

The Noncommissioned Officer Crosswalk Guide



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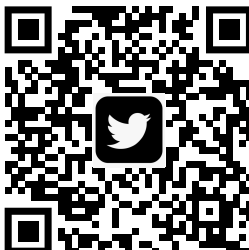


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**The Noncommissioned Officer
Crosswalk Guide**

Foreword

Since 1982, the National Training Center (NTC) has provided documents containing observations and recommendations to the force in an effort to assist organizational growth. Most of these documents focused on the entire organization, but not specifically on the noncommissioned officer (NCO). In 2019, the Operations Group from NTC introduced a crosswalk that provided recommendations for sergeants major (SGMs) and command sergeants major (CSMs). When developed, the intent of the crosswalk was to identify roles and responsibilities that SGMs often questioned during their rotation at NTC. This document is still circulated throughout the force with the same goal intended during its production: Preparing NCOs for decisive action rotations and large-scale combat operations (LSCO) at the NTC.

As the responsibility of the NCO continues to evolve, the Operations Group wanted to extend this guide to address the first sergeant and platoon sergeant positions. We acknowledged that many actions conducted by these professionals were often dictated by unit standard operating procedures (SOPs) and tactics, techniques, and procedures (TTP) developed during home-station training. We also recognized the disconnect often identified during NTC rotations: The ability to execute what has been taught at home station and the experience to identify when and how to employ lessons during rotations at NTC.

The intent of the crosswalk document and other documents provided are not to discredit the hard work leaders are doing across the force. Our goal is to maximize training events by providing doctrinal-based observations that are seen each month while units conduct LSCO in the Mojave Desert. Understanding the challenges at home station, we acknowledge how important it is to use professional observers to train entire brigade combat teams (BCTs) (armored, Stryker, infantry). This is why we continually emphasize the importance of providing feedback. Feedback can assist in home-station training that directly correlates with the operational environment in which Soldiers and leaders will train.

As always, we are here to help leaders create the most effective warfighting organizations possible. If anything is needed in your formation in this reference, please do not hesitate to contact us.



CSM Quentin (FEN) Fenderson
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SECTION 1

BRIGADE HEADQUARTERS

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1-1. Brigade Combat Team Command Sergeant Major		
Duties and Responsibilities		
<p>The BDE CSM is the senior NCO within the BCT who advises the CDR on issues related to the enlisted ranks. The CSM carries out policies and enforces standards for the performance, training, and conduct of enlisted Soldiers. In OPS, a CDR employs the CSM throughout the AO to extend command influence, assess the morale of the force, and assist during critical events. The CSM is an expert in unit readiness and demonstrates comprehensive understanding of readiness and its impact on the organization and Army while developing processes of efficiency for the organization. The CSM executes disciplined initiative and cultivates a climate of prudent risk and risk mitigation. The CSM is capable of simplifying complex issues to create shared understanding internally and externally to the organization.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security.	1. Plan (BDE TOC/TAC)	Verify the BCT/BN communications status.
		Verify the logistical status at the BDE level.
		Receive the current enemy situation.
	2. Prepare (FLOT/rear area)	Verify establishment of forward security.
		Validate establishment of rear-area security.
		Verify the location and readiness of Role 1 and 2.
	3. Execute (BSA)	Check the LOGSTAT.
		Verify maintenance status.
		Validate security posture.
	4. Assess	Assess accurate and timely reporting procedures.
		Assess ability to accurately report the enemy situation.
		Assess the effectiveness of combat trains in rear areas.
2. Conduct area defense.	1. Plan (forward-most BN/near FLOT)	Verify obstacle placement.
		Verify Role 1 locations established to include AXPs.
		Verify communications established with BNs.
	2. Prepare (Role 2)	Develop a BDE-level evacuation plan.
		Verify routes to AXPs and check air corridors.
		Check status for potential CBRN OPS.
	3. Execute (mobile CMD GRP)	Be able to flex to a potential friction point.
		Monitor sustainment and CTCP OPS.
		Provide expertise to the BDE staff as required.
	4. Assess	Assess treatment of casualties and DOW rates.
		Assess decontaminate equipment deployment and usage.
		Assess the ability to effectively move in the battlespace.
3. Conduct movement to contact.	1. Plan (BSB/BEB TOC/TAC plans sections and with CSMs/BDE plans)	Monitor LOGPAC and sustainment OPS.
		Support BN CSMs through battlefield circulation.
		Provide expertise to the BDE staff as required.
	2. Prepare (postured behind the lead BN)	Assist management of tactical information at the BDE level.
		Ensure security and force protection is established.
		Identify tactical and technical deficiencies.
	3. Execute (Role 2/BSA)	Verify rehearsals were conducted and employment of SOPs.
		Oversee CASEVAC and MEDEVAC OPS.
		Maintain flexibility to maneuver to friction.
	4. Assess	Assess the BDE CSM placement on a tactical battlefield.
		Assess the BDE CSM receiving and understanding all information.
		Assess attendance to critical rehearsals and meetings.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack.	1. Plan (breach site)	Assist in the management of tactical information at the BDE level.
		Assist in coordinating engineer requirements.
		Plan employment and enforcement of TACSOPs.
	2. Prepare (lethal fires in support of the BCT with the fires coordinator at the BDE TOC or fires BN)	Check on fire support planning using the MDMP.
		Assist with priority of fires and/or nonlethal effects and priority of targets.
		Prepare the confirmation brief with subordinates immediately after the OPORD is issued to ensure understanding of the CDR's intent and concept.
	3. Execute (Role 2/ BSA)	Synchronize with the BDE MEDO and 1SG during the ROC drill over transportation and AXPs.
		Verify with BN CSMs all AXPs, routes, and locations.
		Assist with CBRN OPS.
	4. Assess	Assess deployment of breaching equipment.
		Assess employment of MICLICs.
		Ensure security is established, both near and far.
5. Conduct expeditionary deployment OPS at the BDE level.	1. Plan (SRP, medical readiness, rear detachment operations)	Plan inter-post transfers and medical status of the BDE.
		Identify and activate home-station (rear detachment) CoC.
		Plan the manifest, medical, and profile scrubs (rear detachment); repeat as necessary.
	2. Prepare (deployment into theater, location)	Prepare reception of units into theater.
		Oversee additional training related to the host nation and location (for example, LTP).
		Oversee maintenance, LOGPAC, and early sustainment OPS.
	3. Execute (deployment to and RSOL operations)	Oversee TACSOPs and BDE SOP employment.
		Oversee continued preparation for contingency OPS.
		Advise on deployment of the BDE into the maneuver area. Maintain cognizance regarding accountability of personnel.
	4. Assess	Assess timely and accurate PERSTAT reports from BN to BDE levels.
		Assess reception and integration of personnel and equipment.
		Assess overall situational awareness.

1-2. Brigade Combat Team Operations Sergeant Major		
Duties and Responsibilities		
<p>The OPS SGM is the senior NCO in the CP who is responsible for monitoring and supervising the performance of the enlisted OPS staff. The OPS SGM assists the OPS officer in all matters pertaining to the OPS process including planning, rehearsals, monitoring, and controlling OPS. The OPS SGM directs section NCOs to manage guard rosters, sleep plans, and shift schedules, and maintains discipline in and around the CP. The OPS SGM works hand-and-hand with the HQ CO NCOIC on the logistics requirements, tactical employment, and security of the CP. The majority of roles and responsibilities for the BDE OPS SGM do not change for each mission.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security.	1. Plan (plan the BDE TOC/TAC locations)	Have a detailed knowledge of the tactical situation for effective planning.
		Construct quartering party makeup and the right personnel for critical placement tasks.
		Recommend priorities regarding allocation of resources.
	2. Prepare (movement and establishment of the BDE main)	Execute location placement for the BDE main.
		Oversee the setup, operation, and dismantling of the BDE main when required.
		Coordinate with HHQ for life-support issues.
	3. Execute (BDE TOC/TAC OPS)	Maintain continuity of all OPS within the BDE main.
		Monitor security for the BDE main executed by the HHC BDE 1SG.
		Assist the battle CPT in battle tracking throughout the BDE and BNs.
	4. Assess	Safely establish the BDE main with attachments.
		Maintain continuity of all systems.
		Execute rest and sleep plans; maintain stress levels within the BDE main.
2. Conduct area defense.	1. Plan (plan the BDE TOC/TAC locations)	Conduct the IPB and direct the gathering of running estimates and products from the BNs.
		Develop the COA with the OPS officer on the current situation.
		War game the BDE staff through drills and two-minute drills, assessing their situational awareness.
	2. Prepare (movement and establishment of the BDE main)	Oversee bringing attachments onboard to the BDE main with expectations and overall conditions to conduct OPS.
		Track EA development within all systems and personnel.
		Run the full-mounted rehearsal.
	3. Execute (BDE TOC/TAC OPS)	Direct in the set up and conduct of rehearsals and briefings to include the OPORD brief.
		Supervise battle tracking on all digital and analog systems.
		Maintain continuity of all OPS within the BDE main.
	4. Assess	Safely establish the BDE main with attachments.
		Maintain continuity of all systems.
		Execute rest and sleep plans; maintain stress levels within the BDE main.
3. Conduct movement to contact.	1. Plan (plan the BDE TOC/TAC locations)	Conduct IPB, directing the gathering of running estimates and products from BNs.
		Development COA with the OPS officer on the current situation.
		War game the BDE staff through drills , specifically two-minute drills, assessing their situational awareness.
	2. Prepare (movement and establishment of the BDE main)	Oversee bringing attachments to the BDE main onboard with expectations and overall conditions to conduct OPS.
		Tracks EA development within all systems and personnel.
		Run the full-mounted rehearsal.
	3. Execute (BDE TOC/TAC OPS)	Direct in the setup and conduct of rehearsals and briefings to include the OPORD brief.
		Supervise battle tracking on all digital and analog systems.
		Maintain continuity of all OPS within the BDE main, including managing enablers and resources.
	4. Assess	Ensure effective OPS of systems with appropriate personnel.
		Ensure the correct systems are operational.
		Review Warfighter management.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack.	1. Plan (plan the BDE TOC/TAC locations)	Conduct IPB, directing the gathering of running estimates and products from the BNs.
		Develop COA with the OPS officer on the current situation.
		War game the BDE staff through drills, specifically two-minute drills, assessing situational awareness.
	2. Prepare (movement and establishment of the BDE main)	Identify requirements for the COP for the BCT.
		Track EA development; recommend appropriate feedback to ensure synchronization.
		Facilitate mounted rehearsals
	3. Execute (BDE TOC/TAC OPS)	Direct in the setup and conduct of rehearsals and briefings to include the OPORD brief.
		Supervise battle tracking on digital and analog systems.
		Maintain continuity of all OPS within the BDE main.
	4. Assess	Safely establish the BDE main with attachments.
		Maintain continuity of all digital and analog systems.
		Execute rest and sleep plans; maintain stress levels within the BDE main.
5. Conduct expeditionary deployment OPS at the BDE level.	1. Plan (plan the BDE TOC/TAC locations)	Plan reception and integration of additional units, guidelines, and expectations (i.e., TACSOP and SOP).
		Construct quartering party makeup and the right personnel for critical placement tasks.
		Assist the HHC CDR and 1SG with layout and security of the BDE main, TOC, and TAC sites.
	2. Prepare (movement and establishment of the BDE main)	Oversee bringing attachments to the BDE main onboard with expectations and overall conditions to conduct OPS.
		Track EA development within all systems and personnel.
		Run the full-mounted rehearsal.
	3. Execute (BDE TOC/TAC OPS)	Direct in the setup and conduct of rehearsals and briefings to include the OPORD brief.
		Supervise battle tracking on all digital and analog systems.
		Maintain continuity of all OPS within the BDE main.
	4. Assess	Safely establish the BDE main with attachments.
		Maintain continuity of all systems.
		Execute rest and sleep plans; maintain stress levels within the BDE main.

