

DEPARTMENT OF THE ARMY ¹

The Pentagon, Washington, D.C., 20310

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Secretary of the Army	STANLEY R. RESOR.
Under Secretary of the Army	THADDEUS R. BEAL.
Assistant Secretary of the Army (Financial Management)	EUGENE M. BECKER.
Assistant Secretary of the Army (Manpower and Reserve Affairs)	WILLIAM K. BREHM.
Assistant Secretary of the Army (Installations and Logistics)	J. RONALD FOX.
Assistant Secretary of the Army (Research and Development)	ROBERT L. JOHNSON.
Director of Civil Defense	JOHN E. DAVIS.
General Counsel	ROBERT E. JORDAN III.
Special Assistant to the Secretary of the Army for Civil Functions	ROBERT E. JORDAN III.
Chief of Public Information	BRIG. GEN. WINANT SIDLE.
Chief of Legislative Liaison	MAJ. GEN. WILLIAM A. BECKER.
Administrative Assistant	JOHN G. CONNELL, JR.
Office, Secretary of the Army:	
Executive	COL. JAMES L. KELLY.
Military Assistant	COL. RICHARD L. LIVERMORE.
Military Assistant	LT. COL. RONALD L. WATTS.
Military Assistant	LT. COL. CHARLES W. BAGNAL.
Office, Under Secretary of the Army:	
Executive	COL. PHILIP T. BOERGER.
Deputy Under Secretary of the Army (Operations Research)	WILBUR B. PAYNE.
Assistant Deputy Under Secretary	HUNTER M. WOODALL, JR.
Deputy Under Secretary of the Army (International Affairs)	DAVID H. WARD.
Executive	COL. EDWARD L. RAMSEY.
Special Assistant	FRANCIS X. PLANT.
Director, Army Council of Review Boards	MAJ. GEN. HERBERT G. SPARROW.
Chairman, Army and Air Force Clemency and Parole Board	FRED M. COUGHLIN.
Executive Secretary, Army Board for Correction of Military Records	RAYMOND J. WILLIAMS.
Director of Civilian Marksmanship, National Board for the Promotion of Rifle Practice	LT. COL. FRANK T. LOHMANN.
Office, Assistant Secretary of the Army (Financial Management):	
Deputy	RICHARD L. SAINTSING.
Executive	COL. LESLIE R. SEARS.
Assistant Executive	LT. COL. WILLIAM T. ROGERSON.
Chief, Office of Program/Budget	LEONARD F. KEENAN.
Chief, Office of Management and Data Systems	WILLIAM E. DAVIS, Acting.
Chief, Office of Working Capital Funds	JOHN F. WALLACE.
Chief, Office of Management Information	ROBERT E. MCKELVEY.
Chief, Office of Cost Analysis	HARRY S. HULL.

¹ Organization chart on page 605.

Office, Assistant Secretary of the Army (Manpower and Reserve Affairs):	
Deputy (Manpower and Forces)	DONALD W. SRULL.
Deputy (Personnel Policies and Programs)	JOHN G. KESTER.
Deputy for Reserve Affairs	ARTHUR W. ALLEN, JR.
Special Assistant to the Secretary of the Army for Civilian Aides Program	ARTHUR W. ALLEN, JR.
Deputy for Civilian Personnel Policy and Civil Rights	(VACANCY).
Special Assistant, Program Review	LT. COL. GLENN K. OTIS.
Executive Assistant	MAJ. STEVE CHABON.
Chief, Recruiting and Training Division	COL. LEE T. DOYLE.
Chief, Military Personnel Policy Division	COL. WILLIAM K. MERRILL.
Chief, Manpower Division	LT. COL. GLENN K. OTIS.
Chief, Forces Division	LT. PETER GAGARIN.
Director, Employment Policy and Grievance Review Staff	ALBERT KRANSDORF.
Office, Assistant Secretary of the Army (Installations and Logistics):	
Principal Deputy	VINCENT P. HUGGARD.
Deputy (Materiel Readiness and Logistics Management Systems)	GERALD B. RUSSELL.
Executive	COL. LOUIS RACHMELER.
Military Assistant	CW4 WILLIAM A. SCOTT.
Assistant to Principal Deputy	COL. PAUL K. SHULTZ.
Assistant for Materiel Readiness and Support Services	LT. COL. CONRAD H. FIRSCHING.
Deputy for Family Housing	PAUL W. JOHNSON.
Deputy for Procurement	BRIG. GEN. VINCENT H. ELLIS.
Deputy for Supply, Maintenance and Transportation	JOSEPH C. ZENGERLE, JR.
Deputy for Installations	WILLIAM R. SHULER.
Chairman, Office of Contract Adjustment	COL. JOHN S. BENNER, JR.
Labor Relations Advisor	COL. VINCENT A. CINQUINA.
Office, Assistant Secretary of the Army (Research and Development):	
Deputy	CHARLES L. POOR.
Deputy for Ballistic Missile Defense (and Chief, U.S. Army Advanced Ballistic Missile Defense Agency)	DR. JACOB B. GILSTEIN.
Executive and Assistant for Air Mobility	COL. CONRAD L. STANSBERRY.
Assistant Executive and Assistant for Combat Materiel	COL. DONALD F. PACKARD.
Assistant Executive and Administrative Officer	CWO FRANK STAMEY.
Assistant for Research	DR. KARY C. EMERSON.
Assistant for Electronics	VICTOR L. FRIEDRICH.
Assistant for Programs	CHARLES R. WOODSIDE.
Assistant for Southeast Asia Matters	CLYDE D. HARDIN.
Assistant for Missiles	COL. GRAYSON D. TATE, JR.
Assistant for Anti-ballistic Missiles	COL. LOUIS G. HERBERT, JR.
Office, Director of Civil Defense:	
Deputy Director for Operations	HUBERT A. SCHON.
Deputy Director for Special Activities	GEORGIANA H. SHELDON.
Executive Assistant	ROBERT E. YOUNG.
Special Assistant to Director	RICHARD C. KENDALL.
General Counsel	CHARLES MANNING.
Assistant Director for Policy and Programs	BERNARD RUBINSTEIN.
Assistant Director for Plans and Operations	JOHN W. MCCONNELL.
Assistant Director for Technical Services	REN F. READ.
Assistant Director for Management	WALTER A. GIRSTANTAS.
Comptroller	TROY V. MCKINNEY.
Assistant Director for Research	WALMER E. STROPE.
Liaison Services	VIRGIL L. COUCH.
Information Services	VINCE OTTO.

