

2023



**SECURITY FORCE
ASSISTANCE COMMAND**



SFAC

Factbook

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UNCLASSIFIED

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WE

**DEVELOP GLOBAL
PARTNERSHIPS**

**BUILD
ENDURING
ADVANTAGES
THROUGH
ACCESS,
PRESENCE AND
INFLUENCE**

**CAMPAIGN
TODAY TO
WIN
TOMORROW**



WHY SFABs ARE THE PARTNER OF CHOICE

?



SECRETARY OF THE ARMY

HONORABLE

CHRISTINE WORMUTH

AUG. 2022



U.S. ARMY CHIEF OF STAFF

GENERAL

JAMES C. MCCONVILLE

JUL. 2022



**SFABS INCREASE THE
CAPABILITIES AND
CAPACITIES OF OUR
ALLIES AND PARTNERS
BY PROVIDING ACCESS,
PRESENCE AND
INFLUENCE.**



SFABS ARE THE TIP OF THE SPEAR FOR SECURITY COOPERATION AND THEIR EFFORTS ARE PAYING SIGNIFICANT DIVIDENDS ALONG NATO'S EASTERN AND SOUTHERN FLANKS.



FORSCOM COMMANDING GENERAL

GENERAL

ANDREW P. POPPAS

SEPT. 2022

SECURITY FORCE ASSISTANCE BRIGADES ARE THE ARMY'S LEADING EDGE OF GLOBAL CAMPAIGNING AND FOR INTEGRATED DETERRENCE. THE TOTAL ARMY'S COMMUNITY OF SPECIALLY SELECTED, TRAINED, AND EMPOWERED ADVISORS CONTINUE TO BUILD TRUST AND INTEROPERABILITY ALONGSIDE OUR PARTNERS AROUND THE GLOBE, WHILE ALLOWING BRIGADE COMBAT TEAMS TO FOCUS ON READINESS AND MODERNIZATION.

HISTORY

SFAC

HISTORY

1775-1783

THE AMERICAN REVOLUTION

Building America's First Army

Major General (MG) Friedrich Wilhelm von Steuben: A former Prussian officer and Aide-de-Camp to Frederick the Great, von Steuben was one of many European officers who joined the American Revolution. He was instrumental in advising the nascent Continental Army in the combat skills needed to fight against the British with conventional tactics of the period. Equally important, he taught NCOs how to sustain and maintain a fighting force through sanitation and camp procedures. Later serving as Inspector General, he published the Continental Army's first field manual increasing the tactical capability of individual soldiers and enabling interoperability between the various militias that constituted the Continental Army. He excelled where others did not due to his ability to understand and appeal to the culture of Americans, adapting European standards to the strengths of the partner force.



1898-1936

THE PHILIPPINE CONSTABULARY

Building A Partner Force To Promote Security And Stability



Following the Spanish American War (1898), the Treaty of Paris awarded the United States possession of The Philippines. This action led to a period of insurgency (1899-1902). By 1901 newly appointed Governor-General, and future U.S. President, William Howard Taft sought to reduce the U.S. Army's combat role and set conditions for a future Filipino state through the creation of a local security force. Taft turned to a group of five U.S. Army officers to train and advise the Philippine Constabulary, a force that would play an active role in bringing order and governance throughout the archipelago and remain in service until 1936. The Constabulary would fight beside United States forces throughout the Second World War, and its officer training school would eventually become the Philippine Military Academy after the formation of the Philippine Army in 1936.



1946-1949

COLD WAR

The Military Assistance Advisor Group (MAAG)

Deployed to multiple locations and utilized throughout the continuum of conflict, MAAGs were a major part of the United States' competitive strategy against the Soviet Union. MAAGs trained allies and partner nations on how to operate and integrate U.S. weapons into their armed forces, deterring Soviet aggression in the early years of NATO and protecting Taiwan from potential Chinese consolidation. MAAGs supported friendly governments in their efforts to combat externally fomented communist insurgency and were vital in integrating partners in war. General James Van Fleet first oversaw MAAGs during the Greek Civil War (1946-1949) where U.S. and U.K. advisors integrated emerging technology, built individual and unit capability, and advised Greek military leadership in stopping a Soviet backed communist insurgency. During the Korean War General Van Fleet oversaw a program that rebuilt, retrained, and integrated a recently defeated South Korean Army to be a highly capable part of the United Nations force. MAAGs would later go on to play an important role in the early years of the Vietnam War.



1962-1973

VIETNAM The Military Assistance Command Vietnam (MACV)

A Joint Service command created in 1962 following a substantial increase of U.S. security assistance to South Vietnam. The MACV oversaw all U.S. advisory and assistance operations in the Vietnam Theater of operations eventually absorbing the MAAG. MACV personnel operated at the strategic, operational, and tactical levels of war. MACV advisors integrated in Army of the Republic of Vietnam (ARVN) battalions enabling interoperability with U.S. forces and enabling ARVN elements to utilize U.S. air support and fires at the tactical level. The interoperability provided by MACV advisors was a major reason U.S. and ARVN forces were nearly undefeated in large-scale ground combat operations throughout the conflict. As a joint service element, the MACV provided expertise in a wide range of capabilities and skills ranging from civil affairs to maritime interdiction. The MACV was deactivated in 1973 following the Paris Peace Accords mandated U.S. withdraw.



2001 - 2016

THE GLOBAL WAR ON TERROR

Military Transition Teams (MiTTs) and Embedded Training Teams (ETTs)



A primary tenet of U.S. Strategy during the Global War on Terror (GWOT) was building the capacity and capability of national and local security forces to combat the conditions believed to fuel extremism and terrorist activities. The Department of Defense utilized two primary joint constructs to provide this needed capability, MiTTs trained the Iraqi Army and National Police and ETTs did the same in Afghanistan. Training over 350,000 Soldiers and Police between the two nations MiTTs and ETTs were heavily employed but suffered from a lack of standardization in programs of instructions, force structure, and selection criteria. To address both the shortfalls of MiTTs and ETTs and concurrently respond to the growing need for global SFA engagement the Army utilized portions of Brigade Combat Teams (BCTs) as Regionally Aligned Forces (RAF). Utilizing BCTs as RAF as the primary mechanism to deliver SFA mitigated many of the issues of MiTTs and ETTs but also negatively affected the readiness of BCTs to prepare and execute their primary role, win in large-scale ground combat operations leading to the creation of the dedicated Security Force Assistance Brigades in 2017.



