

# War Department

The Pentagon

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## OFFICIALS

Secretary of War-----	ROBERT P. PATTERSON
Under Secretary of War-----	(VACANCY)
Executive Officer-----	BRIG. GEN. E. S. GREENBAUM
Executive Assistant (Military)-----	COL. GERSON K. HEISS
Executive Assistant (Civilian)-----	HOWARD C. PETERSEN
Administrative Officer-----	LT. COL. BAYARD SCHIEFFELIN
President, Board of Contract Appeals-----	COL. HUGH C. SMITH
Chief, Contracts and Facilities Division-----	COL. H. A. FRIEDLICH
Expert Consultant to Under Secretary-----	EDWARD F. MCGRADY
Expert Consultant to Under Secretary-----	AUSTIN H. MACCORMICK
Special Assistant to Under Secretary-----	M. J. MADIGAN
Special Assistant to Under Secretary-----	H. H. NEFF
Assistant Secretary of War-----	JOHN J. MCCLOY
Assistant Secretary of War for Air-----	ROBERT A. LOVETT
Administrative Assistant and Chief Clerk-----	JOHN W. MARTYN
Expert Consultant to the Secretary of War-----	BRIG. GEN. BENEDICT CROWELL
Civilian Aide to the Secretary of War-----	TRUMAN K. GIBSON, JR.
Special Assistant to the Secretary of War-----	BRIG. GEN. KENNETH C. ROYALL
Special Assistant to the Secretary of War-----	HARVEY H. BUNDY, Sr.
Special Assistant to the Secretary of War-----	GOLDTHWAITE H. DORR
Aide to the Secretary of War-----	COL. W. H. KYLE
Deputy Administrative Assistant-----	JAMES C. COOK
Clerk to the Secretary of War-----	JOHN W. SCHOTT
Personal Secretary-----	ELIZABETH C. NEARY
Private Secretaries to Under Secretary of War-----	LUCILLE MUNDY
Chief Clerk to the Under Secretary of War-----	ESTHER RICE
Director of Civilian Personnel and Training-----	ANNA C. LANIGAN
Director, Bureau of Public Relations-----	WILLIAM H. KUSHNICK
Deputy Director, Bureau of Public Relations-----	MAJ. GEN. ALEXANDER D. SURLES
	COL. LUTHER L. HILL

## GENERAL STAFF

Chief of Staff-----	GENERAL OF THE ARMY GEORGE C. MARSHALL
Deputy Chief of Staff-----	GEN. THOMAS T. HANDY
Assistant Deputy Chief of Staff-----	BRIG. GEN. H. I. HODES
Secretary, General Staff-----	COL. H. MERRILL PASCO
Assistant Chief of Staff, G-1 (Personnel)-----	MAJ. GEN. STEPHEN G. HENRY
Director, Women's Army Corps-----	COL. WESTRAY BATTLE BOYCE
Assistant Chief of Staff, G-2 (Military Intelligence)-----	MAJ. GEN. CLAYTON BISSELL
Assistant Chief of Staff, G-3 (Organization and Training)-----	MAJ. GEN. IDWAL H. EDWARDS
Assistant Chief of Staff, G-4 (Supply)-----	MAJ. GEN. R. L. MAXWELL
Assistant Chief of Staff, Operations-----	LT. GEN. JOHN E. HULL
Chief, Legislative and Liaison Division-----	MAJ. GEN. WILTON B. PERSONS
Director, Civil Affairs Division-----	MAJ. GEN. JOHN H. HILLDRING
Director, Budget Division and Budget Officer of War Department-----	MAJ. GEN. GEORGE J. RICHARDS
President, War Department Manpower Board-----	MAJ. GEN. LORENZO D. GASSER

The Inspector General.....	LT. GEN. DANIEL I. SULTAN
Director, New Developments Division.....	BRIG. GEN. W. A. BORDEN
Director, Special Planning Division.....	MAJ. GEN. RAY E. PORTER
Executive for Reserve and ROTC Affairs.....	BRIG. GEN. EDWARD W. SMITH
Chief, National Guard Bureau.....	MAJ. GEN. JOHN F. WILLIAMS, Acting