Office, General Counsel:	
Deputy General Counsel	R. KENLY WEBSTER.
Assistant General Counsel	BLAND WEST.
Assistant General Counsel	BRUCE M. DOCHERTY.
Office, Special Assistant to the Secretary of the Army for Civil Functions:	
Chief, Office of Civil Functions	RICHARD A. HERTZLER.
Executive for Civil Functions	COL. LEWIS A. PICK, JR.
Director, Program Planning Group	JIM J. TOZZI.
Office, Chief of Public Information:	
Deputy Chief	BRIG. GEN. BERTRAM K. GORWITZ.
Office, Chief of Legislative Liaison:	
Deputy Chief and Executive	COL. JAMES R. BROWNELL, JR.
Special Assistant for Legislative Affairs	ROGER M. CURRIER.
Assistant Executive	LT. COL. HENRI G. MALLET.
Chief, Investigations Division	ROY H. STEELE.
Chief, Legislative Division	LT. COL. HUGH J. CLAUSEN.
Chief, Congressional Inquiry Division	COL. CARL B. LIND.
Chief, House Liaison Division	COL. LLOYD L. BURKE.
Chief, Senate Liaison Division	COL. JOSEPH E. O'LEARY.
Chief, Plans and Operations Division	COL. RAYMOND T. REID.
Chief, Administrative Office	CW4 DOMINICK J. GERVASIO.
Office, Administrative Assistant to the Secretary of the Army:	
Deputy Administrative Assistant	ROSWELL M. VINCLING.
Director, Administrative Support Group	ALDO F. SPADA.
Director, Management Analysis Staff	J. J. HARVATT.
Chief, Management Office	PETER STEIN.
Personnel Manager	ROBERT M. BONNER.
Director, Civilian Employees Security Program	LESTER J. BOYKIN.
Coordinator for Headquarters Services—Washing- ton	EVERETT L. BUTLER.
Director, Defense Supply Service—Washing- ton	CHELSEA L. HENSON.
Director, Defense Telephone Service—Washing- ton	JAMES T. BEDSOLE.
Director, Employment Coordination Service— Washington	ROBERT L. MERILLAT.
Director, Space Management Service—Washing- ton	HOYT W. RANDOLPH.

OFFICE, CHIEF OF STAFF

Chief of Staff, United States Army	GEN. W. C. WESTMORELAND.
Vice Chief of Staff	GEN. BRUCE PALMER, JR.
Assistant Vice Chief of Staff	LT. GEN. W. E. DEPUY.
SAFEGUARD System Manager	LT. GEN. ALFRED D. STARBIRD.
STANO Systems Manager	BRIG. GEN. W. B. FULTON.
Director for Civil Disturbance Planning and Opera- tions	MAJ. GEN. C. M. GETTYS, Acting.
Secretary of the General Staff	MAJ. GEN. W. K. BENNETT.

ARMY GENERAL STAFF

Deputy Chief of Staff for Military Operations	LT. GEN. R. G. STILWELL.
Deputy Chief of Staff for Personnel	LT. GEN. W. T. KERWIN, JR.
Deputy Chief of Staff for Logistics	LT. GEN. J. M. HEISER, JR.
Comptroller of the Army	LT. GEN. F. J. SACKTON.
Chief of Research and Development	LT. GEN. A. W. BETTS.
Chief, Office of Reserve Components	LT. GEN. W. R. PEERS.
Assistant Chief of Staff for Force Development	LT. GEN. F. C. WEYAND.
Assistant Chief of Staff for Intelligence	MAJ. GEN. J. A. McCHRISTIAN.
Assistant Chief of Staff for Communications-Elec- tronics	MAJ. GEN. G. E. PICKETT.

of providing support for national and international policy and the security of the United States by planning, directing, and reviewing the military and civil operations of the Department of the Army, to include the organization, training, and equipping of land forces of the United States for the conduct of prompt and sustained combat operations on land in accordance with plans for national security.

COMMAND OF THE ARMY.—Command of the Army is exercised by the President through the Secretary of Defense and the Secretary of the Army, who directly represent him; and, under the law and decisions of the Supreme Court, their acts are the President's acts, and their directions and orders are the President's directions and orders.

The major commands of the Army are described on pages 142-143.

Secretary of the Army

The Secretary of the Army is the head of the Department of the Army. Subject to the direction, authority, and control of the President as Commander in Chief and of the Secretary of Defense, the Secretary of the Army is responsible for and has the authority to conduct all affairs of the Department of the Army, including but not limited to those necessary or appropriate for the training, operations, administration, logistical support and maintenance, welfare, preparedness, and effectiveness of the Army, including research and development, and such other activities as may be prescribed by the President or the Secretary of Defense as authorized by law.

He is responsible for the development and execution of the national civil defense program assigned by the President to the Secretary of Defense.

He is responsible for the civil administration of certain foreign areas, and for the protection of all Army installations and facilities within the

United States, its territories, and the District of Columbia, which are vital to the national security.

He is responsible for certain civil functions, such as the maintenance, care, and operation of the Panama Canal; the civil works program of the Corps of Engineers, which includes such activities as waterways improvements, flood control and information concerning flood hazards, water supply, river flow regulation, hydroelectric power, shore protection, recreation development at civil works projects, regulation of the use of navigable waters of the United States, and issuance of permits for other works upon navigable waters; the National Cemetery program; and such other activities of a civil nature as may be prescribed by higher authority or authorized by law.

He is a member of the Armed Forces Policy Council, established by the National Security Act of 1947, as amended. He heads the Army Policy Council (see page 134).

In the absence of the Secretary of the Army, the Under Secretary acts as Secretary; in the absence of the Secretary and the Under Secretary, the Assistant Secretaries, in the order fixed by their length of service as such, act as Secretary.