1-3. Brigade Headquarters and Headquarters Company First Sergeant		
Duties and Responsibilities		
<p>The 1SG is the senior enlisted advisor to the CDR at the CO, TRP, and battery level. 1SGs are responsible for maintaining and enforcing standards; ensuring training objectives are met; developing the Soldiers in the unit; conducting administrative functions; and ensuring the health, welfare, and morale of the unit and its families. The 1SG serves as a coordinator for training and resources and the lead integrator with outside organizations and entities. The 1SG is the standard-bearer for the organization and serves as a role model for all Soldiers, NCOs, and officers.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security.	1. Plan (BDE TOC/TAC locations)	Prepare the OPORD, paragraph 4 (sustainment).
		Identify potential risks and hazards, and conduct risk analysis.
		Plan consumption rates of Class I, III, and V; submit LOGSTAT reports.
	2. Prepare (movement and establishment of the BDE main)	Develop serial/chalk movement and the main teardown plan.
		Assist the CDR in performing PCIs.
		Conduct and supervise rehearsals.
	3. Execute (BDE TOC/TAC OPS)	Establish and refine the security plan according to the TACSOP.
		Supervise supply, maintenance, communications, and field hygiene OPS.
		Assist the CDR in maintaining CO CP OPS.
	4. Assess	Assess changes to security priorities, posture, or resource allocation.
		Safely establish and displace the BDE main; maintain 100-percent accountability.
		Consolidate and reorganize; manage refit and recuperation of forces.
2. Conduct area defense.	1. Plan (BDE TOC/TAC locations)	Conduct IPB and synchronize the main breakdown with staff sections.
		Plan and rehearse key sustainment actions in support of the tactical mission.
		Establish priorities of work and develop a route plan.
	2. Prepare (movement and establishment of the BDE main)	Conduct PCCs, PCIs, and convoy and safety briefs.
		Conduct convoy serials and bump plans; synchronize occupation of a new TOC.
		Rehearse the vehicle recovery plan, CASEVAC, MEDEVAC, and actions on contact.
	3. Execute (BDE TOC/TAC OPS)	Establish and refine the security plan according to the TACSOP.
		Supervise supply, maintenance, communications, and field hygiene OPS.
		Assist the CDR in maintaining CO CP OPS.
	4. Assess	Assess changes to security priorities, posture, and resource allocation.
		Safely establish and displace the BDE main; maintain 100-percent accountability.
		Consolidate and reorganize; manage refit and recuperation of forces.
3. Conduct movement to contact.	1. Plan (BDE TOC/TAC locations)	Conduct IPB and synchronize the main breakdown with staff sections.
		Plan and rehearse key sustainment actions in support of the tactical mission.
		Establish priorities of work and develop a route plan.
	2. Prepare (movement and establishment of the BDE main)	Conduct PCCs, PCIs, and convoy and safety briefs.
		Convoy serials and bump plans; synchronize occupation of a new TOC.
		Rehearse the vehicle recovery plan, CASEVAC, MEDEVAC, and actions on contact.
	3. Execute (BDE TOC/TAC OPS)	Establish and refine a security plan according to the TACSOP.
		Supervise supply, maintenance, communications, and field hygiene OPS.
		Assist the CDR in maintaining CO CP OPS.
	4. Assess	Assess changes to security priorities, posture, or resource allocation.
		Safely establish and displace the BDE main; maintain 100-percent accountability.
		Consolidate and reorganize; manage refit and recuperation of forces.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack.	1. Plan (BDE TOC/TAC locations)	Conduct IPB and synchronize the main breakdown with staff sections.
		Plan and rehearse key sustainment actions in support of the tactical mission.
		Establish priorities of work and develop a route plan.
	2. Prepare (movement and establishment of the BDE main)	Conduct PCCs, PCIs, and convoy and safety briefs.
		Conduct convoy serials and bump plans; synchronize occupation of a new TOC.
		Rehearse the vehicle recovery plan, CASEVAC, MEDEVAC, and actions on contact.
	3. Execute (BDE TOC/TAC OPS)	Establish and refine a security plan according to the TACSOP.
		Supervise supply, maintenance, communications, and field hygiene OPS.
		Assist the CDR in maintaining CO CP OPS.
	4. Assess	Assess changes to security priorities, posture, or resource allocation.
		Safely establish and displace the BDE main; maintain 100-percent accountability.
		Consolidate and reorganize; manage refit and recuperation of forces.
5. Conduct expeditionary deployment OPS at the BDE level.	1. Plan (SRP, medical readiness, Soldier training)	Plan deployment readiness of the HHC.
		Create the manifest; maintain accountability of Soldiers and equipment.
		Train and ensure proficiency of the unit TACSOP.
	2. Prepare (deployment into theater)	Conduct reception of Soldiers and equipment into theater.
		Conduct additional training related to the host nation.
		Coordinate and supervise early sustainment and maintenance OPS.
	3. Execute (BDE TOC/TAC OPS)	Establish and refine a security plan according to the TACSOP.
		Supervise supply, maintenance, communications, and field hygiene OPS.
		Assist the CDR in maintaining CO CP OPS.
	4. Assess	Assess the security plan.
		Assess the sustainment plan.
		Synchronize staff sections; ensure timely and accurate reports.

1-4. Brigade Tactical Command Post Noncommissioned Officer		
Duties and Responsibilities		
The BDE TAC NCO is the assistant OPS SGT or shift NCOIC. The BDE TAC NCO works in the COIC and assists the battle CPT and OPS SGM in ensuring the CP runs efficiently.		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Control area security.	1. Plan (TAC/TOC)	Control CUOPS.
		Provide information to the COP.
		Assist the battle CPT as required.
	2. Prepare (maintain COP)	Ensure the right people are present during OPS.
		Direct planning, implementation, and supervision.
		Oversee the setup, operation, and dismantling of the CP.
	3. Execute (TAC)	Assist the battle CPT with planning.
		Supervise manning rotations.
		Provide input to targeting and FUOPS planning.
	4. Assess (managing of stress, sleep plans)	Assess risk management.
		Assess accident prevention.
		Assess CP battle drills and enforcing the CP SOP.
	2. Conduct area defense.	1. Plan (TAC/TOC)
Control and synchronize CUOPS.		
Assist the battle CPT as required.		
2. Prepare (planning)		Ensure reports and messages are distributed properly.
		Become involved with the OPS process.
		Oversee the setup, operation, and dismantling of the CP.
3. Execute (TAC/TOC)		Supervise the publication of orders and graphics.
		Provide input to targeting and FUOPS planning.
		Coordinate fires and effects.
4. Assess		Assess risk management.
		Assess accident prevention.
		Assess CP battle drills and enforce the CP SOP.
3. Conduct movement to contact.		1. Plan (TAC/TOC)
	Control and synchronize CUOPS.	
	Assist the battle captain as required.	
	2. Prepare (planning for future OPS)	Ensure reports and messages are distributed properly.
		Synchronize with the OPS process.
		Battle track the current situation.
	3. Execute (TAC/TOC)	Coordinate fires and effects.
		Provide input to targeting and FUOPS planning.
		Supervise journal clerks and radio-telephone operators.
	4. Assess	Assess CP battle drills and enforce the CP SOP.
		Assess risk management.
		Assess accident prevention, policies, and measures.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack.	1. Plan (TAC/TOC)	Control and synchronize CUOPS.
		Assist the battle CPT as required.
		Assist in the setup and conduct of rehearsals.
	2. Prepare (planning for future OPS)	Synchronize with the OPS process.
		Battle track the current situation.
		Oversee the setup, operation, and dismantling of the CP.
	3. Execute (TAC/TOC)	Coordinate fires and effects.
		Provide input to targeting and FUOPS planning.
		Supervise journal clerks and radio-telephone operators.
	4. Assess	Assess CP battle drills and enforce the CP SOP.
		Ensure continuous operation of the CP while static and mobile.
		Troubleshoot mission command information systems.
5. Conduct expeditionary deployment OPS.	1. Plan (BDE S-3, COUPS)	Control and synchronize CUOPS.
		Assist the battle CPT as required.
		Battle track the current situation.
	2. Prepare (BDE OPS, COUPS)	Ensure reports and messages are distributed properly.
		Ensure relevant information is passed to subordinate units.
		Establish detailed security measures and rehearsals.
	3. Execute (training areas)	Conduct range requirements.
		Conduct BN-level synchronization.
		Supervise journal clerks and radio-telephone operators.
	4. Assess (BDE training meeting)	Assess safety requirements, policies, and range OPS.
		Refine CP battle drills and enforce the CP SOP.
		Assess overlays and graphics.

1-5. Brigade S-4 Noncommissioned Officer in Charge		
Duties and Responsibilities		
The S-4 NCOIC coordinates and monitors the tactical situation and sustainment OPS; coordinates uninterrupted sustainment support for the command and assigned/attached units/elements, and provides sustainment support to meet current and anticipated sustainment requirements in accordance with the OPLAN/OPORD with the sustainment annex, the command TSOP, and command guidance.		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security.	1. Plan (ALOC)	Assist with the logistics plan and determine support requirements necessary to sustain BCT OPS.
		Coordinate support requirements with the division logistics staff.
	2. Prepare (ALOC)	Provide staff oversight to the BCT units in the areas of supply, maintenance, transportation, and field services.
		Conduct logistics preparation of the battlefield.
	3. Execute (ALOC)	Coordinate support requirements with the division logistics staff officer.
		Manage the LOGSTAT report.
	4. Assess	Monitor and analyze equipment readiness status.
		Recommend sustainment priorities and controlled supply rates to the CDR.
2. Conduct area defense.	1. Plan (ALOC)	Assist with the logistics plan and determine support requirements.
		Assist in planning the location(s) of the engineer forward supply point for the delivery of engineer-configured loads of Class IV and V supplies.
	2. Prepare (ALOC)	Conduct logistics preparation of the battlefield.
		Coordinate for all classes of supply, food preparation, water purification, mortuary affairs, and aerial delivery.
	3. Execute (ALOC)	Manage the LOGSTAT report for the BCT.
		Monitor and analyze equipment readiness status of all BCT units.
	4. Assess	Recommend sustainment priorities and controlled supply rates to the CDR.
3. Conduct a movement to contact.	1. Plan (ALOC)	Assist with the logistics plan and determine support requirements.
	2. Prepare (ALOC)	Conduct logistics preparation of the battlefield.
	3. Execute (ALOC)	Manage the LOGSTAT report.
		Monitor and analyze equipment readiness status.
4. Assess	Recommend sustainment priorities and controlled supply rates to the CDR.	
4. Conduct an attack.	1. Plan (ALOC)	Assist with the logistics plan and determine support requirements.
		Coordinate support requirements with the division logistics staff.
	2. Prepare (ALOC)	Conduct logistics preparation of the battlefield.
	3. Execute (ALOC)	Manage the LOGSTAT report.
		Monitor and analyze equipment readiness status.
	4. Assess	Recommend sustainment priorities and controlled supply rates to the CDR.

Mission Essential Tasks	Location During the OPS Process	What to Do
5. Conduct expeditionary deployment OPS.	1. Plan (ALOC)	Plan inter-theater movement and deployment of the BCT personnel and equipment.
		Assist with the logistics plan and determine support requirements.
	2. Prepare (ALOC)	Conduct logistics preparation of the battlefield.
		Coordinate support requirements with the division logistics staff.
	3. Execute (ALOC)	Manage the LOGSTAT report.
		Monitor and analyze the equipment readiness status of all BCT units.
	4. Assess	Monitor and enforce the BCT CSDP throughout all phases of the operation.

1-6. Intelligence Master Sergeant		
Duties and Responsibilities		
<p>The S-2 NCOIC is the senior enlisted advisor to the BDE S-2 OIC and understands doctrine and actively participates in the MDMP, and production of ECOAs, INTSUMs, and other doctrinal products, as directed by the S-2 OIC and the BDE CDR. Major responsibilities of the S-2 NCOIC include, but are not limited to ensuring the S-2 CUOPS section is manned for 24-hour OPS and its equipment is fully functional; supervising SL 10-30 intelligence training tasks; managing shift changes and the CIP; providing intelligence input to the COP; managing production, analysis, and dissemination of intelligence products; developing, maintaining, and enforcing intelligence SOPs; directing all-source intelligence OPS; developing the intelligence architecture plan; and evaluating all-source intelligence training.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security.	1. Plan (BISE/plans cell)	Supervise and manage the IPB (Steps 1-4).
		Initiate collection plan development.
		Manage the intelligence estimate.
	2. Prepare (BISE/ CUOPS)	Manage IC requirements.
		Assist in the development of the intelligence annex to OPORD.
		Supervise final IC plan development and dissemination.
	3. Execute (BISE/ CUOPS)	Manage IC requirements.
		Manage CIP and the intelligence portion of the COP.
		Supervise and maintain the INTSUM.
	4. Assess (BISE/ CUOPS)	Screen reports and mission summaries.
		Identify remaining intelligence gaps.
		Update future IC requirements.
2. Conduct area defense.	1. Plan (BISE/plans cell)	Supervise and manage IPB (Steps 1-4).
		Initiate collection plan development.
		Manage the intelligence estimate.
	2. Prepare (BISE/ CUOPS)	Manage IC requirements.
		Assist in development of the intelligence annex to the OPORD.
		Supervise final IC plan development and dissemination.
	3. Execute (BISE/ CUOPS)	Manage IC requirements.
		Manage CIP and the intelligence portion of the COP.
		Supervise and maintain the INTSUM.
	4. Assess (BISE/ CUOPS)	Screen reports and mission summaries.
		Identify remaining intelligence gaps.
		Update future IC requirements.
3. Conduct movement to contact.	1. Plan (BISE/plans cell)	Supervise and manage the IPB (Steps 1-4).
		Initiate collection plan development.
		Manage the intelligence estimate.
	2. Prepare (BISE/ CUOPS)	Manage IC requirements.
		Assist in the development of the intelligence annex to the OPORD.
		Supervise final IC plan development and dissemination.
	3. Execute (BISE/ CUOPS)	Manage IC requirements.
		Manage the CIP and intelligence portion of the COP.
		Supervise and maintain the INTSUM.
	4. Assess (BISE/ CUOPS)	Screen reports and mission summaries.
		Identify remaining intelligence gaps.
		Update future IC requirements.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack.	1. Plan (BISE/plans cell)	Supervise and manage the IPB (Steps 1-4).
		Initiate collection plan development.
		Manage the intelligence estimate.
	2. Prepare (BISE/ CUOPS)	Manage IC requirements.
		Assist in the development of the intelligence annex to the OPORD.
		Supervise the final IC plan development and dissemination.
	3. Execute (BISE/ CUOPS)	Manage IC requirements.
		Manage the CIP and intelligence portion of the COP.
		Supervise and maintain the INTSUM.
	4. Assess (BISE/ CUOPS)	Screen reports and mission summaries.
		Identify remaining intelligence gaps.
		Update future IC requirements.
5. Conduct expeditionary deployment OPS.	1. Plan (BISE/plans cell)	Validate individual and collective training (MITS).
		Implement the personnel readiness plan.
		Supervise required special training.
	2. Prepare (BISE/ CUOPS)	Review loadout plans.
		Conduct PCIs.
		Validate departure OPS.
	3. Execute (BISE/ CUOPS)	Supervise deployment and railhead OPS.
		Interface with key leaders.
		Receive equipment.
	4. Assess (BISE/ CUOPS)	Confirm personnel strength on the ground.
		Confirm equipment readiness.
		Order shortage and replacement equipment.

