FC	2	0	2	58	0	0
W3DQAA	FTSUSAR	FIS	84DIV-TNG	FC	2	0	5	64	0	0
W3DRAA	FTSUSAR	FIS	85DIV-TNG	FC	6	0	5	55	0	0
W3DTAA	FTSUSAR	FIS	86 ARCOM	FC	17	0	46	552	0	0
W3DUAA	FTSUSAR	FIS	88 ARCOM	FC	14	0	7	255	0	0
W3DVAA	FTSUSAR	FIS	102ARCOM	FC	7	0	18	223	0	0
W3DWAA	FTSUSAR	FIS	123ARCOM	FC	13	0	24	232	0	0
W3DYAA	FTSUSAR	FIS	300 MPC	FC	2	0	7	53	0	0
W3DZAA	FTSUSAR	FIS	416EN CMD	FC	5	0	9	122	0	0
W3E0AA	FTSUSAR	FIS	377 TAAC	FC	2	0	4	19	0	0
W3E1AA	FTSUSAR	FIS	63ARCOM	FC	12	0	35	421	0	0
W3E2AA	FTSUSAR	FIS	91DIV-TNG	FC	4	0	4	70	0	0
W3E3AA	FTSUSAR	FIS	104DIV-TN	FC	2	0	2	76	0	0
W3E4AA	FTSUSAR	FIS	96ARCOM	FC	17	0	43	321	0	0
W3E5AA	FTSUSAR	FIS	124ARCOM	FC	20	0	14	362	0	0
W3E6AA	FTSUSAR	FIS	351CA CMD	FC	2	0	1	46	0	0
W3E9AA	CTR USA	TNG	SPT	TC	72	0	48	481	0	0
W3EAAA	FTSUSAR	FIS	97 ARCOM	FC	14	0	38	508	0	0
W3ECAA	FTSUSAR	FIS	80DIV-TNG	FC	10	0	6	231	0	0
W3EEAA	FTSUSAR	FIS	310 TAAC	FC	4	0	22	52	0	0
W3EFAA	FTSUSAR	FIS	83 ARCOM	FC	15	0	33	222	0	0
W3EGAA	FTSUSAR	FIS	100DIV-TN	FC	6	0	4	67	0	0
W3EHAA	FTSUSAR	FIS	99 ARCOM	FC	10	0	42	386	0	0
W3EKAA	FTSUSAR	FIS	81 ARCOM	FC	11	2	41	476	0	0
W3ELAA	FTSUSAR	FIS	120ARCOM	FC	9	0	29	305	0	0
W3EMAA	FTSUSAR	FIS	121ARCOM	FC	11	0	35	394	0	0
W3EPAA	FTSUSAR	FIS	412ENCMD	FC	2	0	2	10	0	0
W3EQAA	FTSUSAR	FIS	108DIV-TN	FC	2	0	2	62	0	0
W3ERAA	FTSUSAR	FIS	87 MAC	FC	12	0	2	26	0	0
W3ETAA	FTSUSAR	FIS	90ARCOM	FC	11	0	43	374	0	0
W3EUAA	FTSUSAR	FIS	122ARCOM	FC	9	0	21	272	0	0
W3EVAA	FTSUSAR	FIS	75 MAC	FC	7	0	1	20	0	0
W3EWAA	FTSUSAR	FIS	95 DIV-TN	FC	3	0	2	62	0	0
W3EXAA	FTSUSAR	FIS	420EN BDE	FC	5	0	11	74	0	0
W3EYAA	FTSUSAR	FIS	807MEDBDE	FC	3	0	11	73	0	0
W3GHAA	ACT GEN MAT & PETRL			XI	1	0	0	194	0	0
W3GMAA	CTR USADACS			XI	0	0	0	202	0	0
W3GZAA	CTR NE TELECOM-USACC			CZ	0	0	0	75	0	0
W3HJAA	AGY USACEELA-CONUS			CZ	5	0	134	179	0	0
W3HIAA	ACT TV AUDIO SPT			CZ	1	0	7	79	0	0
W3HVAA	GAR HQ USA FT DETRCK			HS	6	0	21	423	0	0
W3JLAA	ELE USA J HLTH SVS			MD	8	0	4	28	0	0
W3J8AA	HQ INSTL SUPPORT ACTV			MW	37	2	665	803	0	0
W3JCAA	ACT AMSAA			XI	16	0	12	432	0	0
W3JUAA	ACT AMC R&D INTERNS			XI	0	0	0	270	0	0
W3K0AA	ACT APRO BOEING			XI	3	2	3	74	0	0
W3K2AA	BD US ARMY TNG			TC	26	0	15	16	0	0
W3KPAA	HQ USACIDC			CB	38	22	38	72	0	0
W3L8AA	GP USA FOREIGN MA			AS	16	0	88	3	0	0
W3LCAA	RGN 1ST USACIDC			CB	18	88	123	81	0	0
W3LDAA	RGN 3RD USACIDC			CB	11	41	61	42	2	0
W3LFAA	RGN 6TH USACIDC			CB	20	93	155	61	0	0
W3MOAA	BN USAREC CINCINNATI			RC	7	0	106	15	0	0

W3MLAA	BN	USAREC	PEORIA	RC	10	0	148	14	0	0
W3M2AA	BN	USAREC	ALBANY	RC	7	0	81	13	0	0
W3M3AA	BN	USAREC	MIAMI	RC	8	0	132	12	0	0
W3MAAA	AGY	USAISC	-CDDC	CZ	7	0	17	21	0	0
W3MEAA	BN	USAREC	N HEAVEN	RC	9	0	107	13	0	0
W3MFAA	BN	USAREC	HARRISBERG	RC	11	0	164	15	0	0
W3MHAA	BN	USAREC	NEWBURG	RC	8	0	126	14	0	0
W3MJAA	BN	USAREC	SANTA ANA	RC	11	0	165	14	0	0
W3MKAA	BN	USAREC	SACRAMTO	RC	11	0	162	12	0	0
W3MLAA	BN	USAREC	OMAHA	RC	10	0	147	14	0	0
W3MPAA	BN	USAREC	LANSTING	RC	12	0	164	14	0	0
W3MQAA	BN	USAREC	COLUMBIA	RC	8	0	99	13	0	0
W3MSAA	BN	USAREC	CLEVELND	RC	11	0	182	15	0	0
W3MTAA	BN	USAREC	HOUSTON	RC	9	0	130	13	0	0
W3MIAA	BN	USAREC	ALBUQU	RC	7	0	96	12	0	0
W3MVAA	BN	USAREC	CHARLOTTE	RC	7	0	90	12	0	0
W3MYAA	BN	USAREC	JACKSON	RC	10	0	115	15	0	0
W3NQAA	HQ	SECOND	US ARMY	FC	82	3	54	202	0	0
W3PSAA	DET	USAISC	FT GREE	CZ	2	0	15	10	0	0
W3P8AA	AGY	USA	TROOP SUPPORT	TS	33	1	26	390	0	0
W3PXAA	FTS	USAR	311 COSCOM	FC	1	0	1	18	0	0
W3Q2AA	AGY	USA	OT AND EVAL	SF	112	0	2	116	0	0
W3Q4AA	LAB	BALLISTIC	RSCH	XI	10	0	7	701	0	0
W3Q5AA	LAB	HUMAN ENGR		XI	12	0	19	202	0	0
W3QMAA	CTR	USA	EISENHOWER MED	HS	500	10	650	883	0	0
W3QFAA	AGY	USAISC	HSC	CZ	9	0	3	61	0	0
W3QTAA	ACD	USA	SGM	TC	16	0	156	37	0	0
W3ROAA	DET	USAISC	FT LEWIS	CZ	1	0	51	192	0	0
W3R3AA	DET	USAISC	FT DRUM	CZ	1	0	4	121	0	0
W3R7AA	DET	USAISC	FT DEVNS	CZ	0	0	18	61	0	0
W3R8AA	HQ	USAISC	-TRADOC	CZ	14	0	18	133	0	0
W3R9AA	AGY	USAISC	FT MONROE	CZ	2	0	46	174	0	0
W3RNAA	U	USAISC	FORCOM	CZ	3	0	6	84	0	0
W3RPAA	AGY	USAISC	FT MEADE	CZ	0	0	32	190	0	0
W3RQAA	AGY	DET	USAISC FTB	CZ	1	0	35	232	0	0
W3RRAA	DET	USAISC	FT CAMP	CZ	1	0	12	126	0	0
W3RSAA	DET	USAISC	FT STEWRT	CZ	1	0	24	107	0	0
W3RTAA	DET	USAISC	FT MCPR	CZ	1	0	90	133	0	0
W3RUA	AGY	USAISC	FT HOOD	CZ	8	0	50	164	0	0
W3RVAA	AGY	USAISC	FT RILEY	CZ	3	0	15	127	0	0
W3RWAA	DET	USAISC	FT MCCLD	CZ	0	0	0	73	0	0
W3RYAA	AGY	USAISC	PRESIDI	CZ	1	0	25	162	0	0
W3RZAA	DET	USAISC	FT CARSN	CZ	2	0	6	110	0	0
W3S2AA	BN	USAINSCOM	MI	AS	44	19	69	54	0	0
W3SAAA	DET	USAISC	FT SHERIDN	CZ	1	0	26	78	0	0
W3SBAA	DET	USAISC	FT BELVR	CZ	1	1	87	163	0	0
W3SCAA	DET	USAISC	FT EUSTIN	CZ	1	0	13	179	0	0
W3SEAA	AGY	USAISC	FT BENING	CZ	1	0	13	144	0	0
W3SFAA	AGY	USAISC	FT LEE	CZ	1	0	15	114	0	0
W3SGAA	AGY	USAISC	FT RUCKER	CZ	2	0	19	161	0	0
W3SHAA	DET	USAISC	FT HARRSN	CZ	4	0	27	279	0	0
W3SJAA	DET	USAISC	FT DIX	CZ	1	0	10	91	0	0
W3SKAA	DET	USAISC	FT JACK	CZ	2	0	2	76	0	0
W3SLAA	DET	USAISC	FT POLK	CZ	1	0	18	78	0	0
W3SMAA	DET	USAISC	FT L WOOD	CZ	1	0	14	94	0	0
W3SNAA	AGY	USAISC	FT KNOX	CZ	1	0	10	156	0	0
W3SPAA	AGY	USAISC	FT GORDN	CZ	3	0	57	134	0	0
W3SQAA	DET	USAISC	FT MCLE	CZ	1	0	7	73	0	0
W3SRAA	AGY	USAISC	FT BLISS	CZ	3	0	19	130	0	0

W3SSAA	AGY	USAISC	FT STILL	CZ	2	0	15	150	0	0
W3STAA	AGY	USAISC	FT ORD	CZ	1	0	36	107	0	0
W3SUA	AGY	USAISC	FT LVNWD	CZ	9	0	68	247	0	0
W3SZAA	AGY	USAISC	FT HOUSTN	CZ	0	0	34	138	0	0
W3TOAA	DET	USAISC	LETKY	CZ	0	0	0	253	0	0
W3T1AA	DET	USAISC	LEX BG	CZ	0	0	0	81	0	0
W3T2AA	DET	USAISC	NEW CUM	CZ	0	0	0	151	0	0
W3T4AA	DET	USAISC	RED-RIVER	CZ	0	0	0	101	0	0
W3T5AA	DET	USAISC	SACRMNT	CZ	0	0	0	122	0	0
W3T7AA	DET	USAISC	SENECA	CZ	0	0	0	38	0	0
W3T8AA	DET	USAISC	SHAPE	CZ	0	0	0	92	0	0
W3T9AA	DET	USAISC	SIERRA	CZ	0	0	0	33	0	0
W3TAAA	ACT	CSLA		XI	1	4	20	217	0	0
W3TDAA	LAB	MED	BIOENGR R&D	MD	13	0	14	88	0	0
W3TEAA	ACT	CDA		XI	1	0	4	95	0	0
W3TTAA	HQ	USAISC	DARCOM	CZ	4	0	4	189	0	0
W3TUA	DET	USAISC	HUSH HI	CZ	1	0	0	126	0	0
W3TVAA	DET	USAISC	NATICK	CZ	0	0	1	77	0	0
W3TXAA	DET	USAISC	ANISTN	CZ	0	0	0	105	0	0
W3U3AA	AGY	USAISC	FT HUACHA	CZ	2	0	65	270	0	0
W3UAAA	DET	USAISC	TOBYHAN	CZ	0	0	0	130	0	0
W3UEAA	DET	USAISC	TOOELE	CZ	1	0	0	130	0	0
W3UFAA	DET	USAISC	MICOM	CZ	0	0	13	394	0	0
W3UGAA	DET	USAISC	CECOM	CZ	0	0	15	404	0	0
W3UHAA	DET	USAISC	TACOM	CZ	0	0	0	325	0	0
W3UJAA	DET	USAISC	AVSCOM	CZ	1	0	7	414	0	0
W3UNAA	DET	USAISC	DOVER	CZ	0	0	0	196	0	0
W3UPAA	DET	USAISC	PINE BL	CZ	0	0	0	34	0	0
W3UQAA	DET	USAISC	RKY MIN	CZ	0	0	0	10	0	0
W3URAA	DET	USAISC	ABERDEEN	CZ	1	0	6	191	0	0
W3USAA	DET	USAISC	DUGWAY	CZ	0	0	3	70	0	0
W3UTAA	DET	USAISC	JEFFERS	CZ	0	0	0	19	0	0
W3UUA	AGY	USAISC	WHITE SNDS	CZ	2	0	70	412	0	0
W3UVAA	DET	USAISC	YUMA	CZ	0	0	28	52	0	0
W3UWAA	DET	USAISC	ROCK ISLND	CZ	0	0	0	435	0	0
W3UXAA	DET	USAISC	WATERLI	CZ	0	0	0	57	0	0
W3V8AA	AGY	USATHAMA		XI	7	0	0	83	0	0
W3VSAA	CTR	USA	MIL PERS	MP	415	18	438	1337	0	0
W3VXAA	CTR	AFMIC		MD	10	0	2	49	0	0
W3VYAA	HQ	USA	HLTH SVCS COMD	HS	125	3	47	298	0	0
W3VZAA	ACD	USA	HEALTH SCIENC	HS	388	19	1198	614	0	0
W3W4AA	HQ	1ST	ROTC REGION	TC	44	0	23	74	0	0
W3W5AA	HQ	2D	ROTC REGION	TC	33	0	7	66	0	0
W3W6AA	HQ	3D	ROTC REGION	TC	42	0	11	64	0	0
W3W7AA	HQ	4TH	ROTC REGION	TC	34	0	10	48	0	0
W3WCAA	AGY	CONCEPT	ANALYSTS	SF	93	0	10	160	0	0
W3X4AA	ACT	MRSA		XI	8	0	0	357	0	0
W3X7AA	U	GENERAL	OFF MESS	SA	0	1	17	0	0	0
W3XTAA	CTR	USA	LOGISTICS	TC	174	8	70	497	0	0
W3XUAA	ACT	COMBINED	ARMS CD	TC	214	0	56	257	0	0
W3XYAA	CTR	USA	TACEN	AG	0	0	0	6	0	0
W3YLAA	CTR	CRIME	REC	CB	0	4	6	51	0	0
W3Y4AA	CTR	USA	CIV PERS	SF	0	0	0	170	0	0
W3Y6AA	ACD	4TH	IN DIV NCO	FC	0	0	74	1	0	0
W3Y7AA	ACD	XVIII	AEN CPS NCO	FC	0	0	88	2	0	0
W3Y8AA	ACD	101ST	AEN DIV NCO	FC	0	0	59	0	0	0
W3Y9AA	ACD	III	CORPS NCO	FC	0	0	103	1	0	0
W3YBAA	HQ	USA	FORSOOM	FC	341	12	135	1032	0	0
W3YDAA	CTRUSA	THREAT	ANAL	SF	113	24	163	270	0	2

W3YTAA	HQ USA TRADOC	TC	414	4	87	761	0	0
W3YUAA	CIR USA MIL HIST	SF	7	0	3	96	0	0
W3YYAA	ACT DA SUPPORT	MW	0	0	4	2	0	0
W3ZAAA	ACD 1ST IN DIV NCO	FC	0	0	52	2	0	0
W3ZBAA	ACD NCO I CORPS	FC	0	0	61	13	0	0
W3ZHAA	SCHDOD POLYG INST	TC	0	5	1	10	0	0
W40UAA	CMD INF SYS TEST ACT1	CZ	6	4	9	24	0	0
W40VAA	ACTINF SYS TEST ACT1	CZ	20	26	372	0	0	0
W4A0AA	DET USAISC HAWTHORN	CZ	0	0	0	13	0	0
W4A2AA	DET USAISC MCALEST	CZ	0	0	0	35	0	0
W4AEAA	CIRTRADOC ANALY CIR	TC	202	0	49	459	0	0
W4AFAA	FAC USA CENTRL PERS	MP	7	2	43	79	0	0
W4AHAA	DET USAISC INSCOM	CZ	4	1	17	30	0	0
W4AJAA	DET USAISC A H STA	CZ	1	1	53	8	0	0
W4AKAA	DET USAISCVINHILL	CZ	1	0	27	11	0	0
W4ARAA	OFC TCATA LNO/AMC	XI	2	0	0	2	0	0
W4AWAA	ACT USACTA	XI	2	0	0	56	0	0
W4B3AA	DET USA HAZ DEV	TC	1	0	9	8	0	0
W4BKAA	PLN MISS ARMY AMMO	XI	2	0	0	41	0	0
W4BYAA	ACT CECOM/FSA	XI	8	1	11	25	0	0
W4C9AA	ACD 24TH DIV NCO	FC	0	0	49	1	0	0
W4CHAA	AGY USA CONG CORRES	SF	8	0	3	26	0	0
W4CKAA	DET USAISC LABCOM	CZ	1	0	0	90	0	0
W4CMAA	DET DA CIVINGEDUC DEV	SF	20	0	0	4562	0	0
W4CPAA	AGY EEOAA	SF	0	0	0	6	0	0
W4CQAA	SYS USA ERG DGTL COMM	XI	20	0	192	0	0	0
W4D7AA	LAB USA BIO MED	MD	42	0	42	187	0	0
W4DKAA	ACT AUDIOVISUAL	AS	2	0	17	30	0	0
W4DSAA	ACTUSADRUAGALCOHOLTECH	SF	5	0	2	10	0	0
W4E4AA	ACT MEA	XI	0	0	0	312	0	0
W4E6AA	CIR NAT TNG CEN&FTIRN	FC	53	7	312	477	0	0
W4EBAA	SML DISAD BUS UTIL	SA	2	0	0	5	0	0
W4EGAA	GRP USA ENGR TECH REV	CE	5	0	4	259	0	0
W4ELAA	STA MEPS SAN DIEGO	FC	2	0	6	17	0	0
W4EQAA	CIR USA NG FINN SVCS	GB	0	0	0	6	0	0
W4EYAA	CIR USAISSSC DEV ATL	CZ	3	0	2	20	0	0
W4EZAA	U 1ST RSCH USAIRM	CZ	6	0	0	15	0	0
W4FOAA	THE AIR ASSLT SCHOOL	FC	1	0	32	0	0	0
W4F7AA	DETFC NUCL WEAP	FC	0	0	13	2	0	0
W4FBAA	ACT MUN PRODBASE	XI	7	0	0	145	0	0
W4FCAA	U USAISC FT IRWIN	CZ	2	0	58	45	0	0
W4FFAA	OFCUSAMEDDAC FT IRWIN	HS	69	0	179	69	0	0
W4FHAA	DET USAISEC	CZ	29	0	27	306	0	0
W4FSAA	ACT USA ENGR CAP	CE	5	0	4	706	0	0
W4FXAA	AGY MIL POSTAL SVC	AG	0	0	3	27	0	0
W4GLAA	STA MEPS TAM	FC	2	0	19	18	0	0
W4G7AA	BTY USAFAC MLRS TNG	TC	7	0	63	4	0	0
W4G8AA	CIR CECOM R&D	XI	50	3	129	1693	0	0
W4GBAA	ACT USA PAA ST LOUIS	MP	1	0	6	0	0	0
W4GGAA	HQ TACOM	XI	188	6	152	4462	0	0
W4GHAA	CIR TACOM R&D	XI	31	0	1	857	0	0
W4GPAA	1ST USA OF MED DLS	MD	62	1	227	297	0	0
W4GQAA	AGYUSA MIL POLICE OPE	SF	9	0	1	7	0	0
W4GRAA	U USAISC FT MEPCON	CZ	0	0	0	3	0	0
W4GVAA	OFC HQ CECOM	XI	248	8	215	5353	0	0
W4GXAA	ACTUSA INTEL SPT	AS	53	25	213	4	0	0
W4GZAA	ACT SRWIA	XI	1	8	7	0	0	0
W4H2AA	CIR USA TNG	TC	126	0	833	118	0	0
W4HPAA	ACT SPSA	XI	11	1	7	10	0	0