Under Secretary of the Army

The Under Secretary of the Army acts as deputy to the Secretary of the Army and is his principal civilian assistant. His assigned specific fields of responsibility are: international and civil affairs, to include civil administration of the Ryukyu Islands, Canal Zone Government and Panama Canal Company, Sea Level Canal affairs, military support of civil defense and of civil authorities in natural disaster relief (including serving as contact point between the Director of Civil Defense and the Army Staff), continental defense, civil disturbance control matters, and continuity of Government op-

erations; cold war activities including special warfare, civic actions and counterinsurgency, intelligence, counterintelligence, and communications security; military history, personnel security and disciplinary matters, including custody of military prisoners, and security matters other than physical security of industrial plants; operations research to include establishing policy guidance and monitoring Army operations research activities, initiating studies of interest to the Secretariat and serving as a point of contact for similar activities in the Office of the Secretary of Defense, and initiating, conducting, reviewing, and monitoring studies and analytical reports basic to the justification of Army requirements and programs; matters pertaining to the National Board for the Promotion of Rifle Practice; Staff support of the Army Policy Council; the Army Council of Review Boards and its component boards including the Army Discharge Review Board, the Army Disability Review Board, the Army Board of Review for Eliminations, the Army Physical Disability Appeal Board, the Army Security Review Board, and the Ad Hoc Review Board; Chairman, Department of the Army Civilian Executive Personnel Board; the Army-Air Force Clemency and Parole Board; and the Army Board for Correction of Military Records.

Assistant Secretary of the Army (Financial Management)

Subject to the direction and control of the Secretary of the Army, the Assistant Secretary of the Army (Financial Management) is authorized to act for and with the authority of the Secretary of the Army within the fields of responsibility as delineated below. He is designated as the Assistant Secretary to whom the Comptroller of the Army is directly responsible under the provisions of section 3014(d), title 10 U.S.C., and as such he directs and supervises the performance within the

Department of the Army of all functions assigned or delegated to the Comptroller of the Army, including those contemplated by section 3014 (a), title 10 U.S.C. The Assistant Secretary of the Army (Financial Management) is responsible for all financial management activities of the Army including: programing concepts and systems; budget and funding; accounting matters, including disbursement and collection of funds; cost methodology, factors and analysis; audit activities, claims, reports of survey, and matters pertaining to loss of funds; automatic data processing program, including selection and acquisition of equipment and associated software and ADP services; management information systems including progress and statistical reporting; contract financing; contracts for management studies; working capital funds, including stock funds and industrial funds; and international balance of payments activities.

Assistant Secretary of the Army (Manpower and Reserve Affairs)

Subject to the direction and control of the Secretary of the Army, the Assistant Secretary of the Army (Manpower and Reserve Affairs) is authorized and directed to act for the Secretary of the Army within the following listed fields of responsibility: force structure management and control; force operational readiness; manpower management; education and individual training; National Guard, Reserve, and ROTC affairs; personnel management; human factors research (in coordination with the Assistant Secretary of the Army (R&D)); employment policy and employee-management relations; morale and welfare; and civil rights and equal opportunity. His responsibilities include health, morale, safety and welfare matters; approval of recommendations of the Employment Policy and Grievance Review Staff; matters pertaining

to the Civilian Aides Program; and the U.S. Soldiers' Home. He is the senior Army member of the Department of Defense Reserve Forces Policy Board, and the Army member of the Department of Defense Manpower Management Planning Board and the Department of Defense Management, Education and Training Board.

Assistant Secretary of the Army (Installations and Logistics)

Subject to the direction and control of the Secretary of the Army, the Assistant Secretary of the Army (Installations and Logistics) is authorized and directed to act for the Secretary of the Army within the following listed fields of responsibility: materiel requirements, procurement and production, Army Small Business Program, and materiel management and logistic service. He is responsible for participation in the Military Assistance Program (exclusive of financial management), industrial mobilization, industrial labor relations, and economic utilization. The Assistant Secretary of the Army (Installations and Logistics) is also responsible for installation planning and programing, facilities and real property management and construction, family housing and Homeowners Assistance Program, and the Office of Contract Adjustment.

Assistant Secretary of the Army (Research and Development)

Subject to the direction and control of the Secretary of the Army, the Assistant Secretary of the Army (Research and Development) is authorized and directed to act for the Secretary of the Army within the following listed fields of responsibility: research and development, including basic and applied research; research, development, test, and evaluation of weapons, weapons systems, and Army materiel; RDT&E budget and funding pro-

grams; acquisition and utilization of research and development facilities and equipment; RDT&E procurement, including the application of procurement policy thereto; integration of technology with military requirements; Army Scientific Advisory Panel matters; mapping and geodetic programs; and coordination of all research and development matters with the Department of Defense, other military departments, and other agencies outside of the Department of Defense. The Assistant Secretary of the Army (Research and Development) serves as the senior Army member on the Aeronautics and Astronautics Coordinating Board and the DOD Research and Engineering Policy Council.

Director of Civil Defense

[For regulations codified under Office of Civil Defense, see Code of Federal Regulations, Title 32, Chapter XVIII]

Civil Defense functions are set forth principally in the Federal Civil Defense Act of 1950, as amended. Executive Order 10952, issued July 20, 1961, assigned major civil defense functions to the Secretary of Defense. The Secretary of Defense delegated the civil defense functions to the Secretary of the Army, who redelegated his civil defense responsibilities to the Director of Civil Defense. The Director is responsible for the formulation, development, execution, and administration of the national civil defense program which includes: (a) fallout shelter program, (b) civilian radiological, chemical, and biological warfare defense program, (c) measures necessary to warn or alert Federal military or civilian authorities, State officials, and the civil population, (d) a communications program, including a warning network, reporting or monitoring instructions to shelters, and communications between authorities, (e) emergency assistance to State and