1-7. Brigade Intelligence Support Element Noncommissioned Officer in Charge		
Duties and Responsibilities		
<p>The BISE NCOIC is the senior enlisted advisor to the BISE OIC and BISE chief. The BISE NCOIC understands doctrine and actively participates in the MDMP, and production of ECOAs, INTSUMs, and other doctrinal products as directed by the BISE OIC and the BDE CDR. Major responsibilities of the BISE NCOIC include but are not limited to ensuring the BISE is manned for 24-hour OPS and its equipment is fully functional; supervising SL 10-30 intelligence training tasks; managing shift changes and CIPs; managing production, analysis, and dissemination of intelligence products; developing, maintaining, and enforcing intelligence SOPs; directing all-source intelligence OPSS; developing the intelligence architecture plan; and evaluating all-source intelligence training.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security.	1. Plan (BISE/plans cell)	Supervise and manage the IPB (Steps 1-4).
		Initiate collection plan development.
		Manage intelligence estimates.
	2. Prepare (BISE/ CUOPS)	Manage IC requirements.
		Assist in the development of the intelligence annex to the OPORD.
		Supervise final IC plan development and dissemination.
	3. Execute (BISE/ CUOPS)	Manage IC requirements.
		Manage the CIP and intelligence portion of the COP.
		Supervise and maintain the INTSUM.
	4. Assess (BISE/ CUOPS)	Screen reports and mission summaries.
		Identify remaining intelligence gaps.
		Update future IC requirements.
2. Conduct area defense.	1. Plan (BISE/plans cell)	Supervise and manage the IPB (Steps 1-4).
		Initiate collection plan development.
		Manage the intelligence estimate.
	2. Prepare (BISE/ CUOPS)	Manage IC requirements.
		Assist in the development of the intelligence annex to the OPORD.
		Supervise final IC plan development and dissemination.
	3. Execute (BISE/ CUOPS)	Manage IC requirements.
		Manage the CIP and intelligence portion of the COP.
		Supervise and maintain the INTSUM.
	4. Assess (BISE/ CUOPS)	Screen reports and mission summaries.
		Identify remaining intelligence gaps.
		Update future IC requirements.
3. Conduct movement to contact.	1. Plan (BISE/plans cell)	Supervise and manage the IPB (Steps 1-4).
		Initiate collection plan development.
		Manage the intelligence estimate.
	2. Prepare (BISE/ CUOPS)	Manage IC requirements.
		Assist in the development of the intelligence annex to the OPORD.
		Supervise final IC plan development and dissemination.
	3. Execute (BISE/ CUOPS)	Manage IC requirements.
		Manage the CIP and intelligence portion of the COP.
		Supervise and maintain the INTSUM.
	4. Assess (BISE/ CUOPS)	Screen reports and mission summaries.
		Identify remaining intelligence gaps.
		Update future IC requirements.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack.	1. Plan (BISE/plans cell)	Supervise and manage the IPB (Steps 1-4).
		Initiate collection plan development.
		Manage the intelligence estimate.
	2. Prepare (BISE/ CUOPS)	Manage IC requirements.
		Assist in the development of the intelligence annex to the OPORD.
		Supervise final IC plan development and dissemination.
	3. Execute (BISE/ CUOPS)	Manage IC requirements.
		Manage the CIP and intelligence portion of the COP.
		Supervise and maintain the INTSUM.
	4. Assess (BISE/ CUOPS)	Screen reports and mission summaries.
		Identify remaining intelligence gaps.
		Update future IC requirements.
5. Conduct expeditionary deployment OPS.	1. Plan (BISE/plans cell)	Validate individual and collective training (MITS).
		Implement the personnel readiness plan.
		Supervise required special training.
	2. Prepare (BISE/ CUOPS)	Review loadout plans.
		Conduct PCIs.
		Validate departure OPS.
	3. Execute (BISE/ CUOPS)	Supervise deployment and railhead OPS.
		Interface with key leaders.
		Receive equipment.
	4. Assess (BISE/ CUOPS)	Confirm personnel strength on the ground.
		Confirm equipment readiness.
		Assess and order shortage and replacement equipment.

1-8. Information Collection Noncommissioned Officer in Charge		
Duties and Responsibilities		
<p>The IC NCOIC is the senior enlisted advisor to the BDE ICM. The IC NCOIC understands doctrine and actively participates in the MDMP and production of ECOAs, INTSUMs, and other doctrinal products as directed by the ICM and the BDE CDR. Major responsibilities of the IC NCOIC include, but are not limited to ensuring the ICM cell is manned for 24-hour OPS and its equipment is fully functional; supervising the SL 10-30 intelligence training tasks; managing shift changes and the CIP; providing IC input to the COP; managing production, analysis, and dissemination of intelligence products; managing RFC and RFI from BNs to BDE and BDE to division; managing ICSM; attending and providing input to TWGs; developing, maintaining, and enforcing intelligence SOPs; directing all-source intelligence OPS; developing the intelligence architecture plan; and evaluating all-source intelligence training.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security.	1. Plan (BISE/plans cell)	Supervise the IPB (Steps 1-4).
		Supervise initial collection plan development.
		Supervise development of the intelligence estimate.
	2. Prepare (BISE/ CUOPS)	Manage IC requirements.
		Develop the intelligence annex to the OPLAN or OPORD.
		Supervise the final IC plan development and dissemination.
	3. Execute (BISE/ CUOPS)	Manage IC requirements.
		Manage the CIP and intelligence portion of COP.
		Maintain the INTSUM.
	4. Assess (BISE/ CUOPS)	Screen reports and mission summaries.
		Identify remaining intelligence gaps.
		Update future IC requirements.
2. Conduct area defense.	1. Plan (BISE/plans cell)	Supervise the IPB (Steps 1-4).
		Supervise initial collection plan development.
		Supervise the development of the intelligence estimate.
	2. Prepare (BISE/ CUOPS)	Manage IC requirements.
		Develop the intelligence annex to the OPLAN or OPORD.
		Supervise final IC plan development and dissemination.
	3. Execute (BISE/ CUOPS)	Manage IC requirements.
		Manage the CIP and intelligence portion of COP.
		Maintain the INTSUM.
	4. Assess (BISE/ CUOPS)	Screen reports and mission summaries.
		Identify remaining intelligence gaps.
		Update future IC requirements.
3. Conduct movement to contact.	1. Plan (BISE/plans cell)	Supervise the IPB (Steps 1-4).
		Supervise initial collection plan development.
		Supervise development of the intelligence estimate.
	2. Prepare (BISE/ CUOPS)	Manage IC requirements.
		Develop the intelligence annex to OPLAN or OPORD.
		Supervise final IC plan development and dissemination.
	3. Execute (BISE/ CUOPS)	Manage IC requirements.
		Manage the CIP and intelligence portion of COP.
		Maintain the INTSUM.
	4. Assess (BISE/ CUOPS)	Screen reports and mission summaries.
		Identify remaining intelligence gaps.
		Update future IC requirements.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack.	1. Plan (BISE/plans cell)	Supervise the IPB (Steps 1-4).
		Supervise the initial collection plan development.
		Supervise development of the intelligence estimate.
	2. Prepare (BISE/ CUOPS)	Manage IC requirements.
		Develop the intelligence annex to OPLAN or OPORD.
		Supervise final IC plan development and dissemination.
	3. Execute (BISE/ CUOPS)	Manage IC requirements.
		Manage the CIP and intelligence portion of the COP.
		Maintain the INTSUM.
	4. Assess (BISE/ CUOPS)	Screen reports and mission summaries.
		Identify remaining intelligence gaps.
		Update future IC requirements.
5. Conduct expeditionary deployment OPS.	1. Plan (BISE/plans cell)	Validate individual and collective training (MITS).
		Implement the personnel readiness plan.
		Supervise required special training.
	2. Prepare (BISE/ CUOPS)	Review loadout plans.
		Conduct PCIs.
		Validate departure OPS.
	3. Execute (BISE/ CUOPS)	Supervise deployment and railhead OPS.
		Interface with key leaders.
		Receive equipment.
	4. Assess (BISE/ CUOPS)	Confirm personnel strength on the ground.
		Confirm equipment readiness.
		Order shortage and replacement equipment.

1-9. Plans Intelligence Sergeant		
Duties and Responsibilities		
<p>The plans intelligence SGT is the senior enlisted advisor to the BDE intelligence planner. The plans intelligence SGT understands doctrine and actively participates in the MDMP and production of ECOAs, INTSUMs, and other doctrinal products as directed by the planner and the BDE CDR. Major responsibilities of the plans intelligence SGT include, but are not limited to ensuring the intelligence planning cell is manned for OPS and its equipment is fully functional; supervising the SL 10-30 intelligence training tasks; managing shift changes and the CIP; managing production, analysis, and dissemination of intelligence products; managing RFC and RFI from BNs to BDE and BDE to division, providing input to the ICSM; developing, maintaining, and enforcing intelligence SOPs; directing all-source intelligence operations; developing the intelligence architecture plan; and evaluating all source intelligence training.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security.	1. Plan (BISE/plans cell)	Supervise the IPB (Steps 1-4).
		Supervise initial collection plan development.
		Supervise development of the intelligence estimate.
	2. Prepare (BISE/ CUOPS)	Manage IC requirements.
		Develop the intelligence annex to the OPLAN or OPORD.
		Supervise final IC plan development and dissemination.
	3. Execute (BISE/ CUOPS)	Manage IC requirements.
		Manage the CIP and intelligence portion of the COP.
		Maintain the INTSUM.
	4. Assess (BISE/ CUOPS)	Screen reports and mission summaries.
		Identify remaining intelligence gaps.
		Update future IC requirements.
2. Conduct area defense.	1. Plan (BISE/plans cell)	Supervise the IPB (Steps 1-4).
		Supervise initial collection plan development.
		Supervise development of the intelligence estimate.
	2. Prepare (BISE/ CUOPS)	Manage IC requirements.
		Develop the intelligence annex to the OPLAN or OPORD.
		Supervise final IC plan development and dissemination.
	3. Execute (BISE/ CUOPS)	Manage IC requirements.
		Manage the CIP and intelligence portion of the COP.
		Maintain the INTSUM.
	4. Assess (BISE/ CUOPS)	Screen reports and mission summaries.
		Identify remaining intelligence gaps.
		Update future IC requirements.
3. Conduct movement to contact.	1. Plan (BISE/plans cell)	Supervise the IPB (Steps 1-4).
		Supervise initial collection plan development.
		Supervise development of the intelligence estimate.
	2. Prepare (BISE/ CUOPS)	Manage IC requirements.
		Develop the intelligence annex to OPLAN or OPORD.
		Supervise final IC plan development and dissemination.
	3. Execute (BISE/ CUOPS)	Manage IC requirements.
		Manage the CIP and intelligence portion of COP.
		Maintain the INTSUM.
	4. Assess (BISE/ CUOPS)	Screen reports and mission summaries.
		Identify remaining intelligence gaps.
		Update future IC requirements.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack.	1. Plan (BISE/plans cell)	Supervise the IPB (Steps 1-4).
		Supervise initial collection plan development.
		Supervise development of the intelligence estimate.
	2. Prepare (BISE/ CUOPS)	Manage IC requirements.
		Develop the intelligence annex to the OPLAN or OPORD.
		Supervise final IC plan development and dissemination.
	3. Execute (BISE/ CUOPS)	Manage IC requirements.
		Manage the CIP and intelligence portion of COP.
		Maintain the INTSUM.
	4. Assess (BISE/ CUOPS)	Screen reports and mission summaries.
		Identify remaining intelligence gaps.
		Update future IC requirements.
5. Conduct expeditionary deployment OPS.	1. Plan (BISE/plans cell)	Validate individual and collective training (MITS).
		Implement the personnel readiness plan.
		Supervise required special training.
	2. Prepare (BISE/ CUOPS)	Review loadout plans.
		Conduct PCIs.
		Validate departure OPS.
	3. Execute (BISE/ CUOPS)	Supervise deployment and railhead OPS.
		Interface with key leaders.
		Receive equipment.
	4. Assess (BISE/ CUOPS)	Confirm personnel strength on the ground.
		Confirm equipment readiness.
		Order shortage and replacement equipment.