W4J1AA	ACTUSADNSCOM ET&CM	AS	2	3	63	33	0	0
W4J3AA	ACTUSA ATC COMBAT SUP	FC	5	0	1	14	0	0
W4J9AA	CTR USA NTC OPNS	TC	243	1	381	20	0	0
W4JEAA	U EDCA	XL	4	0	0	18	0	0
W4JCAA	ACT USA SATFA	TC	6	0	2	54	0	0
W4JKAA	OFC OFM JTF	XL	25	2	4	72	0	0
W4JNAA	OFC FM LAV	XL	2	0	0	34	0	0
W4JPAA	OFC USA SURV MGT	XL	3	0	0	18	0	0
W4JTAA	CO ARMY BRDCST SVC	SF	10	0	336	86	37	65
W4JXAA	ACT TC MGT ENGR	TC	0	0	0	250	0	0
W4K3AA	CTR USA CMEMP & MCIN	TC	34	6	301	696	0	0
W4K6AA	GRP BASIC TNG COMM	TC	10	0	112	8	0	0
W4K7AA	BDE TNG	TC	79	0	554	26	0	0
W4KEAA	SCH USA MP	TC	147	12	441	161	0	0
W4K9AA	SCH USA CML	TC	153	0	390	223	0	0
W4KEAA	AGY DSN SYS MGT	SF	45	0	0	7	0	0
W4KKAA	BN US MI (LI)	AS	24	14	170	3	0	0
W4KNAA	ACT USA PROTECTIVE SVC	CB	0	23	6	0	0	0
W4KPAA	U USA INTEL EXEC	AS	9	6	22	48	0	0
W4KQAA	ACT USA HCS&CLIN INV	HS	23	0	3	13	0	0
W4KRAA	OFC CDE MISSILE CONST	CE	3	0	0	10	0	0
W4KVAA	ACT TC CONTRACT	TC	1	0	0	88	0	0
W4LGAA	ACT TMDE SUPPORT	XL	0	0	138	892	0	0
W4LDAA	CTRUSA HECSA	CE	0	0	0	65	0	0
W4LTA	AGYUSARMARDA	SF	5	0	30	101	0	0
W4LKAA	CMD NYA & FT HAMLIN	TC	15	0	116	178	0	0
W4LXAA	RESOURCE MGMT OPS ACT	FC	0	0	1	190	0	0
W4M0AA	CTRUSAPERCENN	SF	31	0	46	1147	0	0
W4M2AA	ACTMFR STNS SYS	MT	0	0	0	34	0	2
W4M6AA	USAMRU	MD	1	0	2	1	0	0
W4MBAA	CTR USA TRALINET	TC	0	0	0	18	0	0
W4MKAA	CTR ARDEC	XL	57	0	22	3862	0	0
W4MLAA	CTR USA CHEM R&D	XL	51	0	46	1262	0	0
W4MMA	HQ AMCCOM	XL	155	4	135	5654	0	0
W4MRAA	CO USA DEV&EMPL AGY	SF	10	0	0	10	0	0
W4MSAA	US ARMY RES SPT GRP	FC	284	6	474	167	0	0
W4MTAA	US ARMY RES SPT GRP	FC	238	7	383	108	0	0
W4MIAA	US ARMY RES SPT GRP	FC	166	4	304	92	0	0
W4MVAA	US ARMY RES SPT GRP	FC	172	6	249	86	0	0
W4MWAA	US ARMY RES SPT GRP	FC	165	10	270	88	0	0
W4MXAA	AGY CMD SYS INT	SF	44	1	7	41	0	0
W4N7AA	AGY USA HEALTH SUP	MD	97	0	1	162	0	1
W4N8AA	CO INTEL SCH TNG SPT	TC	8	5	188	3	0	0
W4NHAA	HQ USAISC	CZ	56	2	27	652	0	0
W4NWAA	DETFC NUCL WEAP	FC	0	1	10	2	0	0
W4NXAA	DETFC NUCL WEAP	FC	0	1	1	4	0	0
W4POAA	OFCOASA(IL)	SA	8	0	0	29	0	0
W4P8AA	ACT USA S & ANALY	TC	99	0	16	187	0	0
W4PAAA	ACTOONUS COMM SPT A	CZ	31	25	294	39	0	0
W4PEAA	ACT MGT ENG	CZ	0	0	0	54	0	0
W4PCAA	AGY USA FORCE DEV SPT	SF	2	0	1	69	0	0
W4PHAA	USAR READINESS TNG C	FC	0	0	0	89	0	0
W4PQAA	AGY FLD OPERATING	MT	18	0	3	218	0	1
W4PTAA	CTR COST & ECON ANA	SF	6	0	0	117	0	0
W4PZAA	ACT USAMRA	MD	2	0	0	91	0	0
W4QFAA	ACT USAMMD	MD	25	0	0	38	0	0
W4QFAA	AGY USA INTEL	SF	9	0	5	25	0	0
W4QSAA	AGY USA CONT SPT	SF	11	0	0	52	0	0
W4QTAA	FC INFO MGT FOA	FC	7	1	70	36	0	0

W4QUAA U USA CSTA	XI	32	1	190	1164	0	0
W4QVAA ACT ISA/ARG	XI	20	2	206	1373	0	0
W4RHAA CIR USA COMM FAM	SF	23	0	12	120	3	0
W4RJAA ACTUSA MED DEPT	HS	29	0	82	100	0	0
W4RLAA ACT FC PI (FOA)	FC	0	0	0	30	0	0
W4RFPA BDELST AD TNG BDE	TC	68	2	576	70	0	0
W4RQAA ACT COMB ARMS TNG	TC	154	0	55	52	0	0
W4RVAA ACT USA IMA	XI	3	2	8	38	0	0
W4S1AA U USA MORTUARY-OAKLD	MP	0	0	2	6	0	0
W4SYAA HQ ROTC CADET CMD	TC	39	0	6	83	0	0
W4T8AA HQ SIR DEF CMD	SC	145	2	25	1087	0	0
W4TDAA ACT COMM SYS TEST	CZ	12	15	267	0	0	0
W4TFPA PLT DETROIT TNK	XI	3	0	1	92	0	0
W4TGAA PLT LIMA TANK	XI	6	0	1	96	0	0
W4TKAA AGYUSARMY COMM ACTS	SF	2	0	0	6	0	0
W4TVAA FTS USAR 125 AR	FC	5	0	15	247	0	0
W4UZAA ACT USA MED DEPT	HS	60	2	111	151	0	0
W4UBAA SCHUSA SCH AMERICAS	TC	54	0	154	71	0	0
W4UHAA GRP USA SPT ALASKA	FC	9	0	13	13	0	0
W4UJAA GAR USA ALASKA	FC	80	11	917	1692	0	0
W4ULAA CMD PERS INFO SYSTEM	CZ	24	2	36	358	0	0
W4UMAA U USAISC-RSRCH INST	CZ	1	0	0	24	0	0
W4URAA CIR USAISC-ARPERCEN	CZ	6	0	7	314	0	0
W4USAA CIR USAISC-MILPERCEN	CZ	10	1	70	171	0	0
W4UTAA ACT CONTRACT SUPPORT	AS	0	0	0	30	0	0
W4UUA ACTPEN CIV PERS ACTY	TC	0	0	0	79	0	0
W4UXAA ELEFWD SPT	FC	0	1	19	0	0	0
W4UYAA PLTLINGUIST SPT	FC	2	2	96	0	0	0
W4UZAA OFC FM RMA	XI	2	0	0	34	0	0
W4V0AA ACTUSA STUSANALYSIS	AS	20	3	1	20	0	0
W4VKAA ACT USACID FLD INVSTG	CB	1	6	2	2	0	0
W4VMAA OFC FM RCASRLVIR	CZ	0	0	0	65	0	0
W4VNA FT US ARMY FT BELVOIR	MW	25	0	150	611	0	0
W4VUAA AGYUSA SPECIAL OPS	SF	41	0	4	11	0	0
W4VYAA ACTUSA INSCM FORG MOD	AS	1	0	3	24	0	0
W4W3AA U NG TECHNICIAN	GB	0	0	0	28120	0	0
W4WGAA CIRJOINT READ TNG CIR	TC	68	1	212	18	0	0
W4X7AA MEPS	FC	2	0	18	19	0	0
W4X9AA AGYUSA CHEM DEMIL	SF	1	0	0	5	0	0
W4XCAA AGYUSA P&O INFO SPT	SF	3	0	0	10	0	0
W4XFAA AGYUSA INFO MGT SUPRT	SF	7	0	5	79	0	0
W4XGAA AGYUSA PUB&PRINTING	SF	13	0	17	499	0	0
W4XQAA AGYUSA SPACE	SP	34	0	3	4	0	0
W4XWAA ACT LOG PROG SPT	XI	6	0	13	141	0	0
W4Y0AA AGY STAMMIS PEO	CZ	34	0	11	186	0	0
W4Y7AA OFC PEO AMMO	XI	4	0	0	59	0	0
W4YAAA CIR USAISC-WRAMC	CZ	7	0	38	107	0	0
W4YBAA CIR USAISC-FAMC	CZ	1	0	9	61	0	0
W4YCAA CIR USAISC-FT DETRICK	CZ	1	0	18	57	0	0
W4YJAA INSUSA SPACE INST	TC	11	1	2	22	0	0
W4YNAA AGYUSA OE REVIEWL	SF	4	0	0	30	0	0
W4YRAA ACTUSAISC SENA	CZ	6	0	0	37	0	0
W4YYAA AGY NETWORKS PEO	CZ	19	0	28	163	0	0
W4YZAA AGY CMIS PEO	CZ	18	0	0	86	0	0
W4ZTAA AGYSTUDY PGM NGT	SF	3	0	0	8	0	0
W4ZUAA OFCAUDITOR GENERAL	SA	0	0	0	1	0	0
W7LOAA U MARKSMANSHIP TNG	NG	10	7	38	0	0	0
W7LZAA ACT ARNG TNG SITE	NG	57	13	187	0	0	0
W7P5AA CMD MVR TNG (DIV)	FC	170	2	143	0	0	0

W7P6AA	CMD	MVR	TNG (DIV)	FC	170	2	143	0	0	0
W7P7AA	CMD	MVR	TNG (DIV)	FC	169	2	144	0	0	0
W7P8AA	CMD	MVR	TNG (DIV)	FC	170	2	143	0	0	0
W7P9AA	CMD	MVR	TNG (DIV)	FC	170	2	143	0	0	0
W7PEAA	DET	CIVIL	DEF SPT	FC	2	0	35	0	0	0
W7PFAA	DET	CIVIL	DEF SPT	FC	2	0	35	0	0	0
W7PGAA	DET	CIVIL	DEF SPT	FC	2	0	60	0	0	0
W7PHAA	DET	CIVIL	DEF SPT	FC	2	0	35	0	0	0
W7HJAA	DET	CIVIL	DEF SPT	FC	2	0	60	0	0	0
W7PKAA	DET	CIVIL	DEF SPT	FC	2	0	60	0	0	0
W7PLAA	DET	CIVIL	DEF SPT	FC	2	0	35	0	0	0
W7PMAA	DET	CIVIL	DEF SPT	FC	2	0	60	0	0	0
W7Q0AA	CMD	MVR	TNG (DIV)	FC	170	2	143	0	0	0
W7Q4AA	ACT	ARNG	TNG SITE	NG	44	14	145	0	0	0
W7Q5AA	ACT	ARNG	TNG SITE	NG	49	10	186	0	0	0
W7Q6AA	ACT	ARNG	TNG SITE	NG	44	12	165	0	0	0
W7Q8AA	ACT	ARNG	TNG SITE	NG	44	13	148	0	0	0
W7Q9AA	ACT	ARNG	TNG SITE	NG	42	13	149	0	0	0
W7QAAA	CMD	MVR	TNG (DIV)	FC	170	2	150	0	0	0
W7QBAA	CMD	MVR	TNG (DIV)	FC	170	2	143	0	0	0
W7QDAA	OFF	USA	STATE MIL SPT	FC	8	0	8	0	0	0
W7QEAA	OFF	USA	STATE MIL SPT	FC	13	0	0	0	0	0
W7QFAA	OFF	USA	STATE MIL SPT	FC	12	0	12	0	0	0
W7QLAA	CMD	USAR		FC	87	8	90	0	0	0
W7QNAA	ACTEASTERN	ARNG	ATS	NG	17	45	58	0	0	0
W7QUAA	CIR	USA	MAP DIST	FC	6	0	102	0	0	0
W7QWAA	ELM	USA	NAVEUR	FC	3	0	0	0	0	0
W7QXAA	CMD	MVR	TNG (DIV)	FC	249	2	131	0	0	0
W7QZAA	ACT	DISP	EQUIP TNG	GB	2	1	58	0	0	0
W7RDAA	U	PASSENGER	LIAISON	FC	4	0	4	0	0	0
W7RHAA	ACT	ARNG	TNG SITE	NG	47	10	161	0	0	0
W7RTAA	ACT	BATTLE	SKILLS	NG	0	1	71	0	0	0
W7S6AA	CMD	USA	TWO MIL INTEL	FC	8	0	3	0	0	0
W7T0AA	SEC	AVN-108	DIV (TNG)	FC	5	0	7	0	0	0
W7T4AA	SEC	AVN-91	DIV (TNG)	FC	5	0	7	0	0	0
W7TCAA	ELM	USA	ATLANTIC DEF	FC	17	0	2	0	0	0
W7TDAA	ELM	USA	CARIBBEAN CMD	FC	20	1	10	0	0	0
W7TEAA	ELM	USA	ICELAND DEF	FC	9	0	4	0	0	0
W7TKAA	DEP	GROTON	CT AVCRAD	NG	16	23	372	0	0	0
W7TLAA	DEP	SPRINGFIELD	AVCRAD	NG	13	24	266	0	0	0
W7TMAA	DEP	FRESNO	CA AVCRAD	NG	12	23	268	0	0	0
W7TNAA	DEP	TOGULF	PORT KIMS AVCRAD	NG	8	16	127	0	0	0
W7TPAA	DEP	AVCRAD	CMD & CON	NG	17	20	28	0	0	0
W7TQAA	ACT	DISP	EQUIP TNG	GB	3	1	88	0	0	0
W7TSAA	DET	USA	TRANS RR SVC	FC	5	0	142	0	0	0
W7TWAA	DET	USA	PORT SCTY	FC	3	0	64	0	0	0
W7TXAA	U	INT/OP	CIR SPT AUG	FC	23	0	20	0	0	0
W7TYAA	SEC	AVN-100	DIV (TNG)	FC	3	2	7	0	0	0
W7TZAA	SEC	AVN-104	DIV (TNG)	FC	5	0	8	0	0	0
W7U1AA	GRP	TRAINING-104	DIV	FC	60	3	483	0	0	0
W7U2AA	GRP	LOGISTIC-104	DIV	FC	13	3	129	0	0	0
W7U3AA	GRP	TRAINING-91	DIV	FC	32	3	271	0	0	0
W7U4AA	GRP	LOGISTIC-91	DIV	FC	10	3	67	0	0	0
W7U5AA	GRP	TRAINING-98	DIV	FC	15	4	45	0	0	0
W7U7AA	GRP	TRAINING-78	DIV	FC	64	3	492	0	0	0
W7U8AA	GRP	LOGISTIC-78	DIV	FC	17	3	135	0	0	0
W7U9AA	GRP	TRAINING-80	DIV	FC	60	3	476	0	0	0
W7UBAA	ACT	NAVAJO	ARMY DEPOT	GB	15	11	108	0	0	0
W7UCAA	DET	USA	PORT SCTY	FC	3	0	64	0	0	0