MACV POCKET CARD

"Nine Rules"

(One distributed to each member of the United States Armed Forces in Vietnam - Sept. 1967)

Rules

The Vietnamese have paid a heavy price in suffering for their long fight against the communists. We military men are in Vietnam now because their government has asked us to help its soldiers and people in winning their struggle. The Viet Cong will attempt to turn the Vietnamese people against you. You can defeat them at every turn by the strength, understanding, and generosity you display with the people. Here are nine simple rules:

- 1 Remember we are guests here: We make no demands and seek no special treatment.
- 2 Join with the people! Understand their life, use phrases from their language and honor their customs and laws.
- 3 Treat women with politeness and respect.
- 4 Make personal friends among the soldiers and common people.
- 5 Always give the Vietnamese the right of way.
- 6 Be alert to security and ready to react with your military skill.
- 7 Don't attract attention by loud, rude or unusual behavior.
- 8 Avoid separating yourself from the people by display of wealth or privilege.
- 9 Above all else you are members of the U.S. Military Forces on a difficult mission, responsible for all your official and personal actions. Reflect honor upon yourself and the United States of America.

2017 - 2022

CAMPAIGNING TODAY TO WIN TOMORROW

From August 2017 to May 2020 the Army established six Security Force Assistance Brigades (SFABs). Originally designed to provide advise, assist, and accompany capabilities to Afghan, Iraqi, and Peshmerga Security Forces, the Army reorganized SFABs in 2019 to meet the global challenges inherent to strategic competition. With the completion of global alignment in summer 2021, SFABs transitioned and assumed a role the Secretary and Chief of Staff of the Army described as "the Army's leading edge of campaigning."

In addition to providing Combatant Commands' persistent, predictable, and effective capabilities during competition SFABs provide the Joint Force the vital capability of integrating, synchronizing, and operationalizing America's unsurpassed network of Allies and partners during crisis and conflict. SFABs' role in crisis and conflict has not only been tested during Combat Training Center rotations and Warfighter Exercises, it was put to use as part of EUCOM and NATO's assure and deter operations during Russia's invasion of Ukraine in February 2022.

VISION

STRATEGIC MESSAGING

Unity of voice



Gen. James C. McConville meets with Advisors from 3rd SFAB.

RECRUITING & MANNING

Recruit and maintain high quality leaders



Advisors stand proud after completing SFAB Assessment & Selection at Fort Moore, GA.

INTEROPERABILITY

Unity of action



Advisors from 4th SFAB engaged in multiple training events during their rotation in Europe.

PROPONENCY

Institutionalizing the
force for tomorrow, today



Advisors from 1st SFAB plan for an upcoming engagement during a training exercise at Fort Moore, GA.

350-1

Develop individuals,
validate teams



Advisors from 5th SFAB conduct live fire exercises at a range on Joint Base Lewis-McChord, WA.

HOW WE TRAIN



SFABS TRAIN THROUGH A SIX-MONTH FOUNDATIONAL CYCLE AND A SIX-MONTH COLLECTIVE TRAINING CYCLE PRIOR TO A SIX-MONTH DEPLOYMENT. THE FOUNDATIONAL CYCLE FOCUSES ON INDIVIDUAL ADVISOR SKILLS AND INCLUDES ATTENDANCE AT THE COMBAT ADVISOR TRAINING COURSE (CAT-C) FOR ALL NEW ADVISORS. CAT-C IS THE DEFINING COURSE THAT PRODUCES AN ADVISOR AND PERPETUATES OUR UNIQUE CULTURE. THE COLLECTIVE CYCLE TRAINS HOLISTIC TEAM READINESS ACROSS ALL WARFIGHTING FUNCTIONS AND PREPARES TEAMS TO OPERATE TWO LEVELS ABOVE THEIR CURRENT EXPERIENCE. AT THE CONCLUSION OF THE COLLECTIVE TRAINING, TEAMS ARE VALIDATED TO OPERATE IN COMPETITION AND CONFLICT WITH PARTNERED AND ALLIED FORCES IN SUPPORT OF NATIONAL OBJECTIVES.

MAN



THE SECURITY FORCE ASSISTANCE (SFA) ENTERPRISE HAS SHIFTED TO A REGIONALLY ALIGNED EMPLOYMENT MODEL WHERE ADVISORS DEPLOY ON SIX MONTH ROTATIONS TO THEIR RESPECTIVE GEOGRAPHICAL COMBATANT COMMANDS (GCC). THE SFA ADHERES TO A 2:1 DWELL RATIO FOR REGULAR ARMY ADVISORS AND A 4:1 MOBILIZATION TO DWELL RATIO FOR NATIONAL GUARD ADVISORS. TO ENSURE THE SFABS ARE ABLE TO PROVIDE A PERSISTENT PRESENCE IN THEIR RESPECTIVE GCC, THE SFAC HAS ALIGNED RECRUITING EFFORTS WITH HRC MANNING CYCLES, FORECASTING LOSSES AND COORDINATING REPORT DATES TO SUPPORT A REGIONALLY ALIGNED EMPLOYMENT MODEL.

EQUIP



THE SFAC COORDINATES A CONTINUOUS MODIFIED TABLE OF ORGANIZATION AND EQUIPMENT REVIEW AND REVISION PROCESS TO ENSURE OUR SFABS HAVE THE NECESSARY EQUIPMENT NEEDED TO MEET ARMY SERVICE COMPONENT COMMANDS AND THEATER OBJECTIVES. OVER THE PAST FEW YEARS, THE SFAC HAS SIMPLIFIED OPERATIONAL NETWORKS AND IMPROVED INTEROPERABILITY TO UNBURDEN UNITS FROM HAVING TO MITIGATE MISSION COMMAND COMPLEXITIES AND SHORTFALLS. ADVISORS REMAIN TRAINED WITH NEW EQUIPMENT TRAINING (NET) AND INTEROPERABILITY STANDARDS PER SFAC 350-1 TRAINING GUIDANCE.

MODERNIZE



SFABS PLAY A VITAL ROLE IN COMPETITION AND ARE BUILT FOR CONFLICT. THEY ARE PART OF THE CURRENT ARMY MODERNIZATION STRATEGY, ARMY 2030, WHICH LAYS THE GROUNDWORK FOR SIGNATURE MODERNIZATION EFFORTS. THEIR CONTINUED EFFORTS HAVE BEEN AN INTEGRAL PART TO THE ARMY'S INTEGRATED TACTICAL NETWORK (ITN) INTEGRATION TESTBED, AS THEY WERE THE FIRST UNIT TO EVER IMPLEMENT INTER-DIVISION MESSAGING ON ITN SYSTEMS. ONGOING MODERNIZATION EFFORTS WILL ENSURE THAT SFABS ARE INTEROPERABLE AND EQUIPPED TO SUPPORT MULTI-DOMAIN OPERATIONS AND GCC CAMPAIGN OBJECTIVES.