1-10. Aviation Operations Noncommissioned Officer		
Duties and Responsibilities		
<p>The AVN TF OPS NCO is responsible for ensuring CP activities are conducted. These activities include managing information; controlling OPS; developing and disseminating orders; assessing OPS; maintaining running estimates; coordinating with higher, lower, and adjacent units; and maintaining the COP. In addition, the OPS NCO is responsible for ensuring the main CP and TAC are capable of controlling CUOPS, conducting detailed analysis, and planning FUOPS.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct reconnaissance and security OPS.	1. Plan (AVN TF CP)	Assist the S-3 with planning priorities.
		Assist the XO with driving planning timelines.
		Coordinate with COs to ensure understanding of tasks.
	2. Prepare (AVN TF CP)	Ensure sections understand the plan.
		Ensure fighting products are distributed.
		Assist leadership with rehearsals.
	3. Execute (AVN TF CP)	Supervise and assist CP personnel.
		Assist the S-3 with external coordination.
		Coordinate with sub COs to drive timelines and resolve issues.
	4. Assess (AVN TF CP)	Ensure post mission and reporting requirements are complete.
		Ensure aircraft posture for follow-on missions.
		Drive and capture AAR comments and improvements.
2. Conduct air movement and air assault missions.	1. Plan (AVN TF CP)	Assist the S-3 with planning priorities.
		Assist the XO with driving planning timelines.
		Coordinate with COs to ensure understanding of tasks.
	2. Prepare (AVN TF CP)	Ensure the section understands the plan.
		Ensure fighting products are distributed.
		Assist leaders with rehearsals.
	3. Execute (AVN TF CP)	Supervise and assist CP personnel.
		Assist the S-3 with external coordination.
		Coordinate with sub COs to drive timelines and resolve issues.
	4. Assess (AVN TF CP)	Ensure post mission and reporting requirements are complete.
		Ensure aircraft posture for follow-on missions.
		Drive and capture AAR comments and improvements.
3. Conduct MEDEVAC and CASEVAC OPS.	1. Plan (AVN TF CP)	Assist the S-3 with planning priorities.
		Assist the XO with driving planning timelines.
		Coordinate with COs to ensure understanding of tasks.
	2. Prepare (AVN TF CP)	Ensure the section understands the plan.
		Ensure overlays are updated (MEDCOP).
		Assist leadership with rehearsals.
	3. Execute (AVN TF CP)	Supervise and assist CP personnel.
		Assist the S-3 with external coordination.
		Coordinate with sub COs to drive timelines and resolve issues.
	4. Assess (AVN TF CP)	Ensure post mission and reporting requirements are complete.
		Ensure aircraft posture for follow-on missions.
		Drive and capture AAR comments and improvements.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct offensive OPS.	1. Plan (AVN TF CP)	Assist the S-3 with planning priorities.
		Assist the XO with driving planning timelines.
		Coordinate with COs to ensure understanding of tasks.
	2. Prepare (AVN TF CP)	Ensure the section understands the plan.
		Ensure fighting products are distributed.
		Assist leaders with rehearsals.
	3. Execute (AVN TF CP)	Supervise and assist CP personnel.
		Assist the S-3 with external coordination.
		Coordinate with sub companies to drive timelines and resolve issues.
	4. Assess (AVN TF CP)	Ensure post mission and reporting requirements are complete.
		Ensure aircraft posture for follow-on missions.
		Drive and capture AAR comments and improvements.
5. Conduct expeditionary deployment OPS.	1. Plan (AVN TF CP)	Validate packing lists for all MTOE equipment.
		Assist in planning communications with higher headquarters.
		Coordinate with COs to ensure understanding of tasks.
	2. Prepare (AVN TF CP)	Verify functionality of all MTOE communications equipment.
		Ensure all MTOE equipment is brought and packed properly.
		Assist in validation of CP SOPs and battle drills.
	3. Execute (AVN TF CP)	Conduct PCCs and PCIs of all shop personal kits.
		Assist with load OPS of equipment as needed.
		Upon arrival, assist with offload and emplacement as needed.
	4. Assess (AVN TF CP)	Validate the TOC and TAC structure, manning sustainability.
		Establish robust communications with sub, adjacent, and higher echelons.
		Drive and capture AAR comments and improvements.

1-11. Brigade Combat Team Electronic Warfare Noncommissioned Officer in Charge		
Duties and Responsibilities		
<p>The EW NCOIC is the senior enlisted advisor to the BCT CDR regarding EW and CEMA. The EW NCOIC plans and conducts EW during the full range of military OPS; plans the employment of electronic attack, EP, and ES actions; analyzes frequencies for targeting and the probability of frequency fratricide; collaborates with the BDE signal staff officer (S-6) to mitigate harmful effects from EW to friendly personnel, equipment, and facilities; plans, integrates, synchronizes, and assesses cyberspace and EW OPS; collaborates with other members of the staff to integrate cyberspace and EW OPS into the CDR 's CONOPS; plans, collaborates, and synchronizes cyber support and effects with the IOWG stakeholders; IO, PSYOPS, CA, legal, and intelligence (S-2). The EW NCOIC is also responsible for understanding policies relating to cyberspace and EW to provide accurate information to the CDR for proper planning, coordination, and synchronization of cyberspace OPS and EW.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security.	1. Plan (BCT TOC -plans)	Determine specified and implied tasks.
		Review PIRs.
		Plan for EW actions to the supported unit.
	2. Prepare (BCT TOC-CUOPS)	Coordinate with other assets and enablers.
		Submit EW support requests.
		Validate EW targets against the enemy EOB.
	3. Execute (BCT TOC-CUOPS)	Conduct electronic attack actions.
		Conduct EP actions.
		Conduct ES actions.
	4. Assess (BCT TOC-TAA)	Gather feedback from the supported unit.
		Determine EW effectiveness.
		Conduct AARs.
2. Conduct area defense.	1. Plan (BCT TOC-plans)	Determine specified and implied tasks.
		Review PIRs.
		Plan for EW actions to the supported unit.
	2. Prepare (BCT TOC-plans)	Coordinate with other assets and enablers.
		Submit EW support requests.
		Validate EW targets against the enemy EOB.
	3. Execute (BCT TOC-CUOPS)	Conduct electronic attack actions.
		Conduct EP actions.
		Conduct ES actions.
	4. Assess (BCT TOC-TAA)	Gather feedback from supported unit.
		Determine EW effectiveness.
		Conduct AARs.
3. Conduct movement to contact.	1. Plan (BCT TOC-plans)	Determine specified and implied tasks.
		Review PIRs.
		Plan for EW actions to the supported unit.
	2. Prepare (BCT TOC-plans)	Coordinate with other assets and enablers.
		Submit EW support requests.
		Validate EW targets against the enemy EOB.
	3. Execute (BCT TOC-CUOPS)	Conduct electronic attack actions.
		Conduct EP actions.
		Conduct ES actions.
	4. Assess (BCT TOC-TAA)	Gather feedback from the supported unit.
		Determine EW effectiveness.
		Conduct AARs.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack.	1. Plan (BCT TOC-plans)	Determine specified and implied tasks.
		Review PIRs.
		Plan for EW actions to the supported unit.
	2. Prepare (BCT TOC-plans)	Coordinate with other assets and enablers.
		Submit EW support requests.
		Validate EW targets against the enemy EOB.
	3. Execute (BCT TOC-CUOPS)	Conduct electronic attack actions.
		Conduct EP actions.
		Conduct ES actions.
	4. Assess (BCT TOC-TAA)	Gather feedback from the supported unit.
		Determine EW effectiveness.
		Conduct AARs.
5. Conduct expeditionary deployment OPS.	1. Plan (BCT TOC-plans)	Validate individual and collective training (MITS).
		Implement the personnel readiness plan.
		Supervise required specialized training.
	2. Prepare (BCT TOC-plans)	Review loadout plans.
		Conduct PCIs.
		Validate departure OPS.
	3. Execute (BCT TOC CUOPS)	Supervise deployment and railhead OPS.
		Interface with key leaders.
		Receive equipment.
	4. Assess (BCT TOC-TAA)	Confirm personnel strength on the ground.
		Confirm equipment readiness.
		Order shortage and replacement equipment.

1-12. Brigade S-1 Noncommissioned Officer in Charge		
Duties and Responsibilities		
The BDE S-1 NCOIC plans, coordinates, and executes human resources support for the BDE. The BDE S-1 section is a multifunctional organization that provides HR support to the BDE that includes manning the force, providing HR services, coordinating personnel support, and conducting HR planning and OPS.		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security.	1. Plan (theater gateway [MCC], ALOC, PHA)	Conduct S-1 synchronization (accountability, casualty OPS, PHA) rehearsals.
		Conduct PCCs and PCIs on all equipment for the PHA and the S-1 shop.
		Conduct communications (VSAT, NIPR, JCR, FM, and CPOF) checks.
	2. Prepare (HR OPS/casualty OPS)	Verify PERSTAT format and a timeline of submission.
		Verify casualty packets and the PHA/casualty tracker.
		Verify the running estimate and HR planning considerations.
	3. Execute (HR Support)	Verify accountability of all boots on the ground with the HR PLT.
		Battle track combat personnel strength.
		Understand the BDE operation.
	4. Assess	Identify issues with reconstituted personnel departing the PHA.
		Acquire the average time of stay at the PHA.
		Acquire the total number of casualties.
2. Conduct area defense.	1. Plan (ALOC/ PHA)	Check all communications (NIPR, JCR, FM, and CPOF) with the unit S-1.
		Contact the PHA for an update of numbers of casualties.
		Verify all PERSTATs were sent on time for accountability.
	2. Prepare (ALOC)	Check all PERSTATs. Ensure there are no changes.
		Assist the S-1 OIC.
		Send a runner to the BDE TOC to determine the time of the BDE mission brief.
	3. Execute (PHA)	Establish PHA (VSAT, communications, and work area).
		Send emails to the BN S-1s to inform them the PHA is ready for OPS.
		Start casualty OPS.
	4. Assess	Review all PERSTATs.
		Review all casualty packets before sending them to the G-1 for processing.
		Review all trackers (casualty, Red Cross, unit strength).
3. Conduct movement to contact.	1. Plan (ALOC/ PHA)	Check all communications (NIPR, JCR, FM, and CPOF) with the unit S-1.
		Contact the PHA for an update on the number of casualties.
		Verify all PERSTATs were sent on time for accountability.
	2. Prepare (ALOC)	Check all PERSTATs; ensure there are no changes.
		Assist the S-1 OIC.
		Send a runner to BDE TOC to determine the time of the BDE mission brief.
	3. Execute (PHA)	Establish the PHA (VSAT, communications, and work area).
		Send an email to BN S-1s to inform them the PHA is ready for OPS.
		Start casualty OPS.
	4. Assess	Review all PERSTATs.
		Review all casualty packets before sending them to the G-1 for processing.
		Review all trackers (casualty, Red Cross, unit strength).

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack.	1. Plan (ALOC/ PHA)	Check all communications (NIPR, JCR, FM, and CPOF) with the unit S-1.
		Contact the PHA for an update on the number of casualties.
		Verify PERSTATs were sent on time for accountability.
	2. Prepare (ALOC)	Check all PERSTATs; ensure there are no changes.
		Assist the S-1 OIC.
		Send a runner to BDE TOC and determine the time of the BDE mission brief.
	3. Execute (PHA)	Establish the PHA (VSAT, communications, and work area).
		Send emails to the BN S-1s to inform them the PHA is ready for OPS.
		Start casualty OPS.
	4. Assess	Review all PERSTATs.
		Review all casualty packets before sending to the G-1 for processing.
		Review all trackers (casualty, Red Cross, unit strength).
5. Conduct expeditionary deployment OPS.	1. Plan (ALOC S-1/ MCC [HR PLT])	Produce an early retrograde memorandum, redeployment manifest, and rotation awards.
		Assign who leaves early to prepare for BDE redeployment.
		Maintain accountability and prepare for equipment turn-in.
	2. Prepare (MCC/ BDE S-1)	Rehearse and conduct PCCs and PCIs for equipment at the MCC.
		Conduct synchronization with all the BN S-1s to discuss manifest and rotation awards.
		Finalize the flight manifest and prepare for redeployment.
	3. Execute (MCC [theater gateway])	Verify accountability, military identification cards, and the manifest.
		Execute the manifest roll call and weigh bags.
		Load buses and bus Soldiers to aircraft.
	4. Assess	Contact the rear detachment and email the flight manifest and flight number.
		Establish AARs for the flight manifest and timeline.
		Prepare for the next flight.

1-13. Signal Support System Chief		
Duties and Responsibilities		
<p>The signal support system chief (S-6 NCO) supervises, plans, and integrates the installation, employment, and maintenance of signal support systems, automated telecommunications systems, satellite radio communications systems, and communications networks using radio, wire, and battlefield automated systems. The signal support system chief develops staff information services policies and procedures; establishes unit signal maintenance programs, policies, and procedures; plans and conducts division, BDE, and BN signal support OPS and user-owned and operated signal equipment training; provides technical advice and assistance to CDRs and subordinate units; and coordinates signal activities with higher, lower, and adjacent headquarters.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security. Conduct the mission command OPS process for BDEs.	1. Plan (integrate communications OPS COA into the maneuver COA; potential joint or multinational communications)	Understand the CDR's CONOPS, intent, and have a clear picture of the overall communications architecture. Conduct the PACE plan by WfF.
		Support the MDMP; establish the primary and secondary locations of all CP nodes.
		Coordinate with all elements involved; plan satellite communications requirements.
	2. Prepare (WfF capability requirements, limitations, and detailed LOS analysis)	Prepare spectrum requirements for assets that rely on a frequency and emissions control for required power.
		Prepare for and conduct a CAR and communications rehearsal; receive backbriefs from subordinate sections.
		Prepare for the use of RETRANS and digital network links; prepare for signal node placement and PCIs.
	3. Execute (coordinate locations of CP nodes and deployment of signal assets)	Execute initial task organization and expect change; conduct OPS synchronization.
		Establish redundancy and proper security procedures.
		Provide technical and tactical advice concerning all aspects of logistical support and integration of signal assets.
	4. Assess	Use running estimates to continuously assess the current situation; provide system maintenance oversight.
		Make timely assessments in support of the operation, balancing instinct with established criteria.
		Make recommendations as appropriate.
2. Conduct an area defense. Conduct the mission command OPS process for BDEs.	1. Plan (integrate communications OPS COA into the maneuver COA; potential joint or multinational communications)	Understand the CDR's CONOPS, intent, and have a clear picture of the overall communications architecture; conduct the PACE plan by WfF.
		Support the MDMP; plan primary and secondary locations of all CP nodes.
		Coordinate with all elements involved; plan satellite communications requirements.
	2. Prepare (WfF capability requirements, limitations, and detailed LOS analysis)	Prepare for spectrum requirements for assets that rely on a frequency and emissions control for required power.
		Prepare for and conduct a CAR and communications rehearsal; receive backbriefs from subordinate sections.
		Prepare for the use of RETRANS, digital network links, and signal node placement. Prepare for PCIs.
	3. Execute (coordinate locations of CP nodes and deployment of signal assets)	Execute initial task organization and expect change; conduct OPS synchronization.
		Establish redundancy and proper security procedures.
		Provide technical and tactical advice concerning all aspects of logistical support and integration or signal assets.
	4. Assess	Use running estimates to continuously assess the current situation; provide system maintenance oversight.
		Make timely assessments in support of the operation, balancing instinct with established criteria.
		Make recommendations as appropriate.

