

2024

**SECURITY FORCE  
ASSISTANCE COMMAND**



**SFAC**

Factbook

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UNCLASSIFIED

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**WE**

**ENABLE ALLIES,  
PARTNERS AND THE  
JOINT FORCE TO WIN  
THE FIRST FIGHT**

**BUILD  
ENDURING  
ADVANTAGES  
THROUGH  
ACCESS,  
PRESENCE AND  
INFLUENCE**

**CAMPAIGN  
TODAY TO  
WIN  
TOMORROW**



**WHY  
SFABs  
ARE THE  
PARTNER  
OF CHOICE**



SECRETARY OF THE ARMY

**HONORABLE  
CHRISTINE WORMUTH**

AUG. 2022



U.S. ARMY CHIEF OF STAFF

**GENERAL  
RANDY A. GEORGE**

SEPT. 2023



**“ SFABs ARE A STRATEGIC CAPABILITY, INCREASING THE COMPETENCE OF OUR PARTNERS AROUND THE GLOBE. EVERYWHERE I GO, COMBATANT COMMAND AND PARTNER LEADERS ARE ASKING FOR MORE SFAB. CLEARLY THEY’RE HAVING AN IMPACT. ”**

**SFABS ARE THE TIP OF THE SPEAR FOR SECURITY COOPERATION AND THEIR EFFORTS ARE PAYING SIGNIFICANT DIVIDENDS ALONG NATO'S EASTERN AND SOUTHERN FLANKS.**



**FORSCOM COMMANDING GENERAL**

**GENERAL**

**ANDREW P. POPPAS**

**SEPT. 2022**

**SFAB ADVISORS ARE HIGHLY TRAINED, EXPERIENCED AND PROFESSIONAL SOLDIERS BUILDING TRUST AND INTEROPERABILITY WITH OUR ALLIES AND PARTNERS TO WIN THE FIRST FIGHT.**

# HISTORY

SFAC

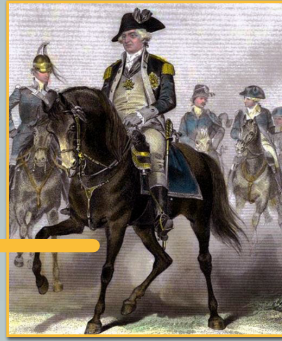
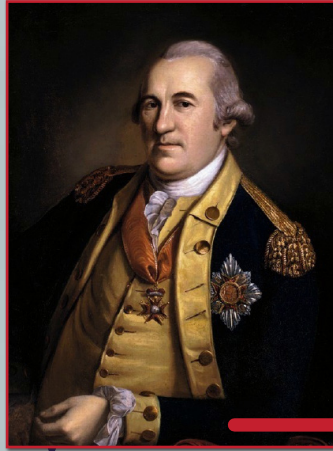
## HISTORY

### 1775-1783

#### THE AMERICAN REVOLUTION

Building America's First Army

Major General (MG) Friedrich Wilhelm von Steuben: A former Prussian officer and Aide-de-Camp to Frederick the Great, von Steuben was one of many European officers who joined the American Revolution. He was instrumental in advising the nascent Continental Army in the combat skills needed to fight against the British with conventional tactics of the period. Equally important, he taught NCOs how to sustain and maintain a fighting force through sanitation and camp procedures. Later serving as Inspector General, he published the Continental Army's first field manual increasing the tactical capability of individual soldiers and enabling interoperability between the various militias that constituted the Continental Army. He excelled where others did not due to his ability to understand and appeal to the culture of Americans, adapting European standards to the strengths of the partner force.



### 1898-1936

#### THE PHILIPPINE CONSTABULARY

Building A Partner Force To Promote Security And Stability



Following the Spanish American War (1898), the Treaty of Paris awarded the United States possession of The Philippines. This action led to a period of insurgency (1899-1902). By 1901 newly appointed Governor-General, and future U.S. President, William Howard Taft sought to reduce the U.S. Army's combat role and set conditions for a future Filipino state through the creation of a local security force. Taft turned to a group of five U.S. Army officers to train and advise the Philippine Constabulary, a force that would play an active role in bringing order and governance throughout the archipelago and remain in service until 1991. The Constabulary would fight beside United States forces throughout the Second World War, and its officer training school would eventually become the Philippine Military Academy after the formation of the Philippine Army in 1936.



### 1946-1949

#### COLD WAR

The Military Assistance Advisor Group (MAAG)

Deployed to multiple locations and utilized throughout the continuum of conflict, MAAGs were a major part of the United States' competitive strategy against the Soviet Union. MAAGs trained allies and partner nations on how to operate and integrate U.S. weapons into their armed forces, deterring Soviet aggression in the early years of NATO and protecting Taiwan from potential Chinese consolidation. MAAGs supported friendly governments in their efforts to combat externally fomented communist insurgency and were vital in integrating partners in war. General James Van Fleet first oversaw MAAGs during the Greek Civil War (1946-1949) where U.S. and U.K. advisors integrated emerging technology, built individual and unit capability, and advised Greek military leadership in stopping a Soviet backed communist insurgency. During the Korean War General Van Fleet oversaw a program that rebuilt, retrained, and integrated a recently defeated South Korean Army to be a highly capable part of the United Nations force. MAAGs would later go on to play an important role in the early years of the Vietnam War.



## 1962-1973

### VIETNAM

#### The Military Assistance Command Vietnam (MACV)

MACV was a Joint Service command created in 1962 following a substantial increase of U.S. security assistance to South Vietnam. The MACV oversaw all U.S. advisory and assistance operations in the Vietnam Theater of operations eventually absorbing the MAAG. MACV personnel operated at the strategic, operational, and tactical levels of war. MACV advisors integrated in Army of the Republic of Vietnam (ARVN) battalions enabling interoperability with U.S. forces and enabling ARVN elements to utilize U.S. air support and fires at the tactical level. The interoperability provided by MACV advisors was a major reason U.S. and ARVN forces were nearly undefeated in large-scale ground combat operations throughout the conflict. As a joint service element, the MACV provided expertise in a wide range of capabilities and skills ranging from civil affairs to maritime interdiction. The MACV was deactivated in 1973 following the Paris Peace Accords mandated



## 2001 - 2016

### THE GLOBAL WAR ON TERROR

#### Military Transition Teams (MiTTs) and Embedded Training Teams (ETTs)



MiTTs trained the Iraqi Army and National Police and ETTs did the same in Afghanistan, training over 350,000 Soldiers and Police between the two nations. MiTTs and ETTs were heavily employed but suffered from a lack of standardization in programs of instructions, force structure, and selection criteria. To address both the shortfalls of MiTTs and ETTs and concurrently respond to the growing need for global SFA engagement the Army utilized portions of Brigade Combat Teams (BCTs) as Regionally Aligned Forces (RAF). Utilizing BCTs as RAF as the primary mechanism to deliver SFA mitigated many of the issues of MiTTs and ETTs but also negatively affected the readiness of BCTs to prepare and execute their primary role, win in large-scale ground combat operations, leading to the creation of the dedicated