SFAC HEAD

MISSION

**THE SFAC BUILDS AND SUSTAINS
READINESS BY MANNING, TRAINING
AND VALIDATING TOTAL ARMY SFA
BRIGADES FOR EMPLOYMENT BY
COMBATANT COMMANDS.**



QUARTERS

EST. | NOVEMBER 2018



OUR COMMAND

SFAC



1ST SFAB



SOUTHCOM

2ND SFAB



AFRICOM

3RD SFAB



CENTCOM

4TH SFAB



EUROM

54TH SFAB



GLOBAL FOCUS

3-353RD
REGIMENT



TRAINING
BATTALION

5TH SFAB



INDO-PACOM

MANEUVER
BATTALION

MANEUVER
BATTALION

MANEUVER
BATTALION

FIELD ARTILLERY
BATTALION

FIRE SUPPORT AND TARGETING
EXPERTISE

ENGINEER
BATTALION

ENGINEER, INTEL AND
COMMUNICATION EXPERTISE

LOGISTICS
BATTALION

LOGISTICS AND MEDICAL
EXPERTISE

ADVISING ACROSS ALL
WAR-FIGHTING FUNCTIONS

DEVELOP SECURITY FORCE ASSISTANCE COMMAND
STRATEGY AND TACTICS

EXERCISE AUTHORITY, DIRECTION, AND CONTROL
OVER SECURITY FORCE ASSISTANCE COMMAND
EXPENDITURES

TRAIN ASSIGNED FORCES

CONDUCT SPECIALIZED COURSES OF INSTRUCTION

VALIDATE REQUIREMENTS

ESTABLISH REQUIREMENT PRIORITIES

ENSURE INTEROPERABILITY OF EQUIPMENT AND
FORCES

TITLE
10
AUTHORITIES

MONITOR SECURITY FORCE ASSISTANCE COMMAND
PREPAREDNESS TO CARRY OUT ASSIGNED
MISSIONS

DEVELOP, ACQUIRE, AND MODERNIZE SECURITY
FORCE ASSISTANCE - PECULIAR EQUIPMENT,
MATERIEL, SUPPLIES, AND SERVICES

COMMAND AND CONTROL SECURITY FORCE
ASSISTANCE COMMAND UNITS

PROVIDE SECURITY FORCE ASSISTANCE FORCES TO
THE GEOGRAPHIC COMBATANT COMMANDERS

1st SFAB

U.S. SOUTHCOM



REGIONAL ALIGNMENT

THE UNITED STATES SOUTHERN COMMAND (SOUTHCOM) AREA OF RESPONSIBILITY (AOR) ENCOMPASSES 31 COUNTRIES AND 16 DEPENDENCIES AND AREAS OF SPECIAL SOVEREIGNTY. THE REGION REPRESENTS ABOUT ONE-SIXTH OF THE LANDMASS OF THE WORLD ASSIGNED TO REGIONAL UNIFIED COMMANDS. SOUTHCOM'S AREA OF RESPONSIBILITY INCLUDES: THE LAND MASS OF LATIN AMERICA SOUTH OF MEXICO, THE WATERS ADJACENT TO CENTRAL AND SOUTH AMERICA AND THE CARIBBEAN SEA.



MAJOR ENGAGEMENTS

TO DATE, THE 1ST SECURITY FORCE ASSISTANCE BRIGADE PARTNERSHIPS HAVE SPANNED THREE FOREIGN ARMIES WITHIN THE SOUTHCOM AREA OF RESPONSIBILITY. THE 1ST SFAB TEAMS DEPLOYED TO COLOMBIA, HONDURAS AND PANAMA IN THE LAST YEAR. 1ST SFAB TEAMS TRAINED WITH REGIONAL ALLIES AND KEY PARTNERS DEMONSTRATING U.S. RESOLVE AND COMMITMENT TO THE REGION. THE 1ST SFAB ADVISORS ALSO DEPLOYED TO NTC AUGMENTING THE FIRST EVER ROTATION FOR A SFAB AT NTC. WE CONTINUE TO PREPARE FOR FURTHER EXPANSION IN THE SOUTHCOM AREA OF OPERATIONS.



FOCUS

THE 1ST SECURITY FORCE ASSISTANCE BRIGADE IS REGIONALLY ALIGNED WITH U.S. SOUTHERN COMMAND. WE EMPLOY ADVISORS FORWARD FROM FORT MOORE, GEORGIA, IN FORCE PACKAGES CONSISTING OF APPROXIMATELY 20 TEAMS IN SIX-MONTH INTERVALS. OVER THE NEXT YEAR, 1ST SFAB WILL MAINTAIN A PERSISTENT PRESENCE IN COLOMBIA, HONDURAS AND PANAMA, WHILE ALSO EXPANDING EPISODICALLY TO PERU, ECUADOR, AND URUGUAY. THE EXPANSION IN THE AREA OF RESPONSIBILITY WILL INCREASE ADVISOR PRESENCE, CONTINUE TO BUILD PARTNER CAPACITY AND MAINTAIN THE U.S. AS THE PARTNER OF CHOICE. ADDITIONALLY, THE INCREASED PRESENCE OF 1ST SFAB ADVISORS WILL HELP COUNTER THE INFLUENCE OF OTHER NATIONS AND BUILD RELATIONSHIPS THAT ARE VITAL TO U.S. NATIONAL INTERESTS.



2ND SFAB

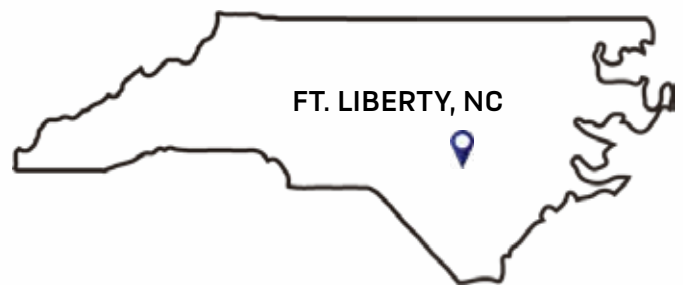
U.S. AFRICOM

2ND



REGIONAL ALIGNMENT

UNITED STATES SOUTHERN EUROPEAN TASK FORCE, AFRICA (SETAF-AF), AREA OF RESPONSIBILITY (AOR) WITH A PERIODIC PRESENCE IN UP TO 15 COUNTRIES, THE 2ND SFAB PROVIDED U.S. AFRICA COMMAND WITH ACCESS AND INFLUENCE TO KEY STRATEGIC PARTNERS THROUGHOUT AFRICA. TEAMS PROVIDED THEATER SECURITY COOPERATION AND SUPPORT TO MAJOR EXERCISES LIKE JUSTIFIED ACCORD AND AFRICAN LION, THE LARGEST LAND FORCES EXERCISE ON THE AFRICAN CONTINENT. THE U.S. AFRICA COMMAND ALIGNED SFAB WITH WORLDWIDE DEPLOYABILITY, REACHED NEW MILESTONES IN 2022 WITH EPISODIC ENGAGEMENTS IN GHANA, ZAMBIA AND BOTSWANA. 2ND SFAB CONTINUES TO BUILD PARTNERSHIPS AND MILITARY COOPERATION ACROSS AFRICA, AND IS READY FOR LARGE-SCALE COMBAT OPERATIONS SHOULD CRISIS AND CONFLICT ERUPT AROUND THE WORLD.