Mission Essential Tasks	Location During the OPS Process	What to Do
3. Conduct a movement to contact. Conduct the mission command OPS process for BDEs.	1. Plan (Integrate communications OPS COA into the maneuver COA; potential joint or multinational communications)	Understand the CDR's CONOPS, intent, and have a clear picture of the overall communications architecture; conduct the PACE plan by WfF.
		Support the MDMP. Plan primary and secondary locations of all CP nodes.
		Coordinate with all elements involved and satellite communications requirements.
	2. Prepare (WfF capability requirements, limitations, and detailed LOS analysis)	Prepare spectrum requirements for assets that rely on frequency and emissions control for required power.
		Conduct a CAR and communications rehearsal; receive backbriefs from subordinate sections.
		Prepare for the use of RETRANS, digital network links, and signal-node placement; prepare for PCIs.
	3. Execute (Coordinate locations of CP nodes and deployment of signal assets)	Execute initial task organization and expect change; conduct OPS synchronization.
		Establish redundancy and proper security procedures.
		Provide technical and tactical advice on all aspects of logistical support and integration of signal assets.
	4. Assess	Use running estimates to assess the current situation and provide system maintenance oversight.
		Make timely assessments in support of the operation, balancing instinct with established criteria.
		Make recommendations as appropriate.
4. Conduct an attack and the mission command OPS process for BDEs.	1. Plan (Integration of communications operations COA into the maneuver COA; potential joint or multinational communications)	Understand the CDR's CONOPS, intent, and have clear picture of the overall communications architecture; conduct the PACE plan by WfF.
		Support the MDMP; plan the primary and secondary locations of all CP nodes.
		Coordinate with all elements involved; plan satellite communications requirements.
	2. Prepare (WfF capability requirements, limitations, and detailed LOS analysis)	Prepare spectrum requirements for assets that rely on a frequency and emissions control for required power.
		Conduct the CAR and communications rehearsal; receive backbriefs from subordinate sections.
		Prepare for the use of RETRANS, digital network links, and signal-node placement; prepare for PCIs.
	3. Execute (Coordinate locations of CP nodes and deployment of signal assets)	Execute initial task organization and expect change; conduct OPS synchronization.
		Establish redundancy and proper security procedures.
		Provide technical and tactical advice on all aspects of logistical support and integration of signal assets.
	4. Assess	Use running estimates to assess the current situation, provide system maintenance oversight.
		Make timely assessments in support of the operation, balancing instinct with established criteria.
		Make recommendations as appropriate.
5. Conduct expeditionary deployment OPS and the mission command OPS process for BDEs.	1. Plan (Integration of the communications operations COA into the maneuver COA; potential joint or multinational communications)	Understand the CDR's CONOPS, intent, and have clear picture of the overall communications architecture; conduct the PACE plan by WfF.
		Support the MDMP; plan primary and secondary locations of all CP nodes.
		Coordinate with all elements involved; plan satellite communications requirements.
	2. Prepare (WfF capability requirements, limitations, and detailed LOS analysis)	Prepare spectrum requirements for assets that rely on a frequency and emissions control for required power.
		Conduct the CAR and communications rehearsal; receive backbriefs from subordinate sections.
		Prepare for the use of RETRANS, digital network links, and signal node placement; prepare for PCIs.
	3. Execute (Coordinate locations of CP nodes and deployment of signal assets)	Execute initial task organization and expect change; conduct OPS synchronization.
		Establish redundancy and proper security procedures.
		Provide technical and tactical advice on all aspects of logistical support and integration of signal assets.
	4. Assess	Use running estimates to assess the current situation; provide system maintenance oversight.
		Make timely assessments in support of the operation, balancing instinct with established criteria.
		Make recommendations as appropriate.

1-14. Brigade Chemical, Biological, Radiological, Nuclear Noncommissioned Officer			
Duties and Responsibilities			
<p>The following CBRN staff functions include the following and are described in Field Manual 6-0, <i>Commander and Staff Organization and Operations</i>, 05 May 2014: Conduct CBRN threat and vulnerability assessments; recommend COA to minimize friendly and civilian vulnerability; coordinate across the entire staff while assessing the effects of enemy CBRN-related attacks on CUOPS and FUOPS; coordinate Army health system support requirements for CBRN OPS with the surgeon; establish personnel recovery coordination measures for CBRN environments; advise the CDR on the employment of CBRN assets and capabilities; manage the CBRNWRS; model CBRN hazards to assist in gaining hazard awareness and understanding of a CBRN event; advise the CDR on the effects of CBRN hazards; assess weather and terrain data to determine the environmental effects on potential CBRN hazards; assist subordinate CBRN staffs and units; incorporate CBRN BN or BDE staff into the MDMP, rehearsals, and CDR's updates; integrate into working groups as designated (protection, information collection, and targeting); manage chemical defense equipment; and assist units with acquiring medical CBRN defense materiel.</p>			
Mission Essential Tasks	Location During the OPS Process	What to Do	
1. Conduct area security.	1. Plan (TOC)	Plan CBRN OPS and asset allocation; task organize.	
		Participate in IPB with the S-2.	
		Recommend MOPP guidance; identify clean and dirty routes.	
	2. Prepare (TOC)	Coordinate OPS with adjacent or supported units.	
		Participate in rehearsals (CAR and sustainment).	
	3. Execute (TOC)	Receive and disseminate CBRN reports.	
		Participate in the protection WG.	
		Coordinate with the CBRN unit for reconnaissance and decontamination.	
	4. Assess	Continually assess required changes to plan and task organize.	
		Assess the MOPP level.	
	2. Conduct area defense.	1. Plan (TOC)	Plan CBRN OPS and asset allocation; task organize.
			Participate in IPB with the S-2.
Recommend MOPP guidance; identify clean and dirty routes.			
2. Prepare (TOC)		Coordinate OPS with adjacent or supported units.	
		Participate in rehearsals (CAR and sustainment).	
3. Execute (TOC)		Receive and disseminate CBRN reports.	
		Participate in the protection the WG.	
		Coordinate with the CBRN unit for reconnaissance and decontamination.	
4. Assess		Continually assess required changes to plan and task-organize.	
		Assess the MOPP level.	
3. Conduct movement to contact.		1. Plan (TOC)	Plan CBRN OPS and asset allocation; task organize.
			Participate in IPB with the S-2.
	Recommend MOPP guidance; identify clean and dirty routes.		
	2. Prepare (TOC)	Coordinate OPS with adjacent or supported units.	
		Participate in rehearsals (CAR and sustainment).	
	3. Execute (TOC)	Receive and disseminate CBRN reports.	
		Participate in the protection WG.	
		Coordinate with the CBRN unit for reconnaissance and decontamination.	
	4. Assess	Continually assess required changes to plan and task organize.	
		Assess the MOPP level.	

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack.	1. Plan (TOC)	Plan CBRN OPS and asset allocation; task organize.
		Participate in IPB with the S-2.
		Recommend MOPP guidance; identify clean and dirty routes.
	2. Prepare (TOC)	Coordinate OPS with adjacent or supported units.
		Participate in rehearsals (CAR and sustainment).
	3. Execute (TOC)	Receive and disseminate CBRN reports.
		Participate in the protection WG.
		Coordinate with the CBRN unit for reconnaissance and decontamination.
	4. Assess	Continually assess required changes to plan and task organize.
		Assess the MOPP level.
5. Conduct expeditionary deployment OPS.	1. Plan (TOC)	Plan CBRN OPS and asset allocation; task organize.
		Participate in IPB with the S-2.
		Recommend MOPP guidance; identify clean and dirty routes.
	2. Prepare (TOC)	Coordinate OPS with adjacent or supported units.
		Participate in rehearsals (CAR and sustainment).
	3. Execute (TOC)	Receive and disseminate CBRN reports.
		Participate in the protection WG.
		Coordinate with the CBRN unit for reconnaissance and decontamination.
	4. Assess	Continually assess required changes to plan and task organize.
		Assess the MOPP level.

1-15. Senior Paralegal Noncommissioned Officer		
Duties and Responsibilities		
<p>The BDE senior paralegal NCO is the senior enlisted advisor and assistant to the BDE judge advocate, and serves as the NCO in charge of the BDE legal section. The senior paralegal NCO supervises, trains, and mentors subordinate paralegal Soldiers and paralegal NCOs assigned to BNs. The senior paralegal NCO serves as a member of the BDE staff. This NCO should have successfully completed the battle-staff NCO course and received an additional skill identifier. This NCO coordinates and conducts required training on legal issues, including law of war and rules of engagement.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security (provide legal support to command OPS).	1. Plan (BDE main)	Coordinate paralegal placement in BNs and BLS in CUOPS.
		Ensure ROE are current and paralegals are familiar with ROE.
		Verify the BLS PACE plan with BNs.
	2. Prepare (BDE main)	Visit the BN TOC workspace and prepare supplies for BN paralegals.
		Schedule ROE training for the BDE/BN personnel.
		Review paralegal training aids (i.e., BLS battle books).
	3. Execute (BDE main)	Conduct ROE training for all BDE/BN personnel.
		Validate the PACE plan through a BLS communications exercise.
		Validate the BLS battle books.
	4. Assess	Revise BLS battle books with any necessary changes.
		Revise the PACE plan with any necessary changes.
		Retrain ROE as necessary.
2. Conduct area defense (provide legal support to command OPS).	1. Plan (BDE main/ CUOPS)	Confirm communication from the BDE to BN paralegals.
		Produce BLS running estimates.
		Establish internal BLS battle rhythm and manning; nest with the BDE.
	2. Prepare (BDE main/ CUOPS)	Confirm reporting requirements for legal SIRs.
		Provide legal support in the development and application of ROE.
		Verify the PACE plan with BN paralegals.
	3. Execute (BDE main/ CUOPS)	Track and confirm legal SIRs with BNs.
		Confirm BLS attendance at battle-rhythm events.
		Update and maintain BLS running estimates.
	4. Assess	Confirm the number of LSIRs reported.
		Verify IO appointed for mandatory investigations.
		Confirm investigations with BN paralegals.
3. Conduct movement to contact (provide legal support to command OPS).	1. Plan (BDE main/ CUOPS)	Confirm communication from the BDE to BN paralegals.
		Produce BLS running estimates.
		Establish internal BLS battle rhythm and manning; nest with the BDE.
	2. Prepare (BDE main/ CUOPS)	Confirm reporting requirements for legal SIRs.
		Provide legal support in the development and application of ROE.
		Verify the PACE plan with BN paralegals.
	3. Execute (BDE main/ CUOPS)	Track and confirm legal SIRs with BNs.
		Confirm BLS attendance at battle-rhythm events.
		Update and maintain BLS running estimates.
	4. Assess	Confirm the number of LSIRs reported.
		Verify IO appointed for mandatory investigations.
		Confirm investigations with BN paralegals.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack (provide legal support to command OPS).	1. Plan (BDE main/ CUOPS)	Confirm communication from the BDE to BN paralegals.
		Produce the BLS running estimate.
		Establish internal BLS battle rhythm and manning; nest with the BDE.
	2. Prepare (BDE main/ CUOPS)	Confirm reporting requirements for legal SIRs.
		Provide legal support in the development and application of ROE.
		Verify the PACE plan with BN paralegals.
	3. Execute (BDE main/ CUOPS)	Track and confirm legal SIRs with BNs.
		Confirm BLS attendance at battle-rhythm events.
		Update and maintain BLS running estimates.
	4. Assess	Confirm the number of LSIRs reported.
		Verify IO appointed for mandatory investigations.
		Confirm investigations with BN paralegals.
5. Conduct expeditionary deployment OPS.	1. Plan (BDE main/ CUOPS)	Confirm the total number of LSIRs.
		Establish reconsolidation of the DTG of BN paralegals at the BDE level.
		Confirm total number of pending investigations.
	2. Prepare (BDE main/ CUOPS)	Identify the redeployment plan for BLS personnel.
		Identify personnel to participate in the stability STX.
		Verify and account for all equipment.
	3. Execute (BDE main/ CUOPS)	Close out all investigations with the BDE CDR.
		Identify all FLIPLs to complete at home station.
		Move all BLS personnel and equipment to RUBA.
	4. Assess	Assess reception and integration of all personnel and equipment.
		Review completed investigations.
		Prepare for legal AAR.