## MACV POCKET CARD

### "Nine Rules"

(One distributed to each member of the United States Armed Forces in Vietnam - Sept. 1967)

#### Rules

The Vietnamese have paid a heavy price in suffering for their long fight against the communists. We military men are in Vietnam now because their government has asked us to help its soldiers and people in winning their struggle. The Viet Cong will attempt to turn the Vietnamese people against you. You can defeat them at every turn by the strength, understanding, and generosity you display with the

- 1 ..... Remember we are guests here: We make no demands and seek no special treatment.
- 2 ..... Join with the people! Understand their life, use phrases from their language and honor their customs and laws.
- 3 ..... Treat women with politeness and respect.
- 4 ..... Make personal friends among the soldiers and common people.
- 5 ..... Always give the Vietnamese the right of way.
- 6 ..... Be alert to security and ready to react with your military skill.
- 7 ..... Don't attract attention by loud, rude or unusual behavior.
- 8 ..... Avoid separating yourself from the people by display of wealth or privilege.
- 9 ..... Above all else you are members of the U.S. Military Forces on a difficult mission, responsible for all your official and personal actions. Reflect honor upon yourself and the United States of America.

## 2017 - 2024 CAMPAIGNING TODAY TO WIN TOMORROW

From August 2017 to May 2020 the Army established six Security Force Assistance Brigades (SFABs). Originally designed to provide advise, assist, and accompany capabilities to Afghan, Iraqi, and Peshmerga Security Forces, the Army reoriented SFABs in 2019 to meet the global challenges inherent in strategic competition. With the completion of global alignment in summer 2021, SFABs assumed a role the Secretary of the Army described as "the Army's leading edge of campaigning." In addition to providing Combatant Commands' persistent, predictable, and effective capabilities during competition, SFABs, provide the Joint Force the vital capability of integrating, synchronizing, and operationalizing America's unsurpassed network of Allies and partners during crisis and conflict. SFABs' role in crisis and conflict has been tested during Combat Training Center rotations, Warfighter Exercises, and as part of EUCOM and NATO's assure and deter operations during Russia's invasion of Ukraine in February 2022. In response to growing global threats, the Security Force Assistance Command created a CTC-like LSCO validation exercise, Operation Combined Victory (OCV). OCV, combined with CTC rotations validates our forward-deploying SFABs to operate alongside our Allies and partners, ready to respond to a potential conflict. We are continuously transforming our training strategy in line with the Chief of Staff of the Army's number one priority: warfighting. SFABs continue to evolve to ensure the SFAB of 2030 can meet and defeat any threat to national security and our interests abroad.

# VISION

## STRATEGIC MESSAGING

Unity of voice



British Army's 11th SFAB commander receives an overview of communication equipment by 2nd SFAB Advisors at Fort Liberty, N.C.

## RECRUITING & MANNING

Recruit and maintain high quality leaders



Advisors stand proud after completing SFAB Assessment and Selection at Fort Moore, GA.

## INTEROPERABILITY

Unity of action



Advisors from 5th SFAB advise the Royal Thai Army in multiple training events during their rotation in Mueang Lopburi, Thailand.



## PROPONENCY

Institutionalizing the  
force for tomorrow, today



The Prolonged Field Care Course builds medical capabilities for our medical and non-medical SFAB Soldiers.

## 350-1

Develop individuals,  
validate teams



Advisors from 3rd SFAB fly-to-advise replicated foreign partners during Operation Combined Victory at Fort Knox, KY.

# HOW WE TRAIN



**IAW SFAC 350-1 SFABS TRAIN THROUGH AN EIGHT-MONTH FOUNDATIONAL CYCLE AND AN EIGHT-MONTH COLLECTIVE TRAINING CYCLE PRIOR TO AN EIGHT-MONTH DEPLOYMENT. THE FOUNDATIONAL CYCLE FOCUSES ON INDIVIDUAL ADVISOR SKILLS AND INCLUDES ATTENDANCE AT THE COMBAT ADVISOR TRAINING COURSE (CAT-C) FOR ALL NEW ADVISORS. CAT-C IS THE DEFINING COURSE THAT PRODUCES AN ADVISOR AND PERPETUATES OUR UNIQUE CULTURE. THE COLLECTIVE CYCLE TRAINS HOLISTIC TEAM READINESS ACROSS ALL WARFIGHTING FUNCTIONS AND PREPARES TEAMS TO OPERATE TWO LEVELS ABOVE THEIR CURRENT EXPERIENCE. AT THE CONCLUSION OF THE COLLECTIVE TRAINING, TEAMS ARE VALIDATED TO OPERATE IN COMPETITION AND CONFLICT WITH PARTNERED AND ALLIED FORCES IN SUPPORT OF U.S. NATIONAL OBJECTIVES.**

## MAN



**THE SECURITY FORCE ASSISTANCE (SFA) ENTERPRISE HAS SHIFTED TO A REGIONALLY ALIGNED EMPLOYMENT MODEL WHERE ADVISORS DEPLOY ON EIGHT-MONTH ROTATIONS TO THEIR RESPECTIVE GEOGRAPHICAL COMBATANT COMMANDS (GCC). THE SFA ADHERES TO A 2:1 DWELL RATIO FOR REGULAR ARMY ADVISORS AND A 4:1 MOBILIZATION TO DWELL RATIO FOR NATIONAL GUARD ADVISORS. TO ENSURE THE SFABS ARE ABLE TO PROVIDE A PERSISTENT PRESENCE IN THEIR RESPECTIVE GCC, THE SFAC HAS ALIGNED RECRUITING EFFORTS WITH HRC MANNING CYCLES, FORECASTING LOSSES AND COORDINATING REPORT DATES TO SUPPORT A REGIONALLY ALIGNED EMPLOYMENT MODEL.**

# EQUIP



**THE SFAC COORDINATES A CONTINUOUS MODIFIED TABLE OF ORGANIZATION AND EQUIPMENT REVIEW AND REVISION PROCESS TO ENSURE OUR SFABS HAVE THE NECESSARY EQUIPMENT NEEDED TO MEET ARMY SERVICE COMPONENT COMMANDS AND THEATER OBJECTIVES. OVER THE PAST FEW YEARS, THE SFAC HAS SIMPLIFIED OPERATIONAL NETWORKS AND IMPROVED INTEROPERABILITY TO UNBURDEN UNITS FROM HAVING TO MITIGATE MISSION COMMAND COMPLEXITIES AND SHORTFALLS. ADVISORS REMAIN PREPARED WITH NEW EQUIPMENT TRAINING (NET) AND INTEROPERABILITY STANDARDS PER SFAC 350-1 TRAINING GUIDANCE.**