## ARMY SERVICE FORCES

Commanding General.....	GEN. BREHON SOMERVELL
Chief of Staff.....	MAJ. GEN. LEROY LUTES
Director, Control Division.....	MAJ. GEN. CLINTON F. ROBINSON
Director, Plans and Operations.....	MAJ. GEN. DANIEL NOCE
Deputy Chief of Staff for Service Com- mands.....	MAJ. GEN. RICHARD DONOVAN
Provost Marshal General.....	MAJ. GEN. ARCHER L. LERCH
Director, Intelligence Division.....	COL. JAMES M. ROAMER
Director of Personnel.....	MAJ. GEN. VIRGIL L. PETERSON
Deputy Director.....	MAJ. GEN. JOE N. DALTON
Director, Military Personnel Division.....	COL. CHARLES E. HIXON
Director, Industrial Personnel Division.....	COL. RALPH F. GOW
Director, Special Services Division.....	MAJ. GEN. JOSEPH W. BYRON
Chief of Chaplains.....	BRIG. GEN. LUTHER D. MILLER
Director, Information and Education Division.....	MAJ. GEN. F. H. OSBORN
Director, Personal Affairs Division.....	COL. F. GRANVILLE MUNSON
Director of Military Training.....	MAJ. GEN. FRED L. WALKER
Deputy Director.....	COL. A. W. CHILTON
Director, Training Requirements Di- vision.....	COL. W. C. BENNETT, Jr.
Director, Troop Training Division.....	COL. R. T. BEURKET
Director, School Division.....	COL. S. McLEOD
Director of Supply.....	BRIG. GEN. NEAL H. MCKAY
Deputy Director.....	COL. A. V. WINTON
Director, Distribution Division.....	COL. H. A. MARKLE, Jr.
Director, Storage Division.....	BRIG. GEN. H. W. BEYETTE
Director, Maintenance Division.....	COL. M. K. BARROLL, Jr.
Director of Matériel.....	HOWARD BRUCE
Deputy Director.....	MAJ. GEN. GLEN E. EDGERTON
Director, Purchases Division.....	WILLIAM C. FOSTER
Director, Production Division.....	BRIG. GEN. H. C. MINTON
Director, International Division.....	BRIG. GEN. D. G. SHINGLER
Director, Renegotiation Division.....	COL. MAURICE HIRSCH
Director, Readjustment Division.....	BRIG. GEN. DAVID N. HAUSEMAN
Director, Research and Development Division.....	BRIG. GEN. EUGENE A. REGNIER
Fiscal Director.....	MAJ. GEN. ARTHUR H. CARTER
Deputy Director.....	BRIG. GEN. R. P. HUEPER
Deputy Director and Assistant Chief of Finance.....	COL. E. J. BEAN
Deputy Director.....	COL. ANDREW STEWART
Chief of Finance.....	MAJ. GEN. WILLIAM H. KASTEN
Audit Division.....	COL. J. W. McEACHREN
Accounts Division.....	COL. H. W. H. BURROWS
Pay and Allotment Planning Division.....	COL. A. C. HARDEN
Receipts and Disbursements Division.....	COL. F. J. STAGLIANO
Special Financial Services Division.....	COL. JOHN C. MECHEM
Administrative Division.....	COL. E. O. LEE
Fiscal Control Branch.....	COL. E. M. FOSTER
Coordination and Reports Branch.....	COL. M. C. TROPER
Fiscal Laws and Regulations Branch.....	COL. L. H. STONE
Foreign Fiscal Affairs Branch.....	LT. COL. H. S. PATTON
Office of Dependency Benefits.....	BRIG. GEN. H. N. GILBERT
Office of Special Settlement Accounts.....	COL. R. H. BRADSHAW
The Adjutant General.....	MAJ. GEN. EDWARD F. WITSELL, Acting
The Judge Advocate General.....	MAJ. GEN. M. C. CRAMER

## Technical Services:

The Quartermaster General-----	LT. GEN. EDMUND B. GREGORY
Chief of Ordnance-----	LT. GEN. L. H. CAMPBELL, JR.
Chief of Chemical Warfare Service-----	MAJ. GEN. WILLIAM N. PORTER
Chief of Engineers-----	LT. GEN. RAYMOND A. WHEELER.
Chief Signal Officer-----	MAJ. GEN. H. C. INGLES
The Surgeon General-----	MAJ. GEN. NORMAN T. KIRK
Chief of Transportation-----	MAJ. GEN. C. P. GROSS
Superintendent, U. S. Military Academy-----	MAJ. GEN. FRANCIS B. WILBY
Service Commands:	
First Service Command-----	MAJ. GEN. SHERMAN MILES
Second Service Command-----	MAJ. GEN. THOS. A. TERRY
Third Service Command-----	MAJ. GEN. PHILIP HAYES
Fourth Service Command-----	MAJ. GEN. EDWARD H. BROOKS
Fifth Service Command-----	MAJ. GEN. JAMES L. COLLINS
Sixth Service Command-----	MAJ. GEN. DAVID MCCOACH, JR.
Seventh Service Command-----	MAJ. GEN. C. H. DANIELSON
Eighth Service Command-----	LT. GEN. WALTON WALKER
Ninth Service Command-----	MAJ. GEN. WILLIAM E. SHEDD

## ARMY GROUND FORCES

Commanding General-----	GEN. JACOB L. DEVERS
Chief of Staff-----	LT. GEN. J. LAWTON COLLINS
Deputy Chief of Staff-----	BRIG. GEN. WILLIAM L. MITCHELL
Secretary, General Staff-----	COL. DONALD G. MCLENNAN
Assistant Secretary, General Staff-----	LT. COL. ROBERT W. FULLER, III
Special Information-----	LT. COL. R. KENNETH FAIRMAN
Technical Information-----	LT. COL. R. KENNETH FAIRMAN
Historical Section-----	LT. COL. KENT R. GREENFIELD
War Department Liaison-----	COL. JOHN R. FRANCIS
Statistics-----	LT. COL. JOHN W. WURTS
Plans-----	MAJ. GEN. GILBERT R. COOK
Assistant Chief of Staff, G-1 (Personnel)-----	MAJ. GEN. CLYDE L. HYSSONG
Assistant Chief of Staff, G-2 (Military Intelligence)-----	COL. GORDON B. ROGERS
Assistant Chief of Staff, G-3 (Operations and Training)-----	MAJ. GEN. LEO DONOVAN
Assistant Chief of Staff, G-4 (Supply)-----	BRIG. GEN. LOYAL M. HAYNES
Requirements Chief-----	MAJ. GEN. ALBERT W. WALDRON
Special Staff:	
Adjutant General's Section-----	COL. EVERARD F. OLSEN
Engineer Section-----	COL. HANS W. HOLMER
Medical Section-----	BRIG. GEN. FREDERICK A. BLESSE
Ordnance Section-----	COL. EDWARD P. MECHLING
Quartermaster Section-----	BRIG. GEN. HARVEY EDWARD
Signal Section-----	COL. OTIS K. SADTLER
Fiscal Section-----	LT. COL. ROBERT E. BENJAMIN
Chemical Warfare Section-----	COL. JOHN A. MACLAUGHLIN
Headquarters Commandant-----	COL. WILLIAM N. TODD, JR.