1-16. Psychological Operations Detachment Noncommissioned Officer in Charge (Staff Sergeant/Sergeant First Class)		
Duties and Responsibilities		
The detachment NCOIC serves as the senior NCO of a 13-Soldier TPD. As the senior enlisted MISO planner for supported unit CDRs in the absence of an assigned BDE MISO planner, the detachment NCOIC is responsible for the health, welfare, safety, discipline, and professional development of six NCOs and five Soldiers; responsible for the accountability, serviceability, and maintenance of all detachment equipment; ensures the detachment is trained and ready for immediate deployment; plans and executes tactical MISO in support of joint and combined exercises, OPS, combat OPS, OPS other than war, and overt peacetime MISO programs.		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct military information support OPS for the detachment.	1. Plan (LTP, BN HQ, CO HQ, BDE TOC)	Provide PSYOPS input into the HHQ intent and mission.
		Verify logistical requirements for the DET.
		Assist in mission analysis.
	2. Prepare (BN HQ, CO HQ, BDE TOC)	Verify equipment status and ensure it is FMC.
		Verify the DET load plan and packing list.
		Supervise all MISO tasks at the DET level.
	3. Execute (BDE HQ, DET HQ field)	Recommend teams to units based on requirements.
		Supervise the collection and analysis of relevant information.
		Coordinate the execution of approved PSYOPS actions.
	4. Assess	Ensure the DET understands the higher command's mission guidance.
		Receive the backbrief from team leaders.
		Verify all equipment is FMC.
2. Conduct military information support OPS integration for the detachment.	1. Plan (LTP, BDE HQ, home station)	Assist integration of MISO into the maneuver unit's MDMP.
		Coordinate the execution of approved PSYOPS actions.
		Integrate with the BDE staff.
	2. Prepare (BDE HQ, BN HQ)	Integrate MISO into IPB.
		Integrate MISO into the targeting process.
		Support the MISO staff planner or serving as a planner.
	3. Execute (BDE HQ, BN HQ)	Synchronize and deconflict MISO activities at the detachment level.
		Attend staff meetings (BUB, CUB, targeting, IOWG).
		Plan, manage, and monitor SLE activities at the BDE.
	4. Assess	Ensure MISO is incorporated into the BDE planning process.
		Assess relevant MISO input being incorporated into the planning process.
		Teams have been issued definite task and purpose.
3. Develop a military information support plan for the team.	1. Plan (home station, LTP, BDE HQ)	Review target audience analysis done by teams.
		Conduct a series development assessment board.
		Analyze the team MOP/MOE collection plan.
	2. Prepare (home station)	Supervise PCCs and PCIs of detachment equipment.
		Verify communications equipment for the DET; conduct internal communications checks.
		Assist in development of a MISO support plan to the BDE.
	3. Execute (home station)	Ensure the load plan draft is completed and a packing list is developed.
		Ensure shortages for all equipment are filled and/or annotated.
		Evaluate and refine the PSYOPS series.
	4. Assess	Ensure equipment shortages are filled and communications equipment is FMC.
		Ensure the DET load plan is complete and uniform across all teams.
		Ensure the PSYOPS series is approved by the CO series review board.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct expeditionary deployment OPS.	1. Plan (home station)	Conduct the predeployment mission brief for DET.
		Establish DET SOPs and the TACSOP.
		Identify friction points within movement and support for the DET.
	2. Prepare (home station, mob site)	Ensure all predeployment requirements are completed.
		Verify all DET licenses are in accordance with Army policy.
		Finalize the DET TACSOP and train battle drills.
	3. Execute (field deployment location)	Ensure accountability of personnel and equipment.
		Assign and define priorities of work.
		Continue DET integration into the planning process.
	4. Assess	Ensure tasks are completed on time and the DET battle rhythm is established.
		Ensure teams are FMC with all equipment and personnel.
		Ensure MISO is incorporated into the initial planning process.

1-17. Psychological Operations Team Leader (Sergeant/Staff Sergeant)		
Duties and Responsibilities		
<p>The team leader serves as the team chief of a three-Soldier TPT in a TPC responsible for the health, welfare, safety, discipline, and professional development of the team. The team leader is responsible for the accountability, serviceability, and maintenance of all team equipment; ensures the team is trained to conduct MISO; and maintains the ability to deploy worldwide with little to no notice.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct military information support OPS for the detachment.	1. Plan (LTP, home station, BDE HQ, BN HQ, field)	Gather information for series development.
		Conduct initial product development.
		Attend relevant IRC planning meetings.
	2. Prepare (BDE HQ, BN HQ)	Conduct PCCs, PCIs, and PMCS on equipment.
		Address any shortages in equipment or information.
		Ensure the supported unit integration is complete.
	3. Execute (BN HQ, field)	Disseminate products.
		Conduct KLEs and propaganda analysis.
	4. Assess	Report information to higher for input into targeting.
		Conduct post testing of products.
		Provide analysis of information to higher.
	2. Conduct military information support OPS integration for the detachment.	1. Plan (LTP, home station, DET HQ, BN HQ)
Create a capabilities brief.		
Ensure all team members know the mission.		
2. Prepare (DET HQ, BN HQ)		Identify task and purpose.
		Conduct electronic or personal introductions with staff.
		Identify key personnel within staff.
3. Execute (BN HQ)		As ADVON, begin integration with key staff.
		Meet with the supported unit early and often.
4. Assess		Request PSYOPS-relevant information after missions.
		Attend meetings (BUB, CUB, targeting).
		Ensure the supported unit is receptive to receiving info from MISO.
3. Develop a military information support OPLAN for the team.		1. Plan (home station, LTP, BDE HQ)
	Conduct target audience analysis.	
	Conduct series development.	
	2. Prepare (home station)	Determine measures of effectiveness.
		Record sounds for tactical deception products.
		Acquire the equipment needed for the mission.
	3. Execute (BN HQ)	Ensure the plan supports the CDR's initial mission guidance.
		Provide input to the targeting process.
	4. Assess	Attend all relevant staff synchronization meetings.
		Ensure MISO are integrated into supported order.
		Analyze measures of effectiveness.
		Change plans as needed.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct expeditionary deployment OPS.	1. Plan (home station)	Conduct a predeployment mission brief for the team.
		Develop solutions for organizational constraints.
		Develop a finalized PACE plan and training on communications equipment.
	2. Prepare (home station, MOB site)	Ensure administrative and training readiness.
		Develop and follow a team load plan.
		Finalize the TACSOP and train battle drills.
	3. Execute (home station, deployment location)	Ensure accountability of personnel and equipment.
		Assign and define priorities of work during reception.
		Continue initial integration.
	4. Assess	Ensure tasks are completed on time.
		Ensure weapon systems and equipment are complete and operational.
		Ensure synchronization of reporting is established and followed.

1-18. Civil-Military Operations Center Operations Noncommissioned Officer in Charge		
Duties and Responsibilities		
<p>The CMOC NCOIC assists CDRs and staff officers in planning, organizing, directing, supervising, training, and coordinating activities for CMO at all levels of command. The CMOC NCOIC performs CAO and CMO planning at echelons of division and above; assists the OPS SGT on a BDE-level staff for a CA BDE; assists with the coordination and resource management of all missions with requirements from USARAF, JFCOM, AFRICOM, USEUCOM, NATO, USACAPOC(A), and higher HQ; plans and executes all unit CONUS and OCONUS deployment actions; assists with developing and implementing standardized training protocols; plans, trains, advises, and executes CMO in support of the CDR's theater objectives and regional strategies; and is responsible for team members, maintenance, and accountability of team equipment.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct CMOC OPS for the CA CO.	1. Plan (home station, CMOC, MOB, BDE HQ)	Receive the WARNORD.
		Begin integration with the supported unit.
		Develop the SOP.
	2. Prepare (home station, CMOC, MOB, BDE HQ)	Fully integrate with the supported unit.
		Revise the SOP in accordance with the supported unit SOP.
		Plan.
	3. Execute (CMOC, BDE HQ)	Conduct TLP.
		Assist in running-estimate development.
		Support execution of CMOC OPS.
	4. Assess (CMOC, BDE HQ)	Assist updates to the running estimate.
		Evaluate MOPs and MOEs.
		Disseminate assessments.
2. Coordinate populace control OPS for the CA CO.	1. Plan (home station, CMOC, MOB, BDE HQ)	Review the area study.
		Identify UAPs.
		Conduct rehearsals.
	2. Prepare (home station, CMOC, MOB, BDE HQ)	Coordinate with UAPs.
		Review area/town studies.
		Conduct rehearsals.
	3. Execute (CMOC, BDE HQ)	Conduct TLP.
		Supervise supporting unit integration.
		Record events.
	4. Assess (CMOC, BDE HQ)	Assist with updates to the running estimate.
		Evaluate assessments.
		Input evaluated assessments into CIM.
3. Coordinate resource control OPS for the CA CO.	1. Plan (home station, CMOC, MOB, BDE HQ)	Review the area study.
		Identify UAPs.
		Begin coordination with UAPs.
	2. Prepare (home station, CMOC, MOB, BDE HQ)	Coordinate with UAPs.
		Conduct an initial assessment.
		Conduct rehearsals.
	3. Execute (CMOC, BDE HQ)	Conduct TLP.
		Supervise supporting unit integration.
		Record events.
	4. Assess (CMOC, BDE HQ)	Assist updates to running estimate.
		Evaluate assessments.
		Input evaluated assessments into the CIM.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Support foreign humanitarian assistance OPS for the CA CO.	1. Plan (home station, CMOC, MOB, BDE HQ)	Review the area study.
		Identify UAPs.
		Begin coordination with UAPs.
	2. Prepare (home station, CMOC, MOB, BDE HQ)	Coordinate with UAPs.
		Conduct initial assessment.
		Conduct rehearsals.
	3. Execute (CMOC, BDE HQ)	Conduct TLP.
		Supervise supporting unit integration.
		Record events.
	4. Assess (CMOC, BDE HQ)	Assist with updates to the running estimate.
		Evaluate assessments.
		Input evaluated assessments into CIM.
5. Coordinate support to the civil administration for the CA CO.	1. Plan (home station, CMOC, MOB, BDE HQ)	Review the area study.
		Identify UAPs.
		Begin coordination with UAPs.
	2. Prepare (home station, CMOC, MOB, BDE HQ)	Coordinate with UAPs.
		Conduct initial assessment.
		Conduct rehearsals.
	3. Execute (CMOC, BDE HQ)	Conduct TLP.
		Supervise supporting unit integration.
		Record events.
	4. Assess (CMOC, BDE HQ)	Assist with updates to the running estimate.
		Evaluate assessments.
		Input evaluated assessments into the CIM.
6. Conduct civil information management for the CA CO.	1. Plan (home station, CMOC, MOB, BDE HQ)	Establish SOPs.
		Train Soldiers on CIM software.
		Exercise CIM reporting.
	2. Prepare (home station, CMOC, MOB, BDE HQ)	Ensure identification of information requests.
		Ensure identification of reporting on the PACE plan.
		Practice the PACE plan.
	3. Execute (CMOC, BDE HQ)	Capture information.
		Report.
		Follow up.
	4. Assess (CMOC, BDE HQ)	Analyze and refine team assessments.
		Update running estimates.
		Plan IR from teams for information gaps.

1-19. Civil Affairs Team Sergeant		
Duties and Responsibilities		
<p>The CA team sergeant assesses and determines the capabilities and effectiveness of foreign-nation/host-nation government functions' systems (governance, public health, and welfare; infrastructure; rule of law; economic stability; and public education and information) and the impact of these functions on CAO and CMO. The CA team SGT advises, facilitates, and assists in restoring, establishing, and organizing government functions as directed; coordinates resources to support CAO and CMO; assesses and determines the impact of military OPS on foreign-nation/host-nation government functions; supervises, coordinates, and participates in evaluating, analyzing, planning, and producing CA area studies and CMO estimates; conducts liaison and coordinates with representatives of the U.S. Government and DOD agencies and other agencies/organizations; supervises actions supporting the conduct of CAO and CMO; researches, conducts, coordinates, and participates in analysis, planning, and production of CA-related documents and actions supporting all functions of specialty missions; helps plan U.S. Government interagency procedures for national or regional emergencies; assists with civil-military planning and support; coordinates military resources to support reconstruction activities; fosters and maintains dialogue with civilian aid agencies and civilian relief and assistance organizations; and establishes mechanisms for emergency coordination and administration where political-economic structures have been incapacitated.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct CMOC OPS for the CA CO.	1. Plan (home station, CMOC, MOB, BDE HQ)	Receive the WARNORD.
		Begin integration with the supported unit.
		Develop the SOP.
	2. Prepare (home station, CMOC, MOB, BDE HQ)	Fully integrate with the supported unit.
		Revise the SOP in accordance with the supported unit SOP.
		Plan.
	3. Execute (CMOC, BDE HQ)	Conduct TLP.
		Assist in running-estimate development.
		Support execution of CMOC OPS.
	4. Assess (CMOC, BDE HQ)	Assist with updates to the running estimate.
		Evaluate MOPs and MOEs.
		Disseminate assessments.
2. Coordinate populace control OPS for the CA CO.	1. Plan (home station, CMOC, MOB, BN HQ)	Review the area study.
		Identify UAPs.
		Begin coordination with UAPs.
	2. Prepare (home station, MOB, BN HQ)	Coordinate with UAPs.
		Conduct an initial assessment.
		Conduct rehearsals.
	3. Execute (BN HQ)	Conduct TLP.
		Supervise the supporting unit integration.
	4. Assess (CMOC, BN HQ)	Record events.
		Assist with updates to running estimate.
		Evaluate assessments.
	3. Coordinate resource control OPS for the CA CO.	1. Plan (home station, CMOC, MOB, BN HQ)
Review the area study.		
Identify UAPs.		
2. Prepare (home station, MOB, BN HQ)		Begin coordination with UAPs.
		Coordinate with UAPs.
		Conduct an initial assessment.
3. Execute (BN HQ, company)		Conduct rehearsals.
		Conduct TLP.
4. Assess (CMOC, BN HQ)		Supervise supporting unit integration.
		Record events.
		Assist with updates to the running estimate.
	Disseminate assessments.	