REGIONAL OFFICES—OFFICE OF CIVIL DEFENSE

Region	Regional Director	Address
No. 1. Connecticut, Maine, Massachusetts, New Hampshire, New Jersey, New York, Rhode Island, Vermont, Puerto Rico, Virgin Islands.	Laurie J. Cormier.....	Federal Regional Center, Maynard, Mass. 01754.
No. 2. Delaware, District of Columbia, Kentucky, Maryland, Ohio, Pennsylvania, Virginia, West Virginia.	George D. Rich.....	Olney, Md., 20832.
No. 3. Alabama, Florida, Georgia, Mississippi, North Carolina, South Carolina, Tennessee, Canal Zone.	Harris M. Pope, Acting.....	Thomasville, Ga., 31792.
No. 4. Illinois, Indiana, Michigan, Minnesota, Wisconsin.	Warren P. Cleary.....	Federal Center, Battle Creek, Mich., 49016.
No. 5. Arkansas, Louisiana, New Mexico, Oklahoma, Texas.	William C. Parker.....	Federal Regional Center, Denton, Tex., 76201.
No. 6. Colorado, Iowa, Kansas, Missouri, Nebraska, North Dakota, South Dakota, Wyoming.	David G. Harrison.....	Federal Regional Center, Bldg. 710, Denver, Colo., 80225.
No. 7. Arizona, California, Hawaii, Nevada, Utah, American Samoa, Guam.	Carl H. Aulick.....	Santa Rosa, Calif., 95403.
No. 8. Alaska, Idaho, Montana, Oregon, Washington.	Charles C. Ralls.....	Federal Regional Center, Bothell, Wash., 98011.

TRAINING FACILITY—OFFICE OF CIVIL DEFENSE

Facility	Director	Address
Staff College.....	Richard C. Rasmussen.....	Federal Center, Battle Creek, Mich., 49016.

local governments in a post-attack period, including water, debris, fire, health, traffic, police, and evacuation capabilities, (f) protection and emergency operational capability of State and local governmental agencies in keeping with plans for the continuity of government, (g) programs for making financial contributions to the States for civil defense purposes, (h) developing plans and operating systems to undertake a nationwide post-attack assessment of the nature and extent of the damage resulting from enemy attack, and the survival resources, (i) making necessary arrangements for the donation of Federal surplus property for civil defense purposes, (j) training and education, (k) research and development, (l) emergency public information, and (m) industrial participation. In the performance of his functions, he works with other agencies of the Government, State and local leaders, industry, and private organizations.

General Counsel and Special Assistant for Civil Functions

The General Counsel serves as personal counsel to the Secretary of the Army, the Under Secretary, the Assistant Secretaries, and other officials of the Secretariat; administers the policies of the Secretary concerning the legal services of the Army; and provides professional guidance to attorneys and legal offices of the Army. In addition, he acts as Special Assistant to the Secretary of the Army for Civil Functions, and in that capacity is assigned responsibility for the civil functions of the Department of the Army, including the Civil Works Program of the Corps of Engineers, the Cemeterial Program of the Office of Support Services, and miscellaneous civil functions as assigned.

Chief of Public Information

The Chief of Public Information is directly responsible to the Secretary

of the Army and is responsive to the requirements of the Chief of Staff in public information matters. Specifically, he is responsible for: (a) formulating and supervising Army public information policies, and (b) advising the Secretary of the Army, the Chief of Staff, and agencies of the DOD on public information matters relating to public understanding and support of the Army.

Chief of Legislative Liaison

The Chief of Legislative Liaison is directly responsible to the Secretary of the Army and is responsive to the Chief of Staff for the formulation, coordination, and supervision of policies and programs concerning the Army's relations with the Congress. He is responsible for liaison between the Army and Members and committees of Congress, except with the appropriations committees in areas affecting budgets, appropriations, and related financial matters, and except for civil works, civil defense, and printing matters.

Administrative Assistant

The Administrative Assistant serves as the career civilian assistant to the Secretary of the Army. He advises the Secretary on matters of administrative policy, undertakes management and special projects as directed by the Sec-

retary, and acts for the Secretary in many official matters not requiring his personal attention. He is responsible for the effective administration of the Office, Secretary of the Army, including comprehensive management programs, administrative coordination of Secretarial level actions, personnel administration, security, correspondence and records administration, and the provision of certain administrative and office services to the Headquarters, Department of the Army and the Department of Defense in the National Capital region. He administers the Department of the Army Committee Management Program and, pursuant to the policy direction of the Under Secretary of the Army, the Department of the Army civilian personnel security program. He is the Department of the Army Washington representative for Federal Executive Board activities.

Army Policy Council

The Army Policy Council is the senior policy advisory council of the Department of the Army. It provides the Secretary of the Army and his principal civilian and military assistants with a forum for the discussion of Army subjects of general interest and an opportunity for members to advise with other members on matters arising within their specific areas of responsibility.

Army Staff

The Army Staff is the military staff of the Secretary of the Army at the seat of government which is presided over by the Chief of Staff. It includes the Chief of Staff and his immediate assistants, the General Staff, and the Special Staff agencies. The Army Staff renders professional advice and assistance to the Secretary of the Army, the Under Secretary of the Army, and the

Assistant Secretaries of the Army. It is the duty of the Army Staff to:

Prepare for such employment of the Army and for such recruiting, organizing, supplying, equipping, training, serving, mobilizing, and demobilizing of the Army as will assist the execution of any power, duty, or function of the Secretary or the Chief of Staff.

Investigate and report upon the

efficiency of the Army and its preparation for military operations.

Prepare detailed instructions for the execution of approved plans and to supervise the execution of such plans and instructions.

Act as the agent of the Secretary of the Army and the Chief of Staff in coordinating the action of all organizations of the Department of the Army.

Perform such other duties not otherwise assigned by law as may be prescribed by the Secretary of the Army.

Chief of Staff

The Chief of Staff is the principal military adviser to the Secretary of the Army and is charged by him with the planning, development, execution, review, and analysis of the Army program. The Chief of Staff, under the direction of the Secretary of the Army, supervises all members and organizations of the Army, performs the duties prescribed for him by the National Security Act of 1947 and other laws, and performs such other military duties not otherwise assigned by law as may be assigned to him by the President or by the Secretary of the Army. Except as otherwise prescribed by law, by the President, or by the Secretary of Defense, the Chief of Staff performs his duties under the direction of the Secretary of the Army. The Chief of Staff, by virtue of his position, takes rank above all officers on the active list of the Army, Navy, and Air Force, except the Chairman of the Joint Chiefs of Staff and except the Chief of Naval Operations and the Chief of Staff, United States Air Force, if those latter two officers' appointments, as such, antedate his. The Chief of Staff presides over the Army Staff. He is directly responsible to the Secretary of the Army for the efficiency of the Army, its state of preparation for military operations and plans therefor. He transmits to the Secretary of the Army plans and recommendations

prepared by the Army Staff, advises him in regard thereto, and, upon the approval of plans or recommendations by the Secretary of the Army, acts as the agent of the Secretary of the Army in carrying the same into effect.