W7UDAA	HHC USA3HREE (ADG)	FC	108	10	273	0	0	0
W7UEAA	HSP USA (ADG)	AR	14	0	47	0	0	0
W7UPAA	GRP TRAINING-100 DIV	FC	45	3	276	0	0	0
W7UQAA	OFF USA STATE MIL SPT	FC	8	0	1	0	0	0
W7URAA	GRP TRAINING-70 DIV	FC	49	4	784	0	0	0
W7UUAA	GRP LOGISTIC-100 DIV	FC	18	9	178	0	0	0
W7UWAA	GRP TRAINING-85 DIV	FC	72	7	453	0	0	0
W7UXAA	GRP TRAINING-84 DIV	FC	48	5	302	0	0	0
W7UYAA	GRP LOGISTIC-84 DIV	FC	20	5	131	0	0	0
W7UZAA	GRP TRAINING-95 DIV	FC	81	6	582	0	0	0
W7VQAA	ACTWESTERN ARNG ATS	NG	16	32	67	0	0	0
W7V1AA	SCH 1ST USA ITAAS	FC	9	4	12	0	0	0
W7V2AA	SCH 2D USA ITAAS	FC	9	4	12	0	0	0
W7V3AA	SCH 4TH USA ITAAS	FC	9	4	12	0	0	0
W7V4AA	SCH 6TH USA ITAAS	FC	9	4	12	0	0	0
W7V5AA	SCH 5TH USA ITAAS	FC	9	4	12	0	0	0
W7V6AA	DET OPN SPT AIRLIFT	FC	1	7	3	0	0	0
W7V7AA	HQ USA GAR	FC	69	6	156	0	0	0
W7V8AA	ACT NCO ACADEMY (ENCO)	NG	0	2	68	0	0	0
W7V9AA	ACT NCO ACADEMY (ENCO)	NG	0	1	66	0	0	0
W7VAAA	GRP LOGISTIC-80 DIV	FC	24	5	133	0	0	0
W7VBAA	GRP TRAINING-76 DIV	FC	68	4	433	0	0	0
W7VCAA	GRP LOGISTIC-76 DIV	FC	11	3	103	0	0	0
W7VDAA	GRP TRAINING-108 DIV	FC	78	4	536	0	0	0
W7VEAA	GRP LOGISTIC-108 DIV	FC	16	2	90	0	0	0
W7VFAA	DET USA PORT SCTY	FC	3	0	64	0	0	0
W7VGAA	GRP TRAINING-402 BDE	FC	14	1	148	0	0	0
W7VHAA	CMD SPT (CONUSA ADG)	FC	94	2	118	0	0	0
W7VMAA	OFF USA STATE MIL SPT	FC	7	0	7	0	0	0
W7VNAA	DET 1ST SOCOM AUG ABN	SO	15	1	14	0	0	0
W7VFAA	CMD USAR	FC	82	6	92	0	0	0
W7VQAA	DET SIGNAL (USAISC)	FC	10	2	65	0	0	0
W7VRAA	DET SIGNAL (USAISC)	FC	8	2	51	0	0	0
W7VSAA	DET SIGNAL (USAISC)	FC	10	2	56	0	0	0
W7VTAA	DET SIGNAL (USAISC)	FC	10	2	63	0	0	0
W7VUAA	DET SIGNAL (USAISC)	FC	10	2	65	0	0	0
W7VVAA	DET SIGNAL (USAISC)	FC	7	2	40	0	0	0
W7VWAA	DET SIGNAL (USAISC)	FC	10	2	66	0	0	0
W7VXAA	DET 3397 SIG USAISC	FC	10	2	65	0	0	0
W7VYAA	DET SIGNAL (USAISC)	FC	10	2	54	0	0	0
W7VZAA	DET SIGNAL (USAISC)	FC	7	2	46	0	0	0
W7W1AA	REG TNG SITE MED	NG	3	1	23	0	0	0
W7W2AA	ACT REG MNT TNG SITE	NG	1	1	11	0	0	0
W7W3AA	ACT REG MNT TNG SITE	NG	1	1	11	0	0	0
W7W4AA	ACT REG MNT TNG SITE	NG	1	1	11	0	0	0
W7W5AA	ACT REG MIN WFR SCH	NG	7	0	41	0	0	0
W7WAAA	ACT NCO ACADEMY (ENCO)	NG	0	1	68	0	0	0
W7WBAA	ACT NCO ACADEMY (ENCO)	NG	0	1	68	0	0	0
W7WCAA	ACT NCO ACADEMY (ENCO)	NG	0	1	68	0	0	0
W7WDAA	ACT NCO ACADEMY (ANCO)	NG	0	0	57	0	0	0
W7WFPA	HQ USA GAR	FC	15	2	56	0	0	0
W7WGAA	U ASA CON & PROCESS	FC	1	4	30	0	0	0
W7WHAA	LIGHT LEADERS COURSE	NG	6	0	49	0	0	0
W7WJAA	ACTTANK CO COURSE	NG	2	1	47	0	0	0
W7WKAA	ACT REG TNG CENTER	NG	5	1	23	0	0	0
W7WLAA	ACT REG MNT TNG SITE	NG	1	1	11	0	0	0
W7WMAA	ACT REG MNT TNG SITE	NG	1	1	11	0	0	0
W7WNAA	ACT REG MNT TNG SITE	NG	1	1	11	0	0	0
W7WFAA	ACT REG MNT TNG SITE	NG	1	1	11	0	0	0



W7WQAA	SCH	LIT	LDR	CRS(205IB)	FC	2	0	19	0	0	0
W7WTA	ACD	USACNE	RC	NCO	FC	0	0	79	0	0	0
W7WUA	ACD	USATWO	RC	NCO	FC	0	0	79	0	0	0
W7WVA	ACD	USATWO	RC	NCO	FC	0	0	79	0	0	0
W7WWAA	ACD	USAFOUR	RC	NCO	FC	0	0	79	0	0	0
W7WXAA	ACD	USAFIVE	RC	NCO	FC	0	0	79	0	0	0
W7WYAA	ACD	USASIX	RC	NCO	FC	0	0	79	0	0	0
W7XDA	ACT	REG	TNG	SITE	MED	NG	3	1	23	0	0
W7XFA	ACT	REG	MNT	TNG	SITE	NG	1	1	11	0	0
W7XGA	ACT	REG	MNT	TNG	SITE	NG	1	1	11	0	0
W7XHA	ACT	REG	MNT	TNG	SITE	NG	1	1	11	0	0
W7XIA	HHC	LINGUIST	MI	GROUP	NG	17	4	42	0	0	0
W7XKA	ACT	DATA	PROC	VA	ARNG	NG	10	22	99	0	0
W7XLA	DET	2374	SIG	USALSC	FC	10	2	56	0	0	0
WB00AA	SCH	USARF			FC	20	3	138	0	0	0
WB01AA	SCH	USARF			FC	23	2	83	0	0	0
WB02AA	SCH	USARF			FC	29	3	69	0	0	0
WB03AA	SCH	USARF			FC	27	3	164	0	0	0
WB04AA	SCH	USARF			FC	32	3	189	0	0	0
WB05AA	SCH	USARF			FC	27	2	95	0	0	0
WB06AA	SCH	USARF			FC	36	7	162	0	0	0
WB07AA	SCH	USARF			FC	23	3	112	0	0	0
WB08AA	SCH	USARF			FC	28	3	94	0	0	0
WB09AA	SCH	USARF			FC	36	4	83	0	0	0
WB0CAA	SCH	USARF			FC	49	5	144	0	0	0
WB0DAA	SCH	USARF			FC	38	8	130	0	0	0
WB0EAA	SCH	USARF			FC	28	4	91	0	0	0
WB0FAA	SCH	USARF			FC	58	6	262	0	0	0
WB0HAA	SCH	USARF			FC	19	2	94	0	0	0
WB0KAA	SCH	USARF			FC	27	6	88	0	0	0
WB0LAA	SCH	USARF			FC	29	5	67	0	0	0
WB0MAA	SCH	USARF			FC	21	5	64	0	0	0
WB0FAA	SCH	USARF			FC	29	5	67	0	0	0
WB0UAA	SCH	USARF			FC	28	3	117	0	0	0
WB0VAA	SCH	USARF			FC	20	4	89	0	0	0
WB0WAA	SCH	USARF			FC	20	3	88	0	0	0
WB0XAA	SCH	USARF			FC	21	3	92	0	0	0
WB0YAA	SCH	USARF			FC	37	2	112	0	0	0
WB0ZAA	SCH	USARF			FC	28	3	100	0	0	0
WB11AA	SCH	USARF			FC	40	3	162	0	0	0
WB14AA	SCH	USARF			FC	35	4	117	0	0	0
WB1CAA	SCH	USARF			FC	38	8	124	0	0	0
WB1DAA	SCH	USARF			FC	34	4	83	0	0	0
WB1FAA	SCH	USARF			FC	36	6	70	0	0	0
WB1GAA	SCH	USARF			FC	33	3	143	0	0	0
WB1LAA	SCH	USARF			FC	20	2	128	0	0	0
WB1NAA	SCH	USARF			FC	34	4	126	0	0	0
WB1TAA	SCH	USARF			FC	25	6	108	0	0	0
WB1ZAA	SCH	USARF			FC	27	3	124	0	0	0
WB20AA	SCH	USARF			FC	27	2	107	0	0	0
WB21AA	SCH	USARF			FC	23	2	143	0	0	0
WB22AA	SCH	USARF			FC	43	6	111	0	0	0
WB24AA	SCH	USARF			FC	42	6	111	0	0	0
WB25AA	SCH	USARF			FC	41	5	151	0	0	0
WB26AA	SCH	USARF			FC	38	7	172	0	0	0
WB27AA	SCH	USARF			FC	37	8	129	0	0	0
WB2HAA	SCH	USARF			FC	38	4	89	0	0	0
WB2KAA	SCH	USARF			FC	28	4	115	0	0	0
WB2LAA	SCH	USARF			FC	27	3	147	0	0	0

WB2MAA	SCH	USARF	FC	24	3	115	0	0	0
WB2NAA	SCH	USARF	FC	23	2	98	0	0	0
WB2PAA	SCH	USARF	FC	19	2	82	0	0	0
WB2QAA	SCH	USARF	FC	22	2	92	0	0	0
WB2RAA	SCH	USARF	FC	27	2	104	0	0	0
WB2SAA	SCH	USARF	FC	26	2	129	0	0	0
WB2TAA	SCH	USARF	FC	39	2	89	0	0	0
WB2VAA	SCH	USARF	FC	36	3	134	0	0	0
WB2WAA	SCH	USARF	FC	26	3	91	0	0	0
WB2XAA	SCH	USARF	FC	28	4	96	0	0	0
WB2ZAA	SCH	USARF	FC	21	3	109	0	0	0
WB3AAA	SCH	USARF	FC	33	2	103	0	0	0
WB3BAA	SCH	USARF	FC	23	3	118	0	0	0
WB3CAA	SCH	USARF	FC	32	7	92	0	0	0
WB3DAA	SCH	USARF	FC	31	6	78	0	0	0
WB3EAA	SCH	USARF	FC	41	9	145	0	0	0
WB3FAA	SCH	USARF	FC	28	2	106	0	0	0
WB3HAA	SCH	USARF	FC	47	8	257	0	0	0
WB3JAA	SCH	USARF	FC	28	5	97	0	0	0
WB3KAA	SCH	USARF	FC	27	3	90	0	0	0
WB3LAA	SCH	USARF	FC	29	3	103	0	0	0
WB3MAA	SCH	USARF	FC	22	2	104	0	0	0
WB3ZAA	DET	SEL SVC	FC	249	9	0	0	0	0
WB4RAA	SCH	USARF	FC	37	7	107	0	0	0
WB6GAA	HSP	USA 500B	FC	107	2	286	0	0	0
WBAQAA	HQ	STARC IA	NG	138	51	294	0	0	0
WBA1AA	HQ	STARC KS	NG	113	36	252	0	0	0
WBA2AA	HQ	STARC KY	NG	96	34	269	0	0	0
WBA3AA	HQ	STARC LA	NG	123	49	329	0	0	0
WBA4AA	HQ	STARC ME	NG	84	27	178	0	0	0
WBA5AA	HQ	STARC MD	NG	115	47	364	0	0	0
WBA6AA	HQ	STARC MA	NG	125	65	340	0	0	0
WBA7AA	HQ	STARC SD	NG	82	29	179	0	0	0
WBA8AA	HQ	STARC OK	NG	137	65	321	0	0	0
WBA9AA	HQ	STARC TN	NG	151	55	388	0	0	0
WBABAA	HSP	0147 USA 100 B	NG	38	1	87	0	0	0
WBACAA	HQ	STARC MI	NG	140	69	380	0	0	0
WBADAA	HQ	STARC CT	NG	101	48	250	0	0	0
WBAEAA	HQ	STARC MN	NG	121	55	332	0	0	0
WBAFAA	HQ	STARC DE	NG	86	28	147	0	0	0
WBAGAA	HQ	STARC MS	NG	150	56	371	0	0	0
WBAHAA	HQ	DC DARC	NG	78	27	151	0	0	0
WBAJAA	HQ	STARC MO	NG	145	48	338	0	0	0
WBAKAA	HQ	STARC FL	NG	120	40	272	0	0	0
WBA1AA	HQ	STARC MT	NG	83	21	163	0	0	0
WBAMAA	HQ	STARC GA	NG	166	66	349	0	0	0
WBANAA	HQ	STARC NE	NG	79	36	227	0	0	0
WBAQAA	HQ	STARC NV	NG	64	14	117	0	0	0
WBARAA	HQ	STARC ID	NG	91	28	271	0	0	0
WBASAA	HQ	STARC AL	NG	193	92	536	0	0	0
WBATAA	HQ	STARC IL	NG	132	58	316	0	0	0
WBA1AA	HQ	STARC AK	NG	59	17	95	0	0	0
WBAVAA	HQ	STARC IN	NG	121	44	363	0	0	0
WBAWAA	HQ	STARC AZ	NG	96	44	245	0	0	0
WBA1AA	HQ	STARC AR	NG	130	53	337	0	0	0
WBA1AA	HQ	STARC CA	NG	188	93	572	0	0	0
WBAZAA	HQ	STARC CO	NG	80	34	180	0	0	0
WBEAAA	HQ	STARC OR	NG	118	43	354	0	0	0
WBE1AA	HQ	STARC TX	NG	145	66	468	0	0	0

W8EDAA HQ STARC UT	NG	95	40	198	0	0	0
W8EEAA HQ STARC RI	NG	86	30	173	0	0	0
W8EFAA HQ STARC VT	NG	81	28	207	0	0	0
W8EGAA HQ STARC SC	NG	143	48	318	0	0	0
W8EHAA HQ STARC NH	NG	78	21	155	0	0	0
W8EJAA HQ STARC VA	NG	112	68	489	0	0	0
W8EKAA HQ STARC NJ	NG	119	49	369	0	0	0
W8ELAA HQ STARC WA	NG	102	35	250	0	0	0
W8EMAA HQ STARC NM	NG	89	19	161	0	0	0
W8ENAA HQ STARC NY	NG	199	86	598	0	0	0
W8EPAA HQ STARC NC	NG	126	44	339	0	0	0
W8EQAA HQ STARC ND	NG	72	33	182	0	0	0
W8ERAA HQ STARC OH	NG	157	62	431	0	0	0
W8ESAA HQ STARC WV	NG	86	21	185	0	0	0
W8ETAA HQ STARC WI	NG	130	38	284	0	0	0
W8EUAA HQ STARC WY	NG	65	22	146	0	0	0
W8EWAA HQ STARC PA	NG	124	60	369	0	0	0
W8CQAA CMD USAR	FC	87	12	109	0	0	0
W8C7AA CMD USAR	FC	98	7	120	0	0	0
W8C8AA CMD USAR	FC	89	8	107	0	0	0
W8C9AA CMD USAR	FC	91	10	95	0	0	0
W8CJAA CMD 0094 USAR	FC	92	7	110	0	0	0
W8CMAA CMD USAR	FC	97	7	121	0	0	0
W8CNAA CMD USAR	FC	90	8	115	0	0	0
W8CPAA CMD USAR	FC	90	8	111	0	0	0
W8CQAA CMD 0121 USAR	FC	95	14	120	0	0	0
W8CTAA CMD USAR	FC	84	8	95	0	0	0
W8CUAA CMD 0090 USAR	FC	89	9	103	0	0	0
W8CVAA CMD USAR	FC	91	8	127	0	0	0
W8CWA CMD USAR	FC	86	7	96	0	0	0
W8CXAA CMD USAR	FC	95	6	106	0	0	0
W8CYAA CMD USAR	FC	88	12	101	0	0	0
W8CZAA CMD USAR 0063 ARCOM	FC	88	10	113	0	0	0
W8J0AA U USA TRANS TML	FC	26	3	58	0	0	0
W8J4AA U USA TRANS TML	FC	24	1	43	0	0	0
W8J5AA U USA TRANS TML	FC	26	1	55	0	0	0
W8J6AA U USA TRANS TML	FC	24	1	47	0	0	0
W8J7AA U USA TRANS TML	FC	22	1	34	0	0	0
W8J8AA U USA TRANS TML	FC	23	1	45	0	0	0
W8J9AA U USA TRANS TML	FC	30	0	31	0	0	0
W8JAAA U USA TRANS TML	FC	26	1	55	0	0	0
W8JBAA U USA DEPLOY CONT	FC	38	1	44	0	0	0
W8JCAA U USA TRANS TML	FC	22	1	44	0	0	0
W8JEAA U USA DEPLOY CONT	FC	38	1	44	0	0	0
W8JGAA U USA DEPLOY CONT	FC	38	1	44	0	0	0
W8JHAA U USA TRANS CONT	FC	22	0	46	0	0	0
W8JJAA U USA TRANS TML	FC	26	1	55	0	0	0
W8JZAA U USA TRANS TML	FC	23	1	39	0	0	0
W8K0AA HSP USA 1000B (AUG)	FC	77	0	172	0	0	0
W8K1AA HSP USA 1000B	FC	139	2	563	0	0	0
W8K2AA HSP USA 1000B (AUG)	FC	145	1	187	0	0	0
W8K3AA HSP USA 300B	FC	48	1	192	0	0	0
W8K4AA HSP USA 500B (AUG)	FC	41	0	69	0	0	0
W8K5AA HSP USA 750B (AUG)	FC	57	0	132	0	0	0
W8K7AA HSP USA 750B	FC	108	2	420	0	0	0
W8KAAA U USA TRANS TML	FC	24	1	47	0	0	0
W8KBAA U USA TRANS TML	FC	24	1	47	0	0	0
W8KCAA U USA TRANS TML	FC	21	0	33	0	0	0
W8KEAA U USA TRANS TML	FC	26	1	55	0	0	0

W8KFAA U USA TRANS TML	FC	22	1	44	0	0	0
W8KHAA U USA TRANS TML	FC	22	1	44	0	0	0
W8KJAA HSP USA 100B	FC	25	0	78	0	0	0
W8KKAA HSP USA 1000B	FC	204	2	575	0	0	0
W8KLAA HSP USA 1000B	FC	184	2	578	0	0	0
W8KMAA HSP USA 1000B (ADG)	FC	77	0	172	0	0	0
W8KNAA HSP USA 1000B (ADG)	FC	77	0	172	0	0	0
W8KQAA HSP USA 1000B (ADG)	FC	81	0	171	0	0	0
W8KRAA HSP USA 100B	FC	32	0	78	0	0	0
W8KSAHSP USA 750B (ADG)	FC	53	0	132	0	0	0
W8KTAA HSP USA 750B (ADG)	FC	63	0	132	0	0	0
W8KJAA HSP USA 300B (ADG)	FC	26	0	61	0	0	0
W8KVAA HSP USA 300B (ADG)	FC	38	0	61	0	0	0
W8KWAA HSP USA 1000B (ADG)	FC	90	0	172	0	0	0
W8KXAA HSP USA 1000B	FC	188	2	572	0	0	0
W8KYAA HSP USA 100B	FC	30	0	78	0	0	0
W8KZAA HSP USA 300B (ADG)	FC	25	0	61	0	0	0
W8L1AA U USA DENTAL SVC	FC	23	0	38	0	0	0
W8L2AA HQ USA GAR	FC	87	7	234	0	0	0
W8L3AA HQ USA GAR	FC	83	10	239	0	0	0
W8LAAA HSP USA 1000B	FC	166	2	575	0	0	0
W8LGAA U USA DENTAL SVC	FC	16	0	25	0	0	0
W8LHAA U USA DENTAL SVC	FC	16	0	25	0	0	0
W8LJAA U USA DENTAL SVC	FC	30	0	51	0	0	0
W8LLAA U USA DENTAL SVC	FC	30	0	51	0	0	0
W8LMAA U USA DENTAL SVC	FC	11	0	20	0	0	0
W8LNAA U USA DENTAL SVC	FC	11	0	20	0	0	0
W8LPAA U USA DENTAL SVC	FC	16	0	25	0	0	0
W8LQAA U USA DENTAL SVC	FC	23	0	38	0	0	0
W8LRAA U USA DENTAL SVC	FC	48	0	75	0	0	0
W8LSAA U USA DENTAL SVC	FC	11	0	20	0	0	0
W8LTAH U USA DENTAL SVC	FC	11	0	20	0	0	0
W8LUAH U USA DENTAL SVC	FC	11	0	20	0	0	0
W8LVAA U USA DENTAL SVC	FC	23	0	38	0	0	0
W8LWAA U USA DENTAL SVC	FC	11	0	20	0	0	0
W8LXAA U USA DENTAL SVC	FC	11	0	20	0	0	0
W8LYAA U USA DENTAL SVC	FC	33	0	49	0	0	0
W8MLAA HQ USA GAR	FC	87	4	237	0	0	0
W8M6AA HQ USA GAR	FC	85	5	228	0	0	0
W8MDAA HQ USA GAR	FC	88	5	244	0	0	0
W8MFAA HQ USA GAR	FC	87	5	242	0	0	0
W8MKAA HQ USA GAR	FC	85	5	236	0	0	0
W8N7AA CIR MEL SIG COMM	FC	5	2	29	0	0	0
W8N8AA DET SIGNAL(USALSC)	FC	10	2	63	0	0	0
W8N9AA DET SIGNAL(USALSC)	FC	7	2	46	0	0	0
W8NPAA HQ USA GAR	FC	89	6	208	0	0	0
W8NYAA HQ USA GAR	FC	87	5	233	0	0	0
W8S3AA CMD USAR	FC	97	12	133	0	0	0
W8S4AA CMD USAR	FC	83	8	98	0	0	0
W8X5AA CIR MED TNG	FC	64	3	183	0	0	0
W8XJAA EDE USA MP (OSUT)	FC	43	2	317	0	0	0
W8YPAA CMD MVR AREA	FC	373	4	180	0	0	0
W8YRAA CMD MVR AREA	FC	345	13	158	0	0	0
W8Z3AA SCH USARF	FC	34	5	48	0	0	0
W8Z5AA SCH USARF	FC	24	5	130	0	0	0
W8Z6AA SCH USARF	FC	48	6	98	0	0	0
W8Z7AA SCH USARF	FC	29	5	76	0	0	0
W8Z8AA SCH USARF	FC	24	5	71	0	0	0
W8Z9AA SCH USARF	FC	22	3	84	0	0	0