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Support foreign humanitarian assistance OPS for the CA CO.	1. Plan (home station, CMOC, MOB, BN HQ)	Review the area study.
		Identify UAPs.
		Begin coordination with UAPs.
	2. Prepare (home station, CMOC, MOB, BN HQ)	Coordinate with UAPs.
		Conduct an initial assessment.
		Conduct rehearsals.
	3. Execute (BN HQ, company)	Conduct TLP.
		Supervise supporting unit integration.
		Record events.
	4. Assess (CMOC, BN HQ)	Assist with updates to the running estimate.
		Evaluate assessments.
		Disseminate assessments.
5. Coordinate support to the civil administration for the CA CO.	1. Plan (home station, CMOC, MOB, BN HQ)	Review the area study.
		Identify UAPs.
		Begin coordination with UAPs.
	2. Prepare (home station, MOB, BN HQ)	Coordinate with UAPs.
		Conduct an initial assessment.
		Conduct rehearsals.
	3. Execute (BN HQ)	Conduct TLP.
		Supervise supporting unit integration.
		Record events.
	4. Assess (CMOC, BN HQ)	Assist with updates to running estimate.
		Evaluate assessments.
		Disseminate assessments.
6. Conduct civil information management for the CA CO.	1. Plan (home station, CMOC, MOB, BN HQ)	Establish an SOP.
		Train Soldiers on CIM software.
		Exercise CIM reporting.
	2. Prepare (home station, CMOC, MOB, BN HQ)	Identify information requests.
		Identify reporting the PACE plan.
		Practice the PACE plan.
	3. Execute (BN HQ)	Capture information.
		Report.
		Follow up.
	4. Assess (CMOC, BN HQ)	Assess.
		Follow up.
		Disseminate assessments.

1-20. Religious Affairs Noncommissioned Officer		
Duties and Responsibilities		
<p>The BDE 56M is the senior enlisted officer responsible for coordinating RS activities across the operational environment along with the BDE chaplain. The BDE 56M manages information flow for the BDE UMT; advises the command on morale, health, welfare, and ethical climate of the organization; coordinates internal and external advisement at the operational level; monitors status of subordinate UMTs; determines RS implication of casualty volume and logistics flow; integrates RS into the traumatic event management process, and maintains situational understanding of the BDE AO for RS.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security (provide RS in an operational environment).	1. Plan (ALOC/ TOC)	Conduct the MDP and provide supervision for subordinate RS planning.
		Develop a running estimate and prepare Tab D.
		Synchronize RS activities with the staff.
	2. Prepare (develop Tab D [RS] to Appendix 2 [personnel service support] to Annex F (sustainment)	Develop COPs for the BDE UMT.
		Establish critical report requirements for the BDE and BNs.
		Provide internal and external advisement.
	3. Execute (RS)	Establish a battle rhythm.
		Maintain situational understanding of the BCT AO for RS.
		Battle track.
	4. Assess (RS plan)	Monitor the status of subordinate UMTs.
		Assess TACSOPs.
	2. Conduct area defense.	1. Plan (ALOC/TOC)
Conduct a confirmation brief and rehearsals.		
Attend the backbrief, CAR, DB, or SOP/sustainment rehearsals.		
2. Prepare (required reports)		Determine pertinent RS implications.
		Rehearse MASCAL and traumatic event management.
		Monitor casualty volume and logistic flow.
3. Execute (care for the wounded and dying)		Assist and aid the CH to provide ministry to the wounded and dying.
		Prepare the movement plan and request and conduct PCCs and PCIs.
		Battlefield circulate throughout the AO.
4. Assess		Provide force protection for the BDE UMT.
		Assess the security plan.
		Monitor the status of subordinate UMTs.
3. Conduct movement to contact.	1. Plan (TOC/ALOC)	Conduct risk assessment.
		Provide force protection for the BDE UMT.
	2. Prepare (MASCAL) and coordinate force protection	Coordinate the RS area coverage.
	3. Execute (delivering RS)	Prioritize RS efforts based on time and location and movement.
		Maintain situational understanding of the BCT AO for RS.
	4. Assess	Assess the communications plan.
		Monitor the status of subordinate UMTs.
		Provide force protection for the BDE UMT.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack.	1. Plan (coordinate area coverage)	Conduct risk assessment.
		Update the running estimate and COP.
		Coordinate RS area coverage.
	2. Prepare (refine RS plan engagement) external advisement	Prepare for Soldier leader engagement.
		Establish a communications plan.
		Validate the BN PACE plan.
	3. Execute (provide RS) external advisement based the CDR's intent	Maintain CUOPS.
		Maintain situational understanding of the BCT AO for RS.
		Update the running estimate.
	4. Assess	Assess the security plan.
		Provide force protection for the BDE UMT.
		Monitor the status of subordinate UMTs.
5. Conduct expeditionary deployment OPS.	1. Plan (TOC/TAC/ALOC)	Establish a rear detachment coverage plan.
		Establish cultural awareness and internal religious advisement to the CMD.
		Assist the CH in developing an RS plan (Tab D).
	2. Prepare (theater reception)	Ensure counseling, integration, and resiliency training.
		Ensure reception of the unit into theater.
		Ensure religious internal and external advisement.
	3. Execute (assist in BDE TOC/ALOC establishment)	Supervise RS planning activities into unit missions.
		Monitor the status of subordinate UMTs.

SECTION 2

CAVALRY SQUADRON

- 2-1 Cavalry Squadron Command Sergeant Major**
- 2-2 Cavalry Squadron Operations Sergeant Major**
- 2-3 Cavalry Troop First Sergeant**
- 2-4 Cavalry Troop Platoon Sergeant**
- 2-5 Cavalry Troop Squad Leader**
- 2-6 Cavalry Forward Support Company First Sergeant**
- 2-7 Cavalry Maintenance Platoon Sergeant**
- 2-8 Cavalry Forward Support Company Platoon Sergeant**

2-1. Cavalry Squadron Command Sergeant Major		
Duties and Responsibilities		
The CMD SGM extends CMD influence across the depth and breadth of the SQDN AO to facilitate decentralized OPS. Areas of emphasis include CASEVAC enforcement of standards and discipline, execution of priorities of work, and sustainment oversight.		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct zone reconnaissance.	1. Plan (SQDN CP/TAC)	Plan the red team (mission analysis).
		Provide input for the sustainment and medical plan and mission CMD COA development brief.
		Attend the OPORD, mission analysis, and COA development brief.
	2. Prepare (SQDN AO)	Observe TRP and CO TLP.
		Facilitate the SQDN sustainment rehearsal and attend the BDE sustainment rehearsal.
		Conduct PCIs (marking kits, graphics with GCMs, night optics, vehicle load plans). Ensure subordinates know PIRs.
	3. Execute (LRP, CTCP, Role 1, FLOT)	Ensure continuous and focused collection efforts to confirm or deny PIRs.
		Ensure the proper classification of all BDEs and trafficability of all routes in zone for friendly forces.
		Ensure timely dissemination and reporting of all obstacles, bypasses, and the enemy.
	4. Assess	Ensure the SQDN's ability to accurately and timely report the enemy situation.
		Ensure effectiveness of the TRP and CO TLP.
		Ensure treatment of casualties and DOWs rate.
2. Conduct area reconnaissance.	1. Plan (SQDN CP/TAC)	Advise the SQDN CDR on reconnaissance and security guidance.
		Advise on the plan to ensure efficient mixing, cueing, and redundancy of reconnaissance assets.
		Provide advice and guidance to the SQDN staff as required.
	2. Prepare (SQDN AO)	Validate the SQDN's PACE plan.
		Ensure implementation of the work and rest plan.
		Ensure risk management at all echelons.
	3. Execute (LRP, CTCP, Role 1, FLOT)	Facilitate LRP and LOGPAC OPS.
		Assist in adjacent unit medical and sustainment coordination.
		Monitor vehicle and personnel recovery OPS.
	4. Assess	Ensure effectiveness and utilization of risk management.
		Ensure adherence to the TACSOP.
		Establish the SQDN's communications architecture.
3. Conduct a guard.	1. Plan (SQDN CP/TAC)	Assist in the management of tactical information at the SQDN level.
		Review the SQDN's OPORD prior to publishing.
		Verify if the fires plan is feasible.
	2. Prepare (SQDN AO)	Observe and ensure the execution of priorities of work.
		Verify the SQDN's LOGSTAT.
		Conduct PCIs (RETRANS, mortars, and Role 1).
	3. Execute (LRP, CTCP, Role 1, FLOT)	Ensure overlapping observation of planning and security in depth.
		Facilitate RPOL, FPOL, and RHO OPS.
		Provide oversight in OP emplacement and SQDN sustainment.
	4. Assess	Ensure the effectiveness and utilization of reconnaissance assets.
		Execute priorities of work.
		Ensure the SQDN's security and force protection.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct a screen.	1. Plan (SQDN CP/TAC)	Advise and understand resupply triggers.
		Verify the CBRN plan.
		Verify establishment of Role 1.
	2. Prepare (SQDN AO)	Verify the SQDN's communications status.
		Verify maintenance status of the fleet.
		Verify routes to AXPs and check air corridors.
	3. Execute (LRP, CTCP, Role 1, FLOT)	Observe CCP and ROLE 1 OPS.
		Monitor resupply of OPs and RETRANS.
		Ensure security and force protection is established.
	4. Assess	Ensure the effectiveness and synchronization of fires.
		Ensure the ability to properly emplace mortar fighting positions to support the FLOT.
		Ensure the effectiveness and proper integration of enablers and attachments.
5. Conduct area security.	1. Plan (SQDN CP/TAC)	Ensure development of the operational decontamination plan.
		Provide input and ensure a plan for chemical casualties.
		Provide input for the intelligence collection plan.
	2. Prepare (SQDN AO)	Monitor engagement area development.
		Ensure active and passive security measures are being utilized.
		Conduct PCIs (TCP kits, OP kits, and graphics with GCMs, night optics, M26, JCAD, JSLIST, and masks). Ensure subordinates know PIRs.
	3. Execute (LRP, CTCP, Role 1, FLOT)	Validate security and air defense plans for all CPs.
		Monitor EPW and detainee processing OPS.
		Execute battlefield circulation.
	4. Assess	Ensure the SQDN's ability to accurately and timely submit PERSTATs and LOGSTATs.
		Ensure the effectiveness of supply redistribution.
		Ensure the effectiveness and proper positioning of RETRANS.
6. Conduct expeditionary deployment OPS.	1. Plan (SQDN HQ and training events)	Validate individual and collective training.
		Assist in developing unit movement plans and ensure critical personnel are trained (UMO, loading teams, HAZMAT, and air-load teams).
		Identify rear detachment and FRG leaders.
	2. Prepare (SQDN AO)	Inspect railhead and line-haul OPS.
		Conduct oversight in SRP and personnel actions for deployment.
		Conduct PCIs (deployment bags, tie-down equipment, and vehicle load plans).
	3. Execute (APOD/SPOD/SQDN AO)	Provide oversight to RSOI OPS and prepare the unit for onward movement.
		Track personnel and equipment arrival into theater.
		Integrate risk management for tactical and accidental risk.
	4. Assess	Ensure the SQDN's ability to execute railhead and line-haul OPS.
		Ensure the SQDN's deployability.
		Ensure the operational rate of equipment and personnel deployability.

2-2. Cavalry Squadron Operations Sergeant Major		
Duties and Responsibilities		
<p>The OPS SGM supervises the staff's operation of the main CP. The OPS SGM monitors and supervises information flow throughout the CP. The OPS SGM must be proactive in the fast-paced cavalry environment and ensure dissemination, collaboration, and proper management of all information to include updates, reports, and battle tracking. The OPS SGM is responsible for the displacement of all SQDN CPs.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct zone reconnaissance.	1. Plan (SQDN CP/TAC)	Review planning products.
		Help the staff produce actionable plans.
		Participate in the MDMP.
	2. Prepare (SQDN AO)	Ensure rehearsals of the CP battle drills.
		Ensure establishment of security at the CP.
		Review the SQDN's OPORD prior to publishing.
	3. Execute (SQDN CP)	Monitor and supervise proper reception and dissemination of information.
		Ensure the timely updating of the COP.
	4. Assess	Ensure running estimates are continuously updated by the staff.
		Check the accuracy of the COP.
		Ensure proper reporting and information distribution
2. Conduct area reconnaissance.	1. Plan (SQDN CP/TAC)	Review and understand the higher HQ OPORD.
		Verify the air defense plan.
		Attend the war game.
	2. Prepare (SQDN AO)	Select the SQDN's primary and alternate CP locations.
		Lead quartering party activities.
		Ensure proper integration of attachments.
	3. Execute (SQDN CP)	Ensure synchronization of information collection assets.
		Ensure shared understanding horizontally and vertically.
		Monitor ALOC OPS.
	4. Assess	Ensure the SQDN's ability to accurately battle track digitally and analog.
		Ensure execution of the SQDN's PACE plan.
		Ensure the SQDN's ability to create a real-time operational picture.
3. Conduct a guard.	1. Plan (SQDN CP/TAC)	Coordinate with HHQ for life-support issues.
		Advise on sustainment planning.
		Recommend priorities regarding allocation of resources.
	2. Prepare (SQDN AO)	Validate the SQDN's PACE plan.
		Conduct attachment briefs.
		Supervise the building of the terrain model and execution of all SQDN rehearsals.
	3. Execute (SQDN CP)	Ensure synchronization of fires.
		Ensure continuous collaboration with adjacent units.
		Anticipate and manage the SQDN's transitions.
	4. Assess	Ensure effectiveness of collaboration among the staff.
		Ensure effectiveness of fires integration and mortar employment.
		Ensure effectiveness of the SQDN to plan and forecast sustainment OPS.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct a screen.	1. Plan (SQDN CP/TAC)	Verify the synchronization of WfFs.
		Recommend a security plan for RETRANS.
		Advise on the plan and trigger to jump the CP.
	2. Prepare (SQDN AO)	Supervise the SQDN's CP setup.
		Ensure rest and work plan implementation.
		Monitor the execution of priorities of work.
	3. Execute (SQDN CP)	Monitor security OPS at the SQDN's CP.
		Monitor operability of all systems within the SQDN's CP.
		Supervise CUOPS.
	4. Assess	Ensure effectiveness of security and force protection OPS.
		Ensure the SQDN's ability to communicate with higher, adjacent units, and subordinates.
		Ensure the staff's ability to execute its duties and responsibilities.
5. Conduct area security.	1. Plan (SQDN CP/TAC)	Verify the CBRN plan.
		Advise on task organization.
		Verify the plan for EPW and detainee OPS.
	2. Prepare (SQDN AO)	Ensure equipment maintenance is being conducted.
		Verify ALOC OPS are established.
		Ensure active and passive security measures are being used.
	3. Execute (SQDN CP)	Oversee CP shift changeover.
		Ensure proper procedures for clearance of ground and air prior to FA and CAS missions.
		Ensure the execution of risk management.
	4. Assess	Ensure readiness of personnel and equipment
		Ensure the staff's ability to execute battle drills.
		Ensure effective of use of enablers.
6. Conduct expeditionary deployment OPS.	1. Plan (SQDN HQ and training events)	Assist in the development of unit movement plans.
		Coordinate staging and marshaling area OPS.
		Verify vehicle load plans and container packing lists.
	2. Prepare (SQDN AO)	Supervise mission command validation.
		Execute CP and staff exercises.
		Ensure Soldiers receive additional training on the host nation.
	3. Execute (APOD/SPOD/SQDN AO)	Ensure LOCs are established.
		Oversee rail-load OPS.
		Monitor and manage the flow of personnel and equipment into theater.
	4. Assess	Ensure the effectiveness of CP OPS.
		Ensure the SQDN's ability to deploy.
		Ensure Soldiers' knowledge of the host nation.