VICE CHIEF OF STAFF.—The Vice Chief of Staff is the principal assistant and adviser to the Chief of Staff. By delegation of the Chief of Staff, the Vice Chief of Staff has authority to perform any statutory or other duties which the Chief of Staff is required or authorized to perform with respect to the Department of the Army.

ASSISTANT VICE CHIEF OF STAFF.—The Assistant Vice Chief of Staff is the principal assistant to the Chief of Staff and the Vice Chief of Staff for developing guidance and integrating the efforts of the Army Staff to improve the management and utilization of Army resources, including personnel, materiel, forces, facilities, and funds. He is responsible for developing and supervising the Army Programming System, evaluating force structure alternatives, monitoring weapon systems analyses, developing and integrating the Army Management Information System, and supervising the Army Study Program.

SAFEGUARD SYSTEM MANAGER.—The SAFEGUARD System Manager is the principal assistant and staff adviser to the Secretary of the Army and the Chief of Staff for all SAFEGUARD program matters.

DIRECTOR FOR CIVIL DISTURBANCE PLANNING AND OPERATIONS.—The Director for Civil Disturbance Planning and Operations advises the Secretary of the Army and the Chief of Staff on military support in all matters relating to civil disturbances.

STANO SYSTEMS MANAGER.—The STANO Systems Manager is the principal assistant and staff adviser to the Chief of Staff, Army for all matters pertaining to the Surveillance, Target Acquisition, Night Observation Systems program.

SECRETARY OF THE GENERAL STAFF.—The Secretary of the General Staff serves as executive assistant to the Chief of Staff and Vice Chief of

Staff. He assists the Vice Chief of Staff in the management and coordination of Army staff activities.

Army General Staff

The Army General Staff is the principal element of the Army Staff. It consists of designated commissioned officers assigned to the Offices of Chief of Staff, Deputy Chiefs of Staff, Comptroller of the Army, Chief of Research and Development, Chief, Office of Reserve Components, Assistant Chiefs of Staff, and the Army Reserve Forces Policy Committee (resident members only). Under the direction of the Chief of Staff the Army General Staff renders professional advice and assistance to the Secretary, the Under Secretary, and the Assistant Secretaries of the Army in providing broad basic policies and plans for the guidance of the Department of the Army. The Army General Staff specifically assists the Secretary in the preparation and issuance of directives to implement plans and policies and in the supervision of the execution and implementation of these directives.

DEPUTY CHIEF OF STAFF FOR MILITARY OPERATIONS.—The Deputy Chief of Staff for Military Operations has General Staff responsibility for the establishment of requirements for and the utilization of Army forces, and serves as principal adviser to the Chief of Staff on joint matters. He is the Army Operations Deputy for the Joint Chiefs of Staff. He has responsibility for strategic concepts, estimates, plans (including Army aspects of joint plans) and broad force requirements; quantitative requirements for nuclear weapons; Army Command and Control System, operational readiness of Army forces, and Army participation in joint operations; development of the Army position on national security policy and on international politico-military affairs; overall roles and missions of the

Army; overall operational priorities; coordination of Army activities pertaining to foreign internal defense policy, psychological operations, unconventional warfare, and special activities; broad policies and plans for military assistance programs; civil defense and civil affairs activities; determination of Army policies and plans pertaining to arms control, disarmament, nuclear vulnerability analysis, damage assessment, and protective construction criteria; civil administration in certain foreign areas; and functions of the Army related to outer space, base rights, status of forces, and similar area command matters. He exercises General Staff supervision over the Chief of Military History.

DEPUTY CHIEF OF STAFF FOR PERSONNEL.—The Deputy Chief of Staff for Personnel has General Staff responsibility for policies, plans, and programs for the procurement, distribution, administration, management, and separation of Department of the Army military personnel of all components of the Army on active duty, of the Reserve Officers' Training Corps, and of civilian personnel. He formulates, and supervises execution of those portions of the Army budget pertaining to personnel. He exercises responsibility for individual training conducted in Army training centers and Army schools, and for Department of Defense language and information training. He exercises supervision and control over the United States Army: Recruiting Command, Physical Disability Agency, Personnel Information Systems Command, Personnel Data Support Center, War College, and Civilian Appellate Review Agency; the United States Military Academy and Military Acad-

emy Preparatory School; the Civilian Personnel Field Offices; and the Defense Information School and Defense Language Institute. He exercises General Staff supervision over The Adjutant General, Chief of Chaplains, The Provost Marshal General, The Surgeon General, and Chief of Personnel Operations.

DIRECTOR OF THE WOMEN'S ARMY CORPS.—The Director of the Women's Army Corps advises the Secretary of the Army and the Chief of Staff on matters relating to the Women's Army Corps. The Office of the Director, Women's Army Corps, is assigned to the Office, Chief of Staff, and is attached for administrative purposes to the Office of the Deputy Chief of Staff for Personnel.

DEPUTY CHIEF OF STAFF FOR LOGISTICS.—The Deputy Chief of Staff for Logistics has General Staff responsibility for the management of Department of the Army logistical activities. He has responsibility for development and supervision of the Army logistic organization and system; logistic planning in support of joint and Army operations plans; materiel and supplies management; military construction, family housing, and real property management; Army logistic support of international logistic activities; transportation; and Army inter-service supply operations. He exercises General Staff supervision over Chief of Support Services, except that his responsibilities do not extend to civil functions.

COMPTROLLER OF THE ARMY.—The Comptroller of the Army has General Staff responsibility for independent review and analysis of Army programs, and analysis of major Army commands; finance and accounting, fiscal, audit, budgetary, progress and statistical reporting, reports control, cost analysis, and management analysis activities of the Army; legislative policies and programs pertaining to appropriation acts; management studies; and overall management improvement. He

exercises General Staff supervision over Chief, United States Army Audit Agency. The Comptroller of the Army is under the direction and supervision of, and is directly responsible to, the Assistant Secretary of the Army (Financial Management), for financial management matters, by delegation of the Secretary of the Army, with concurrent responsibility to the Chief of Staff. The Comptroller of the Army's relationship to the Chief of Staff corresponds to that of a Deputy Chief of Staff.