## ARMY AIR FORCES

Commanding General, Army Air Forces----	GENERAL OF THE ARMY H. H. ARNOLD
Chief, Advisory Council to the Commanding General, Army Air Forces-----	COL. F. M. DEAN
Deputy Commander, Army Air Forces, and Chief of Air Staff-----	LT. GEN. IRA C. EAKER
Deputy Chief of Air Staff-----	MAJ. GEN. C. C. CHAUNCEY
Deputy Chief of Air Staff-----	BRIG. GEN. R. C. HOOD, JR.
Assistant Chief of Air Staff, Personnel-----	MAJ. GEN. FRED L. ANDERSON
Assistant Chief of Air Staff, Intelligence-----	MAJ. GEN. ELWOOD R. QUESADA
Assistant Chief of Air Staff, Operations, Commitments and Requirements-----	LT. GEN. HOYT S. VANDENBERG
Assistant Chief of Air Staff, Matériel and Services-----	MAJ. GEN. E. M. POWERS

Assistant Chief of Air Staff, Plans.....	MAJ. GEN. LAURIS NORSTAD
Assistant Chief of Air Staff, Training.....	BRIG. GEN. W. W. WELSH
Chief, Special Projects.....	BRIG. GEN. F. TRUBEE DAVISON
Secretary of Air Staff.....	COL. M. A. LIBBY
Air Adjutant General.....	COL. H. G. CULTON
Air Inspector.....	MAJ. GEN. J. W. JONES
Air Surgeon.....	MAJ. GEN. DAVID N. W. GRANT
Air Judge Advocate.....	BRIG. GEN. L. H. HEDRICK
Budget and Fiscal Officer.....	BRIG. GEN. L. W. MILLER
Chief of Legislative Services.....	COL. WARREN S. EGE
Air Communications Officer.....	MAJ. GEN. HAROLD M. McCLELLAND
Chief, Flying Safety (Winston-Salem, N. C.)..	COL. GEORGE C. PRICE
Special Assistant for Antiaircraft.....	MAJ. GEN. HOMER R. OLDFIELD
Chief, Office of Information Services.....	COL. HAROLD E. BOWMAN
Assistant to Director of Bureau of Public Relations for Army Air Forces.....	COL. JOHN C. HENRY
Commanding Generals of Independent AAF Commands in United States:	
Commanding General, Continental Air Forces.....	GENERAL OF THE ARMY H. H. ARNOLD
Deputy Commander, Continental Air Forces.....	MAJ. GEN. ST. CLAIR STREETT
First Air Force (Mitchel Field, N. Y.)...	MAJ. GEN. FRANK O'D. HUNTER
Second Air Force (Colorado Springs, Colo.).....	MAJ. GEN. R. B. WILLIAMS
Third Air Force (Tampa, Fla.).....	LT. GEN. LOUIS H. BRERETON
Fourth Air Force (San Francisco, Calif.)..	MAJ. GEN. WILLIS H. HALE
AAF Personnel Distribution Command (Louisville, Ky.).....	MAJ. GEN. RALPH ROYCE
Training Command (Fort Worth, Tex.)..	LT. GEN. BARTON K. YOUNT
I Troop Carrier Command (Stout Field, Indianapolis, Ind.).....	BRIG. GEN. W. D. OLD
Air Technical Service Command (Wright Field, Ohio).....	MAJ. GEN. HUGH J. KNERR
Air Transport Command (Gravelly Point, D. C.).....	LT. GEN. HAROLD L. GEORGE (VACANCY)
AAF Tactical Center (Orlando, Fla.)...	
Proving Ground Command (Eglin Field, Fla.).....	BRIG. GEN. GRANDISON GARDNER

### THE PANAMA CANAL<sup>1</sup>

411 Tenth Street NW., Washington, D. C.  
REpublic 6700, Branches 77092, 77271

#### Officers on the Isthmus:

Governor of the Panama Canal..... MAJ. GEN. JOSEPH C. MEHAFFEY  
Engineer of Maintenance..... BRIG. GEN. FRANCIS K. NEWCOMER

#### Officers in Washington:

Chief of Office and General Purchasing  
Officer..... BERNARD F. BURDICK  
Assistant Chief of Office and Assistant  
General Purchasing Officer..... JAMES C. HUGHES  
Assistant to the Chief of Office..... FLOYD B. HEIMER  
Assistant Comptroller..... G. G. ALLEN

### ARLINGTON MEMORIAL AMPHITHEATER COMMISSION

Building C, Second and R Streets SW.  
REpublic 6700, Branch 3181

<sup>1</sup>By Executive Order 8232, dated September 5, 1939, the administration of The Panama Canal was placed for a temporary period under the direction of the Military Commander of The Panama Canal Department.