# MODERNIZE



**SFABS ARE NOW A CONFLICT FOCUSED FORCE THAT CAMPAIGN ACROSS THE COMPETITION CONTINUUM AND CONTINUE TO EVOLVE AS AN INTEROPERABLE MULTI-DOMAIN FORCE, CAPABLE OF DEFEATING THREATS IN ANY ENVIRONMENT. THEY ARE PART OF THE CURRENT ARMY MODERNIZATION STRATEGY, ARMY 2030 AND 2040, WHICH LAYS THE GROUNDWORK FOR SIGNATURE MODERNIZATION EFFORTS. SFABS ARE AN INTEGRAL PART OF THE ARMY'S INTEGRATED TACTICAL NETWORK (ITN) INTEGRATION TESTBED, AS THEY CONTINUE TO INFORM ONGOING MODERNIZATION EFFORTS. THIS WILL ENSURE THAT SFABS ARE INTEROPERABLE AND EQUIPPED TO PERFORM LARGE-SCALE COMBAT OPERATIONS IN SUPPORT OF MULTI-DOMAIN OPERATIONS AND GCC CAMPAIGN OBJECTIVES.**

# SFAC HEAD HEADQ

## MISSION

**THE SFAC BUILDS AND SUSTAINS  
READINESS BY MANNING, TRAINING  
AND VALIDATING TOTAL ARMY SFA  
BRIGADES FOR EMPLOYMENT BY  
COMBATANT COMMANDS.**



# QUARTERS

EST. | NOVEMBER 2018



# QUARTERS

## OUR COMMAND

### SFAC



Title 10

1ST SFAB



SOUTHCOM

2ND SFAB



AFRICOM

3RD SFAB



CENTCOM

4TH SFAB



EUCOM

54TH SFAB



GLOBAL FOCUS

3-353RD  
REGIMENT



TRAINING  
BATTALION

INACTIVATING IN FY25

5TH SFAB



ASSIGNED TO  
INDO-PACOM

MANEUVER  
BATTALION

MANEUVER  
BATTALION

MANEUVER  
BATTALION

ADVISING ACROSS ALL  
WAR-FIGHTING FUNCTIONS

FIELD ARTILLERY  
BATTALION

FIRE SUPPORT AND TARGETING  
EXPERTISE

ENGINEER  
BATTALION

ENGINEER, INTEL AND  
COMMUNICATION EXPERTISE

LOGISTICS  
BATTALION

LOGISTICS AND MEDICAL  
EXPERTISE

DEVELOP SECURITY FORCE ASSISTANCE COMMAND  
STRATEGY AND TACTICS

EXERCISE AUTHORITY, DIRECTION, AND CONTROL  
OVER SECURITY FORCE ASSISTANCE COMMAND  
EXPENDITURES

TRAIN ASSIGNED FORCES

CONDUCT SPECIALIZED COURSES OF INSTRUCTION

VALIDATE REQUIREMENTS

ESTABLISH REQUIREMENT PRIORITIES

ENSURE INTEROPERABILITY OF EQUIPMENT AND  
FORCES

MONITOR SECURITY FORCE ASSISTANCE  
COMMAND PREPAREDNESS TO CARRY OUT  
ASSIGNED MISSIONS

DEVELOP, ACQUIRE, AND MODERNIZE SECURITY  
FORCE ASSISTANCE - PECULIAR EQUIPMENT,  
MATERIEL, SUPPLIES, AND SERVICES

COMMAND AND CONTROL SECURITY FORCE  
ASSISTANCE COMMAND UNITS

PROVIDE SECURITY FORCE ASSISTANCE FORCES  
TO THE GEOGRAPHIC COMBATANT COMMANDERS

# TITLE 10 AUTHORITIES

# 1st SFAB

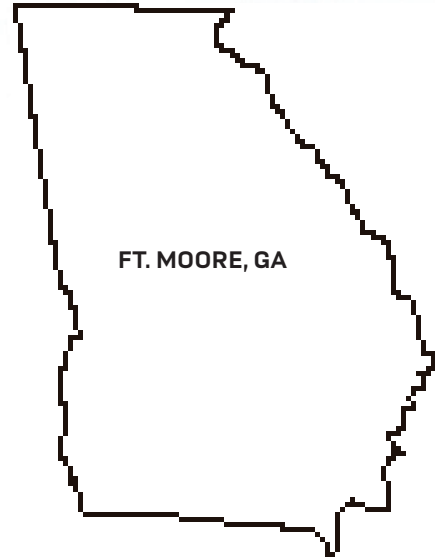
U.S. SOUTHCOM

1st



## REGIONAL ALIGNMENT

THE UNITED STATES SOUTHERN COMMAND (SOUTHCOM) AREA OF RESPONSIBILITY (AOR) ENCOMPASSES 31 COUNTRIES AND 16 DEPENDENCIES AND AREAS OF SPECIAL SOVEREIGNTY. THE REGION REPRESENTS ABOUT ONE-SIXTH OF THE LANDMASS OF THE WORLD ASSIGNED TO REGIONAL UNIFIED COMMANDS. SOUTHCOM'S AREA OF RESPONSIBILITY INCLUDES: THE LAND MASS OF LATIN AMERICA SOUTH OF MEXICO, THE WATERS ADJACENT TO CENTRAL AND SOUTH AMERICA AND THE CARIBBEAN SEA.



## MAJOR ENGAGEMENTS

TO DATE, THE 1ST SECURITY FORCE ASSISTANCE BRIGADE PARTNERSHIPS HAVE SPANNED 7 FOREIGN ARMIES WITHIN THE SOUTHCOM AREA OF RESPONSIBILITY. 1ST SFAB TEAMS DEPLOYED TO COLOMBIA, HONDURAS, PANAMA, GUYANA, PERU, ECUADOR, AND PARAGUAY IN THE LAST YEAR. 1ST SFAB TEAMS TRAINED WITH REGIONAL ALLIES AND KEY PARTNERS DEMONSTRATING U.S. RESOLVE AND COMMITMENT TO THE REGION. 1ST SFAB ADVISORS ALSO DEPLOYED TO JRTC IN SUPPORT OF COLOMBIAN AND MEXICAN ARMY PARTNERS TO FURTHER REFINE WHAT IT MEANS TO BE MILITARY ADVISORS IN COMBAT, AS WE CONTINUE TO PREPARE FOR FURTHER EXPANSION IN THE SOUTHCOM AREA OF OPERATIONS.

ENABLE VICTORY, WITH HONOR

# 1ST SFAB

ENABLE VICTORY, WITH HONOR

EST. | AUGUST 2017



## FOCUS

OVER THE NEXT YEAR, 1ST SFAB WILL MAINTAIN A PERSISTENT PRESENCE IN COLOMBIA, HONDURAS AND PANAMA, AND EPISODIC PRESENCE IN PERU, ECUADOR, GUYANA, AND PARAGUAY. WE ALSO PLAN TO EXPAND INTO URUGUAY. THE EXPANSION IN THE AREA OF RESPONSIBILITY WILL INCREASE ADVISOR PRESENCE, CONTINUE TO BUILD PARTNER CAPACITY AND MAINTAIN THE U.S. AS THE PARTNER OF CHOICE. ADDITIONALLY, THE INCREASED PRESENCE OF 1ST SFAB ADVISORS WILL HELP COUNTER THE INFLUENCE OF OTHER NATIONS AND BUILD RELATIONSHIPS THAT ARE VITAL TO U.S. NATIONAL INTERESTS.