W8ZCAA	SCH USARF	FC	44	5	104	0	0	0
W8ZEAA	SCH USARF	FC	21	5	49	0	0	0
W8ZFAA	SCH USARF	FC	22	3	49	0	0	0
W8ZGAA	SCH USARF	FC	23	3	56	0	0	0
W8ZHAA	SCH USARF	FC	26	5	86	0	0	0
W8ZJAA	SCH USARF	FC	35	6	82	0	0	0
W8ZKAA	SCH USARF	FC	25	4	40	0	0	0
W8ZMAA	SCH USARF	FC	34	4	94	0	0	0
W8ZNAA	SCH USARF	FC	21	3	82	0	0	0
W8ZSAA	SCH USARF	FC	35	5	70	0	0	0
W8ZUAA	SCH USARF	FC	37	5	80	0	0	0
W8ZWAA	SCH USARF	FC	30	3	66	0	0	0
W8ZZAA	SCH USARF	FC	32	3	92	0	0	0
WA0899	AUG HHB BDE	FC	6	2	22	0	0	0
WA4A99	AUG 1ST BN 3D INF	MW	0	1	82	3	0	0
WA6699	AUG HHC DIV	FC	3	0	0	0	0	0
WA8199	AUG	FC	2	0	0	0	0	0
WADQ99	AUG HHC DIV(-)	FC	4	0	0	0	0	0
WAG999	AUG HHC DIV(-)	FC	3	0	0	0	0	0
WAGE99	AUG HHC DIV(-)	FC	4	0	0	0	0	0
WAJZ99	AUG HHC DIV	FC	2	0	0	0	0	0
WAKU99	AUG IN DIV	FC	2	0	0	0	0	0
WANG99	AUG HHC DIV(-)	FC	3	0	0	0	0	0
WAQT99	AUG HHC DIV(-)	FC	3	0	0	0	0	0
WAR499	AUG HHC BDE SEP	FC	2	0	0	0	0	0
WASB99	AUG HHC BDE SEP	FC	2	0	0	0	0	0
WATG98	AUGHQ 3D US ARMY	3A	0	0	0	51	0	0
WAY899	AUG HHT REG CAV	FC	2	0	0	1	0	0
WEU699	AUG MI GRP CI	AS	0	0	3	33	0	0
WEVA99	AUG MI BDE EAC	AS	10	3	52	9	0	0
WEVB99	AUG MI BN ORNS	FC	0	0	12	1	0	0
WEVF99	AUG MI BN TAC	FC	4	6	35	3	0	0
WCTU99	AUG HHB CORPS ARTY	FC	1	0	29	1	0	0
WCDR99	AUG SC HHD BDE	CZ	1	0	17	0	0	0
WCCL99	AUG SC HHD BN	CZ	0	1	0	0	0	0
WCIP99	AUG CAR PERSHING OWN	MW	0	0	10	0	0	0
WCVX99	AUG DET	CB	4	11	33	25	0	0
WDFQ99	AUG SC CO JCS CONT	CZ	1	0	82	0	0	0
WDFU99	AUG HHC DIV	FC	3	0	0	0	0	0
WDG399	AUG HHC AV BDE	TC	46	41	230	72	0	0
WDGW99	AUG MT BN	FC	0	8	0	0	0	0
WDN699	AUG IN DIV	FC	2	0	0	0	0	0
WFTL99	AUG SC BN HHD	CZ	0	1	0	0	0	0
WG4K99	AUG HQ GRP CMD	FC	0	0	0	58	0	0
WGKE99	AUG HHC DIV	FC	7	0	35	17	0	0
WH4U99	AUG SC HHC CMD	CZ	20	4	130	343	0	0
WHBQ99	AUG HHC BN INTG/EXPL	AS	0	4	7	0	0	0
WHUE99	AUG SC SPT CO AMSF	FC	0	1	0	4	0	0
WP9F98	MD BDE HHC-AUG (HSLD)	NG	125	0	0	0	0	0
WP9F99	AUG HHC CMD AIRPLANE	NG	0	2	1	0	0	0
WPGA99	HHCBDE AIR WEATHER	NG	0	0	3	0	0	0
WPSY99	HHCBDE AIR WEATHER	NG	0	0	3	0	0	0
WPZ299	HHCBDE AIR WEATHER	NG	0	0	3	0	0	0
WQ5Q99	AUG HHD MAINT BN	FC	1	0	4	0	0	0
WQMV99	HHCBDE AIR WEATHER	NG	0	0	3	0	0	0
WQMX98	HHCBDE AIR WEATHER	NG	0	0	3	0	0	0
WQNU99	HHCBDE AIR WEATHER	NG	0	0	3	0	0	0
WQUL97	MD BDE HHC-AUG (HSLD)	NG	45	0	0	0	0	0
WQUL98	AUG HHD CMD AIRPLANE	NG	0	2	1	0	0	0

WQV899	HHC BDE AIR WEATHER	NG	0	0	3	0	0	0
WR9D99	AUG HHC TAACOM	FC	15	0	22	0	0	0
WRF999	AUG BDE AIR WEATHER	FC	0	0	3	0	0	0
WRGB99	AUG HHC INF EN	FC	0	2	6	0	0	0
WRGL99	AUG HHC MECH EN	FC	0	2	12	0	0	0
WRGM99	AUG HHC MECH EN	FC	0	2	12	0	0	0
WRGR99	AUG HHC INF EN	FC	0	2	11	0	0	0
WRGS99	AUG HHC INF EN	FC	0	2	11	0	0	0
WRGU99	AUG HHC INF EN	FC	0	2	11	0	0	0
WRGV99	AUG BDE AIR WEATHER	FC	0	0	3	0	0	0
WRHF99	AUG HHC COSCOM	FC	0	0	3	0	0	0
WRKL99	AUG EN CMD	FC	2	1	9	0	0	0
WRXM99	AUG EN CMD	FC	246	1	175	0	0	0
WS4799	HHC BDE CORPS AUG	FC	0	0	8	0	0	0
WS6L99	AUG HHD MAINT EN	FC	2	0	6	0	0	0
WSAA99	AUG HHC MD BDE	FC	5	4	22	0	0	0
WSJ199	AUG HHC MP PW CMD	FC	4	0	8	0	0	0
WSXN99	AUG HHC TC TRANS BDE	FC	4	0	10	0	0	0
WSXQ99	HHC TAACOM AUG	FC	0	0	1	0	0	0
WIJUT98	MD BDE HHC-AUG (HSLD)	NG	65	0	0	0	0	0
WIJT99	AUG HHD CMD AIRPLANE	NG	0	2	1	0	0	0
WIN699	AUG TDA SF EN	NG	18	0	0	0	0	0
WIN799	AUG TDA SF EN	NG	18	0	0	0	0	0
WIP999	AUG TDA SF EN	NG	18	0	0	0	0	0
WIP999	AUG TDA SF EN	NG	18	0	0	0	0	0
WIPD99	AUG TDA SF EN	NG	18	0	0	0	0	0
WIPD99	AUG TDA SF EN	NG	18	0	0	0	0	0
WIPF99	AUG TDA SF EN	NG	18	0	0	0	0	0
WIPK99	AUG SF EN	FC	18	0	0	0	0	0
WIPL99	AUG SF EN	FC	18	0	0	0	0	0
WIPM99	AUG SF EN	FC	18	0	0	0	0	0
WIPP99	AUG SF EN	FC	18	0	0	0	0	0
WIPQ99	AUG SF EN	FC	18	0	0	0	0	0
WIPR99	AUG SF EN	FC	18	0	0	0	0	0
WIPR99	AUG SF EN	FC	18	0	0	0	0	0
WIRQ99	HHC BDE AIR WEATHER	NG	0	0	3	0	0	0
WV0F99	AUG EN 2 BDE 108 DIV	FC	20	0	107	0	0	0
WV4099	AUG EN 3 BDE 91 DIV	FC	21	1	104	0	0	0
WV4199	AUG EN 3 BDE 91 DIV	FC	18	1	89	0	0	0
WV4299	AUG EN 3 BDE 91 DIV	FC	18	1	89	0	0	0
WV4P99	AUG EN TNG (SEP)	FC	16	0	69	0	0	0
WV4Q99	AUG EN TNG (SEP)	FC	16	0	69	0	0	0
WV4U99	AUG BDE TNG (SEP)	FC	14	3	38	0	0	0
WV4V99	AUG EN 402 BDE (SEP)	FC	17	1	85	0	0	0
WV4W99	AUG EN 402 BDE (SEP)	FC	20	1	101	0	0	0
WV4X99	AUG EN 402 BDE (SEP)	FC	20	1	101	0	0	0
WV4Y99	AUG EN 402 BDE (SEP)	FC	20	1	101	0	0	0
WV4Z99	AUG EN 402 BDE (SEP)	FC	20	1	101	0	0	0
WV8799	HHC BDE AIR WEATHER	NG	0	0	3	0	0	0
WVK199	AUG MMC (TAACOM)	FC	5	1	8	0	0	0
WVS099	AUG HHC 85 DIV (TNG)	FC	78	11	141	0	0	0
WVS199	AUG BDE TNG (SEP)	FC	29	5	105	0	0	0
WVS299	AUG EN 5 BDE (SEP)	FC	18	1	146	0	0	0
WVS399	AUG EN 5 BDE (SEP)	FC	21	1	178	0	0	0
WVS499	AUG EN 5 BDE (SEP)	FC	18	1	146	0	0	0
WVS599	AUG EN 5 BDE (SEP)	FC	21	1	178	0	0	0
WVSP99	AUG HHC 100 DIV (TNG)	FC	79	10	133	0	0	0
WVSQ99	AUG HHC 104 DIV (TNG)	FC	83	7	215	0	0	0
WVSR99	AUG HHC 108 DIV (TNG)	FC	79	12	152	0	0	0
WVSS99	AUG HHC 76 DIV (TNG)	FC	85	11	241	0	0	0
WVST99	AUG HHC 80 DIV (TNG)	FC	88	11	235	0	0	0

WVS099	AUG	HHC	78	DIV (TING)	FC	99	14	255	0	0	0	
WVS099	AUG	HHC	91	DIV (TING)	FC	87	11	273	0	0	0	
WVS099	AUG	HHC	98	DIV (TING)	FC	95	20	268	0	0	0	
WVSX99	AUG	HHC	95	DIV (TING)	FC	85	13	171	0	0	0	
WVSX99	AUG	HHC	70	DIV (TING)	FC	78	11	263	0	0	0	
WVSZ99	AUG	HHC	84	DIV (TING)	FC	89	11	213	0	0	0	
WVT099	AUG	3	BDE	70	DIV	FC	16	3	45	0	0	0
WVT199	AUG	4	BDE	70	DIV	FC	16	3	45	0	0	0
WVT299	AUG	1	BDE	76	DIV	FC	15	3	35	0	0	0
WVT399	AUG	2	BDE	76	DIV	FC	14	3	34	0	0	0
WVT499	AUG	4	BDE	76	DIV	FC	15	3	35	0	0	0
WVT599	AUG	1	BDE	78	DIV	FC	15	3	41	0	0	0
WVT699	AUG	2	BDE	78	DIV	FC	15	3	41	0	0	0
WVT799	AUG	4	BDE	78	DIV	FC	15	3	41	0	0	0
WVT899	AUG	1	BDE	80	DIV	FC	17	3	39	0	0	0
WVT999	AUG	2	BDE	80	DIV	FC	17	3	39	0	0	0
WVTY99	AUG	1	BDE	70	DIV	FC	16	3	45	0	0	0
WVTZ99	AUG	2	BDE	70	DIV	FC	16	3	45	0	0	0
WVU099	AUG	2	BDE	104	DIV	FC	11	3	37	0	0	0
WVU199	AUG	3	BDE	104	DIV	FC	11	3	37	0	0	0
WVU299	AUG	4	BDE	104	DIV	FC	11	3	37	0	0	0
WVU399	AUG	1	BDE	108	DIV	FC	15	3	40	0	0	0
WVU499	AUG	2	BDE	108	DIV	FC	15	3	40	0	0	0
WVU599	AUG	3	BDE	108	DIV	FC	15	3	40	0	0	0
WVU699	AUG	4	BDE	108	DIV	FC	15	3	40	0	0	0
WVU799	AUG	EN 2	BDE	108	DIV	FC	20	0	107	0	0	0
WVU899	AUG	EN 1	BDE	70	DIV	FC	18	0	91	0	0	0
WVU999	AUG	EN 1	BDE	70	DIV	FC	18	0	91	0	0	0
WVUA99	AUG	3	BDE	80	DIV	FC	17	3	39	0	0	0
WVUB99	AUG	4	BDE	80	DIV	FC	17	3	39	0	0	0
WVUC99	AUG	1	BDE	84	DIV	FC	16	5	40	0	0	0
WVUD99	AUG	2	BDE	84	DIV	FC	16	5	40	0	0	0
WVUE99	AUG	3	BDE	84	TING DIV	FC	26	5	134	0	0	0
WVUF99	AUG	4	BDE	84	DIV	FC	16	5	40	0	0	0
WVUG99	AUG	1	BDE	85	DIV	FC	15	3	38	0	0	0
WVUH99	AUG	2	BDE	85	DIV	FC	15	3	38	0	0	0
WVUI99	AUG	3	BDE	85	DIV	FC	15	3	38	0	0	0
WVUK99	AUG	1	BDE	91	DIV	FC	17	3	41	0	0	0
WVUL99	AUG	2	BDE	91	DIV	FC	16	3	39	0	0	0
WVUM99	AUG	4	BDE	91	DIV	FC	16	3	39	0	0	0
WVUN99	AUG	1	BDE	95	DIV	FC	14	3	37	0	0	0
WVUP99	AUG	2	BDE	95	DIV	FC	14	3	37	0	0	0
WVUQ99	AUG	3	BDE	95	DIV	FC	14	3	37	0	0	0
WVUR99	AUG	4	BDE	95	DIV	FC	14	3	37	0	0	0
WVUS99	AUG	1	BDE	98	DIV	FC	15	3	44	0	0	0
WVUT99	AUG	2	BDE	98	DIV	FC	15	3	44	0	0	0
WVUU99	AUG	3	BDE	98	DIV	FC	15	3	44	0	0	0
WVUV99	AUG	4	BDE	98	DIV	FC	15	3	44	0	0	0
WVUW99	AUG	1	BDE	100	DIV	FC	15	3	41	0	0	0
WVUX99	AUG	2	BDE	100	DIV	FC	15	3	41	0	0	0
WVUY99	AUG	3	BDE	100	DIV	FC	15	3	41	0	0	0
WVUZ99	AUG	1	BDE	104	DIV	FC	11	3	37	0	0	0
WVV099	AUG	EN 4	BDE	76	DIV	FC	20	0	99	0	0	0
WVV199	AUG	EN 4	BDE	76	DIV	FC	17	0	83	0	0	0
WVV299	AUG	EN 1	BDE	108	DIV	FC	20	0	107	0	0	0
WVV399	AUG	EN 1	BDE	78	DIV	FC	20	0	104	0	0	0
WVV499	AUG	EN 1	BDE	78	DIV	FC	20	0	104	0	0	0
WVV599	AUG	EN 1	BDE	78	DIV	FC	20	0	104	0	0	0
WVV699	AUG	EN 1	BDE	78	DIV	FC	20	0	104	0	0	0