**CREATION AND AUTHORITY.**—The Department of War, usually designated as the War Department, was created by act of Congress approved August 7, 1789 (1 Stat. 49; 5 U. S. C. 181), succeeding a similar department which was established prior to the adoption of the Constitution. It was the second executive department to be provided by the Statutes of the first Congress under the Constitution. Subsequent acts and Executive orders have greatly altered the scope and functions of the Department since its inception, as it originally encompassed many activities later delegated to the Navy and Interior Departments.

**PURPOSE.**—The War Department is charged with the responsibility of organizing, training, and maintaining the Army and certain non-military activities at all times in accordance with conditions defined by Congress. The Army of the United States consists of the Regular Army, the National Guard of the United States, the National Guard while in the service of the United States, the Officers' Reserve Corps, the Organized Reserves, and the Enlisted Reserve Corps. During the present war the Army of the United States also includes all Army personnel who are not members of any of the components named.

**ORGANIZATION.**—The Secretary of War, appointed by the President, is head of the Department and performs such duties as are required of him by law or as may be directed by the President. So far as the Army is concerned, the Secretary directly represents the President and is the instrument through whom command is exercised. Under the law and decisions of the Supreme Court, the acts of the Secretary and the directions and orders which he gives are those of the President.

The Secretary of War is aided by the Under Secretary of War, the Assistant Secretary of War, and the Assistant Secretary of War (Air), as well as by the staff of his own office, headed by the Administrative Assistant. The Under Secretary plans and directs procurement of war materials. The Assistant Secretary has charge of the Army's regulations and of various special problems and external relationships. The Assistant Secretary of War (Air) is concerned with aircraft production and all other matters affecting Army Air Forces. The Administrative Assistant aids in directing War Department administration and is responsible for the Department's civilian personnel program. The Chief of Staff is immediate adviser to the Secretary of War on matters relating to the military establishment and is charged by him with the planning, development, and execution of the Army program. The Director, War Department Bureau of Public Relations, initiates and directs the public relations policies and programs of the War Department and the Army as approved by the Secretary. Through these principal officials the Secretary of War carries out his numerous functions relating to military and civil matters.

**DUTIES OF THE SECRETARY OF WAR.**—Specific responsibilities of the Secretary include supervision of estimates for War Department and Army appropriations; procurement of military and other supplies; expenditures for the Army and for appropriate civil activities; im-

provement of weapons and matériel; and maintenance and conduct of the U. S. Military Academy. He is also charged with executing the provisions of the National Defense Act of 1920 (41 Stat. 759; U. S. C. titles 10 and 32) as amended and for the formulation of broad War Department policies.

Among his other duties are the improvement of waterways and issuance of permits for wharves and other works on navigable waters; flood control and power development; surveys of international boundary waters; approval of plans for construction of bridges; defense, maintenance, and care of the Panama Canal; and the granting of leases and other privileges upon land controlled by the War Department. He is also president of the National Forest Reservation Commission.

**COMMAND WITHIN THE ARMY.**—Command organization within the War Department and the Army is based on the military principles of unity and celerity of control, with division of functions and broad decentralization of detail.

At the top level of command of all Army forces the prime authority is vested in the President of the United States as Commander in Chief of the Army and Navy.

Within the War Department, military plans and policies are worked out by the War Department General and Special Staffs.

Within the United States, operations such as the assignment, equipping, and training of troops are divided, according to the eventual mission of the troops, under three commands: Army Ground Forces, Army Air Forces, and Army Service Forces. Ground Forces and Air Forces develop units which have combat as their principal duty. The supply and general overhead duties of Ground Forces are the responsibility of Army Service Forces, which also provides for the equipment and training of Service Forces units and supplies nonspecialized equipment to Army Air Forces.

When troop units have been fully trained for duty in foreign theaters of operations, task forces, bases overseas, or defense commands, they pass from the jurisdiction of Ground Forces, Air Forces, or Service Forces to that of the commander in charge of operations upon arrival in the area or assignment to the task force concerned. This commander, who is under War Department control, retains full operational and administrative control over the units and individuals assigned to his command.

## ACTIVITIES

### Bureau of Public Relations

The Bureau of Public Relations of the War Department is established under the supervision of the Secretary of War to provide the American people with full and accurate information about the War Department and the Army through various media of expression: the press, radio, news reels and other motion pictures, and magazines. Public relations policies are subject to regulations regarding security of military information. Responsibility for public relations extends through all levels of command. Policy is coordinated by the Bureau of Public Relations.

## War Department General Staff

The War Department General Staff, organized under the provisions of the act of June 4, 1920 (41 Stat. 759; U. S. C., titles 10 and 32), as amended, is a compact, closely coordinated group which, under the direction of the Chief of Staff, plans and coordinates the development of the Army and assists the Chief of Staff in the direction of the field operations of the Army of the United States. The General Staff is specifically charged with formulating the broad basic plans and policies that will enable the Commanding Generals, Army Ground Forces, Army Air Forces, Army Service Forces, defense commands, task forces, and theaters of operations to prepare and execute detailed programs. The War Department General Staff supervises these detailed programs.