CHIEF OF RESEARCH AND DEVELOPMENT.—The Chief of Research and Development has General Staff responsibility for all Army research, development, test, and evaluation, including review and analysis, research and development objectives, policies, and funds essential to the discharge of this responsibility; and the research and development aspects of international military cooperation programs. He has a relationship to the Chief of Staff corresponding to that of a Deputy Chief of Staff.

CHIEF, OFFICE OF RESERVE COMPONENTS.—The Chief, Office of Reserve Components is directly responsible for Reserve affairs to the Chief of Staff and has General Staff responsibility for the development of the Reserve forces of the Army. He has responsibility for plans and programs to produce the individuals and units of the Reserve Components; development of Reserve Component needs for materiel and supplies; policies, priorities, and programs pertaining to facilities for the Reserve Components; operational readiness of the Reserve Components; and detailed plans and procedures for total or partial mobilization and demobilization of Reserve Component units and individuals. He exercises General Staff supervision of the Army Reserve Component activities of the Chief, National Guard Bureau, and of the Chief, Army Reserve. He has a relationship to the Chief of Staff cor-

responding to that of a Deputy Chief of Staff. The provisions outlined above do not affect the functions of the Chief, National Guard Bureau (10 U.S.C. 264(a), 3015), and the Chief, Army Reserve (10 U.S.C. 264(a), 3019), who have the authority to advise the Chief of Staff directly on matters pertaining to Army National Guard and the United States Army Reserve.

ASSISTANT CHIEF OF STAFF FOR FORCE DEVELOPMENT.—The Assistant Chief of Staff for Force Development has General Staff responsibility for the development of Army forces; for Army force development plans and detailed Army force structures; overall mobilization and demobilization planning; training concepts, policies, and programs for units of the Army; manpower management; qualitative materiel development objectives, total feasibility studies, and the establishment of operational priorities and requirements for the procurement of materiel; operational priorities for development and procurement of nuclear weapons; combat developments and organization, and operational concepts, doctrine, and related matters, including troop tests; overall international military standardization programs; overall coordination of Army chemical warfare, biological defense, and radiological defense activities, aviation activities, nuclear activities, strategic mobility exercises, and the Army counter-surveillance program. He has a relationship to the Chief of Staff corresponding to that of a Deputy Chief of Staff.

ASSISTANT CHIEF OF STAFF FOR INTELLIGENCE.—The Assistant Chief of Staff for Intelligence has General Staff responsibility for all matters pertaining to the intelligence and counterintelligence activities of the United States Army. He has responsibility for planning, coordinating, and fulfilling Army intelligence and counterintelligence requirements, and supervising Army intelligence and counterintelligence collection, production, and

dissemination activities; communications intelligence, electronic intelligence, communications security, and electronic security responsibilities; measures for safeguarding defense information; Army-wide counterintelligence activities; Army cryptologic and topographic functions; intelligence doctrine and organizational and operational concepts; combat intelligence, and strategic intelligence, training, and schooling activities; liaison with foreign military personnel in the United States; and program direction of the Army mapping and geodesy program. He directs specified elements of the United States Army Intelligence Reserve.

ASSISTANT CHIEF OF STAFF FOR COMMUNICATIONS-ELECTRONICS.—The Assistant Chief of Staff for Communications-Electronics has General Staff responsibilities for the communications-electronics activities of the Army. He has responsibility for C-E policies, concepts, doctrine, and standards; plans, programs, and budgets for Army worldwide nontactical communications including Army portion of Defense Communications System; for coordinating tactical communications requirements and programs to insure integrated tactical systems; for management of employment of electromagnetic spectrum; for supervision of audio-visual activities; and coordinating the communications-electronics aspects of electronic warfare, unconventional and psychological warfare, air defense, missile systems, meteorology, satellites, aviation, and combat surveillance and target acquisition.

ARMY RESERVE FORCES POLICY COMMITTEE.—The Army Reserve Forces Policy Committee is responsible for reviewing all policies affecting the Army National Guard and the Army Reserve; for submitting recommendations thereon to the Secretary of the Army, through the Chief of Staff; and for reviewing regulations designed to carry such policies into effect.

Special Staff

The heads of special staff agencies provide advice and assistance to the Secretary of the Army, the Chief of Staff, other members of the Army staff, and to all other elements of the Department of the Army on specialized matters specifically within their respective fields of responsibility. As staff officers of Headquarters, Department of the Army, they are responsible for the preparation of plans, estimates, and orders; review of technical doctrine; and the coordination of their technical, administrative, and operational plans and activities with other agencies of the Army staff.

The heads of certain special staff agencies exercise dual functions of staff and command. These two functions, although vested in a single individual, are separate and distinct in that each involves different responsibilities and duties.

THE ADJUTANT GENERAL.—The Adjutant General has staff responsibility for the operation of the Army's administration and administrative services. He has responsibility for the Army records management program, publications system, Army-wide postal services, courier services, special services activities, heraldic activities, and the Central US Registry. He exercises administrative jurisdiction over nonunit Ready Reserve, Standby Reserve, and Retired Reserve personnel, and provides maintenance and servicing of the personnel records of active duty and retired personnel.

CHIEF OF ENGINEERS.—The Chief of Engineers is the principal adviser to the Chief of Staff for all Army engineering matters. He has staff responsibility for: the supervision of engineer functions throughout the Army; developing concepts, plans, and policies for engineer support of the Army; and for integration and coordination of engineer matters by assisting other Army Staff members in studies and actions

which have engineer implications. Under the general staff supervision of the Army General Staff he plans, programs, directs, and supervises engineering, construction, real estate, and real property maintenance activities for the Army; provides direct support in the execution of Army mapping and geodetic activities including technical supervision and accomplishment of worldwide Army mapping, geodetic and military geographic intelligence activities; accomplishes RDT&E projects required for the engineer mission and provides R&D support to Army, Air Force, NASA, and other governmental agencies; is responsible for the development of the engineer elements of Army forces, preparation of engineer portions of Army strategic and operational plans, and advising on the technical and professional sufficiency of procurement, individual training, education, career development, and distribution of engineer personnel.