WVV799	AUG	EN	2	BDE	78	DIV	FC	17	0	88	0	0	0
WVV899	AUG	EN	2	BDE	78	DIV	FC	17	0	88	0	0	0
WVV999	AUG	EN	2	BDE	78	DIV	FC	17	0	88	0	0	0
WVVA99	AUG	EN	1	BDE	70	DIV	FC	18	0	91	0	0	0
WVVB99	AUG	EN	1	BDE	70	DIV	FC	18	0	91	0	0	0
WVVC99	AUG	EN	2	BDE	70	DIV	FC	18	0	91	0	0	0
WVVD99	AUG	EN	2	BDE	70	DIV	FC	21	0	103	0	0	0
WVVE99	AUG	EN	2	BDE	70	DIV	FC	18	0	91	0	0	0
WVVF99	AUG	EN	2	BDE	70	DIV	FC	21	0	103	0	0	0
WVVG99	AUG	EN	3	BDE	70	DIV	FC	21	0	103	0	0	0
WVVB99	AUG	EN	3	BDE	70	DIV	FC	21	0	103	0	0	0
WVVT99	AUG	EN	3	BDE	70	DIV	FC	21	0	103	0	0	0
WVVK99	AUG	EN	4	BDE	70	DIV	FC	21	0	103	0	0	0
WVVL99	AUG	EN	4	BDE	70	DIV	FC	18	0	91	0	0	0
WVVM99	AUG	EN	4	BDE	70	DIV	FC	21	0	103	0	0	0
WVWN99	AUG	EN	4	BDE	70	DIV	FC	18	0	91	0	0	0
WVVP99	AUG	EN	1	BDE	108	DIV	FC	20	0	107	0	0	0
WVWQ99	AUG	EN	1	BDE	76	DIV	FC	17	0	86	0	0	0
WVWR99	AUG	EN	1	BDE	76	DIV	FC	17	0	83	0	0	0
WVVS99	AUG	EN	1	BDE	76	DIV	FC	17	0	86	0	0	0
WVVT99	AUG	EN	1	BDE	76	DIV	FC	17	0	83	0	0	0
WVWU99	AUG	EN	2	BDE	76	DIV	FC	17	0	83	0	0	0
WVWV99	AUG	EN	2	BDE	76	DIV	FC	20	0	99	0	0	0
WVWX99	AUG	EN	2	BDE	76	DIV	FC	17	0	83	0	0	0
WVWY99	AUG	EN	2	BDE	76	DIV	FC	17	0	83	0	0	0
WVWZ99	AUG	EN	4	BDE	76	DIV	FC	17	0	83	0	0	0
WVW099	AUG	EN	1	BDE	84	DIV	FC	19	1	112	0	0	0
WVW199	AUG	EN	1	BDE	84	DIV	FC	19	1	112	0	0	0
WVW299	AUG	EN	1	BDE	84	DIV	FC	19	1	112	0	0	0
WVW399	AUG	EN	1	BDE	84	DIV	FC	19	1	112	0	0	0
WVW499	AUG	EN	2	BDE	84	DIV	FC	19	1	112	0	0	0
WVW599	AUG	EN	2	BDE	84	DIV	FC	19	1	112	0	0	0
WVW699	AUG	EN	2	BDE	84	DIV	FC	19	1	112	0	0	0
WVW799	AUG	EN	2	BDE	84	DIV	FC	19	1	112	0	0	0
WVW899	AUG	EN	3	BDE	84	DIV	FC	24	1	117	0	0	0
WVW999	AUG	EN	3	BDE	84	DIV	FC	24	1	117	0	0	0
WVWA99	AUG	EN	2	BDE	78	DIV	FC	17	0	88	0	0	0
WVWB99	AUG	EN	4	BDE	78	DIV	FC	17	0	88	0	0	0
WVWC99	AUG	EN	4	BDE	78	DIV	FC	17	0	88	0	0	0
WVWD99	AUG	EN	4	BDE	78	DIV	FC	17	0	88	0	0	0
WVWE99	AUG	EN	4	BDE	78	DIV	FC	17	0	88	0	0	0
WVWF99	AUG	EN	1	BDE	108	DIV	FC	20	0	107	0	0	0
WVWG99	AUG	EN	1	BDE	80	DIV	FC	23	0	127	0	0	0
WVWH99	AUG	EN	1	BDE	80	DIV	FC	23	0	127	0	0	0
WVWI99	AUG	EN	1	BDE	80	DIV	FC	20	0	108	0	0	0
WVWK99	AUG	EN	1	BDE	80	DIV	FC	23	0	127	0	0	0
WVWL99	AUG	EN	2	BDE	80	DIV	FC	23	0	127	0	0	0
WVWM99	AUG	EN	2	BDE	80	DIV	FC	23	0	127	0	0	0
WVWN99	AUG	EN	2	BDE	80	DIV	FC	20	0	108	0	0	0
WVWP99	AUG	EN	2	BDE	80	DIV	FC	23	0	127	0	0	0
WVWQ99	AUG	EN	4	BDE	80	DIV	FC	23	0	127	0	0	0
WVWR99	AUG	EN	4	BDE	80	DIV	FC	23	0	127	0	0	0
WVWS99	AUG	EN	4	BDE	80	DIV	FC	23	0	127	0	0	0
WVWT99	AUG	EN	4	BDE	80	DIV	FC	23	0	127	0	0	0
WVWU99	AUG	EN	2	BDE	80	DIV	FC	23	0	120	0	0	0
WVWV99	AUG	EN	3	BDE	80	DIV	FC	20	0	108	0	0	0
WVWW99	AUG	EN	3	BDE	80	DIV	FC	20	0	108	0	0	0
WVWZ99	AUG	EN	1	BDE	108	DIV	FC	20	0	107	0	0	0



WVX099	AUG	EN	1	BDE	91	DIV	FC	21	1	104	0	0	0
WVX199	AUG	EN	2	BDE	91	DIV	FC	18	1	89	0	0	0
WVX299	AUG	EN	2	BDE	91	DIV	FC	18	1	89	0	0	0
WVX399	AUG	EN	2	BDE	91	DIV	FC	18	1	89	0	0	0
WVX499	AUG	EN	4	BDE	91	DIV	FC	15	2	105	0	0	0
WVX599	AUG	EN	4	BDE	91	DIV	FC	17	3	137	0	0	0
WVX699	AUG	EN	4	BDE	91	DIV	FC	17	3	137	0	0	0
WVX799	AUG	EN	1	BDE	91	DIV	FC	21	1	104	0	0	0
WVX899	AUG	EN	1	BDE	98	DIV	FC	15	0	103	0	0	0
WVX999	AUG	EN	1	BDE	98	DIV	FC	15	0	103	0	0	0
WVXA99	AUG	EN	3	BDE	84	DIV	FC	24	1	117	0	0	0
WVXB99	AUG	EN	4	BDE	84	DIV	FC	19	1	112	0	0	0
WVXC99	AUG	EN	4	BDE	84	DIV	FC	19	1	112	0	0	0
WVXD99	AUG	EN	4	BDE	84	DIV	FC	19	1	112	0	0	0
WVXE99	AUG	EN	4	BDE	84	DIV	FC	19	1	112	0	0	0
WVXF99	AUG	EN	84	DIV			FC	18	0	91	0	0	0
WVXG99	AUG	EN	2	BDE	108	DIV	FC	20	0	107	0	0	0
WVXH99	AUG	EN	1	BDE	85	DIV	FC	17	0	106	0	0	0
WVXI99	AUG	EN	1	BDE	85	DIV	FC	17	0	106	0	0	0
WVXJ99	AUG	EN	1	BDE	85	DIV	FC	17	0	106	0	0	0
WVXK99	AUG	EN	1	BDE	85	DIV	FC	17	0	106	0	0	0
WVXL99	AUG	EN	1	BDE	85	DIV	FC	17	0	106	0	0	0
WVXM99	AUG	EN	2	BDE	85	DIV	FC	17	0	121	0	0	0
WVXN99	AUG	EN	2	BDE	85	DIV	FC	17	0	121	0	0	0
WVXP99	AUG	EN	2	BDE	85	DIV	FC	17	0	121	0	0	0
WVXQ99	AUG	EN	2	BDE	85	DIV	FC	17	0	121	0	0	0
WVXR99	AUG	EN	3	BDE	85	DIV	FC	17	0	121	0	0	0
WVXS99	AUG	EN	3	BDE	85	DIV	FC	17	0	121	0	0	0
WVXT99	AUG	EN	3	BDE	85	DIV	FC	17	0	121	0	0	0
WVXU99	AUG	EN	3	BDE	85	DIV	FC	17	0	121	0	0	0
WVXY99	AUG	EN	4	BDE	98	DIV	FC	15	0	103	0	0	0
WVXZ99	AUG	EN	1	BDE	91	DIV	FC	21	1	104	0	0	0
WVY099	AUG	EN	4	BDE	95	DIV	FC	20	1	104	0	0	0
WVY199	AUG	EN	4	BDE	95	DIV	FC	20	1	104	0	0	0
WVY299	AUG	EN	4	BDE	95	DIV	FC	20	1	104	0	0	0
WVY399	AUG	EN	4	BDE	95	DIV	FC	20	1	104	0	0	0
WVY499	AUG	EN	2	BDE	108	DIV	FC	20	0	107	0	0	0
WVY599	AUG	EN	3	BDE	108	DIV	FC	20	0	107	0	0	0
WVY699	AUG	EN	3	BDE	108	DIV	FC	20	0	107	0	0	0
WVY799	AUG	EN	3	BDE	108	DIV	FC	20	0	107	0	0	0
WVY899	AUG	EN	3	BDE	108	DIV	FC	20	0	107	0	0	0
WVY999	AUG	EN	4	BDE	108	DIV	FC	20	0	107	0	0	0
WVYA99	AUG	EN	1	BDE	98	DIV	FC	15	0	103	0	0	0
WVYB99	AUG	EN	2	BDE	98	DIV	FC	15	0	103	0	0	0
WVYC99	AUG	EN	2	BDE	98	DIV	FC	15	0	103	0	0	0
WVYD99	AUG	EN	2	BDE	98	DIV	FC	15	0	103	0	0	0
WVYE99	AUG	EN	2	BDE	98	DIV	FC	29	2	445	0	0	0
WVYF99	AUG	EN	2	BDE	98	DIV	FC	17	3	424	0	0	0
WVYG99	AUG	EN	3	BDE	98	DIV	FC	15	0	103	0	0	0
WVYH99	AUG	EN	3	BDE	98	DIV	FC	15	0	103	0	0	0
WVYI99	AUG	EN	3	BDE	98	DIV	FC	15	0	103	0	0	0
WVYJ99	AUG	EN	3	BDE	98	DIV	FC	19	2	170	0	0	0
WVYK99	AUG	EN	3	BDE	98	DIV	FC	15	0	103	0	0	0
WVYL99	AUG	EN	4	BDE	98	DIV	FC	15	0	103	0	0	0
WVYM99	AUG	EN	4	BDE	98	DIV	FC	15	0	103	0	0	0
WVYN99	AUG	EN	1	BDE	95	DIV	FC	20	1	104	0	0	0
WVYP99	AUG	EN	1	BDE	95	DIV	FC	20	1	104	0	0	0
WVYQ99	AUG	EN	1	BDE	95	DIV	FC	20	1	104	0	0	0
WVYR99	AUG	EN	1	BDE	95	DIV	FC	20	1	104	0	0	0
WVYS99	AUG	EN	2	BDE	95	DIV	FC	20	1	104	0	0	0
WVYT99	AUG	EN	2	BDE	95	DIV	FC	20	1	104	0	0	0

WVYU99	AUG	EN	2	BDE	95	DIV	FC	20	1	104	0	0	0
WVYV99	AUG	EN	2	BDE	95	DIV	FC	20	1	104	0	0	0
WVYW99	AUG	EN	3	BDE	95	DIV	FC	20	1	104	0	0	0
WVYX99	AUG	EN	3	BDE	95	DIV	FC	20	1	104	0	0	0
WVYY99	AUG	EN	3	BDE	95	DIV	FC	20	1	104	0	0	0
WVYZ99	AUG	EN	3	BDE	95	DIV	FC	20	1	104	0	0	0
WVZ099	AUG	EN	2	BDE	100	DIV	FC	20	0	149	0	0	0
WVZ199	AUG	EN	2	BDE	100	DIV	FC	20	0	149	0	0	0
WVZ299	AUG	EN	2	BDE	100	DIV	FC	20	0	149	0	0	0
WVZ399	AUG	EN	1	BDE	100	DIV	FC	20	0	149	0	0	0
WVZ499	AUG	EN	1	BDE	100	DIV	FC	20	0	149	0	0	0
WVZ599	AUG	EN	3	BDE	100	DIV	FC	20	0	149	0	0	0
WVZ699	AUG	EN	3	BDE	100	DIV	FC	20	0	149	0	0	0
WVZ799	AUG	EN	1	BDE	98	DIV	FC	15	0	103	0	0	0
WVZ899	AUG	3	BDE	91	DIV		FC	16	3	39	0	0	0
WVZA99	AUG	EN	4	BDE	108	DIV	FC	20	0	107	0	0	0
WVZB99	AUG	EN	4	BDE	108	DIV	FC	20	0	107	0	0	0
WVZC99	AUG	EN	4	BDE	108	DIV	FC	20	0	107	0	0	0
WVZD99	AUG	EN	1	BDE	104	DIV	FC	20	0	110	0	0	0
WVZE99	AUG	EN	1	BDE	104	DIV	FC	24	0	131	0	0	0
WVZF99	AUG	EN	1	BDE	104	DIV	FC	24	0	131	0	0	0
WVZG99	AUG	EN	1	BDE	104	DIV	FC	24	0	131	0	0	0
WVZH99	AUG	EN	2	BDE	104	DIV	FC	21	0	111	0	0	0
WVZJ99	AUG	EN	2	BDE	104	DIV	FC	20	0	110	0	0	0
WVZK99	AUG	EN	2	BDE	104	DIV	FC	21	0	111	0	0	0
WVZL99	AUG	EN	2	BDE	104	DIV	FC	21	0	111	0	0	0
WVZM99	AUG	EN	3	BDE	104	DIV	FC	20	0	110	0	0	0
WVZN99	AUG	EN	3	BDE	104	DIV	FC	21	0	111	0	0	0
WVZP99	AUG	EN	3	BDE	104	DIV	FC	21	0	111	0	0	0
WVZQ99	AUG	EN	4	BDE	104	DIV	FC	18	0	91	0	0	0
WVZR99	AUG	EN	4	BDE	104	DIV	FC	20	0	110	0	0	0
WVZS99	AUG	EN	4	BDE	104	DIV	FC	18	0	91	0	0	0
WVZT99	AUG	EN	4	BDE	104	DIV	FC	21	0	111	0	0	0
WVZU99	AUG	EN	3	BDE	100	DIV	FC	20	0	149	0	0	0
WVZV99	AUG	EN	1	BDE	100	DIV	FC	20	0	149	0	0	0
WVZW99	AUG	EN	3	BDE	100	DIV	FC	20	0	149	0	0	0
WVZY99	AUG	EN	1	BDE	100	DIV	FC	20	0	149	0	0	0
WVZZ99	AUG	EN	2	BDE	100	DIV	FC	20	0	149	0	0	0
WVZF99	HHCBDE	AIR	WEATHER				NG	0	0	3	0	0	0
WVZK99	AUG	HHC	THEATER	CMD			FC	0	0	3	0	0	0
WVDM99	AUG	EN	3	BDE	91	DIV	FC	18	1	89	0	0	0
WVDN99	AUG	EN	1	BDE	91	DIV	FC	21	1	104	0	0	0
WVDP99	AUG	EN	1	BDE	91	DIV	FC	21	1	104	0	0	0
WVGS99	AUG	AV	CO	MAINT	IIICP		FC	0	0	3	0	0	0
WVGS99	AUG	AV	MAINT	CO	(EAC)		FC	0	0	3	0	0	0
WVLN99	AUG	EN	3	BDE	98	DIV	FC	15	0	103	0	0	0
WVLP99	AUG	EN	3	BDE	98	DIV	FC	15	0	103	0	0	0

\*\*\* Total \*\*\*

58658	6475	172576	297331	197	134
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**ANNEX B CHAPTER 14**  
**REGIONAL DEFENSE COMMANDS (CONUS) BOUNDARIES**



**CONUS ARMY HEADQUARTERS AND READINESS GROUP LOCATION**

**READINESS GROUP LOCATION**

**SECOND ARMY INCLUDES PUERTO RICO AND VIRGIN ISLANDS OF THE UNITED STATES**

**\*8-1-MCL1-006754-50**



## CHAPTER 15

### UNITED STATES ARMY RESERVE COMPONENTS

The Reserve Components (RC), the Army National Guard (ARNG) and the United States Army Reserve (USAR), are an integral part of the Army's deterrent force. In 1971, the Secretary of Defense (SECDEF) announced the Total Force Concept, which has resulted in much greater reliance on national security being entrusted to the ARNG and the USAR. It is national policy that the RC are the primary source of additional units and individuals required for any rapid expansion of the Active Component (AC).

The ROBUST Task Force examined the Table of Distribution and Allowance (TDA) organizations of both the ARNG and USAR. The Task Force made no major observations or proposals about the ARNG structure. Therefore, this chapter deals almost exclusively with the USAR.

The Army has utilized a number of alternative management structures for the USAR. Prior to 1958, USAR activities were supervised and administered by the Military Districts, which were organized along state boundaries. The Military Districts were commanded by colonels who were supported by a staff of approximately 300 Army advisors, ROTC instructors, and administrative personnel. The chain of command went from the Military Districts through the appropriate Continental United States Army (CONUSA) and the Continental Army Command (CONARC), to the Department of the Army (DA). In 1958 the Districts were replaced by fourteen Active Army corps commanded by major generals. In 1967 the SECDEF directed the inactivation of the corps and the transfer of their responsibilities to the CONUSA. In order to implement the directive, Army Reserve Commands (ARCOM) were established to supervise the training of all USAR units not assigned to the General Officer Commands (GOCOM); the CONUSAs were authorized a major general to supervise USAR activities; and various Sector commands were established to represent CONUSA commanders in the field. A criticism of this system was that it lacked uniformity. The CONUSAs centralized functions to different degrees and support to the field varied among the CONUSAs. From 1969 through 1973, numerous studies reviewed the Army's organizational structure for command and control of the USAR. Operation STEADFAST modified the 1967 organization relieving the CONUSAs of their installation management responsibilities so they could focus on RC readiness, through nine Army Readiness Regions (ARR) and facilitate twenty-seven Readiness Groups. The deletion of the ARR and the transfer of their functions to the CONUSAs in 1984, along with the simultaneous increase from three to five CONUSAs, yielded the USAR management structure that exists today.



Since the Total Force Concept was adopted, the DA has undertaken numerous actions to improve the readiness of the RC. These actions have included large scale equipment issues and modernizations, increased affiliation between Active Army and RC units, improved recruiting programs, and increased authorizations for military technicians. At the time, it was apparent that major improvements were required in training supervision, mobilization planning, and the attainment of operational readiness.

In 1971, it was assumed that the personnel administration and logistical support activities serving the RC were satisfactory. The observations of the ROBUST Task Force do not support this assumption with regard to the USAR. The Total Army Life Cycle Personnel Management Study, completed for the Army by Arthur Andersen & Company (also known as the "GINN Report"), identified substantial headquarters layering in the command of Army Reserve units. The existing organizational structure has placed a heavy administrative burden on USAR units and detracts from training (see Annex A, List of ARCOM Required Reports).

Criticism of the command structure of the USAR is not new.

"The Air Reserve structure is relatively efficient and viable. On the other hand, the Army Reserve Component structure contains duplicative and overlapping capabilities, is unable to move from a peacetime to a wartime configuration without significant structure modification and has deficiencies in the mechanisms for developing mobilization plans."

...GAO Report 25 April 1979

"The Committee believes that removing the layering that exist in the USAR chain of command would result, not only in improved management but in millions of dollars in cost savings as well."

Senate Armed Services Committee  
...Report #97-330 13 April 1982

The ROBUST Task Force examined the Air Force Reserve command and control structure. Several significant differences exist between the Air Force Reserve and the Army Reserve. The Air Force Reserve is a relatively homogeneous organization with respect to mission and types of units. It is structured around 57 "flying" squadrons in three numbered Air Forces. Air Force Reserve units are maintained at or near full strength and account for only about ten percent of the Total Air Force. Upon mobilization the three reserve numbered Air Forces are integrated with Active num-

bered Air Forces (assigned to SAC, TAC, or MAC) in CONUS. The United States Army Reserve, in contrast, contains a substantial number of individual ready-reservists, as well as over 3,000 separate units, of all types within the twenty-five branches of the Army and accounts for approximately 22 percent of the Total Army. These USAR units are troop listed to Army component commands and functional commands throughout the world. Upon mobilization they must move to mobilization stations, be cross-leveled and trained, as necessary, to achieve strength and readiness standards prior to deployment. The Task Force does not advocate that the Army adopt the same command and control structure for the Army Reserve that the Air Force has adopted for the Air Force Reserve. However, there is a need to streamline the command structure of the Army Reserve and reduce the administrative burden of USAR units.