The Chief of Staff is head of the General Staff. He is responsible to the President of the United States, in the latter's capacity as Commander in Chief, on all Army matters affecting strategy, tactics, and operations. The Chief of Staff is the immediate adviser to the Secretary of War and is charged by him with the planning, development, and execution of the Army program. He exercises general supervision over the Army of the United States and the Military Establishment necessary thereto. The Chief of Staff holds the temporary rank of General and may hold higher temporary rank under the provisions of the act of Congress approved December 14, 1944 (58 Stat. 802; 50 U. S. C. 1691), which established the grade of General of the Army.

The Deputy Chief of Staff assists the Chief of Staff in the supervision of General Staff activities. He acts for the Chief of Staff in the latter's absence. He reports direct to the Secretary of War on all matters not involving the establishment of important policies. He is charged with the establishment of policies and the supervision and approval of budgetary and legislative matters and determines questions of organization and administrative procedure for the War Department and the Army.

The Secretary of the General Staff heads the Secretariat, War Department General Staff, which is charged with the general administration of the Office of the Chief of Staff and the Deputy Chief of Staff.

The various divisions of the General Staff coordinate the development and the operation of the Army as a well-balanced, efficient fighting team. Each division is under the immediate control of an Assistant Chief of Staff. There are five such divisions. They are:

**PERSONNEL DIVISION (G-1).**—This Division is charged with plans which concern Army personnel as individuals, such as for procurement, allotment, classification, assignment, transfer, promotion, separation, uniform, decorations, morale, religion, pay, leaves and furloughs, prisoners of war, and martial law. The Director, Women's Army Corps, is responsible to the Assistant Chief of Staff (G-1) for preparing plans and policies and for supervising activities which relate to the WAC.

**MILITARY INTELLIGENCE DIVISION (G-2).**—The duties of this Division are the planning and supervision of all matters relating to military information and to counterintelligence activities. The Division collects and evaluates military information, including terrain intelligence, trains personnel for this type of service, and acts as liaison with foreign military officials. It has charge of propaganda and psychological warfare and of the Army's historical activities.

**ORGANIZATION AND TRAINING DIVISION (G-3).**—This Division is concerned with plans for the mobilization, training, and demobilization of the Army. It determines the numbers of men required by the various elements of the Army and how they shall be utilized. The organization of units and the entire troop-training program are under the supervision of this Division.

**SUPPLY DIVISION (G-4).**—All plans relating to the procurement, allocation, and distribution of Army matériel and supplies are formulated by this Division.

**OPERATIONS DIVISION (OPD).**—The Assistant Chief of Staff (OPD) heads the command post of the Chief of Staff for all overseas commands and insures the readiness of units in this country to take part in approved strategic plans. It prepares strategic, logistical, and operational plans for the conduct of the war. This involves estimation of the current military situation, on which are based determinations of military policy, objectives, requirements, and means.

### Special Staff

The Chief of Staff has a Special Staff consisting of nine divisions as follows:

**CIVIL AFFAIRS DIVISION.**—This Division informs and advises the Secretary of War on all nonmilitary matters relating to areas occupied as a result of military operations and establishes the policies to be followed by civil affairs officers.

**LEGISLATIVE AND LIAISON DIVISION.**—This Division supervises the preparation and processing of legislation in which the War Department has an interest. It is also the channel for War Department letters and reports to Congress and maintains liaison with Congress and with certain Federal agencies on legislative matters.

**THE INSPECTOR GENERAL.**—The Inspector General assists the Chief of Staff in keeping the Secretary of War informed as to the state of the Army and makes such inspections, investigations, and reports dealing with the efficiency and economy of the Army as may be prescribed by law or directed by the Secretary, Under Secretary, or Assistant Secretary of War and by the Chief or Deputy Chief of Staff, or requested by the Commanding Generals of the Army Ground, Air, or Service Forces.

**WAR DEPARTMENT MANPOWER BOARD.**—This Board surveys the employment by the War Department of military and civilian manpower within the continental United States and the communications zones of specially designated theaters of operations, and recommends to the Chief of Staff the means for its most effective utilization.



**BUDGET DIVISION.**—All War Department and Army budgetary matters are supervised by this Division, which reviews estimated money requirements, supervises preparation of the annual budget, and allocates appropriated funds for approved programs.

**SPECIAL PLANNING DIVISION.**—The functions of this Division are to prepare complete demobilization plans covering the transition from a war to a peace status of the military and industrial activities of the War Department including the preparation of legislation, regulations, and other procedures required to implement these plans. It also prepares plans for the postwar military establishment.

**NEW DEVELOPMENTS DIVISION.**—This Division concerns itself with research on and development of new or improved weapons, equipment, devices, and techniques and their expeditious military application.

**NATIONAL GUARD BUREAU.**—This Bureau is the War Department administrative agency for the National Guard and the present State Guards. It serves as liaison between the War Department and the military authorities of the several States, Territories, and the District of Columbia. The Bureau informs and advises the Secretary of War and the Chief of Staff on all matters relating to the National Guard and the State Guards.