MAJOR ENGAGEMENTS

IN BOTSWANA, OUR ADVISOR TEAMS PROVIDED PARTNER SECURITY FORCES WITH INVALUABLE TRAINING IN TACTICAL COMBAT CASUALTY CARE, SQUAD TACTICS, MILITARY OPERATIONS IN URBAN TERRAIN, PEACE-KEEPING OPERATIONS, A NON-COMMISSIONED OFFICER DEVELOPMENT COURSE AND STAFF PLANNING INCLUDING THE MILITARY DECISION MAKING PROCESS. OUR MATURE RELATIONSHIPS WITH AFRICAN PARTNERS SERVED AS CRUCIAL PLANNING LINKS BETWEEN VARIOUS AFRICAN NATIONS AND EXERCISE PLANNERS AT AFRICOM AND SETAF-AF. THIS LED TO GREATER INTEGRATION AND UNDERSTANDING BETWEEN EXERCISE PARTICIPANTS IN AFRICA AND IMPROVED THEIR PERFORMANCES AS COMBINED-JOINT PARTNERS. THE BRIGADE COMMANDER ALSO PRESENTED AT THE ANNUAL ASSOCIATION OF THE UNITED STATES ARMY ALONGSIDE THE COMMANDERS OF THE SECURITY FORCE ASSISTANCE COMMAND AND SETAF-AF. THE PRESENTATION PROVIDED AN UPDATE TO AN AUDIENCE OF 120, INCLUDING MULTIPLE FLAG OFFICERS, ON THEATER SECURITY COOPERATION ACTIVITIES ON THE AFRICAN CONTINENT.

EVERYONE FIGHTS

2ND SFAB

EVERYONE FIGHTS

EST. | NOVEMBER 2017



FOCUS

REGIONALLY ALIGNED WITH U.S. AFRICA COMMAND, 2ND SFAB EMPLOYS FORCE PACKAGES CONSISTING OF APPROXIMATELY 20 TEAMS OF ADVISORS FROM FORT LIBERTY, NORTH CAROLINA. DURING A THREE-YEAR ASSIGNMENT TO THE SFAB, ADVISORS CAN EXPECT TWO SIX-MONTH DEPLOYMENTS TO AFRICA WHERE THEY MAINTAIN A PERSISTENT PRESENCE CONDUCTING THEATER SECURITY COOPERATION MISSIONS. THE BRIGADE COORDINATES ACTIVITIES THROUGH THE U.S. ARMY SOUTHERN EUROPEAN TASK FORCE, AFRICA. ADVISORS ALSO WORK AND COORDINATE THEIR ACTIVITIES IN A JOINT, COMBINED, AND INTERAGENCY ENVIRONMENT, REQUIRING A DIVERSE AND BROADENED SKILLSET AND EXPERIENCE. TODAY, AS THE BRIGADE CONTINUES TO STRENGTHEN PARTNERSHIPS AND MILITARY COOPERATION ACROSS AFRICA, IT IS ALSO READY FOR LARGE-SCALE COMBAT OPERATIONS SHOULD CRISIS AND CONFLICT ERUPT AROUND THE WORLD.



U.S. AFRICA COMMAND

3RD SFAB

U.S. CENTCOM

3RD THE



REGIONAL ALIGNMENT

UNITED STATES CENTRAL COMMAND (CENTCOM) AREA OF RESPONSIBILITY (AOR) COVERS 21 NATIONS IN THE MIDDLE EAST, CENTRAL AND SOUTH ASIA, AND THE STRATEGIC WATERWAYS THAT SURROUND THEM. 3RD SFAB PARTNERS WITH A DIVERSE ARRAY OF COUNTRIES THROUGHOUT THE AOR INCLUDING THE KINGDOM OF SAUDI ARABIA, JORDAN, UNITED ARAB EMIRATES (UAE), EGYPT, OMAN, QATAR, KUWAIT, IRAQ, KAZAKHSTAN, UZBEKISTAN AND LEBANON. THESE NATIONS REPRESENT A MOSAIC OF CULTURAL INTRICACIES AND DIPLOMATIC RELATIONSHIPS THAT ARE VITAL TO US NATIONAL INTERESTS.



MAJOR ENGAGEMENTS

THE 3RD SECURITY FORCE ASSISTANCE BRIGADE EXPANDED ITS ADVISOR OPERATIONS IN CENTCOM FROM ONE (KUWAIT) TO FIVE PERSISTENT-PARTNER NATIONS (KUWAIT, JORDAN, SAUDI ARABIA, UNITED ARAB EMIRATES AND IRAQ). SFAB ADVISORS ALSO DEPLOYED IN SUPPORT OF EXERCISES AND EXPERT EXCHANGES WITHIN SEVEN ADDITIONAL COUNTRIES INCLUDING EGYPT, OMAN, TAJIKISTAN, BAHRAIN, AND ISRAEL. THESE ADVISING ACTIVITIES SPANNED PARTNER FORCE UNITS FROM THE TACTICAL BATTALION TO MINISTERIAL LEVEL THREE-STAR COMMANDS. THE 3RD SFAB ESTABLISHED ITS FIRST EMBEDDED PARTNERSHIP WITH THE IRAQI SECURITY FORCE MINISTRY OF DEFENSE AND THE MINISTRY OF PESHMERGA AFFAIRS ACROSS MULTIPLE STAFF SECTIONS, PAVING THE WAY FOR BUILDING TRUST AND FUTURE SECURITY COOPERATION. MUTUALLY SUPPORTING MILITARY-TO-MILITARY EXCHANGES WITH THE UNITED ARAB EMIRATE LAND FORCES HELPED TO REASSURE BI-LATERAL COOPERATION EFFORTS, AND THE UAE NOW LEADS THE REGION IN PROVIDING UNITS TO PARTICIPATE IN COMBINED COMBAT TRAINING CENTER ROTATIONS. ADVISORS HAVE CONTRIBUTED HEAVILY TO ENHANCE PARTNERSHIPS WITH THE ROYAL JORDANIAN ARMED FORCES, CONTRIBUTING TO INCREASED CAPABILITIES IN OPERATIONAL LEVEL PLANNING, TARGETING, BORDER SECURITY AND INTERDICTION. 3RD SFAB ALSO EXPANDED ITS OPERATIONS BEYOND CENTCOM BY ADVISING THE ENHANCED VIGILANCE ACTIVITY (EVA) BATTLEGROUP STAFF IN HUNGARY, INCLUDING BUT NOT LIMITED TO MEDICAL PLANNING FOR BOTH TRAINING AND REAL-WORLD OPERATIONS.