U.S. SOUTHERN COMMAND

# 2ND SFAB

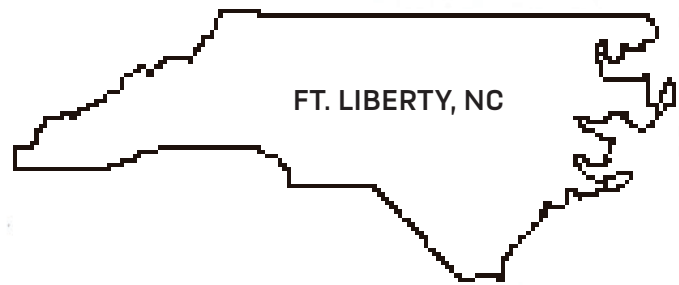
U.S. AFRICOM

# 2ND



## REGIONAL ALIGNMENT

THE UNITED STATES AFRICA COMMAND (AFRICOM) AREA OF RESPONSIBILITY (AOR) ENCOMPASSES 53 AFRICAN NATIONS. ITS AREA OF RESPONSIBILITY COVERS ALL OF AFRICA, EXCEPT EGYPT. AFRICOM IS RESPONSIBLE FOR U.S. MILITARY OPERATIONS, INCLUDING FIGHTING REGIONAL CONFLICTS AND MAINTAINING MILITARY RELATIONS.



EVERYONE FIGHTS



## MAJOR ENGAGEMENTS

TO DATE, THE 2ND SECURITY FORCE ASSISTANCE BRIGADE PARTNERSHIPS HAVE SPANNED 12 DIFFERENT COUNTRIES ON THE AFRICAN CONTINENT TO INCLUDE INAUGURAL MISSION SETS IN BENIN AND SIERRA LEONE. 2ND SFAB EXECUTED AFRICAN LION 23 WITH THE HUB EFFORT IN TUNISIA AND SPOKE LOCATIONS IN GHANA AND MOROCCO. 2ND SFAB ENHANCED PARTNER CAPABILITIES TO RESPOND TO REGIONAL SECURITY THREATS WHILE SOLIDIFYING FRIENDSHIPS ACROSS THE CONTINENT.



# EVERYONE FIGHTS

EST. | NOVEMBER 2017



## FOCUS

THE BRIGADE COORDINATES ACTIVITIES THROUGH THE U.S. ARMY SOUTHERN EUROPEAN TASK FORCE, AFRICA. ADVISORS ALSO WORK AND COORDINATE THEIR ACTIVITIES IN A JOINT, COMBINED AND INTERAGENCY ENVIRONMENT, REQUIRING A DIVERSE AND BROADENED SKILL SET AND EXPERIENCE. TODAY, AS THE BRIGADE CONTINUES TO STRENGTHEN PARTNERSHIPS AND MILITARY COOPERATION ACROSS AFRICA, IT IS ALSO READY FOR LARGE-SCALE COMBAT OPERATIONS SHOULD CRISIS AND CONFLICT ERUPT AROUND THE WORLD.



U.S. AFRICA COMMAND

# 3RD SFAB

## U.S. CENTCOM

3 THE



## REGIONAL ALIGNMENT

THE UNITED STATES CENTRAL COMMAND (CENTCOM) AREA OF RESPONSIBILITY (AOR), COVERS 21 NATIONS IN THE MIDDLE EAST, CENTRAL AND SOUTH ASIA, AND THE STRATEGIC WATERWAYS THAT SURROUND THEM. 3RD SFAB PARTNERS WITH A DIVERSE ARRAY OF COUNTRIES THROUGHOUT THE AOR INCLUDING THE KINGDOM OF SAUDI ARABIA, JORDAN, UNITED ARAB EMIRATES (UAE), EGYPT, OMAN, QATAR, KUWAIT, IRAQ, KAZAKHSTAN, UZBEKISTAN AND LEBANON. THESE NATIONS REPRESENT A MOSAIC OF CULTURAL INTRICACIES AND DIPLOMATIC RELATIONSHIPS THAT ARE VITAL TO OUR NATIONAL INTERESTS.

## MAJOR ENGAGEMENTS

THE 3RD SECURITY FORCE ASSISTANCE BRIGADE ADVANCED ADVISOR OPERATIONS IN CENTCOM WITH FIVE PERSISTENT-PARTNER NATIONS (KUWAIT, JORDAN, SAUDI ARABIA, UNITED ARAB EMIRATES AND IRAQ). SFAB ADVISORS ALSO DEPLOYED IN SUPPORT OF EXERCISES AND EXPERT EXCHANGES WITHIN THIRTEEN ADDITIONAL COUNTRIES INCLUDING EGYPT, OMAN, TAJIKISTAN, BAHRAIN, PAKISTAN, AND ISRAEL. THESE ADVISING ACTIVITIES SPANNED PARTNER FORCE UNITS FROM THE TACTICAL BATTALION TO MULTI-STAR LAND FORCES COMMANDS ACROSS THE REGION. THE 3RD SFAB STRENGTHENED PARTNERSHIPS WITH THE IRAQI SECURITY FORCE MINISTRY OF DEFENSE AND THE MINISTRY OF PESHMERGA AFFAIRS; BUILDING DIVISION LEVEL READINESS AND INCREASING SECURITY COOPERATION ENGAGEMENTS. MILITARY-TO-MILITARY EXCHANGES WITH THE UNITED ARAB EMIRATE LAND FORCES HELPED CODIFY LESSONS LEARNED IN JRTC 23-04, AND LAID THE FOUNDATION FOR MORE REGIONAL PARTNERS TO PARTICIPATE IN COMBAT TRAINING CENTER ROTATIONS ACROSS THE U.S. ADVISORS HAVE CONTRIBUTED GREATLY TO ENHANCE PARTNERSHIPS WITH THE ROYAL JORDANIAN ARMED FORCES, CONTRIBUTING TO INCREASED CAPABILITIES IN OPERATIONAL LEVEL PLANNING, TARGETING, BORDER SECURITY AND INTERDICTION.



THE HIGHEST STANDARD.... THE ONLY STANDARD!