**OFFICE OF THE EXECUTIVE FOR RESERVE AND ROTC AFFAIRS.**—This office has the duty of advising the Chief of Staff on matters relating to the Reserve component of the Army and the Reserve Officers' Training Corps and assisting him in keeping the Secretary informed on these matters.

### Army Service Forces

The Commanding General, Army Service Forces, is charged with the functions, responsibilities, and authorities of command authorized by law, Army regulations, and custom over individuals and units assigned to the Army Service Forces. The Commanding General of the Army Service Forces acts under the direction of the Under Secretary of War on procurement and related matters and reports to the Chief of Staff on military matters. The many responsibilities of the Army Service Forces are discharged by seven Technical Services, by nine Service Commands and the Military District of Washington, and by the Headquarters Staff.

**OFFICE OF THE SURGEON GENERAL.**—The Surgeon General has administrative control of the Medical Department, which supervises all medical and sanitary affairs of the Army, and includes the Medical Corps, the Dental Corps, the Veterinary Corps, the Medical Administrative Corps, and the Army Nurse Corps.

**OFFICE OF THE CHIEF OF ENGINEERS.**—The Chief of Engineers is responsible for all Army construction, except that pertaining to the Signal Corps, and for demolition work. He is charged with the reproduction and distribution of military maps, the development, procurement, and storage of bridges and other types of military equipment, and with the supervision of investigation and improvements for navigation, flood control, and power development on rivers and harbors.

**OFFICE OF THE CHIEF SIGNAL OFFICER.**—The Chief Signal Officer is charged with the development, procurement, storage, and repair of signal equipment and supplies. He coordinates radio operations of the Army, maintains all communications, and maintains the training film program under the Army's training directives. All photographic work for Ground and Service Forces is performed by the Signal Corps.

**OFFICE OF THE QUARTERMASTER GENERAL.**—The Quartermaster General is charged with providing food and clothing for the Army. He is responsible for the procurement, storage, and issue of supplies common to two or more branches except weapons, ammunition, automotive vehicles, and signal equipment.

**OFFICE OF THE CHIEF OF ORDNANCE.**—The Chief of Ordnance is responsible for the design, procurement, storage, supply, and maintenance of munitions and combat and transport vehicles for the Army. He prepares the necessary information pertaining to the manufacture of weapons.

**OFFICE OF THE CHIEF OF CHEMICAL WARFARE SERVICE.**—The investigation, development, manufacture, procurement, and supply to the Army of all smoke and incendiary materials, toxic gases, and gas-defense appliances, together with the training of the Army in offensive and defensive chemical warfare, are the responsibility of the Chief of Chemical Warfare Service.

**OFFICE OF THE CHIEF OF TRANSPORTATION.**—The Chief of the Army Transportation Corps is charged with the responsibility for all War Department surface traffic, inland and overseas. He is charged with all shipping overseas, and with all inland movements and supplies moving by commercial means. He operates all ports of embarkation.

**OFFICE OF THE FISCAL DIRECTOR.**—The Fiscal Director initiates, prescribes, and supervises all War Department principles, practices, and procedures relating to accounting and auditing, and the receipt and disbursement of appropriated funds; he initiates and controls fiscal administration of funds of all components of the Army Service Forces. The Office of Dependency Benefits, operating under the Fiscal Director, administers the payment of family allowances and voluntary allotments of pay to dependents of Army personnel on active duty.

**OFFICE OF THE JUDGE ADVOCATE GENERAL.**—The Judge Advocate General is chief legal adviser to the Secretary of War on personnel, business, property, and financial matters. He supervises the system of military justice throughout the Army.

**OFFICE OF THE ADJUTANT GENERAL.**—The Adjutant General carries out for the War Department and the Army, administrative functions concerning personnel, records, correspondence, publications, decorations, and awards. He operates the Army Postal Service and is charged with Army recruiting.

**OFFICE OF THE PROVOST MARSHAL GENERAL.**—The Provost Marshal General is responsible for the establishment and training of the Corps of Military Police. He supervises the detention, care, feeding, and housing of prisoners of war and operates the Enemy and American Prisoner of War Information Bureaus. He directs the internal secu-

ity program of the War Department and the training of officers for military government duty.

**OFFICE OF THE CHIEF OF CHAPLAINS.**—The Chief of Chaplains directs matters pertaining to moral and religious welfare of military personnel. He also supervises the Chaplain School.

**GENERAL SERVICE SCHOOLS.**—The Army General Service Schools are the Army War College, Washington, D. C.; the Command and General Staff School, Fort Leavenworth, Kans.; and the Army Industrial College in Washington, D. C. The Army War College, which has suspended classes during the war, trains officers for command and staff positions in field armies and in General Headquarters of the entire Army. The mission of the Command and General Staff School is to train officers for command and general staff duty. The Army Industrial College trains officers in the procurement of munitions and in preparing plans for the mobilization and demobilization of war matériel resources and war industry. Both the Command and General Staff School and the Army Industrial College give brief courses adapted to the Army's needs in wartime.

**UNITED STATES MILITARY ACADEMY.**—The United States Military Academy is located at West Point, N. Y. The 4-year academic course is now completed in 3 years, followed by a 6-month period in an officers' training camp. The cadets receive, besides a general education, theoretical and practical training as junior officers. Cadets who complete the course satisfactorily are graduated with the rank of second lieutenant.