HIGHEST STANDARD... THE ONLY STANDARD!

EST. | JULY 2019



FOCUS

3RD SFAB IS READY TO SERVE AS U.S. ARMY CENTRAL'S OPERATIONAL ARM OF SECURITY COOPERATION. THE FOCUS OF WHICH IS TO INCREASE INTEROPERABILITY AND BUILD PARTNER FORCE CAPACITY IN THE REGION BY BUILDING A PERSISTENT PRESENCE IN JORDAN, THE UNITED ARAB EMIRATES AND THE KINGDOM OF SAUDI ARABIA. CAPITALIZING ON THESE NEW LOCATIONS AND OUR EXISTING RELATIONSHIPS WITH OPERATION SPARTAN SHIELD IN KUWAIT, ADVISORS ARE FORECASTED TO COMPLETE TWENTY EXERCISES AND EXCHANGES ACROSS USCENTCOM BEFORE THE YEAR'S END. 3RD SFAB ALSO REMAINS READY TO FULFILL ADVISOR REQUIREMENTS FOR OPERATION INHERENT RESOLVE IN IRAQ; BUILDING CAPACITY FOR OUR ALLIES TO DETER ADVERSARIES IN THE AOR. THESE MISSIONS WILL FORGE RELATIONSHIPS CRITICAL TO ANY FUTURE MISSION THAT REQUIRES QUICKLY BUILDING COMBAT POWER AND TRANSITIONING FROM COMPETITION TO CONFLICT. FINALLY, FOLLOWING ITS RECENT NATIONAL TRAINING CENTER CERTIFICATION, THE 3RD SFAB BRIGADE HEADQUARTERS WILL CONTINUE TO PROMULGATE LESSONS LEARNED IN ADVISING A PEER, PARTNER FORCE AGAINST A NEAR-PEER THREAT IN A CONFLICT ENVIRONMENT. THESE CRITICAL LESSONS LEARNED—INCLUDING THE INTEGRATION OF JOINT ISR AND FIRES TO IMPROVE PARTNER FORCE LETHALITY—WILL PROVIDE NECESSARY UPDATES TO SFAC AND ARMY DOCTRINE FOR FUTURE EMPLOYMENT OF SFAB COMPOSITE TASK FORCES.



U.S. CENTRAL COMMAND

4TH SFAB

U.S. EUCOM

4TH



REGIONAL ALIGNMENT

THE UNITED STATES EUROPEAN COMMAND (USEUCOM) AREA OF RESPONSIBILITY (AOR) CONSISTS OF 50 COUNTRIES AND ONE OF THE LARGEST POLITICAL AND ECONOMIC BLOCS IN THE WORLD IN THE FORM OF THE EUROPEAN UNION. ADDITIONALLY, 30 EUROPEAN COUNTRIES, ALONG WITH CANADA AND THE UNITED STATES COMPRISE THE NORTH ATLANTIC TREATY ORGANIZATION (NATO). NATO CONSTITUTES A SYSTEM OF COLLECTIVE DEFENSE WHEREBY ITS INDEPENDENT MEMBER STATES AGREE TO MUTUAL DEFENSE IN RESPONSE TO AN ATTACK BY ANY EXTERNAL PARTY, AND IS ONE OF THE MOST VITAL ORGANIZATIONS FOR THE DEFENSE OF THE FREE WORLD AND DETERRING ADVERSARIES.

FT. CARSON, CO



MAJOR ENGAGEMENTS

SINCE THEIR ALIGNMENT WITH EUCOM IN 2021, 4TH SFAB HAS DEPLOYED ADVISOR TEAMS IN NINETEEN EUROPEAN NATIONS INCLUDING POLAND, ROMANIA, GERMANY, LATVIA, LITHUANIA, ESTONIA, FINLAND, IRELAND, HUNGARY, GEORGIA, MOLDOVA, BULGARIA, KOSOVO, NORTH MACEDONIA, SLOVAKIA, CROATIA, MONTENEGRO, BOSNIA, HERZEGOVINA, AND ALBANIA THROUGH A COMBINATION OF PERSISTENT AND EPISODIC MISSIONS. OUR ADVISORS CONSISTENTLY PROVIDE SUPPORT TO OUR ALLIES DURING MULTINATIONAL EXERCISES INCLUDING DEFENDER EUROPE, ALLIED SPIRIT, DYNAMIC FRONT AND COMBINED RESOLVE. SINCE RUSSIA'S INVASION OF UKRAINE IN FEBRUARY 2022, ADVISOR TEAMS HAVE ENHANCED DETERRENCE ACROSS EASTERN EUROPE BY ENABLING ALLIED FORCES AND NATO BATTLE GROUPS TO ACHIEVE CAPABILITY TARGETS FOR COMBINED DEFENSE IN LARGE SCALE COMBAT OPERATIONS.



UNITY AND VICTORY

4TH SFAB

UNITY AND VICTORY

EST. | APRIL 2020



FOCUS

4TH SFAB PROVIDES ADVISOR TEAMS TO THE EUROPEAN THEATER FROM THE BALTICS TO THE BLACK SEA TO ENHANCE INTEROPERABILITY BETWEEN NATO ALLIES AND OUR PARTNER FORCES. UNDER THE OPERATIONAL CONTROL OF V CORPS AND IN COORDINATION WITH U.S. ARMY EUROPE & AFRICA, 4TH SFAB MAINTAINS PERSISTENT PRESENCE IN 8 EUROPEAN COUNTRIES: POLAND, ROMANIA, LATVIA, LITHUANIA, HUNGARY, GEORGIA, NORTH MACEDONIA, AND ALBANIA. THROUGH THEIR CONTINUOUS PRESENCE, THESE TEAMS DEMONSTRATE THE U.S. ARMY'S COMMITMENT TO THE COLLECTIVE DEFENSE OF EUROPE AND AMERICAN RESOLVE TO DETER CONTINUED RUSSIAN AGGRESSION AGAINST OUR ALLIES AND PARTNER NATIONS.