During the visits made by either the Task Force On Site Evaluation Teams and/or MG John H. Mitchell, the ROBUST Task Force Director, to the 6th U.S. Army Readiness Component Support Group, 77th ARCOM, IX Corps (Reinforcement), 4th U.S. Army, 5th U.S. Army, 6th U.S. Army, 8th U.S. Army, FORSCOM, WESTCOM, USAREUR, and the Reserve Officer Association, the importance and value of the CAPSTONE program to unit training and mobilization planning was apparent. In fact, General Thurman, the TRADOC Commander, suggested that it would be most appropriate for USAR commanders to brief their annual training programs, in accordance with the CAPSTONE "trace."

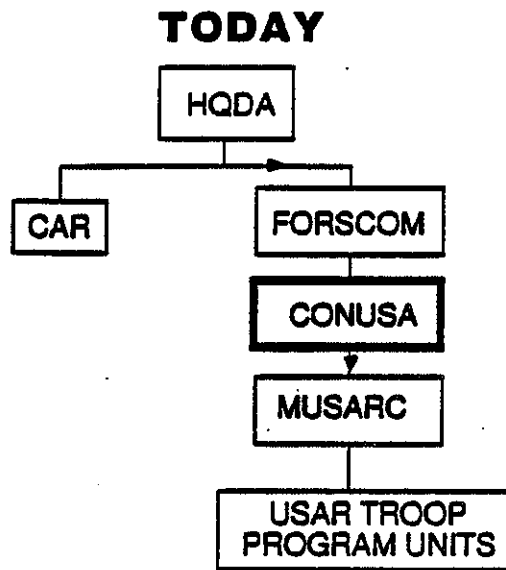
Many options for providing for the command and control of the Army Reserve were examined during Operation STEADFAST. As noted, there are several recurring themes in the literature of previous studies and recommendations concerning the management of the United States Army Reserve. One of these recurring issues is the alignment of the USAR Training Divisions. This issue has surfaced repeatedly and is the subject of issue 15.4 in this report.

#### **15.1 OBSERVATION**

Multiple layers exist between Chief, Army Reserve as USAR Appropriations Director and the USAR troop program units (TPU).

##### **15.1.1 SCOPE**

Admin/logistics and fiscal management functions being performed at CONUSA level replicate those same functions at MUSARC level and impedes the flow of information and services up and down the chain of command. CONUSA focus needs to be oriented more in areas of training assistance and mobilization planning for USAR TPU. Change will result in more efficiency and support the trend towards fewer resources in a constrained environment (see Figure 15-1).



**Figure 15-1. Today—Multiple Layers Exist Between the Chief Army Reserve as USAR Appropriations Director and the USAR Troop Program Units**

#### **15.1.2 PROPOSAL**

Eliminate fiscal, personnel and logistics management functions from CONUSA.

#### **15.1.3 CRITERION**

Allow CONUSA commanders to enhance their organizational efficiency by shifting admin/logistics/fiscal responsibilities to MUSARC; CONUSA emphasis has to be directed towards mobilization planning, unit training to increase overall readiness of USAR units, reacting to civil emergencies and preparing for Land Defense of CONUS.

#### **15.1.4 ANALYSIS**

For over ten years DAIG reports have indicated that there are too many managers of admin/logistics/fiscal requirements for USAR units. This is evidenced by the number of resources allocated at the CONUSA and MUSARC levels to perform these functions. The redundancy at these command levels for these functions is cumbersome and inefficient. As recent as 27 April 1988, the Arthur Anderson & Company study, "Total Army Lifecycle Personnel Management," specifically addressed aspects of these problems and made recommendations for corrective action. ROBUST Task Force conducted additional analysis of these problems to substantiate findings in the Arthur Anderson study and to further refine the major causes. An example of the proliferation of reports required in the current layered headquarters structure, is included in Annex A for a typical ARCOM. The USAR is in the best position to reduce

this overwhelming burden and free up inactive duty training periods to concentrate on unit training. Shifting the admin/logistics/fiscal functions from CONUSA to MUSARC is a positive step in the right direction. It eliminates a layer of management at CONUSA and allows the CONUSA commanders to focus their resources on crucial mobilization planning and training assistance. With MUSARC in control of admin/logistics/fiscal functions, reservists are afforded the opportunity to better manage Army Reserve requirements (see Figure 15-2).

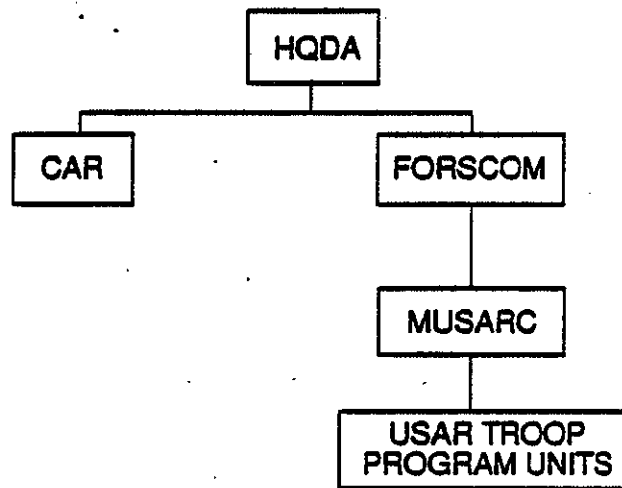


Figure 15-2. Future

#### **15.1.5 CONCLUSION**

Shift admin/logistics/fiscal responsibilities from CONUSA to MUSARC (see Figure 15-3).

<u>MANPOWER</u>	<u>CURRENT</u> <u>AUTHORIZATIONS</u>	<u>FUTURE</u> <u>AUTHORIZATIONS</u>	<u>DIFFERENCE</u>
MILITARY:	523	328	-195
CIVILIAN:	1098	891	-407
<b>TOTAL</b>	<b>1621</b>	<b>1019</b>	<b>-602</b>

**ADVANTAGES:**

- STREAM LINES AND EXPEDITES USAR FUNDING AND PERSONNEL/LOGISTICS MANAGEMENT FROM CAR TO MUSARC FOR USAR TROOP PROGRAM UNITS.
- ELIMINATES REDUNDANCY AT CONUSAMUSARC LEVELS FOR ADMINISTRATION AND LOGISTICS FUNCTIONS

Figure 15-3. Space Redistribution

**15.1.6 IMPLEMENTATION**

FORSCOM, within six months, provide an implementation plan which includes validation of manpower savings for redistribution. Implementation in FY 91.

**15.2 OBSERVATION**

Congressional leadership has proposed for over twenty years that Reserve forces be commanded by Reserve officers. It was felt that by placing greater responsibility on Reserve forces it would hold them strictly accountable and lead to more combat ready forces on mobilization. Army Reserve forces remain predominantly under the command of FORSCOM which has further subordinated them under CONUSA. Public Law 90-168 (1 December 1967) prescribed Reserve leadership for Reserve units; USAF and USN (minus USMC) implemented 1 January 1968 and 29 May 1987, respectively, for their Reserve units.

**15.2.1 SCOPE**

Present study of the Army Reserve command and control system reflects a layered and cumbersome management system and one that has not increased readiness of Army Reserve forces to the satisfaction of Congress (see Figure 15-4).

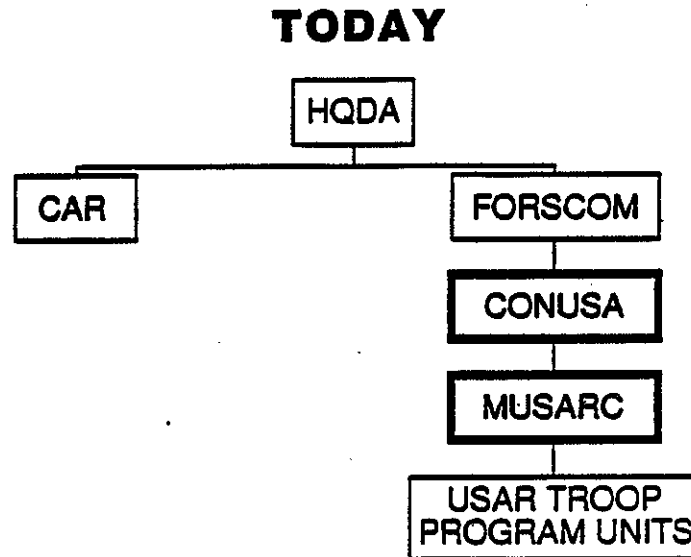


Figure 15-4. Today—Layered Management of Army Reserve

#### **15.2.2 PROPOSAL**

Designate CAR as DCG (USAR), FORSCOM.

#### **15.2.3 CRITERION**

Place CAR in a leadership position of USAR Troop Program units. CAR shares FORSCOM and CONUSA commanders' responsibility for technical management of Army Reserve units, allowing them to focus on mobilization planning, training assistance and land defense of CONUS.

#### **15.2.4 ANALYSIS**

Congressional changes in the 1 December 1967 Public Law 90-168 (Reserve Forces Bill of Rights and Vitalization Act) were intended to place command of Reserve forces with the Reserve chiefs for all services. The U.S. Air Force via Special Order dated 22 December 1967, effective 1 January 1968, placed a Reserve Major General in command of the Air Force Reserve. The U.S. Navy continued to command the Naval Reserve with regular Navy Rear Admirals until Mr. Webb, as Secretary of the Navy, directed via message (270023Z May 1987) that Naval Reserves be commanded by a Reserve Rear Admiral. The Navy implemented on 29 May 1987, with a change of command at Headquarters, Naval Reserve in New Orleans, Louisiana. Both the USAFR and USNR Chiefs are dual hatted as special staff officers on Reserve matters to the CSAF and CNO; and both command their Reserve forces. Army Reserve units are still commanded by regular Army Commanders in FORSCOM, USAREUR, and

WESTCOM with the majority of the units under FORSCOM. Existing command relationships for USAR units limit the influence of the CAR and detract from his exploiting the talents and capabilities of Army reservists to improve overall readiness. Recent Congressional hearings continue to focus on why the Army has been unable to significantly increase USAR mobilization readiness in view of the billions of dollars appropriated during the 1980's to improve the combat capability of USAR units (see Figure 15-5).

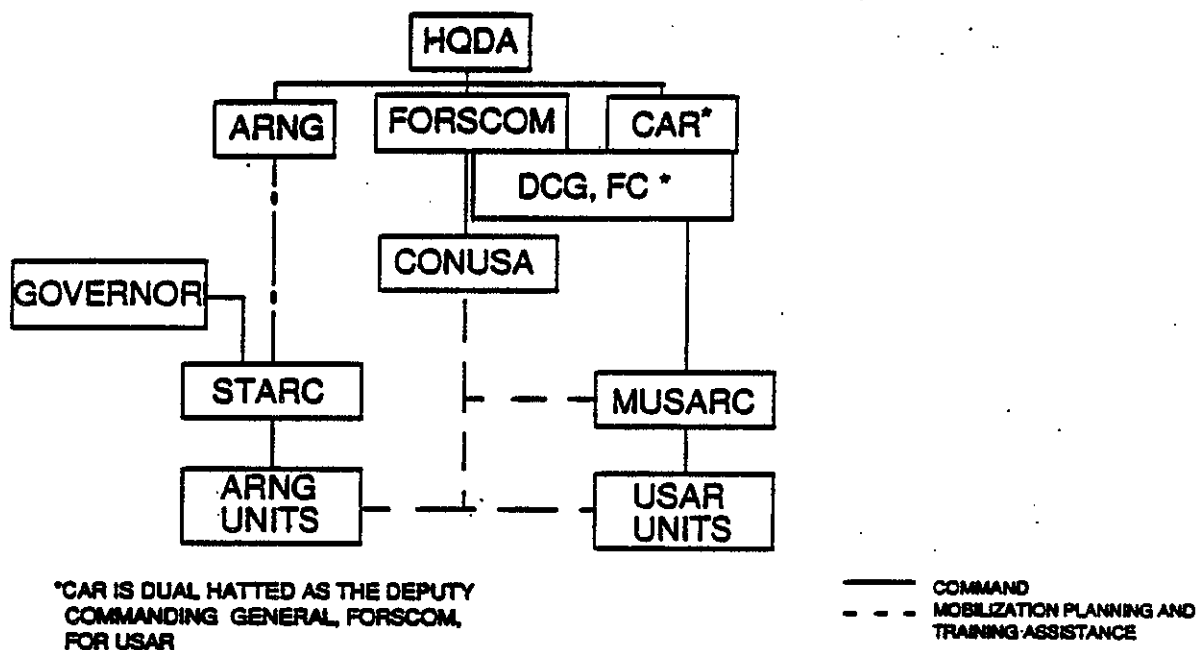


Figure 15-5. Future

By placing the CAR in a dual role at HQDA and as DCG FORSCOM (USAR), it is projected that USAR readiness can be increased at a faster pace than has been the case over the last ten years. Technical command of the USAR by the CAR allows the Army Reserve to enhance its management system and be held strictly accountable for its successes as well as shortcomings. ROBUST task force analysis supports the recommendations for streamlining command and control relationships in the USAR as evidenced in the 22 April 1988 Arthur Anderson & Company study ("Total Army Lifecycle Personnel Management"). The Army should support these recommendations. The advantages supporting this concept are:

- (1) Does not alter the CAR's role as USAR Appropriations Director.
- (2) Eliminate redundancy by establishing a second role for CAR within FORSCOM.

- (3) Recognize that majority of USAR TPU are commanded by FORSCOM, the Army Component Commander for CONUS USAR TPU.

An increased state of mobilization readiness planning for USAR units is anticipated in making this major command and control policy change. It further allows CONUSA commanders to focus their resources on mobilization planning, training assistance and reshaping of the land defense of CONUS.

#### 15.2.5 CONCLUSION

Allowing the Army Reserve to command and control its own forces, with overwatch by the active component, is a responsible management change.

#### 15.2.6 IMPLEMENTATION

FORSCOM, in conjunction with CAR, provide an implementation plan within six months which includes validation of manpower savings for redistribution. Implement on 1 October 1991. Implementation of proposed changes is considered to be in the best interests of the Army for increased USAR readiness and is in keeping with Congressional intent in the 1967 legislative changes to PL 90-168.

#### 15.3 OBSERVATION

CAPSTONE trace and employment of all RC units is not identified for all component commands.

##### 15.3.1 SCOPE

FORSCOM CAPSTONE trace is over three years old. Force structure changes for USAR TPUs have not been totally updated. Moreover, there are significant USAR TDA units which have neither a CAPSTONE trace nor a post mobilization mission and may not be postured to support a warfighting CINC (see Figure 15-6).

### TODAY

#### FORSCOM USAR TROOP PROGRAM UNITS...

CONUSA	OCONUS DEPLOYING	AUTHORIZATIONS	NON- DEPLOYING	AUTHORIZATIONS
FIRST ARMY	556	72,362	163	22,280
SECOND ARMY	374	38,116	107	15,823
FOURTH ARMY	464	49,133	107	16,123
FIFTH ARMY	373	37,225	92	12,695
SIXTH ARMY	298	31,007	86	12,652
TOTAL	2,065	227,843	555	79,573

Figure 15-6. USAR Units Without a CAPSTONE Trace or Post Mobilization Mission



### **15.3.2 PROPOSAL**

Establish CAPSTONE trace from FORSCOM to nondeploying USAR Troop Program units.

### **15.3.3 CRITERION**

Each USAR unit needs to be identified for CAPSTONE to one Army component commander.

### **15.3.4 ANALYSIS**

555 non-deploying USAR units were identified from the Program Decision Memorandum (PDM) locked master force in the force accounting system (FAS) (Annex B). The latest FORSCOM CAPSTONE Mission Priority Report has not yet been crosswalked with the M-Force to validate errors and identify those non-deploying USAR units without mobilization missions. Report codes (REPCO) from M-Force printouts indicate that many USAR units have no mobilization mission and others discontinue after M + 30 to M + 60. In consideration of the many FORSCOM high priority missions, the CDR, FORSCOM has some missions that require significant resources all of which have not yet been identified. For example, a FORSCOM review of the land defense of CONUS (LDC) mission this past year initially projected a LDC need for 85,000 additional personnel over and above the 47th Infantry Division. This increased requirement equates to an additional 80 military police battalions. A review of the USAR non-deploying units should identify additional resources for use in the LDC and other priority missions. Once identified, HQDA can provide results to the Joint Chiefs of Staff for a review in order that units without valid missions on mobilization can be provided bonafide missions and added to the troop list.

### **15.3.5 CONCLUSION**

Establish CAPSTONE trace to FORSCOM for all USAR TPU without mobilization missions.

### **15.3.6 IMPLEMENTATION**

ODCSOPS provides in six months an implementation plan which assigns a CAPSTONE mission to all USAR non-deploying units. Implement in FY 90.

### **15.4 OBSERVATION**

USAR training divisions and USAR schools are not under the control of the training functional command (TRADOC) (see Figure 15-7).

## TODAY

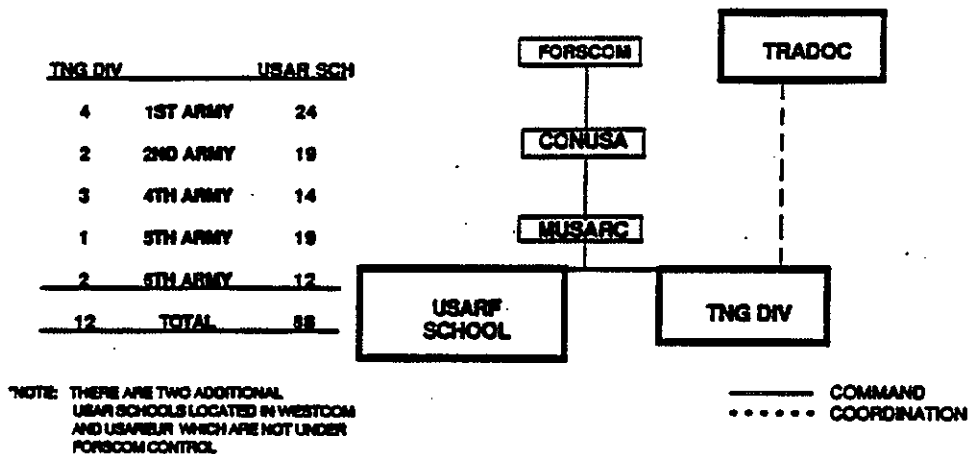


Figure 15-7. USAR Organizations Not Under Control of Their Functional Command

### 15.4.1 SCOPE

FORSCOM maximize the effective management of its varied missions and unit training. TRADOC oversees individual training. Facilitate the most effective/efficient structure for the functional control of training capability.

### 15.4.2 PROPOSAL

Transfer control of USAR Training Divisions and USARF Schools to TRADOC.

### 15.4.3 CRITERION

The missions of the training division are to train to establish or expand a U.S. Army Training Center and conduct Basic Training (BT) and/or Advanced Individual Training (AIT) upon mobilization; to command, control, and supervise assigned and/or attached personnel and units. The USARF school mission is to provide a means for personnel of all components to attain requisite military education and proficiency standards by conducting Army Service School/College approved programs of instruction. These missions are best accomplished by providing a clear and effective chain of command, authority, and doctrine from the functional headquarters for individual training. Operational control by TRADOC will enhance the priorities of TRADOC installation support to RC, and will facilitate the transition to mobilization. FORSCOM possesses the greatest expertise and resources to conduct and control unit training. TRADOC possesses the greatest expertise and resources to conduct and control individual training.