Under the direction and supervision of the Secretary of the Army, he has responsibility for the: construction, operation and maintenance, and real estate necessary for the improvement of rivers, harbors, and waterways for navigation, flood control and related purposes, including shore protection; administration of laws for the protection and preservation of navigable waters; provision of general and specialized construction and engineering services for the National Aeronautics and Space Administration; and administration of the purchase and sale of utilities services as the DA Power Procurement Officer. He also plans, directs, and supervises engineering, construction, and real estate services for the Air Force (including military engineering support) and other governmental agencies as assigned.

[For regulations codified under Corps of Engineers, see Code of Federal Regulations, Title 33, Chapter II; Title 36, Chapter III]

THE SURGEON GENERAL.—The Surgeon General has staff responsibility for the management of health services for the Army and, as directed, for other services, agencies, and organizations; and establishes health standards applicable to personnel of the Army. He commands Army Medical Department personnel, organizations, and facilities, as assigned; and exercises technical staff supervision over all other medical facilities and units of the Army. He serves as chief of the Army Medical Department, exercises career management authority over commissioned personnel of the Army Medical Department, and is responsible for medical professional training and medical research, development, and test and evaluation for the Army. He is responsible for the formulation of medical service concepts and doctrine. On health and medical matters, including the utilization of Army Medical Department professional personnel, the Surgeon General has direct access to the Secretary of the Army and the Chief of Staff.

CHIEF OF CHAPLAINS.—The Chief of Chaplains has staff responsibility for religious, moral, and character guidance matters Army-wide. He has staff responsibility for religious education, pastoral care and counseling, and character guidance instruction for military personnel of the Army. He establishes and maintains cordial relationships with religious groups and with ecclesiastical endorsing agencies. He serves as Chief of the Chaplains branch, and exercises career management over the clergymen who provide religious ministrations. He establishes the professional and educational qualifications for chaplains. He determines the denominational quotas for chaplains and formulates requirements for chapel design and construction.

THE JUDGE ADVOCATE GENERAL.—The Judge Advocate General is the statutory legal adviser of the Secretary of the Army and of all officers and

agencies of the Army. He is responsible for the career management of the members of the Judge Advocate General's Corps. He administers the Army claims and legal assistance services, its system of military justice, is the custodian of general court-martial and real property records, and receives, revises, and records the proceedings of courts of inquiry and military commissions. He maintains liaison with the Department of Justice and other Federal and State agencies on matters connected with litigation and legal proceedings and exercises staff supervision over this activity within the Army. He directs members of the Judge Advocate General's Corps in the performance of their duties.

THE INSPECTOR GENERAL.—The Inspector General, as a confidential representative of the Secretary of the Army and the Chief of Staff, inquires into and reports upon matters affecting the performance of mission and the state of discipline, efficiency, and economy of the Department of the Army, and performs such additional duties as may be prescribed by the Secretary of the Army or the Chief of Staff, or as required by law.

CHIEF, NATIONAL GUARD BUREAU.—The National Guard Bureau is a joint bureau of the Department of the Army and the Department of the Air Force headed by a chief who is the adviser to the Army Chief of Staff and the Air Force Chief of Staff on National Guard matters. The National Guard Bureau is the channel of communication between the departments concerned and the several States, Puerto Rico, and the District of Columbia on matters pertaining to the National Guard, the Army National Guard of the United States, and the Air National Guard of the United States (10 U.S.C. 3015). The Chief, National Guard Bureau, is directly responsible to the Army Chief of Staff for all matters pertaining to the development and maintenance of the Army National Guard and the Army

National Guard of the United States, and advises all other elements of the Army staff on Army National Guard matters.

CHIEF OF INFORMATION.—The Chief of Information has staff responsibility for all matters pertaining to public and command information and for information plans and programs in support of Army basic plans and programs.

CHIEF OF MILITARY HISTORY.—The Chief of Military History advises the Chief of Staff on historical matters; formulates and executes the Army Historical Program; coordinates and supervises all Army historical matters, including historical properties; and prepares and publishes histories required by the Army. He provides Department of the Army policy, technical and professional guidance to the United States Army Military History Research Collection at Carlisle Barracks, Pa.

CHIEF, ARMY RESERVE.—The Chief, Army Reserve, is the adviser to the Army Chief of Staff on Army Reserve matters, and has staff responsibility for all matters pertaining to the development and maintenance of the Army Reserve. He has staff responsibility for implementation and execution of approved plans, policies, and programs pertaining to the Army Reserve; for the USAR portion of the Five Year Defense Program; and for the development and maintenance of Annex II, USAR Unit Allocation of Reserve Components Troop Basis of the Army. He has special staff responsibility for the USAR automatic data processing program.

THE PROVOST MARSHAL GENERAL.—The Provost Marshal General has staff responsibility for the broad functions of protective services, preserving law and order, and of crime prevention applicable Army-wide. He has staff responsibility for provost marshal and military police activities; criminal investigations and law enforcement; motor vehicle accident in-

vestigation, traffic control, and motor vehicle traffic supervision; apprehension of absentees; physical security; implementation of industrial defense activities; the Army Correction Program; and prisoners of war and civilian internees.

CHIEF OF PERSONNEL OPERATIONS.—The Chief of Personnel Operations implements policies, executes programs, and supervises procedures applicable to the worldwide personnel management of Army military personnel. He has responsibility for assignment control and career management of officers and warrant officers; administration of personnel management activities of the Army Reserve Components; and developing and recommending personnel standards, military occupational specialties, and systems and procedures for procurement, selection, classification, assignment, utilization, and retention of military personnel.

CHIEF OF SUPPORT SERVICES.—The Chief of Support Services has staff responsibility for the provision of certain support services for the Army. He has staff responsibility for Army-wide logistic support services; and care and disposition of remains and personal effects of deceased personnel of the Army, and as directed for the Navy and Air Force. He is directly responsible to the Secretary of the Army for the operation of the national cemetery system and the procurement of Government headstones and markers.