# HIGHEST STANDARD... THE ONLY STANDARD!

EST. | JULY 2019



## FOCUS

3RD SFAB IS READY TO SERVE AS U.S. ARMY CENTRAL'S OPERATIONAL ARM OF SECURITY COOPERATION. THE FOCUS IS TO INCREASE INTEROPERABILITY AND BUILD PARTNER FORCE CAPACITY IN THE REGION BY MAINTAINING A PERSISTENT PRESENCE IN JORDAN, THE UNITED ARAB EMIRATES, AND THE KINGDOM OF SAUDI ARABIA. CAPITALIZING ON THESE LOCATIONS AND OUR EXISTING RELATIONSHIPS WITH OPERATION SPARTAN SHIELD IN KUWAIT. ADVISORS ARE FORECASTED TO COMPLETE OVER 70 OPERATIONS, ACTIVITIES, AND INVESTMENTS ACROSS U.S. CENTCOM BEFORE THE YEAR'S END. THESE MISSIONS WILL FORGE RELATIONSHIPS CRITICAL TO ANY FUTURE MISSIONS THAT REQUIRE QUICK BUILDING OF COMBAT POWER AND TRANSITION FROM COMPETITION TO CONFLICT. WE WILL CONTINUE TO PROMULGATE LESSONS LEARNED FOR ADVISING A PARTNER FORCE AGAINST A NEAR-PEER THREAT IN A CONFLICT ENVIRONMENT.



U.S. CENTRAL COMMAND

# 4TH SFAB

## U.S. EUCOM

# 4TH



## REGIONAL ALIGNMENT

THE UNITED STATES EUROPEAN COMMAND (USEUCOM) AREA OF RESPONSIBILITY (AOR) CONSISTS OF 50 COUNTRIES AND ONE OF THE LARGEST POLITICAL AND ECONOMIC BLOCS IN THE WORLD IN THE FORM OF THE EUROPEAN UNION. ADDITIONALLY, 30 EUROPEAN COUNTRIES, ALONG WITH CANADA AND THE UNITED STATES COMPRISE THE NORTH ATLANTIC TREATY ORGANIZATION (NATO).

FT. CARSON, CO

## MAJOR ENGAGEMENTS

TO DATE, THE 4TH SECURITY FORCE ASSISTANCE BRIGADE PARTNERSHIPS HAVE SPANNED TO 19 EUROPEAN NATIONS INCLUDING POLAND, ROMANIA, GERMANY, LATVIA, LITHUANIA, ESTONIA, FINLAND, IRELAND, HUNGARY, GEORGIA, MOLDOVA, BULGARIA, KOSOVO, NORTH MACEDONIA, SLOVAKIA, CROATIA, MONTENEGRO, BOSNIA HERZEGOVINA, ARMENIA, PORTUGAL AND ALBANIA THROUGH A COMBINATION OF PERSISTENT AND EPISODIC MISSIONS. 4TH SFAB TEAMS TRAINED WITH REGIONAL ALLIES AND KEY PARTNERS DEMONSTRATING U.S. RESOLVE AND COMMITMENT TO THE REGION. 4TH SFAB ADVISORS ALSO DEPLOYED TO JRTC IN SUPPORT OF EUROPEAN ARMY PARTNERS TO FURTHER REFINE WHAT IT MEANS TO BE MILITARY ADVISORS IN COMBAT.



UNITY AND VICTORY

# 4TH SFAB

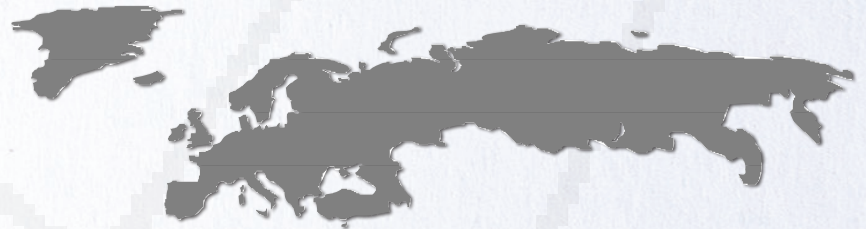
UNITY AND VICTORY

EST. | APRIL 2020



## FOCUS

OVER THE NEXT YEAR, 4TH SFAB WILL MAINTAIN A PERSISTENT PRESENCE IN POLAND, ROMANIA, LATVIA, BULGARIA, MOLDOVA, GEORGIA, NORTH MACEDONIA, AND ALBANIA AND EPISODIC MISSIONS IN ESTONIA, LITHUANIA, CZECH REPUBLIC, SLOVAKIA, KOSOVO, MONTENEGRO, AND ARMENIA. WE CONTINUE TO EXPAND WITHIN THE AOR, INCREASING ADVISOR PRESENCE AND CONTINUING TO BUILD PARTNER CAPACITY AND MAINTAIN THE U.S. AS THE PARTNER OF CHOICE. ADDITIONALLY, THE INCREASED PRESENCE OF 4TH SFAB ADVISORS WILL HELP COUNTER THE INFLUENCE OF OTHER NATIONS AND BUILD RELATIONSHIPS THAT ARE VITAL TO U.S. NATIONAL INTERESTS.



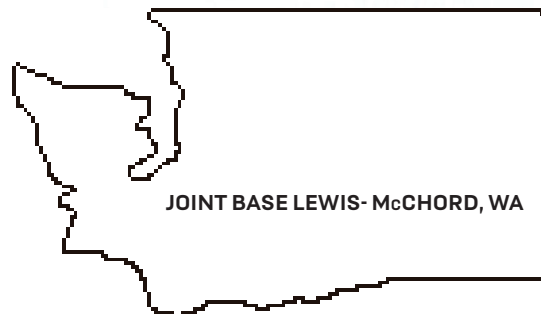
U.S. EUROPEAN COMMAND

# 5TH SFAB

U.S. INDO-PACOM

# 5TH

## REGIONAL ALIGNMENT



U.S. INDO-PACOM COVERS MORE OF THE GLOBE THAN ANY OTHER GEOGRAPHIC COMBATANT COMMAND AND SHARES BORDERS WITH ALL OF THE OTHER FIVE GEOGRAPHIC COMBATANT COMMANDS. IT IS A CULTURALLY, SOCIALLY, ECONOMICALLY AND GEOPOLITICALLY DIVERSE AREA. THE 36 NATIONS COMPRISING THE REGION ARE HOME TO MORE THAN 50% OF THE WORLD'S POPULATION, THREE THOUSAND DIFFERENT LANGUAGES, SEVERAL OF THE WORLD'S LARGEST MILITARIES AND FIVE NATIONS ALLIED WITH THE U.S. THROUGH MUTUAL DEFENSE TREATIES. TWO OF THE THREE LARGEST ECONOMIES ARE LOCATED HERE, ALONG WITH TEN OF THE FOURTEEN SMALLEST. THE AOR INCLUDES THE MOST POPULOUS NATION IN THE WORLD, THE LARGEST DEMOCRACY AND THE LARGEST MUSLIM-MAJORITY NATION.