U.S. EUROPEAN COMMAND

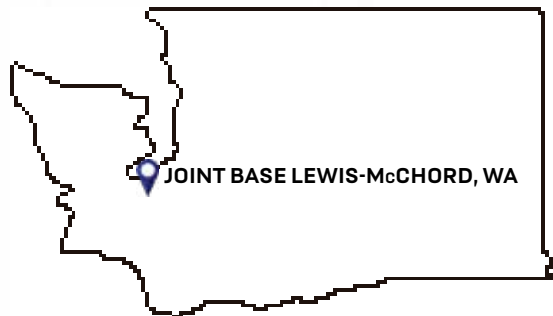
5TH SFAB

U.S. INDO-PACOM

5TH

REGIONAL ALIGNMENT

ACCORDING TO THE 2022 NATIONAL DEFENSE STRATEGY, THE PEOPLE'S REPUBLIC OF CHINA PRESENTS THE MOST PRESSING PACING CHALLENGE TO THE UNITED STATES, PLACING UNITED STATES INDO-PACIFIC COMMAND (USINDOPACOM) AT THE FOREFRONT OF U.S. MILITARY STRATEGY. USINDOPACOM COVERS MORE OF THE GLOBE THAN ANY OTHER GEOGRAPHIC COMBATANT COMMAND AND SHARES BORDERS WITH ALL OF THE OTHER FIVE GEOGRAPHIC COMBATANT COMMANDS. IT IS A CULTURALLY, SOCIALLY, ECONOMICALLY AND GEOPOLITICALLY DIVERSE AREA. THE 36 NATIONS COMPRISING THE REGION ARE HOME TO MORE THAN 50% OF THE WORLD'S POPULATION, 3,000 DIFFERENT LANGUAGES, SEVERAL OF THE WORLD'S LARGEST MILITARIES AND FIVE NATIONS ALLIED WITH THE U.S. THROUGH MUTUAL DEFENSE TREATIES. TWO OF THE THREE LARGEST ECONOMIES ARE LOCATED HERE, ALONG WITH TEN OF THE FOURTEEN SMALLEST. THE AOR INCLUDES THE MOST POPULOUS NATION IN THE WORLD, THE LARGEST DEMOCRACY AND THE LARGEST MUSLIM-MAJORITY NATION.



MAJOR ENGAGEMENTS

IN 2022, THE 5TH SFAB EMPLOYED ADVISORS INTO 12 COUNTRIES IN SUPPORT OF 38 OPERATIONS, ACTIVITIES AND INVESTMENTS, AN INCREASE OF 20% FROM 2021. 5TH SFAB PARTICIPATED IN COMBINED INTEROPERABILITY TRAINING WITH NUMEROUS STRATEGIC ALLIES AND PARTNERS IN THE REGION TO INCLUDE, JAPAN, THAILAND, BANGLADESH, MALAYSIA, THE PHILIPPINES, THE REPUBLIC OF KOREA, MONGOLIA, MALDIVES, INDONESIA, AND PAPUA NEW GUINEA, AMONG OTHERS. SOME OF THE HIGHLIGHTS INCLUDE: THE PHILIPPINES: MANEUVER ADVISOR TEAMS AND A LOGISTICS ADVISOR TEAM FROM THE 54TH SFAB TRAINED ALONGSIDE ELEMENTS OF THE 1ST BRIGADE COMBAT TEAM, PHILIPPINE ARMY (PA) TO STRENGTHEN THIS LONGSTANDING RELATIONSHIP AND ENHANCE INTEROPERABILITY OF U.S. FORCES AND PHILIPPINE FORCES THROUGHOUT 2022. INDONESIA: SFAB ADVISORS IN INDONESIA PARTNERED WITH THE TENTARA NASIONAL INDONESIA (TNI-AD) TO SET CONDITIONS FOR THE FIRST JOINT AND COMBINED SUPER GARUDA SHIELD EXERCISE IN INDONESIA IN AUGUST. JOINT PACIFIC MULTINATIONAL READINESS CENTER 23-1: THE CONSTANT TOUCHPOINTS WITH THESE ALLY AND PARTNERS ENABLED 5TH SFAB TO PROVIDE CRITICAL LIAISON SUPPORT BETWEEN THE RTA, TNI-AD AND PA ALONGSIDE THE 25TH INFANTRY DIVISION AT JPMRC 23-1 IN HAWAII IN OCTOBER. THE 5TH SFAB ALSO LED SUCCESSFUL TRAINING MISSIONS IN 2022 WITH THE REPUBLIC OF KOREA ARMY AND THE JAPAN GROUND SELF-DEFENSE FORCE AT THE NATIONAL TRAINING CENTER AND JOINT READINESS TRAINING CENTER, RESPECTIVELY.

SFAB

VANGUARD - ALWAYS FORWARD

EST. | MAY 2020



FOCUS

THE 5TH SFAB IS REGIONALLY ALIGNED WITH USINDOPACOM AND ALLOCATED TO U.S. ARMY PACIFIC (USARPAC). THE 5TH SFAB EMPLOYS ADVISORS FORWARD IN SIX-MONTH INTERVALS FROM JOINT BASE LEWIS-MCCHORD, WASHINGTON IN FORCE PACKAGES CONSISTING OF APPROXIMATELY 20 TEAMS OR 272 PERSONNEL. THIS ENABLES 5TH SFAB TO MAINTAIN A PERSISTENT PRESENCE IN THE INDO-PACIFIC REGION WHILE ACHIEVING SUSTAINABLE READINESS. THIS PERSISTENT PRESENCE PLAYS A CRITICAL ROLE IN USARPAC'S ABILITY TO IMPLEMENT INTEGRATED DETERRENCE WHICH CAN BE DEFINED AS THE SUM OF CAPABILITIES, POSTURE, MESSAGING AND WILL. THROUGH INTEGRATED DETERRENCE, 5TH SFAB SUPPORTS THE THEATER ARMY'S ABILITY TO BOLSTER OUR ALLY AND PARTNER'S RESPECTIVE DEFENSES TO PROMOTE RESTRAINT AND RESPECT AMONG NEIGHBORS.