CHIEF, UNITED STATES ARMY AUDIT AGENCY.—The Chief, United States Army Audit Agency, under the general staff supervision of the Comptroller of the Army, is responsible for providing advice and assistance to the Secretary of the Army, the Chief of Staff, other members of the Army staff, and to all other elements of the Department of the Army with respect to Army-wide audit service.

Major Commands

United States Continental Army Command

The Commanding General, United States Continental Army Command commands the five armies within the continental United States, the Military District of Washington, United States Army, and such other units, activities, and installations as may be assigned. He is the Director of the Army Service School System, and directs the training of units and individuals of both active Army and Reserve forces. He is also commander-in-chief, U.S. Army STRIKE Command, and commands the Army forces in support of the Command.

Continental United States Armies

The commanding general of each of the Continental United States Armies and the Military District of Washington, United States Army, commands all units, activities, and installations within his Army area, except those specifically assigned to other commands or agencies of the Department of the Army. He is responsible for the operations, training, administration, services, and supply of all units, activities, and installations of his command.

AREAS:

First United States Army (Hdq., Ft. George G. Meade, Md.)—Maine, New Hampshire, Massachusetts, Connecticut, Rhode Island, New Jersey, New York, Vermont, Pennsylvania, Delaware, Maryland, Virginia, West Virginia, Kentucky (less Ft. Campbell), Ohio.

Third United States Army (Hdq., Ft. McPherson, Ga.)—North Carolina, South Carolina, Georgia, Florida, Alabama, Mississippi, Tennessee, Ft. Campbell, Ky.

Fourth United States Army (Hdq., Ft. Sam Houston, Tex.)—Arkansas, Louisiana, Texas, Oklahoma, New Mexico.

AREAS—Continued

Fifth United States Army (Hdq., Chicago, Ill.)—Michigan, Wisconsin, Illinois, Missouri, Indiana, Iowa, Minnesota, North Dakota, South Dakota, Nebraska, Kansas, Wyoming, Colorado.

Sixth United States Army (Hdq., Presidio of San Francisco, Calif.)—Montana, Washington, Oregon, Idaho, Utah, Nevada, Arizona, California.

Military District of Washington, United States Army, with headquarters at Washington, D. C., comprises the District of Columbia and certain adjacent counties of Virginia and Maryland as prescribed.

United States Army Materiel Command

The Commanding General, United States Army Materiel Command, develops and provides materiel and related services to the Army, to Army elements of unified commands and specified commands, and to other United States and foreign agencies as directed. His principal functions include research; development; product, production, and maintenance engineering; testing and evaluation of materiel; production and procurement of materiel; inventory management; and storage and distribution, maintenance, transportation, and disposal of materiel.

United States Army Combat Developments Command

The Commanding General, United States Army Combat Developments Command, formulates and documents current doctrine for the Army in the field, and, in anticipation of the nature of land warfare in the future, determines the kinds of forces and materiel needed and how these forces and materiel will be employed.

United States Army Strategic Communications Command

The Commanding General, United States Army Strategic Communications Command, is the principal Army manager for that portion of the Defense Communications System for which responsibility has been assigned to the United States Army; and is the principal Army point of contact for coordination of communications operational matters with the Defense Communications Agency.

United States Army Security Agency

The Commanding General, United States Army Security Agency, is responsible for the operations, training, administration, services, and supply for all units, personnel, activities, and installations under his command throughout the world. He assists Army commanders as required in the formulation and implementation of communications security plans, policies, and operational procedures. He maintains liaison with counterpart activities of the Departments of the Navy and Air Force and other governmental agencies for coordination of activities.

United States Army Intelligence Command

The Commanding General, United States Army Intelligence Command exercises central control of Continental United States counterintelligence activities concerned with Department of the Army military and civilian personnel security programs, the industrial security program and designated Department of Defense agencies, to include the conduct of counterintelligence investigations, operations and services in support of these programs in the Continental United States, Puerto Rico and U.S. Virgin Islands. He exercises central control for the initiation and conduct of personnel security investigations worldwide. He operates the United States Army

Investigative Records Repository, Department of Defense National Agency Check Center, and Defense Central Index of Investigations and performs other intelligence-counterintelligence support as may be assigned by Headquarters, Department of the Army.

Military Traffic Management and Terminal Service

The Commander, Military Traffic Management and Terminal Service (MTMTS), is the Executive Director for military traffic management, land transportation, and common-user ocean terminal service within the United States, excluding Alaska and Hawaii, and for worldwide traffic management of the Department of Defense household goods moving and storage program. He administers Department of Defense activities pertaining to Highways for National Defense.

Army Components of Unified Commands

The missions of the commanding generals of the Army components of unified commands, listed below, are set forth in directives of the Department of Defense. The Army components of unified commands are major field commands of the Department of the Army and consist of such subordinate commands, units, activities, and installations as may, from time to time, be assigned to them by Headquarters, Department of the Army.

COMMANDS:

United States Army Air Defense (Headquarters, Ent Air Force Base, Colo.).

United States Army, Europe (Headquarters, Heidelberg, Germany).

United States Army, Pacific (Headquarters, Fort Shafter, Hawaii).

United States Army Forces, Southern Command (Headquarters, Fort Amador, C.Z.).

United States Army, Alaska (Headquarters, Elmendorf Air Force Base, Alaska).

United States Army Forces, Strike Command (Headquarters, Fort Monroe, Va.).

United States Military Academy

Superintendent MAJ. GEN. WILLIAM A. KNOWLTON.
Commandant of Cadets BRIG. GEN. SAM S. WALKER.

The United States Military Academy is located at West Point, N. Y. The course is of 4 years' duration, during which the cadets receive, besides a general education, theoretical and practical training as junior officers. Cadets who complete the course satisfactorily receive the degree of Bachelor of Science and a commission as second lieutenant in the Army. A small number may be commissioned each year in the Air Force or the Navy.

For further information concerning the Department of the Army, direct communications to The Adjutant General, Department of the Army, The Pentagon, Washington, D.C. 20310, or contact Staff Management Division, Office of the Chief of Staff, The Pentagon, Washington, D.C. 20310. Phone, OXford 5-6700, Ext. 78841.

Approved.
STANLEY R. RESOR,
Secretary of the Army.

DEPARTMENT OF DEFENSE AGENCIES AND JOINT SERVICE SCHOOLS

(See pages 183-192.)