## MAJOR ENGAGEMENTS

TO DATE, THE 5TH SFAB EMPLOYED ADVISORS INTO 8 COUNTRIES IN SUPPORT OF 44 OPERATIONS, ACTIVITIES AND INVESTMENTS. 5TH SFAB PARTICIPATED IN COMBINED INTEROPERABILITY TRAINING WITH NUMEROUS STRATEGIC ALLIES AND PARTNERS IN THE REGION TO INCLUDE, JAPAN, THAILAND, MALAYSIA, THE PHILIPPINES, THE REPUBLIC OF KOREA, MONGOLIA, INDONESIA, AND SUBJECT MATTER EXPERT EXCHANGES WITH SEVERAL OTHER INDO-PACIFIC COUNTRIES UPON REQUEST. SOME OF THE HIGHLIGHTS INCLUDE: THE PHILIPPINES: MANEUVER ADVISOR TEAMS AND ADVISOR TEAMS FROM THE 54TH SFAB TRAINED ALONGSIDE ELEMENTS OF THE 1ST BRIGADE COMBAT TEAM, PHILIPPINE ARMY (PA). INDONESIA: SFAB ADVISORS IN INDONESIA PARTNERED WITH THE TENTARA NASIONAL INDONESIA (TNI-AD) THROUGH SUPER GARUDA SHIELD 23 AS IT EXPANDED TO A COMBINED AND JOINT EVENT. JOINT PACIFIC MULTINATIONAL READINESS CENTER 24-1: THE CONSTANT TOUCHPOINTS WITH THESE ALLIES AND PARTNERS ENABLED 5TH SFAB TO PROVIDE CRITICAL LIAISON SUPPORT BETWEEN THE RTA AND TNI ALONGSIDE THE 25TH INFANTRY DIVISION AT JPMRC 24-1 IN NOVEMBER. THE 5TH SFAB ALSO LED SUCCESSFUL TRAINING MISSIONS IN 2023 WITH THE REPUBLIC OF KOREA ARMY AND THE JAPAN GROUND SELF-DEFENSE FORCE AT NTC AND JRTC.

VANGUARD - ALWAYS FORWARD

# 5TH SFAB

VANGUARD - ALWAYS FORWARD

EST. | MAY 2020



## FOCUS

THE 5TH SFAB IS ASSIGNED TO U.S. INDO-PACOM AND ALLOCATED TO U.S. ARMY PACIFIC (USARPAC). THIS ENABLES 5TH SFAB TO MAINTAIN A PERSISTENT PRESENCE IN THE INDO-PACIFIC REGION WHILE ACHIEVING SUSTAINABLE READINESS. THIS PERSISTENT PRESENCE PLAYS A CRITICAL ROLE IN USARPAC'S ABILITY TO IMPLEMENT INTEGRATED DETERRENCE WHICH CAN BE DEFINED AS THE SUM OF CAPABILITIES, POSTURE, MESSAGING AND WILL. THROUGH INTEGRATED DETERRENCE, 5TH SFAB SUPPORTS THE THEATER ARMY'S ABILITY TO BOLSTER OUR ALLIES AND PARTNER'S RESPECTIVE DEFENSES TO PROMOTE RESTRAINT AND RESPECT AMONG NEIGHBORS.



U.S. INDO-PACIFIC COMMAND

# 54TH SFAB

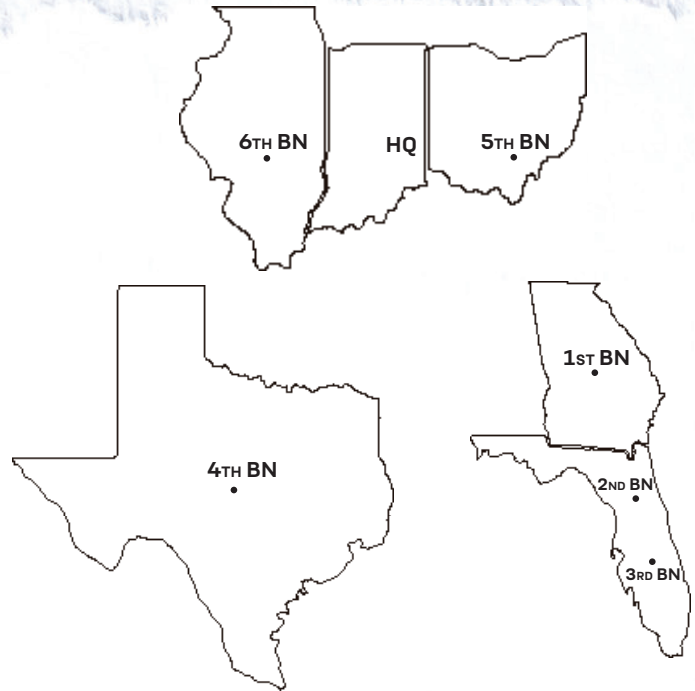
# 54

## GLOBAL FOCUS



## REGIONAL ALIGNMENT

THE SUN NEVER SETS ON THE 54TH SFAB. 54TH SECURITY FORCE ASSISTANCE BRIGADE CONTINUES TO EMPLOY ITS TEAMS GLOBALLY IN SUPPORT OF EACH ACTIVE DUTY SFAB AND THEIR ALIGNED GEOGRAPHIC COMBATANT COMMAND. AS THE ONLY NATIONAL GUARD SFAB, 54TH IS COMPRISED OF BATTALIONS LOCATED IN GEORGIA, FLORIDA, TEXAS, OHIO AND ILLINOIS AND MANNED BY SOLDIERS WHO LIVE IN 32 DIFFERENT STATES. 54TH SFAB ADVISORS ARE WELL POSITIONED TO ADVISE IN A VARIETY OF SITUATIONS DUE TO A COMBINATION OF THEIR MILITARY TRAINING AND THEIR CIVILIAN EXPERIENCE WHICH RANGES FROM FEDERAL LAW ENFORCEMENT TO SMALL BUSINESS OWNER.



## MAJOR ENGAGEMENTS

54TH SFAB MOBILIZED 16 TEAMS ON FORCE PACKAGES THIS PAST YEAR IN SUPPORT OF ENDURING GCC REQUIREMENTS. THESE ADVISORS PROVIDE CRITICAL CAPABILITIES TO FOREIGN SECURITY FORCES AND SISTER DOD PARTNERS. 54TH SFAB ADVISORS CURRENTLY OPERATE IN FIVE OCONUS GCCS WITH FORCES IN HONDURAS, COLUMBIA, PANAMA, KENYA TUNISIA, LATVIA, PHILIPPINES AND UAE. BUILDING ON ITS INITIAL SUCCESS, 54TH SFAB TAILORED AN ENDURING PRE-MOBILIZATION TRAINING MODEL TO PROVIDE READY FORCES TO THE ASCCS EVERY EIGHT MONTHS. 54TH SFAB ADVISORS ALSO SUPPORTED JOINT EXERCISE PROGRAMS.