**TERRITORIAL DIVISIONS OF THE ARMY.**—For defense, the continental United States is divided into two Army areas or defense commands, one comprising eight western States and the other the forty remaining States. A third area, the Caribbean Defense Command, includes the Caribbean region and the Panama Canal. The United States is also divided into nine service commands, based on approximately equal military populations, which are administered by Army Service Forces except for certain exempted stations which operate under War Department control. The Panama Canal Zone, the Hawaiian Islands, the Philippine Islands, the Antilles, and Alaska constitute what are known as the five departments, operating under the War Department.

During the present war, theaters of operations have been established in various parts of the world, for example the European Theater, the Mediterranean Theater, the China Theater, and the India-Burma Theater. Theaters of operations are under direct War Department control.

## SERVICE COMMANDS

*First Service Command*  
Headquarters at Boston,  
Mass.

Connecticut  
Maine  
Massachusetts  
New Hampshire  
Rhode Island  
Vermont

*Second Service Command*  
Headquarters at Govern-  
ors Island, N. Y.

Delaware  
New Jersey  
New York

*Third Service Command*  
Headquarters at Balti-  
more, Md.

Maryland  
Pennsylvania  
Virginia

*Fourth Service Command*  
Headquarters at Atlanta,  
Ga.

Alabama  
Florida  
Georgia  
Mississippi  
North Carolina  
South Carolina  
Tennessee

*Fifth Service Command*  
Headquarters at Fort  
Hayes, Columbus, Ohio

Indiana  
Kentucky  
Ohio  
West Virginia

*Sixth Service Command*  
Headquarters at Chicago,  
Ill.

Illinois  
Michigan  
Wisconsin  
(See below for North-  
west District)

*Seventh Service Command*  
Headquarters at Omaha,  
Nebr.

Colorado  
Iowa  
Kansas  
Minnesota  
Missouri  
Nebraska  
North Dakota  
South Dakota  
Wyoming

*Eighth Service Command*  
Headquarters at Dallas,  
Tex.

Arkansas  
Louisiana  
New Mexico  
Oklahoma  
Texas

*Ninth Service Command*  
Headquarters at Fort  
Douglas, Utah.

Arizona  
California  
Idaho  
Montana  
Nevada  
Oregon  
Utah  
Washington

*Northwest District of Sixth Service Command*  
Headquarters at Edmonton, Alberta, Canada

The territorial limits include the Provinces of British Columbia and Alberta, Yukon Territory and the District of Mackenzie, Northwest Territory, Canada, plus that area in Alaska bounded by the east right-of-way line of the White Pass and Yukon Railway, Skagway, the west and north shore line of Lynn Canal from Skagway to Chilkoot Barracks, Chilkoot Barracks, and the west right-of-way line of the Haines Military Road, all inclusive.

*Military District of Washington*

Includes the District of Columbia and certain contiguous areas in Maryland and Virginia.

## Departments:

Hawaiian Department—Headquarters, Fort Shafter, T. H.  
Philippine Department.  
Panama Canal Department—Headquarters, Quarry Heights, C. Z.  
Antilles Department—Headquarters, San Juan, P. R.  
Alaskan Department—Headquarters, Anchorage, Alaska.

## The Army Ground Forces

Under policies prescribed by the Chief of Staff, the Commanding General, Army Ground Forces, is charged in general with the functions, responsibilities, and authorities of command authorized by law, Army regulations, and custom over individuals and units assigned to the Army Ground Forces. The mission of the Army Ground Forces is to provide ground force units properly organized, trained, and equipped for combat operations.

The following duties are specifically assigned to the Army Ground Forces:

The operation of Infantry, Field Artillery, Antiaircraft Artillery, Cavalry, Tank Destroyer, and Armored replacement training centers, and Infantry, Field Artillery, Antiaircraft, Coast Artillery, Cavalry, Tank Destroyer, Parachute, and Armored Schools, including officer candidate schools, for the Army Ground Forces.

The organization of tactical units as directed by the War Department.

The training of all tactical units assigned to the Army Ground Forces.

The organization, equipping, and training of such task forces as are directed by the Chief of Staff.

The development of tactical and training doctrine, tables of organization, tables of basic allowances, military characteristics of weapons and equipment, and operational changes needed in equipment for the Infantry, Field Artillery, Antiaircraft Artillery, Coast Artillery, Cavalry, and specialized combat units.

The furtherance of the orderly continuity and progressive development of the several arms.

The review with the Commanding General, Army Service Forces, of the tactical doctrine, military characteristics of weapons and equipment, tables of organization, and tables of basic allowances of Army Service Forces units assigned to the Army Ground Forces.

The discharge of personnel functions formerly performed in the offices of the Chiefs of Infantry, Field Artillery, Coast Artillery, and Cavalry.

The assignment of officers of the Army Ground Forces, including Army Air Forces and Army Service Forces personnel on duty therewith.

The supply of Infantry, Field Artillery, Coast Artillery, Cavalry, Antiaircraft Artillery, Tank Destroyer, Airborne, and Armored personnel to the Army Air Forces, Army Service Forces, defense commands, theaters of operation, and overseas forces in accordance with policies announced by the Chief of Staff.