#### 15.4.4 ANALYSIS

The transfer of the USAR training divisions and USARF schools to TRADOC simplifies the organizational structure, facilitates the transition to mobilization by giving TRADOC direct control of all individual training; decreases the need for multiple command and different CONUSA directives; transfers and coordinates school courses; and conducts training on an area wide basis in a community college type setting. By consolidating and extending unit and individual training to AC/RC/NG in the same geographic area, year round two-week training could be conducted at AC Schools/Centers more readily. (Protrain concept)

FORSCOM/TRADOC Regulation 135-3 and TRADOC Reg. 350-15 for partnership/affiliation of USARF Schools with TRADOC Schools are enhanced.

This action places individual training organizations under TRADOC and unit training focus to FORSCOM, thereby relieving FORSCOM of individual training responsibility for USAR units. No manpower redistribution is expected although it is possible a plus up of spaces in TRADOC may be in order (see Figure 15-8).

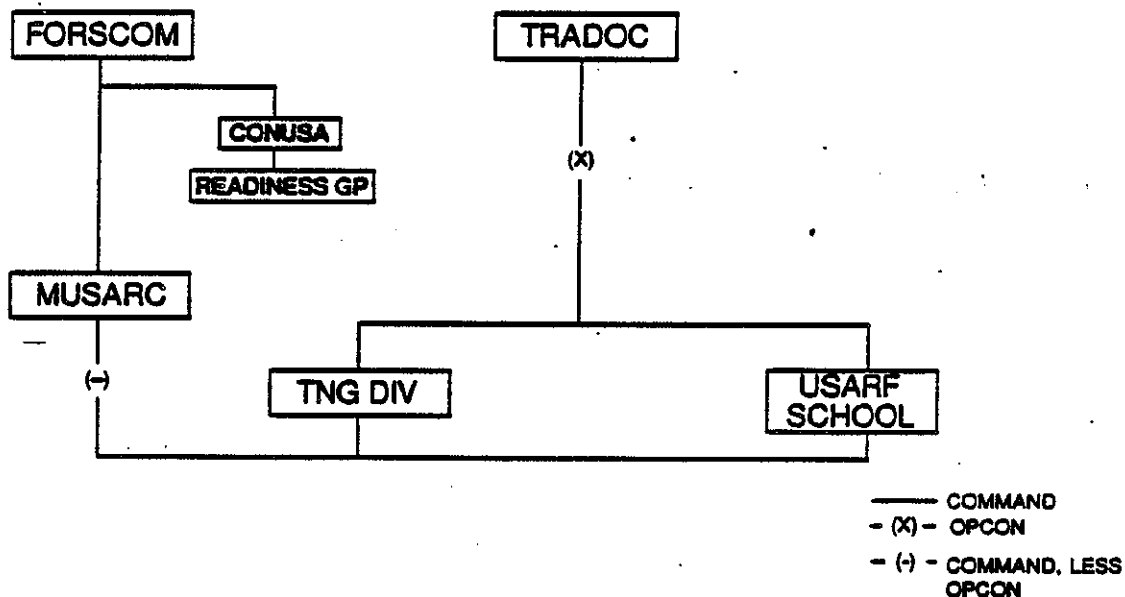


Figure 15-8. Transfer of USAR Training Divisions and Schools to TRADOC

#### 15.4.5 CONCLUSION

Subordinate the training divisions and USARF schools to TRADOC.

#### 15.4.6 IMPLEMENTATION

The transfer of control of training divisions and USARF schools to TRADOC should be phased to conform to the other proposed transition changes to FORSCOM.

The proposed transfer of operational control (OPCON) to TRADOC should be initiated immediately and be completed by FY 90. The second phase for TRADOC to command should be completed by FY 94.

Many training divisions are also Major U.S. Army Reserve Commands (MUSARCs) which operate as regional command and control headquarters for geographically related separate units, detachments, and other commands. MUSARC boundaries must be realigned to fill the void created when training divisions are commanded by TRADOC. Care should be taken to "protect" state boundaries as this transition occurs between FY 90 and FY 94.

Currently, Army component commanders command the USAR units that are in their areas of responsibility. This means that the commanders of WESTCOM, USAREUR, and FORSCOM command USAR units. The Task Force does not recommend any change to this set-up in the near or even mid-term. However, during the Task Force review, it was apparent that the Army National Guard management structure was more streamlined and experienced less difficulty in attaining unit readiness standards. This perception is widely held throughout the Army.

The Task Force recommends that the United States Army Reserve organization at the Major United States Army Reserve Command (MUSARC) level be the subject of a more detailed, dedicated study. Specifically, the Army should explore the alignment of MUSARC headquarters with state boundaries. This course of action appears to offer the following advantages:

- (1) Aligns USAR command and control apparatus with that of ARNG, facilitating coordination. (A problem was noted in the OSET visit to the State Area Command (STARC) in Hawaii. Reserve units had recently been established in Hawaii that required the same, hard to find, technical skills that were required in Hawaii ARNG units, making recruiting more difficult for both components.) Additionally, this facilitates integrated USAR/ARNG training and support, local identification of USAR units with ARNG units, and most areas of Reserve Component management.
- (2) Simplifies USAR command and control structure.
- (3) Does not require any increase in the number of MUSARC (currently, there are fifty-one).
- (4) Facilitates coordination and assistance by Readiness Groups.
- (5) Facilitates obtaining congressional support for USAR requirements.
- (6) Provides simple, logical command and control apparatus for FORSCOM contingency missions.

A second aspect of the Reserve Component (RC) structure requires additional review. The Task Force noted that the ARNG consists largely of combat units, while

the preponderance of USAR units are combat support (CS) and combat service support (CSS). The balance of the RC force structure mix should be examined. Perhaps the readiness of more technical CS/CSS units would be enhanced by the lower personnel turbulence enjoyed by some ARNG units. USAR personnel turbulence is about 33 percent annually and has a very serious impact on the readiness of units that require skills with long training times.

The Task Force also noted that Full Time Support (FTS) was lagging in the USAR. During a visit to 5th U.S. Army, it was stated by the CONUSA staff that they could normally expect a one day turn around on information requests from ARNG units, but often had to wait a full month to receive complete replies from USAR units. This situation was attributed to the low level of FTS in USAR units. Office, Chief Army Reserve (OCAR) has identified a 10,000 authorization shortfall in FTS to the USAR. The USAR has the lowest FTS ratio of any of the RC of any of the services.

The Army must more fully exploit the wealth of talent that exists in the United States Army Reserve.

**ANNEX A TO CHAPTER 15**  
**LIST OF ARCOM REQUIRED REPORTS**



DEPARTMENT OF THE ARMY  
Headquarters, 120th United States Army Reserve Command  
Fort Jackson, South Carolina 29207-6070

120h ARCOM Circular  
No. 335-88-1

1 November 1988

Expires 31 October 1990  
Management Information Control  
LIST OF APPROVED RECURRING MANAGEMENT INFORMATION REQUIREMENTS

	Paragraph	Page
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Selected Definitions . . . . .	4	2
Policies . . . . .	5	2
Explanation of Format of List of Approved . . . . .	6	2
Recurring Management Information Requirements		

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APPENDIX B - Deputy Chief of Staff, Logistics	B-1
APPENDIX C - Deputy Chief of Staff, Operations	C-1
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1. PURPOSE. To publish a listing of approved recurring management information requirements (recurring reports) from Department of the Army, Forces Command, Second U.S. Army, 120th U.S. Army Reserve Command, and other agencies.

2. APPLICABILITY. This circular is applicable to this headquarters, Major Subordinate Commands and assigned units, Reserve Centers, and activities.

3. REFERENCES.

- a. AR 335-15, Management Information Control System.
- b. DA Pam 25-9, List of Approved Recurring Management Information Requirements.

\*This circular supersedes 120th ARCOM Circular 335-87-1, 1 Jul 87.



1 November 1988

- c. FORSCOM Suppl 1 to AR 335-15, Management Information Control System.
- d. 2A Suppl 1 to AR 335-15, Management Information Control System.
- e. FORSCOM Cir 335-88-11, List of Approved Recurring Management Information Requirements.
- f. 2A Cir 335-88-1, List of Approved Recurring Management Information Requirements.

#### 4. SELECTED DEFINITIONS.

- a. Requirements Control Symbol (RCS). An identification symbol assigned to a reporting requirement by the Management Information Control Officer (MICO) to indicate it has been approved in accordance with AR 335-15.
- b. Controlled Requirement. A requirement not specifically exempt (Chapter 5, AR 335-15) and which has been approved and assigned an RCS.
- c. Exempt Requirement. A reporting requirement of the type specified in Chapter 5, AR 335-15, and which does not require assignment of an RCS. Exemptions will be cited only after approval of the MICO and will be identified by a citation similar to the following: RCS exempt: AR 335-15, paragraph 5-2a(4). The citation will be placed immediately after the request for information.
- d. Unauthorized Requirement. A reporting requirement which has not been assigned an RCS prior to publication of the reporting directive.

5. **POLICIES.** Consistent with the objectives of an effective Management Information Control System as prescribed in AR 335-15, each level of command and the personnel within will become familiar with the content of this circular to ensure that all requirements being prepared are listed and correctly identified or are specifically exempt from management information control (Chapter 5, AR 335-15).

6. **EXPLANATION OF FORMAT OF LIST OF APPROVED RECURRING MANAGEMENT INFORMATION REQUIREMENTS.** The following explanations are keyed to the appropriate columnar headings:

- a. **REQUIREMENT CONTROL SYMBOL (1).** An RCS will be assigned to each separate, controllable management information requirement. See AR 335-15, Appendix C.
- b. **TITLE OF REQUIREMENT AND FORM NUMBER (2).** Identifies the complete title of the requirement and the form number on which the requirement is prepared, where applicable.

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c. **FREQUENCY (3).** Frequency Codes are as follows:

<u>CODE</u>	<u>EXPLANATION</u>
D	Daily
W	Weekly
M	Monthly
Q	Quarterly
S	Semiannually (every six months)
A	Annually
R	Other (irregular or as required)

d. **REQUIRING DIRECTIVE (4).** Established by the originating agency.

e. **PREPARED BY (5).** This headquarters, Major Subordinate Commands and assigned units, Reserve Centers, and activities.

f. **SUSPENSE TO REQUIRING HEADQUARTERS (6).** This column provides the suspense date of each report required by an higher headquarters or support agency.

g. **SUSPENSE TO ARCOM HEADQUARTERS (7).** This column provides the suspense date of each report to be sent to the ARCOM headquarters in order to meet internal, higher headquarters, or support agency management information requirements.

h. **SUSPENSE TO MAJOR SUBORDINATE COMMAND (8).** This column may be used by each MSC to provide the suspense date of each report to be sent to the MSC in order to meet management information requirements.

i. **SUSPENSE TO BATTALION (9).** This column may be used by each battalion to provide the suspense date of each report to be sent to the battalion in order to meet management information requirements.

1 November 1988

**RESERVED**

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LIST OF APPROVED MANAGEMENT INFORMATION REQUIREMENTS

PCRM, 130TH ARCOM

ORGANIZATION AND LOCATION

REQUIREMENTS CONTROL SYMBOL (1)	TITLE OF REQUIREMENT AND FORM NUMBER (2)	PDRG (3)	REQUIRING DIRECTION (4)	PREPARED BY (5)	REQUIRING HEADQUARTERS (6)	RESPONSE TO		
						ARCOM MSG (7)	MSG (8)	MR (9)
AFCO-105	Command Operating Budget (FORSCOM Form 810-B Series & 105-B Series)	A, B	FORSCOM Reg 11-3 & 11-1	ARCOM	As Required	As Required		
AFVDB-BM-2 (B1)	Internal Control Systems Material Mechanism Report	A	AB 11-3, FORSCOM Reg 11-1	ARCOM	1 July			
AFVDB-BM-0	Monthly OMAE Deviations Analysis Report	M	FORSCOM Reg 11-4	ARCOM	11th Working Day			
AFVDB-BM-3	Monthly SPA Deviations Analysis Report	M	FORSCOM Reg 11-4	ARCOM	As Required			
CICOA-08	Internal Control Systems	A	AB 11-3, 4 Dec 87, Chap 4	ARCOM	1 July			
CROCE-203	PDRG Instructions Including MIS	A	BA Letter Guidance Issued Yearly	ARCOM	15 Oct			
DD Comp (AB) 1616	Internal Control Improvement Activities Report	A	AB 11-3, 4 Dec 87, Chap 4, Sub Directive 2014.30 SUSA BMM-M Reg 041300Z Nov 87	ARCOM	1 July			

1 November 1988

**RESERVED**

A-2

15-A-8

1 November 1988

120th ARCOM Cir 335-88-1

LIST OF APPROVED MANAGEMENT INFORMATION REQUIREMENTS

REF: 120TH ARCOM

ORGANIZATION AND LOCATION

REQUIREMENTS CONTROL SYMBOL (1)	TITLE OF REQUIREMENT AND FORM NUMBER (2)	FREQ (3)	REQDING DIRECTIVE (4)	PREPARED BY (5)	REQUIRING HEADQUARTERS (6)	SUSPENSE TO ARCOM HQ (7)	MSC (8)	BY (9)
AFPD-ACQ-LQ-3	Equipment Maint Schedule/ Service Chart (Form 8-88-8, Sep 88)	A	120th ARCOM Circular 700-88-1	White		1 Nov		
AFPD-ACQ-LQ-3	Monthly Petroleum Products Usage Ground & Marine (120th ARCOM Form 4-82B)	M	120th ARCOM Reg 700-1	White/ AMIA		15th	8th	
AFPD-ACQ-LQ-4	Quarterly Maintained Demands LOG (Form 7-1-8)	Q	DA Pam 710-3-1	White		10 Sep 10 Jan 10 Apr 10 Jul		
AFPD-ACQ-LQ-5	Monthly Petroleum Products Usage Aviation (Form 4-13-8, 10 Apr 78)	M	120th ARCOM Reg 700-1	White		10/15thly		
AFPD-LQ-2	Combat Service Support Training Mission Quarterly Activity Report	Q	3A Reg 140-4	ARCOM, White	Last working day of month following and of Qtr	15th of month following and of Qtr		
AFPD-LQ-7	Annual Review of Binned Facility Accs (107/AT)	A	AR 30-1 and 2A Ltr, 1 Nov 88, Subj: Annual Review of Binned Facility Accs	ARCOM, White	Mar	As Required		

\* Indicate that an official prescribing directive will be published within one year (para 2-5a(2), AR 338-18).

1 November 1988

## LIST OF APPROVED MANAGEMENT INFORMATION REQUIREMENTS

ACILAS, 120TH ARCOM

## ORGANIZATION AND LOCATION

REQUIREMENT CONTROL SYMBOL (1)	TITLE OF REQUIREMENT AND FORM NUMBER (2)	PRIO (3)	REQUIRING DIRECTIVE (4)	PREPARED BY (5)	RESPONSE TO		
					REQUIRING HEADQUARTERS (6)	ARCOM FOR (7)	MSC (8)
AFED-LQ-31	Supply Performance Report	M	Ltr, HQ 2A ACILAS to Stat, 138th & 131st ARCOM and 1001st WMA	ARCOM, Belle Havre BAF 3 Support	3rd/4thly		
AFED-LQ-38	Equipment Concentration Site Equipment Density Report	Q	2A Reg 140-11, Management of WMA Equipment Concentration Site Sitcon, Apr 88	ECB	30 Jan 30 Apr 30 Jul 30 Oct		
AFED-LQ-41	Mobilization Assessment Report	A	2A Reg 140-11	ARCOM, ECB	1 Nov		
AFED-LQ-43	Equipment Density Report (2A, Para 113-8)	A	2A Reg 140-8	ARCOM, Belle	1 Nov	1 Oct	
AFED-LQ-101 (B1)	Gen Movement Planning and Status System (COM258) Unit Movement Data Report (FORSCOM Form 600-2)	B	FORSCOM Reg 80-1	Belle	30 Apr	1 Jan	
AFED-LQ-398	Chemical Defense Equipment Status Report (Assets and Requirements)	B	Ltr, AFED-LQ-M, Status Rpt of CDS (DCS: AFED-308 Jan 83) FORSCOM Reg 700-2	ARCOM, Belle	1 Oct 1 Apr	30 Sep 30 Mar	
CEOLD-1012 (B3)	Material Condition Status Report (2A Form 2408)	Q	AR 700-130, 2A Form 710-700, FORSCOM/TEAC Reg 700-0.4 700-10, AR 300-1	ARCOM, Belle	10 Jun 10 Apr 10 Jul 10 Oct	31 Dec 31 Mar 30 Jun 30 Sep	

\* indicates that an official prescribing directive will be published within one year (para 2-Ba(2), AR 335-10).