TO THE VERY END



# TH SFAB

TO THE VERY END

EST. | MARCH 2020



## FOCUS

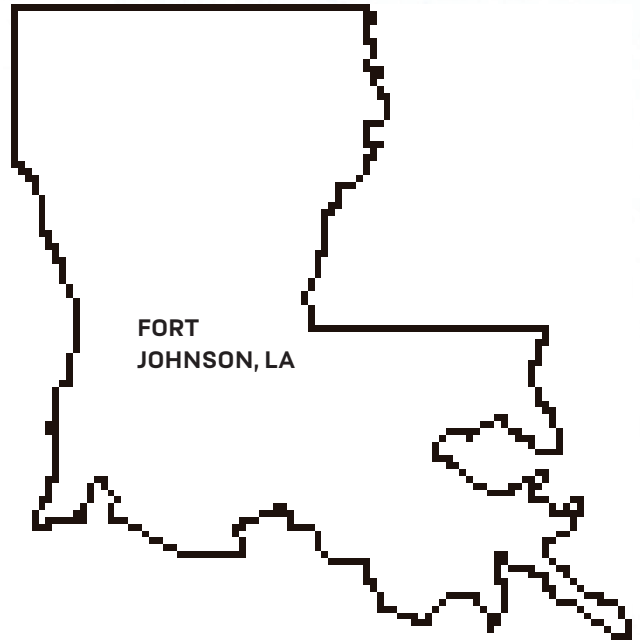
54TH SFAB CONTINUES TO REFINE AND STANDARDIZE TRAINING REQUIREMENTS ACROSS THE ENTERPRISE TO ENHANCE SFAB INTEROPERABILITY DURING WORLDWIDE DEPLOYMENT. 54TH SFAB'S EMPLOYMENT MODEL ENABLES SIX ADVISOR TEAMS TO DEPLOY ON EIGHT-MONTH DEPLOYMENTS TO ROUND OUT REGIONALLY ALIGNED ACTIVE COMPONENT ARMY SFAB FORCE PACKAGES, DISTRIBUTING THIS REQUIREMENT AMONG ALL SIX BATTALIONS TO ACHIEVE A PERSISTENT, PREDICTABLE AND SUSTAINABLE CYCLE. THESE 54TH SFAB ADVISOR TEAMS ARE PREPARED TO CONDUCT SECURITY FORCE ASSISTANCE ACROSS THE COMPETITION CONTINUUM IN ALL ENVIRONMENTS. 54TH SFAB ADVISOR TEAMS WILL CONTINUE TO SUPPORT SECURITY COOPERATION REQUIREMENTS BY CONDUCTING ASSIGNED SECURITY FORCE ASSISTANCE ACTIVITIES THAT REINFORCE THE U.S. POSITION AS THE PARTNER OF CHOICE AND ENABLE IT TO WIN IN ALL-DOMAIN, LARGE-SCALE COMBAT OPERATIONS.



# 3-353RD REGIMENT TRAINING BATTALION

## AREA OF FOCUS

3-353RD REGIMENT PROVIDES THE SECURITY FORCE ASSISTANCE COMMAND (SFAC) WITH COLLECTIVE TRAINING SUPPORT TAILORED TO MEET THE NEEDS OF EMPLOYING SECURITY FORCE ASSISTANCE BRIGADES. TO ACHIEVE THIS MISSION, 3-353RD REGT IS SPECIFICALLY TASKED TO SERVE AS THE SFAC'S OPERATIONS GROUP DURING VALIDATION EXERCISES. THE BATTALION TRAINS TO SERVE THREE CRITICAL FUNCTIONS DURING EACH VALIDATION EXERCISE, INCLUDING THE REAL-WORLD LOGISTICS SUPPORT, EXERCISE CONTROL, AND ALSO SERVE AS OBSERVER COACH TRAINERS. VALIDATION EXERCISES PROVIDE ADVISORS WITH A WORLD CLASS IMMERSIVE ENVIRONMENT, FOCUSING ON TASKS TO ASSESS, LIASE, SUPPORT, AND ADVISE PARTNER FORCES ACROSS THE COMPETITION CONTINUUM.



## MAJOR ENGAGEMENTS

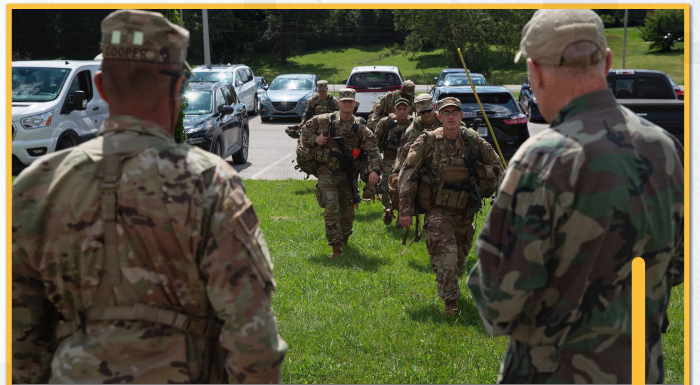
3-353RD REGT'S CLOSE RELATIONSHIP WITH MEMBERS OF THE SFA COMMUNITY – ARMY, JOINT, AND ALLIED – ENABLE THE BATTALION TO PREPARE AND DELIVER TAILORABLE, SCALABLE AND REGIONALLY FOCUSED SFA TRAINING TO THE TOTAL ARMY. NOTABLE COLLECTIVE TRAINING INCLUDES THE ADVISOR MISSION PROFILE (AMP), FORCE PACKAGE VALIDATION EXERCISE (VALEX) SUPPORT, AND CONTINUOUS MOBILIZATION TRAINING. THE AMP FOCUSES ON PROVIDING THE ADVISOR OR ADVISOR TEAM THE NECESSARY SKILLS TO NAVIGATE CULTURAL COMPLEXITIES WHILE BUILDING RAPPORT, ENTERING NEGOTIATIONS, AND CONDUCTING LEADER ENGAGEMENTS. AS PROFESSIONAL INSTRUCTORS AND OBSERVER COACH TRAINERS, 3-353RD REGT SUPPORTS THE SFAC COMMANDER'S VALIDATION OF EACH DEPLOYABLE FORCE PACKAGE THROUGH THE CREATION OF AN IMMERSIVE ENVIRONMENT OF ENABLERS. CRITICAL TO THE SFAC'S TOTAL ARMY APPROACH IS 3-353RD REGT'S RESPONSIBILITY TO PROVIDE CONTINUOUS MOBILIZATION SUPPORT TO THE ARMY'S ONLY NATIONAL GUARD SFAB.