The submission to the Commanding General, Army Service Forces, of such recommendations on construction, shelter, training aids, movements, supply, equipment, real estate, and such other matters as may be necessary.

The submission to the Budget Officer for the War Department of estimates of funds and other budgetary estimates as required.

The control of funds allocated for the Army Ground Forces.

The development jointly with the Commanding General, Army Air Forces, of ground-air support, tactical training, and doctrine in conformity with policies prescribed by the Chief of Staff.

The minimization of the administrative activities of the Army Ground Forces by utilizing the services available in the Army Service Forces to the maximum degree consistent with proper control of the Army Ground Forces.

The use of judicious short cuts in procedure to expedite operations.

### **The Army Air Forces**

The Commanding General of the Army Air Forces is charged with the functions, responsibilities, and authorities of command authorized by law, Army regulations, and custom over individuals and units assigned to the Army Air Forces. He procures and maintains equipment for the Army Air Forces, and provides air force units properly organized, trained, and equipped for combat operations.

He operates replacement training centers, including officer candidate schools, for the training of personnel in pilot functions and specialist nonpilot functions of combat and ground crews and in all duties involving the care, supply, and maintenance of aeronautical material.

The Commanding General of the Army Air Forces is charged with the organization and training of air force tactical units and task forces. He develops tactics and training methods and tables of organization. He reviews military characteristics of aircraft weapons and equipment, and operational changes needed in equipment, aircraft, and weapons.

The supply of air force personnel and equipment to the Army Air Forces, the Army Ground Forces, and the Army Service Forces, defense commands, theaters of operations, and task forces is the responsibility of the Commanding General of the Army Air Forces. He submits to the Commanding General, Army Service Forces, recommendations on construction, training aids, supply, equipment not peculiar to the Air Forces alone, and similar matters.

The Commanding General of the Army Air Forces commands and controls the Army Air Forces stations and bases not assigned to the defense commands or theater commanders.

### **Joint Army-Navy Boards**

Four boards have been created by joint agreement of the Secretary of War and the Secretary of the Navy. By military order of the President, effective July 1, 1939, these boards exercise their functions under the direction and supervision of the President as Commander in Chief of the Army and Navy of the United States.

**THE JOINT BOARD.**—This Board was organized July 17, 1903, and its functions were later amended by joint agreement. Any matter which, in the estimation of either the War or the Navy Department, seems to call for consideration as to cooperation between the two services may be referred by that Department to the Joint Board. The

Board may also originate consideration of subjects which in its judgment are necessary. Proceedings and reports of the Board are confidential. Each Department receives a copy of the record of the Board.

**THE AERONAUTICAL BOARD.**—This Board was created in 1916, with limited jurisdiction. Its advisory scope has been broadened from time to time. The purpose of the Board is to prevent duplication of effort and to secure a more complete measure of cooperation and coordination in the matters jointly affecting the Army Air Forces and Navy aviation.

**THE JOINT ECONOMY BOARD.**—The Joint Economy Board was organized on September 20, 1933. It investigates and reports on economies which can be effected without loss of efficiency by the elimination of overlap or the simplification of functioning in those activities of the War and Navy Departments concerned with joint operations of the two services or which have approximately parallel functions.

**JOINT ARMY AND NAVY MUNITIONS BOARD.**—This Board was organized in 1922 for the purpose of coordinating the plans of the Army and the Navy for the procurement of munitions and supplies for national defense. It also deals with priority matters coming within its jurisdiction.

In addition to these boards, from time to time the Secretary of War and the Secretary of the Navy have created other boards and committees as occasions have arisen.

### **The Panama Canal**

The Panama Canal was created under authority of the Panama Canal Act of August 24, 1912 (37 Stat. 560, 569; 48 U. S. C. 1301, 1302, 1306, 1330). Supervision of the Panama Canal organization is placed by Executive Order 1885, dated January 27, 1914, in the Secretary of War.

The Governor of the Panama Canal, under the supervision of the Secretary of War, is charged with the completion, maintenance, and operation of the Panama Canal, and with the administration, sanitation, and government of the Canal Zone.

The Panama Canal maintains departments of operation and maintenance, civil government, sanitation, supply and accounting on the Isthmus, and a subordinate office in Washington for handling administration, purchasing, and accounting matters in the United States.

### **Arlington Memorial Amphitheater Commission**

The Arlington Memorial Amphitheater Commission was created by act of Congress approved March 4, 1921 (41 Stat. 1440; 24 U. S. C. 291-95).

Through the President of the United States, the Commission reports annually to Congress as to what inscriptions, tablets, busts, or other memorials (if any) shall be erected, and the bodies of what deceased members of the Army, Navy, and Marine Corps (if any) shall be entombed during the next ensuing year within the Arlington

Memorial Amphitheater in Arlington National Cemetery in Virginia. No such memorial construction or entombment may be made without special authorization by an act of Congress. In making its recommendations to Congress regarding memorials, the Commission is required by law to consult with the Commission of Fine Arts on the artistic aspects of the project under construction.

The act provides that the Commission consist of the Secretary of War and the Secretary of the Navy, with the former designated as chairman. It also states that the Depot Quartermaster (now under Army Service Forces) of the Army in Washington shall be its executive and disbursing officer.

Approved.

ROBERT P. PATTERSON  
*Secretary of War*