U.S. INDO-PACIFIC COMMAND

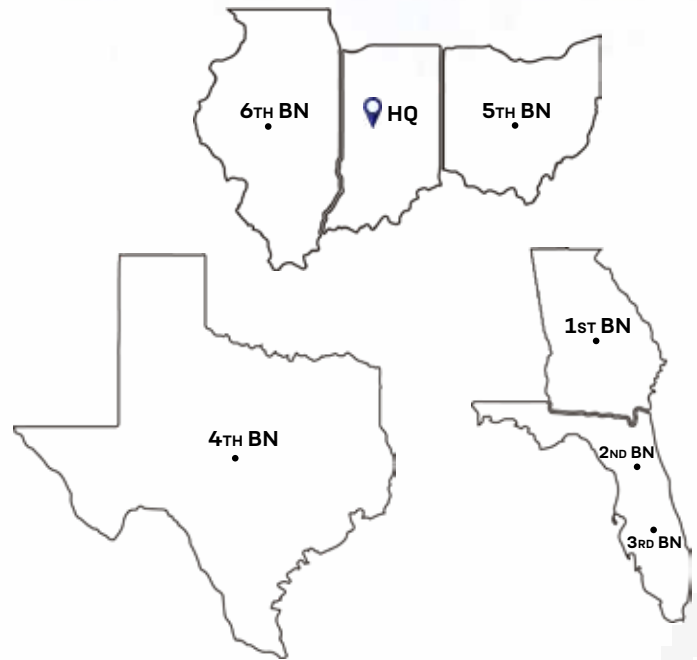
54TH SFAB 54TH

GLOBAL FOCUS



REGIONAL ALIGNMENT

54TH SECURITY FORCE ASSISTANCE BRIGADE IS EMPLOYED GLOBALLY IN SUPPORT OF REGIONALLY-ALIGNED SECURITY FORCE ASSISTANCE BRIGADES AND GEOGRAPHIC COMBATANT COMMANDER REQUIREMENTS. 54TH SFAB IS ONE OF SIX SFABS IN THE U.S. ARMY EQUIPPED WITH THE MISSION TO ADVISE, SUPPORT, LIAISE AND ASSESS CONVENTIONAL FOREIGN SECURITY FORCE PARTNERS, AND IS THE SOLE BRIGADE COMPRISED OF ARMY NATIONAL GUARD SOLDIERS. HEADQUARTERED IN INDIANA, IT CONSISTS OF ADVISING TEAMS FROM SIX BATTALIONS LOCATED IN INDIANA, FLORIDA, GEORGIA, OHIO, TEXAS AND ILLINOIS. NATIONAL GUARD SOLDIERS ARE UNIQUELY SITUATED TO PROVIDE A DIVERSE SET OF CIVILIAN SKILLS, WIDE-RANGING EXPERIENCE AND A RESILIENT APPROACH TO THEIR MISSION WHEN THEY VOLUNTEER TO SUPPORT THE BRIGADE'S ROLE IN ADVISING, SUPPORTING, LIAISING AND ASSESSING PARTNERED SECURITY FORCES.



MAJOR ENGAGEMENTS

54TH SFAB MOBILIZED THE INAUGURAL FORCE PACKAGES THIS PAST YEAR IN SUPPORT OF ENDURING GCC REQUIREMENTS. THESE ADVISORS PROVIDE CRITICAL CAPABILITIES TO FOREIGN SECURITY FORCES AND SISTER DOD PARTNERS. 54TH SFAB ADVISORS CURRENTLY OPERATE IN FIVE OCONUS GCCS WITH FORCES IN HONDURAS, COLUMBIA, KENYA, TUNISIA, LATVIA, INDONESIA AND UAE. BUILDING ON ITS INITIAL SUCCESS, 54TH SFAB TAILORED AN ENDURING PRE-MOBILIZATION TRAINING MODEL TO PROVIDE READY FORCES TO THE ASCCS EVERY SIX MONTHS. 54TH SFAB ADVISORS ALSO SUPPORTED JOINT EXERCISE PROGRAMS.



TH SFAB

TO THE VERY END

EST. | MARCH 2020



FOCUS

54TH SFAB IS AT FULL OPERATIONAL CAPABILITY AND WILL CONTINUE TO REFINE AND STANDARDIZE TRAINING REQUIREMENTS ACROSS THE ENTERPRISE TO ENHANCE SFAB INTEROPERABILITY DURING WORLDWIDE DEPLOYMENT. 54TH SFAB'S EMPLOYMENT MODEL ENABLES EIGHT ADVISOR TEAMS TO DEPLOY TWICE ANNUALLY TO ROUND OUT REGIONALLY ALIGNED ACTIVE COMPONENT ARMY SFAB FORCE PACKAGES, DISTRIBUTING THIS REQUIREMENT AMONG ALL SIX BATTALIONS TO ACHIEVE A PERSISTENT, PREDICTABLE AND SUSTAINABLE CYCLE. THESE 54TH SFAB ADVISOR TEAMS ARE PREPARED TO CONDUCT SECURITY FORCE ASSISTANCE ACROSS THE COMPETITION CONTINUUM IN ALL ENVIRONMENTS. 54TH SFAB ADVISOR TEAMS WILL CONTINUE TO SUPPORT SECURITY COOPERATION REQUIREMENTS BY CONDUCTING ASSIGNED SECURITY FORCE ASSISTANCE ACTIVITIES THAT REINFORCE THE U.S. POSITION AS THE PARTNER OF CHOICE AND ENABLE IT TO WIN IN ALL-DOMAIN, LARGE-SCALE COMBAT OPERATIONS.



3-353RD REGIMENT TRAINING BATTALION

AREA OF FOCUS

3-353RD REGIMENT PROVIDES U.S. ARMY FORCES COMMAND (FORSCOM) WITH SPECIFIC ADVISOR AND ADVISOR TEAM TRAINING THAT IS TAILORED TO THE NEEDS OF REGIONALLY ALIGNED FORCES TASKED TO CONDUCT OR SUPPORT SECURITY COOPERATION AND SECURITY FORCE ASSISTANCE. TO ACHIEVE THIS MISSION, 3-353RD REGT TRAINS AND EMPLOYS A TEAM OF SPECIALIZED ARMY INSTRUCTORS DEDICATED TO PROVIDING A WORLD CLASS TRAINING ENVIRONMENT.



MAJOR ENGAGEMENTS

3-353RD REGT'S CLOSE RELATIONSHIP WITH MEMBERS OF THE SFA COMMUNITY – ARMY, JOINT, AND ALLIED – ENABLE THE BATTALION TO PREPARE AND DELIVER TAILORABLE, SCALABLE AND REGIONALLY FOCUSED SFA TRAINING TO THE TOTAL ARMY. NOTABLE COLLECTIVE TRAINING INCLUDES THE ADVISOR MISSION PROFILE (AMP), FORCE PACKAGE VALIDATION EXERCISE (VALEX) SUPPORT, AND CONTINUOUS MOBILIZATION TRAINING. THE AMP FOCUSES ON PROVIDING THE ADVISOR OR ADVISOR TEAM THE NECESSARY SKILLS TO NAVIGATE CULTURAL COMPLEXITIES WHILE BUILDING RAPPORT, ENTERING NEGOTIATIONS, AND CONDUCTING LEADER ENGAGEMENTS. AS PROFESSIONAL INSTRUCTORS AND OBSERVER COACH TRAINERS, 3-353RD REGT SUPPORTS THE SFAC COMMANDER'S VALIDATION OF EACH DEPLOYABLE FORCE PACKAGE THROUGH THE CREATION OF AN IMMERSIVE ENVIRONMENT OF ENABLERS. CRITICAL TO THE SFAC'S TOTAL ARMY APPROACH IS 3-353RD REGT'S RESPONSIBILITY TO PROVIDE CONTINUOUS MOBILIZATION SUPPORT TO THE ARMY'S ONLY NATIONAL GUARD SFAB.