1 November 1988

120th ARCOM Ctr 335-88-1

LIST OF APPROVED MANAGEMENT INFORMATION REQUIREMENTS

REF: 120th ARCOM

ORGANIZATION AND LOCATION

REQUIREMENTS CONTROL SYMBOL (1)	TITLE OF REQUIREMENT AND FORM NUMBER (2)	PARA (3)	REQUIRING DIRECTIVE (4)	PREPARED BY (5)	REQUIRING HEADQUARTERS (6)	SUSPENSE TO ARCOC MGR (7)	ARC (8)	IN (9)
CSOIA-1047 (B3)	USAR Equipment Report Overhaul Program Submissions (DA Form 2407 & 2407-1)	M.B	TM 30-700, DA Pam 730-700, AB 140-10	Units		As Required		
CSOIA-1052 (B3)	Component Removal & Repair/ Overhaul Record (DA Form 2410)	M.B	TM 30-700-1, DA Pam 730-700	Units		As Required		
CSOIA-1073	Daily Labor Exception Listing FORSCOM Form 230	B	TM 30-700-1, 30 Dec 76, PLD 7-32 & 1A Suppl to AB 140-10	ARMA		6th/monthly		
CSOIA-1200 (B3)	Food Cost: Food Strength Summary (DA Form 2020-2)	C	AB 30-5, AB 30-10, AB 700-130, AB 330-1 2A Pam 700-1	ARCOM	40 days after close of each Qtr			
CSOIA-1200 (B3)	Substance Report & Field Nation Request (DA Form 2070)	M	AB 30-1, 120th ARCOM Pam 30-1	Units, ARCOM	30 to 40 days prior to tag date	30 to 40 days prior to tag period		
RCB Receipt: AR 335-10, Para 8-3b(2)	Headcount Record DA Form 3023	M	AB 30-1, 120th ARCOM Pam 30-1, 1 Oct 87	Units		8 working days after scheduled training		
RCB Receipt: AR 335-10, Para 8-3b(2)	Purchase Request & Commitment (DA Form 3023) Catered Meals	M	AB 30-1, 120th ARCOM Pam 30-1, 1 Oct 87	Units		30 to 40 days prior to tag period		



## LIST OF APPROVED MANAGEMENT INFORMATION REQUIREMENTS

REF: 120TH ARCOM

## ORGANIZATION AND LOCATION

REQUIREMENTS CONTROL SYMBOL (1)	TITLE OF REQUIREMENT AND FORM NUMBER (2)	FREQ (3)	REQUSING DIRECTIVE (4)	PREPARED BY (5)	SUBPAGES TO		
					REQUIREMENTS HEADQUARTERS (6)	ARCOM HQ (7)	WFC (8)
CSGOLD-1008	Equipment Control Record (DA Form 2000-0)	3	AB 710-3; TM 30-780; 2A Pam 730-780	Battle/ ARCOM		As Required	
CSGOLD-1733	Small Arms Fortification Program	3	AB 710-3 w/1A Suppl	Battle		As Required	
CSGOLD-1837 (B)	Army Aircraft Inventory Status and Flying Time Report (DA Form 1352 Serial)	3	AB 65-23 w/FORECOM Suppl 1, AB 740-130 37 Dec 88	Battle w/ARCOM		30th/annly	
CSGOLD-1840	Quarterly Report of Supply Accountability Adjustment Documents	0	AB 730-11, 1A Letter AFM-1A-2, 26-Dec 78	Battle, ARCOM	30 days after close of Qtr	30 days after close of Qtr	
CSGOLD-1846	Property Accountability Adjustment Data (DA Form 89-2 Report)	0	AB 710-3, AB 730-11, FM 1-16-3, DA, FORECOM Directive, AB 730-11, 2A Pam 740-1	ARCOM, Battle	30 to 45 days after end of each Qtr	15 days after end of each Qtr	
CSGOLD-1848	Organizational Clothing and Individual Equipment (OCIE) Assess/Requirements Report	3	FORECOM Reg 740-3	ARCOM, Battle	1 Oct 1 Apr	30 Sep 30 Mar	
CSGOLD-1837	Combat PILL/ASL Status Report	0	2A Ltr AFM-1A-2 8 Oct 85	Battle		30 Jan 30 Apr 30 Jul 30 Oct	

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LIST OF APPROVED MANAGEMENT INFORMATION REQUIREMENTS

PC:100 130TH ARCOM

ORGANIZATION AND LOCATION

REQUIREMENTS CONTROL SYMBOL (1)	TITLE OF REQUIREMENT AND FORM NUMBER (2)	REQ (3)	REQUIRING DIRECTION (4)	PREPARED BY (5)	REQUIRING HEADQUARTERS (6)	SUSPENSE TO ARCOM HQ (7)	MFC (8)	RM (9)
DEC-32a (B1)	US Army COMSEC Equip Asset Reporting System (CEARS)	0	DA TS 380-40	ARCOM, Natick				
ACS Exempt: AR 338-15, Para 8-2b(2)	Over & Under Record Mails (AR 338-15, 1 Sep 78)	M	AR 38-1	Natick		Within 60 days after AR period		
ACS Exempt: AR 338-15, para 8-2b(2), 5-2g	Monthly Food Service Report (Form only) (AR 3813 and 3800-8)	M	Ch 14, Logistics Oper. Procedure	Natick		5 working days after lag period		

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1 November 1988

**RESERVED**

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**15-A-14**

1 November 1988

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LIST OF APPROVED MANAGEMENT INFORMATION REQUIREMENTS

SCOPES, 120TH ARCOM

ORGANIZATION AND LOCATION

REQUIREMENTS CONTROL SYMBOL (1)	TITLE OF REQUIREMENT AND FORM NUMBER (2)	PRIORITY (3)	ACQUISITION DIRECTIVE (4)	PREPARED BY (5)	REQUIRING HEADQUARTERS (6)	SUBJECTS TO		
						ARCOM FOR (7)	MSG (8)	AN (9)
AFPD-ACQ-OP-1	Quarterly Schedule of Staff Supervision Visit (120th ARCOM Form 01-2)	0	AR 1-200 and AR 140-1, 120th ARCOM Pam 1-200	ARCOM Staff, Baltic		1 Sep 1 Dec 1 Mar 1 Jun		
AFPD-ACQ-OP-1	Quarterly Inspection Schedule (120th ARCOM Form 01-2)	0	120th ARCOM Pam 1-200	ARCOM Staff, Baltic		1 Sep 1 Dec 1 Mar 1 Jun		
AFPD-ACQ-OP-2	Report of Staff Visit to: (120th ARCOM Form 00-2)	0	AR 1-200 and AR 140-1, 120th ARCOM Pamphlet No. 1-200 & 1-200	ARCOM		As Required		
AFOP-53 (R2) MIB	Baltic Status and Identity Reporting System	3	JCS Pub 9, FORSECUM Reg 835-3 AR 720-1	ARCOM, Baltic	15 Apr 15 Oct	20 Mar 20 Sep		
CSO1D-100	Annual Consolidated Statistical SAUSA Data Report (120th ARCOM Form 0-7-2)	A	AR 301-13	ARCOM, Baltic	1 Oct	20 Sep		
CSO1D-101	Red Train Plan	A	AR 300-3, Testimonial Intel Readiness Training Program, Chap 4	SOP ARCOM, Baltic		As Required		
CSOPD-437	Shelter for the Homeless	M	Msg SUSA-B 101020Z Oct 84, Msg AFOP-OCF, 071000Z, Dec 84	ARCOM	As Required			

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1 November 1988

## LIST OF APPROVED MANAGEMENT INFORMATION REQUIREMENTS

REFORM 120TH ARCOM

## ORGANIZATION AND LOCATION

REQUIREMENTS CONTROL SYMBOL (1)	TITLE OF REQUIREMENT AND FORM NUMBER (2)	FREQ (3)	REQUIRING DIRECTIVE (4)	PREPARED BY (5)	REQUIRING HEADQUARTERS (6)	SUSPENSE TO ARCOM FOR (7)	MSC (8)	BY (9)
DD-AIA 1116	Annual Inspection and Verifi- cation of Compliance w/AS 380-13	A	AS 380-13 w/FORECOM Suppl dated 30 Jul 76, 816	Malta		1 Aug		
DD-Camp (AR 1116)	Military Participation in National Directives	B	AS 500-66 AR 520-1	ARCOM, Malta	As Required	As Required		
DD-POL (M) 1071	DD Personnel Security Program Clearance & Investigation Reductions Report	B	Mag BMT-CIS, 281800Z 8 Jun 88, & 172100Z Jul 88	ARCOM, Malta	As Required	As Required		
DD-POL (A) 1710	Personnel Security Clearances	A	DDO Dir 5200.2-2	Malta		31 Mar		
OP (MIM)	Commander's Operations Report	B	FORECOM/ARMED/ARLANT Reg 520-18	ARCOM, Malta	As Required	As Required		
JCS-0-11-2-1-0 (MIM)	Self Status Report DA Form 2718	B	AR 220-1 w/FORECOM Suppl 1	ARCOM, Malta	18 Oct 18 Apr	20p As Required in March		
JCS-10-00 (M)	Annual OPSEC Program Report	A	AR 520-1	ARCOM, Malta	1 Oct	31 May		

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LIST OF APPROVED MANAGEMENT INFORMATION REQUIREMENTS

MEMPHIS, 120TH ARCOM

ORGANIZATION AND LOCATION

REQUIREMENTS CONTROL SYMBOL (1)	TITLE OF REQUIREMENT AND FORM NUMBER (2)	REQ (3)	REQUIRING DIRECTIVE (4)	PREPARED BY (5)	REQUIRING HEADQUARTERS (6)	SUBMITTER TO ARCOM HQ (7)	REQ (8)	RM (9)
JCS-10-06 (MIM)	(u) Reporting Monitoring Interference of Electronic Magnetic Systems (MIM)	B	AR 100-3	ARCOM	As Required			
HLPG-08	Special Operations Language Training Requirements	A	AR 011-6 Army Language Management, 10 Oct 88, Chap 2.	ARCOM SOP Mills	As Required	As Required		
RCS Exempt: AR 335-18 para 8-2a (2)	Intelligence Oversight Report	Q	AR 335-18, Intel Activities Procedure 18, para G-3(8) (a)	ARCOM, MI	18 Mar 18 Jun 18 Sep 18 Dec	As Required		
RCS Exempt: AR 335-18, para 8-3	Alert Report (Test & Actual) (Format)	A, B	120-MP, Annex A	Mills		1 Oct		
RCS Exempt: AR 335-18, para 8-3	MOB Alert Planning Primary and Alternate Personnel (Letter)	A, B	120-MP Annex A	ARCOM, Mills	As Required	1 Oct		
RCS Exempt: AR 335-18, para 8-2a (7)	MOB Readiness Exercise (MRE) As Report (Format)	A	120th ARCOM Pam 600-3	Mills		As Required		

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1 November 1988

## LIST OF APPROVED MANAGEMENT INFORMATION REQUIREMENTS

REFORM, 130TH ARCOM

## ORGANIZATION AND LOCATION

REQUIREMENTS CONTROL SYMBOL (1)	TITLE OF REQUIREMENT AND FORM NUMBER (2)	REQ (3)	ACQUIRING DIRECTIVE (4)	PREPARED BY (5)	ACQUIRING HEADQUARTERS (6)	SUSPENSE TO		
						ARCOM MSG (7)	MSG (8)	DI (9)
ACS Example: AB 335-15, para 8-2a (3) para 8-3	MOB Readiness Exercise (MRE) Dates (Letter)	A	130th ARCOM Pam 600-3	Matte		1 Sep		
ACS Example: AB 335-15, para 8-2a (3), para 8-3	MOB Readiness Exercise (MRE) Summary of Observations & Lessons Learned (Letter)	A	130th ARCOM Pam 600-3	ARCOM		As Required		
AFWD-ACG-OP-3	CAPSTONE Update Report	B	FORNOPS, ARCOM Memorandum 13 Jun 88, subj: CAPSTONE Update	Matte		15 Mar 15 Sep		
ACS Example: AB 335-15, para 8-3, A-2 6	AC Annual Status Report (for format)	A	AB 340-35; LOI 10, 1 Sep 78, SOP subj: Access by AB Pers to SCI; ltr, FORNOPS, 21 Aug 78, subj: SCI Repts for USAB SIGINT/OW Matte	Matte	As Required	As Required		
ACS-6-15-3-3-6	SUSA Action Plan - List of Specific Matters with Readiness Problems	B	SUSA Memorandum, LOI 25B, 8 Feb 88	ARCOM, Matte	Within 30 days Nov May	15 Apr 15 Oct		
AFOP-380	FORNOPS Form 310-B, PTS B	A	Form DEPS Mail Cdr's Handbook/120 MP Annex C	Matte, ARCOM	30 Dec	30 Oct		
AFWD-OPB3	BA Domestic Action	Q	SUSA Memorandum BA Domestic Action Program, 6 Apr 88	ARCOM	20 Jan 20 Apr 20 Jul 20 Sep			
CSMIS-6(B-3)	Annual Historical Review	A	AB 470-2 w/FORNOPS Supplement 1, 1 Nov 83 Chap 6, App B; 100-67 1 Oct 78	ARCOM	As Required			

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120th ARCOM Cir 335-88-1

LIST OF APPROVED MANAGEMENT INFORMATION REQUIREMENTS

DEPT. 120TH ARCOM

ORGANIZATION AND LOCATION

REQUIREMENTS CONTROL SYMBOL (1)	TITLE OF REQUIREMENT AND FORM NUMBER (2)	PDSQ (3)	REQUIRING DIRECTIVE (4)	PREPARED BY (5)	SUSPENSE TO		
					REQUIRING HEADQUARTERS (6)	ARCOM HQS (7)	MSC (8)
AFCD-108 (MIM)	USAR Flying Hour Program (FORSCOM 116-B)	8	FORSCOM Reg 146-10	ARCOM	1 Apr 1 Oct		
AFPD-ACD-TB-1	Unit Tag Assemblies & Tag Highlights Rpt (120th ARCOM Form 3-1-B)	6	FORSCOM Reg 386-3 ARCOM Ltr (4-01-C)	Waite & Conseal- dated by ARCOM	1 Dec 1 Mar 1 Jun 1 Sep	1 Nov 1 Feb 1 May 1 Aug	
AFPD-ACD-TB-3	Schools Tag Assemblies & Tag Highlights Rpt (120th ARCOM 3-3-B)	6	FORSCOM Reg 386-3 ARCOM, LOI Apr 86	Schools		1 Oct 1 Jan 1 Jun 1 Aug	
AFPD-TB-8	USAR School Staffing Guide/ TDA Worksheet (FORSCOM Form 28-B)	A	2A Suppl to FORSCOM/ TRADOC Reg 138-3	Schools	18 Dec	As Required	
AFPD TB-21	AF Strength Report Special Mission MOS Training (After Action Report)	B	2A Cir 138-88-B, 138-87-1	Schools	As Required	As Required	
AFPD TB 26	MCOS Summary of Appropriate Level of Training Report	6	FORSCOM/TRADOC Reg 138-8	ARCOM, Waite	20 Jan 20 Apr 20 Jul 20 Oct	20 Dec 20 Mar 20 Jun 20 Sep	
AFOP 111 (M3)	Soft Programming and Utiliza- tion Flying Hour Report FORSCOM/TRADOC 503-B	6, A	FORSCOM/TRADOC Suppl 1 to AR 88-1 & TC 1-134	ARCOM	1 Oct 1 Jan 1 Apr 1 Jul		



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## LIST OF APPROVED MANAGEMENT INFORMATION REQUIREMENTS

REF. 120TH ARCOM

## ORGANIZATION AND LOCATION

REQUIREMENTS CONTROL SYMBOL (1)	TITLE OF REQUIREMENT AND FORM NUMBER (2)	REQ (3)	REQUIRING DIRECTIVE (4)	FORWARDED BY (5)	REQUIRING HEADQUARTERS (6)	SUSPENSE TO ARCOM HQ (7)	REQ (8)	REQ (9)
CBSR/AVR-24-8	Additional Tag Assembly (AVR)/EMA Report	0	2488 Reg 300-25, 26 Feb 80, Annual 2A Letter	Wallo & Consett- dated by 30 Jun ARCOM	30 Dec 30 Mar 30 Jun 30 Sep	30 Dec 30 Mar 30 Jun 30 Sep	30 Dec 30 Mar 30 Jun 30 Sep	30 Dec 30 Mar 30 Jun 30 Sep
CBSR 74 (B3)	Consolidated USA School Student Enrollment/Source Completion Report Form 020-8 & 020-1-8	8	AB 140-1; FORSCOM/TRANSOC Reg 125-3, 2A Sup to FORSCOM, TRANSOC 125-3	Schools	30 Dec 31 Jul	As Required	As Required	As Required
CBSR-100 (B1)	Marksmanship Training and Competition Report (DB Form 3750-B)	8	AB 140-125 FORSCOM Suppl 1 to AB 300-6	ARCOM	As Required			
CBSR-311 (B3)	USAR Aviation Unit Activity Report (FORSCOM Form 302-B) and USAR Aviation Unit Personnel Information (FORSCOM Form 302-B-1)	8	FORSCOM Reg 140-3	ARCOM Aviation Personnel	As Required			
DD(AB) 1100 (HIM)	Nuclear Accident of Significant Incidents	8	AB 300-15; AB 300-40, AB 00-3, w/FORSCOM Suppl 1	ARCOM				
DD-M (A) 1000	Operational Support Airlift	4	AB 00-1 w/FORSCOM Suppl 1	ARCOM	15 Oct			
RCR Except: AR 335-15 Para 8-2b(2)7	Accumulation Forecasts SA Form 0011	4	2A Reg 300-23, Annual ARCOM LOI	Wallo, ARCOM	As Required	As Required	As Required	As Required
RCR Except: AR 335-15 para 8-2d(7)	ABSC Training Needs Survey	4	Annual FORSCOM and 2A Letters	Wallo & Schools ARCOM	As Required	As Required	As Required	As Required

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120th ARCOM Cir 335-88-1

LIST OF APPROVED MANAGEMENT INFORMATION REQUIREMENTS

DEPT. 120TH ARCOM

ORGANIZATION AND LOCATION

REQUIREMENTS CONTROL SYMBOL (1)	TITLE OF REQUIREMENT AND FORM NUMBER (2)	REQ (3)	REQ'D DIRECTIVE (4)	PREPARED BY (5)	RESPONSE TO		
					REQUIRING HEADQUARTERS (6)	ARCOM HQ (7)	BY (8)
RCR Exempt: AR 335-15, para 8-2b(1,2), 8-3	Association of the US Army SAB School Award (1tr format)	A	FORSCOM/TRADOC 138-3	Schools, ABCOM	As Required	As Required	
RCR Exempt: AR 335-15, para 8-2a(7), 8-3	AT After Action Report USAR Schools (1tr format)	A	2A Suppl 1 to FORSCOM/ TRADOC Reg 138-3	Schools	As Required	As Required	
RCR Exempt: AR 335-15, para 8-2d(4)	External Tag Evaluations (1tr format), Results	B	120th ARCOM Pam 350-3	Designated Evaluator		As Required	
DBC-132 (MIS)	Malfunctions Involving Jams and Supplines (DA Forms 4370 & 4370-1)	B	AR 75-1	Units	As Required	As Required	
RCR Exempt: AR 335-15, para 8-2b(7)	External Tag Evaluation, Requests	A,B	2A 350-25 Mar 88 120th ARCOM Pam 350-3	Units thru ABCOM	As Required	As Required	
RCR Exempt: AR 335-15, para 8-2b(2)	Nomination for the USAR Superior Unit Certificate	A	AR 140-20	Units thru ABCOM	As Required	As Required	
RCR Exempt: AR 335-15, para 8-2b(7)	BC-STAPES Individual Training Requirements Worksheet (FORSCOM Form 216-B)	B	FORSCOM/TRADOC 138-3, 120th ARCOM Reg 140-20 Oct 88	Units		As Required	
RCR Exempt: AR 335-15, para 8-2a(7)	BC-STAPES Workshop Summary (FORSCOM Form 221)	B	FORSCOM/TRADOC 138-3, 120th ARCOM Reg 140-20 Oct 88	Schools		As Required	

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15-A-21

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## LIST OF APPROVED MANAGEMENT INFORMATION REQUIREMENTS

REF. 135TH ARCOM

ORGANIZATION AND LOCATION

REQUIREMENTS CONTROL SYMBOL (1)	TITLE OF REQUIREMENT AND FORM NUMBER (2)	PDSO (3)	REQUIRING DIRECTIVE (4)	PREPARED BY (5)	REQUIRING HEADQUARTERS (6)	SUSPENSE TO ARCOM MSG (7)	MSG (8)	DE (9)
ACS Exempt: AB 335-18 para 8-2b(3)	Request for Ammunition Issues (DA Form 881)	0	2A 358-33 and Annual ARCOM LOI	Write	As Required	As Required		
ACS Exempt: AB 335-18, Literature Requirements para 8-2b(7) (FORSCOM 0102)	USAB School Estimated Tag Literature Requirements (FORSCOM 0102)	0	FORSCOM/TRADOC 135-3 2A Suppl 1 to FORSCOM/TRADOC Reg 135-3	Schedule	As Required	As Required		
ACS Exempt: AB 335-18 para 8-3	Yearly Tag Program (format in LOI)	A	ARCOM LOI for Tag Programming. FORSCOM Reg 358-3	Write. ARCOM	15 Sep	15 Feb		
ACS Exempt: AB 335-18 para 8-3	135 ARCOM Aviation Standard- Inaction Board Rpt (1tr format)	0	AB 88-1	ARCOM	1 Oct 1 Jan 1 Apr 1 Jul			
ACS Exempt: AB 335-18 para 8-3	135 ARCOM Aviation Safety Council Board (1tr format)	0	DA 358-08	ARCOM	1 Oct 1 Jan 1 Apr 1 Jul			

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