TO THE STARS, THROUGH DIFFICULTIES

# EQUIPMENT

TO THE STARS, THROUGH DIFFICULTIES

EST. | MARCH 2009



# ADVISOR PATHWAY

## VOLUNTEER



[www.army.mil/sfab](http://www.army.mil/sfab)

# 1

## ASSESSMENT & SELECTION

**A&S IS A FIVE-DAY ASSESSMENT AT FORT MOORE, GA, GAUGING CANDIDATE'S MENTAL, PHYSICAL, PSYCHOLOGICAL AND LEADERSHIP SKILLS TO IDENTIFY ADVISOR ATTRIBUTES.**



# 2

## COMBAT ADVISOR TRAINING COURSE

**CATC IS A 42-DAY COURSE DESIGNED TO GIVE ADVISORS FOUNDATIONAL AND FUNCTIONAL SKILLS, ALONG WITH KNOWLEDGE TO OPERATE AS PART OF A SMALL ADVISOR TEAM IN AN AUSTERE ENVIRONMENT.**





## **5 LEAD TOMORROW'S ARMY**

**ADVISOR ALUMNI PCS TO THEIR FOLLOW-ON ASSIGNMENTS WITH GREATER CAPACITY AND CAPABILITIES TO INTEGRATE THEIR RESPECTIVE WARFIGHTING FUNCTION INTO LARGE-SCALE COMBAT OPERATIONS WITH A JOINT OR MULTINATIONAL FORCE.**

## **4 UNIQUE DEPLOYMENT OPPORTUNITY**



**ADVISORS ARE EMPLOYED WORLDWIDE AND CONDUCT SECURITY FORCE ASSISTANCE ACTIVITIES OF ASSESS, SUPPORT, LIAISE AND ADVISE (ASLA) TO BUILD PARTNER FORCE CAPACITY OR CAPABILITY WHILE PROVIDING ACCESS, PRESENCE, AND INFLUENCE IN THEIR GEOGRAPHICALLY ALIGNED AOR.**



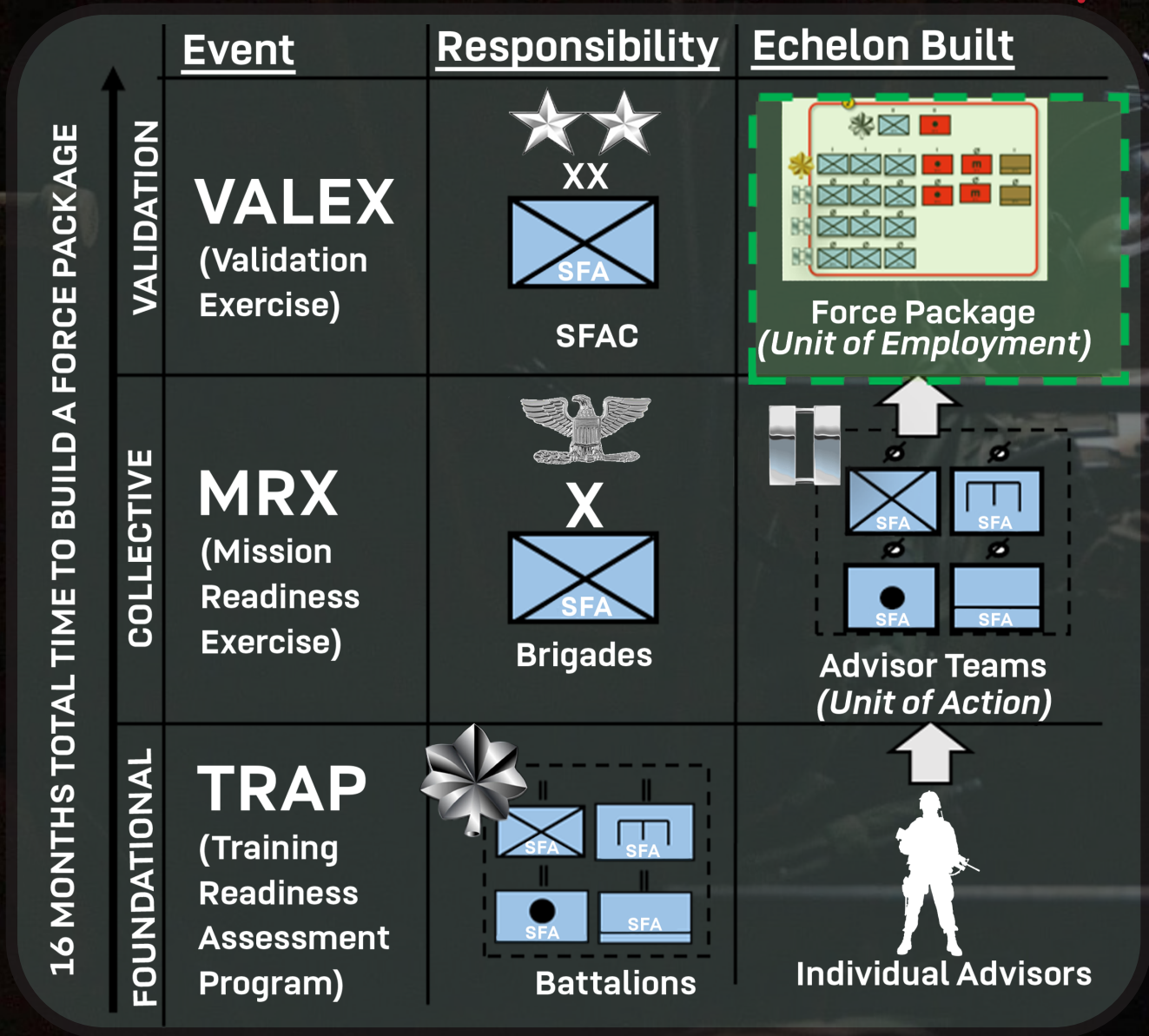
## **3 MASTER THE PROFESSION**

**ADVISORS CONDUCT A 24-MONTH REARM CYCLE THAT ALLOWS MASTERY OF THE INDIVIDUAL AND COLLECTIVE SECURITY FORCE ASSISTANCE TASKS REQUIRED TO SUPPORT LARGE-SCALE COMBAT OPERATIONS WITH OUR ALLIES AND PARTNERS.**

# U.S. ARMY ADVISOR

## WARFIGHTER

PREPARATION TO WIN THE NATION'S WARS



## MISSION

SFAC BUILDS AND SUSTAINS READINESS BY MANNING,  
TRAINING, AND VALIDATING TOTAL ARMY SECURITY FORCE

**2016**

CSA  
Announces  
intent to  
create SFABs

**2017**

1 SFAB  
Established

**2018**

1 SFAB  
Deploys To  
Afghanistan

**2020**

Global  
Mission  
Announced

**2019**

SFAC  
FOC\*

**2021**

OPLAN  
Inclusion

Regional  
Alignment  
Complete

**2022**

Brigade Advisor  
Team To  
EUCOM

SFAB  
2030

SFAB  
Table Top  
Excercise

**2023**

SFAB Included in  
National Security  
Strategy

**2024 & Beyond**

SFAB  
FDU



## WHAT MAKES AN ADVISOR?

PRESENCE

RESILIENT

SOUND JUDGEMENT

COMPETENCE

HUMBLE/HUMILITY

SELF-STARTING

EMPATHETIC

DISCIPLINED

MATURE

TOLERANCE FOR AMBIGUITY