REGIMENT

TO THE STARS, THROUGH DIFFICULTIES

EST. | MARCH 2009



ADVISOR PATHWAY

VOLUNTEER



1

ASSESSMENT & SELECTION

SSG AND BELOW ATTEND A FIVE-DAY ASSESSMENT AT FORT MOORE, GA, TO TEST THEIR MENTAL, PHYSICAL, PSYCHOLOGICAL AND LEADERSHIP SKILLS TO IDENTIFY ADVISOR ATTRIBUTES.



2

COMBAT ADVISOR TRAINING COURSE

CATC IS A 42-DAY COURSE DESIGNED TO GIVE ADVISORS THE FOUNDATIONAL AND FUNCTIONAL SKILLS AND KNOWLEDGE TO OPERATE AS PART OF A SMALL ADVISOR TEAM IN AN AUSTERE ENVIRONMENT.



5 LEAD TOMORROW'S ARMY

**AT THE CONCLUSION OF
YOUR THREE YEAR TOUR
IN AN SFAB, YOU'LL BE
BETTER EQUIPPED
TO LEAD IN
THE CONVENTIONAL
FORCE.**



4 UNIQUE DEPLOYMENT OPPORTUNITY

**ADVISORS DEPLOY
ALL OVER THE WORLD
AND CAN SERVE IN
MULTIPLE CAPACITIES.
WHILE ON DEPLOYMENT,
ADVISORS UTILIZE THEIR
EXPERTISE AND
EXPERIENCE TO ADVISE,
SUPPORT, LIAISE, AND
ASSESS (ASLA) OPERATIONS.**



3 MASTER THE PROFESSION

**ADVISORS CONDUCT A RIGOROUS
CYCLE THAT ALLOWS MASTERY OF THE
INDIVIDUAL AND GROUP TASKS
EXPECTED IN SUPPORTING
LARGE-SCALE COMBAT OPERATIONS
WITH OUR ALLIES AND PARTNERS.**



THE ADVISOR

OFFICER ADVISOR

THE AVERAGE OFFICER IS 36 YEARS OF AGE

HAS AN AVERAGE OF 13 YEARS OF SERVICE

HAS AT LEAST 2 FAMILY MEMBERS

HAS A MASTER'S DEGREE

HAS COMPLETED CAPTAINS CAREER COURSE

ATTRIBUTES OF

SELF-STARTING

EMPATHETIC

DISCIPLINED

MATURE

TOLERANCE FOR AMBIGUITY

AN ADVISOR

PRESENCE

RESILIENT

SOUND JUDGEMENT

COMPETENCE

HUMBLE/HUMILITY

ENLISTED ADVISOR

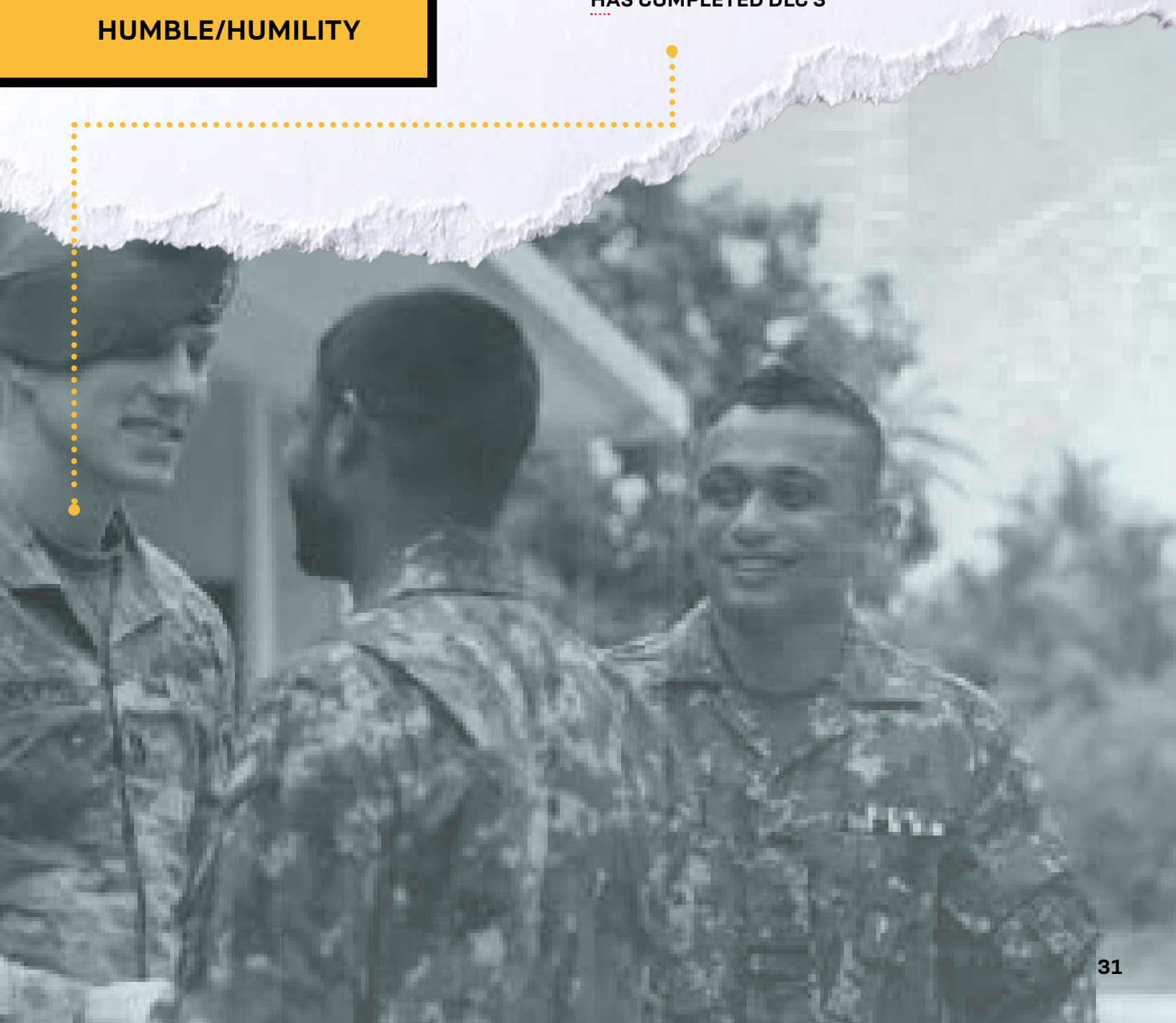
THE AVERAGE ENLISTED IS 31 YEARS OF AGE

HAS AN AVERAGE OF 10 YEARS OF SERVICE

HAS AT LEAST 2 FAMILY MEMBERS

HAS AT LEAST AN ASSOCIATE OF ARTS DEGREE

HAS COMPLETED DLC 3





2023 SFAC Factbook