2-3. Cavalry Troop First Sergeant		
Duties and Responsibilities		
<p>The 1SG is the TRP's senior NCO primarily responsible for training individual skills and sustaining the TRP's ability to fight. 1SGs are the TRP's sustainment operator. They help the CDR plan, coordinate, and supervise sustainment activities that support the tactical mission. 1SG's duties include establishing and maintaining the foundation for TRP discipline; managing refit and recuperation of forces (see FM 3-98, <i>Reconnaissance and Security Operations</i> [1 July 2015] for more information); assisting the CDR in performing PCIs; and executing and supervising routine OPS. Routine OPS may include enforcing the TACSOPs; planning and coordinating training; coordinating and reporting personnel and administrative actions; supervising supply, maintenance, communications, and field hygiene OPS; supervising inspections, and/or observing all matters designated by the CDR; serving as the primary sustainment operator; assisting the CDR to plan, coordinate, and supervise all sustainment activities that support the tactical mission; assisting in preparation of the OPORD, especially paragraph 4 (sustainment); planning, rehearsing, and supervising key sustainment actions in support of the tactical mission (such as resupply of Class I, III, IV, and V products and materials, maintenance and recovery, medical treatment and evacuation, and replacement and return-to-duty processing); coordinating with the XO in all critical sustainment functions; conducting training; and ensuring proficiency in individual and unit collective skills that support the TRP's METL.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct zone reconnaissance.	1. Plan (TRP CP)	Develop sustainment and medical plans.
		Assist the TRP CDR with planning.
		Attend the OPORD and brief paragraph four.
	2. Prepare (TRP CP, TRP AO, LRP site)	Identify and integrate attachments.
		Attend the TRP and SQDN sustainment rehearsals.
		Conduct PCIs (load plans, maps, and graphics).
	3. Execute (TRP CP, TRP AO, Role 1)	Conduct CASEVAC OPS and know Role 1 locations.
		Ensure security of the CP and conduct resupply.
	4. Assess	Assist CP OPS and maintain SA of TRP OPS.
		Ensure the TRP and PLT's CASEVAC OPS from POI to Role 1.
		Ensure the TRP's ability to provide accurate and timely reporting.
	2. Conduct area reconnaissance.	1. Plan (TRP CP)
Develop sustainment and medical plans.		
Supervise TRP priorities of work.		
2. Prepare (TRP CP, TRP AO)		Assist in IPB and understand probable line of contact.
		Conduct TRP PCIs (communications and night optics).
		Determine CASEVAC routes.
3. Execute (TRP CP, TRP AO, Role 1)		Attend the TRP rehearsal and SQDN sustainment rehearsal.
		Disseminate updated Role 1 locations to PSGs.
		Bound the CP forward to support PLT OPS.
4. Assess		Monitor CP OPS and accuracy of reports to the SQDN.
		Establish the DOW rate and the effectiveness of the CASEVAC plan.
		Ensure the effectiveness of the TRP and PLT TLPs.
3. Conduct a guard.	1. Plan (TRP CP)	Ensure the CP's ability to jump in a timely manner.
		Conduct time-distance analysis of CASEVAC routes.
		Integrate risk mitigation into the plan.
	2. Prepare (TRP CP, TRP AO)	Plan sustainment and evacuation of dismounted OPs.
		Conduct PCIs on dismounted OPs (CWORM).
		Ensure ROZ requests are submitted to the SQDN.
	3. Execute (TRP CP, TRP AO, Role I)	Verify the fires plan supports TRP OPS.
		Conduct TRP-level resupply OPS.
		Monitor reports from PLTs for relevant information.
	4. Assess	Verify establishment of RFA and NFA over all OP locations.
		Ensure timeliness of ROZ approval.
		Ensure effectiveness of OP locations.
		Ensure MEDEVAC of dismounted elements.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct a screen.	1. Plan (TRP CP)	Understand the CBRN CASEVAC.
		Ensure a functional work and rest cycle.
		Ensure mortar fires are integrated into the plan.
	2. Prepare (TRP CP, TRP AO)	Monitor maintenance OPS.
		Conduct PCIs (CBRN equipment).
		Conduct resupply OPS of Class I, III, and V.
	3. Execute (TRP CP, TRP AO, Role I)	Verify establishment of RFA and NFA over all OP locations.
		Verify mortar firing points are in supporting range.
		Assist the XO on all sustainment requirements.
	4. Assess	Ensure accuracy of supply requests from the PLTs.
		Ensure effectiveness and synchronization of mortar fires.
		Ensure CBRN CASEVAC and decontamination.
5. Conduct area security.	1. Plan (TRP CP)	Develop security and air defense plans for the TRP CP.
		Plan TRP maintenance and recovery OPS.
		Ensure plans are nested within TRP SOP.
	2. Prepare (TRP AO)	Develop the CP information tracking system.
		Emphasize adjacent unit coordination.
		Conduct PCIs (M88, tow bars, tow cables, etc.).
	3. Execute (TRP AO)	Validate recovery OPS with the FMT.
		Supervise TRP CP OPS.
		Conduct adjacent unit coordination.
	4. Assess	Validate and update the TRP SOP.
		Establish the TRP air defense plan (Stinger employment).
		Ensure self-recovery and FMT recovery OPS.
6. Conduct expeditionary deployment OPS.	1. Plan (TRP HQ and training events)	Complete individual skill and mandatory training.
		Ensure critical personnel are trained (UMO, HAZMAT, etc.).
		Ensure dismounted elements are trained.
	2. Prepare (TRP AO)	Complete SRP and individual readiness.
		Prepare all vehicles for transport and pack containers.
		Conduct PCIs (load plans, tie downs, deployment bags).
	3. Execute (TRP AO)	Identify and move to points of friction.
		Track all TRP personnel movements.
		Provide final guidance to the rear detachment NCOIC.
	4. Assess	Ensure personnel and equipment movement.
		Ensure risk mitigation during all OPS.
		Ensure accountability and reporting to the SQDN.

2-4. Cavalry Troop Platoon Sergeant		
Duties and Responsibilities		
<p>The PSG is the senior NCO in the PLT and second in succession of CMD. The PSG is the senior most experienced scout in the PLT and the only NCO that assumes a leadership role from a commissioned officer. The PSG provides expertise, and helps and advises the PLT leader. The PSG leads the PLT in the PL's absence, and supervises the PLT's administration, logistics, and maintenance. The PSG assists the PL with the development of paragraph 4 of the OPORD. PSGs understand the CDR's intent and that of the CDR two levels up.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct zone reconnaissance.	1. Plan (PLT AO, TRP CP)	Develop a casualty collection plan.
		Review the PL's fighting products and provide advice.
		Attend the TRP and PLT OPORD.
	2. Prepare (PLT AO, CCP, TRP CP)	Integrate attachments.
		Conduct PLT TLP (attend TRP and PLT rehearsals).
		Conduct PCCs (load plans and communications equipment).
	3. Execute (PLT AO, CCP)	Conduct CASEVAC OPS; know Role 1 locations.
		Conduct resupply OPS.
		Monitor PLT reports ensuring accuracy.
	4. Assess	Ensure the PLT's CASEVAC OPS from POI to CCP.
		Ensure the PLT's ability to rapidly and accurately report.
		Ensure the PLT's ability to execute the PACE plan.
2. Conduct area reconnaissance.	1. Plan (PLT AO, TRP CP)	Plan the sustainment and MEDEVAC plans.
		Assist the PL in planning and providing tactical experience.
		Identify the transition point from movement to maneuver.
	2. Prepare (PLT AO, TRP CP)	Conduct PLT PCCs (maps, graphics).
		Supervise priorities of work (maintenance).
		Facilitate the TRP and PLT rehearsals.
	3. Execute (PLT AO, CCP, TRP AO)	Disseminate updated CCP grids to SLs.
		Assist the PL with the conduct of reconnaissance.
		Validate the maintenance plan.
	4. Assess	Establish the DOW rate at the POI and the MEDEVAC.
		Assess the effectiveness of PLT TLP.
		Establish the maintenance plan and complete DA Form 5988E, <i>Maintenance and Inspection Worksheet</i> .
3. Conduct a guard.	1. Plan (PLT AO, TRP CP)	Conduct time-distance analysis to the TRP CCP.
		Assist in the identification of templated OPS.
		Plan sustainment and evacuation of dismounted OPS.
	2. Prepare (PLT AO, TRP CP)	Conduct PCCs on dismounted OPS (CWORM).
		Ensure UASs and the operator are prepared for OPS.
		Assist in identification of possible obstacle locations.
	3. Execute (PLT AO, CCPs)	Resupply mounted and dismounted elements.
		Ensure reconnaissance in-depth with the use of UASs.
		Verify establishment of RFA and NFA over all OP locations.
	4. Assess	Employ UAS reconnaissance.
		Ensure effectiveness of OP locations.
		Ensure MEDEVAC of dismounted elements.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct a screen.	1. Plan (PLT AO, TRP CP)	Understand the CASEVAC plan under CBRN conditions.
		Assist the PL in direct and indirect fire plans.
		Ensure implementation of direct fire control measures.
	2. Prepare (PLT AO, TRP CP)	Conduct PCCs (masks, JSLIST, JCAD, etc.).
		Assist the PL in engagement area development.
		Conduct resupply OPS of Class I, III, and V.
	3. Execute (PLT AO, TRP CCP)	Send accurate OP grids to the FSO for RFA and NFA.
		Validate the direct and indirect fire plan.
		Properly employ CBRN detection equipment.
	4. Assess	Ensure accuracy of the supply request to the XO.
		Ensure effectiveness and synchronization of PLT fire plan.
		Ensure OPS under CBRN conditions.
5. Conduct area security.	1. Plan (PLT AO, TRP CP)	Develop and submit the ROZ request to the FSO.
		Assist the PL in terrain analysis (OAKOC).
		Identify units supporting FPOL, RPOL, or RH.
	2. Prepare (PLT AO, TRP CP)	Conduct linkup with the supporting unit; validate the PACE plan.
		Disseminate graphic control measures and overlays.
		Conduct PCCs (vehicle markings, early warning kit).
	3. Execute (PLT AO, TRP CCP)	Execute FPOL, RPOL, and RH OPS.
		Ensure the identification of primary and alternate BPs.
		Ensure continuous improvement of security.
	4. Assess	Ensure effectiveness of FPOL, RPOL, and RH execution.
		Evaluate PLT graphics and overlays.
		Evaluate effectiveness of early warning systems.
6. Conduct expeditionary deployment	1. Plan (PLT AO, TRP HQ, and training events)	Ensure dismounted scouts are properly trained.
		Establish critical personnel training (ammunition handler, field sanitation).
		Inject risk mitigation in all OPS.
	2. Prepare (PLT AO, TRP AO, TRP HQ)	Complete SRP and individual readiness.
		Prepare all vehicles for transport and pack containers.
		Prepare PCCs (load plans, tie downs, deployment bags).
	3. Execute (PLT AO, TRP AO, rail head)	Provide leader coverage during rail-load OPS.
		Track all PLT personnel movements.
		Ensure 100-percent accuracy of PLT MAL.
	4. Assess	Ensure personnel and equipment movement.
		Ensure risk mitigation during all OPS.
		Ensure accountability and reporting.

2-5. Cavalry Troop Squad Leader		
Duties and Responsibilities		
<p>The SL is responsible for the tactical employment and combat readiness of the section, including the health, welfare, and training of Soldiers, and maintenance of weapons and equipment of the squad. The section leader helps the PL plan the scheme of maneuver and make relevant recommendations during planning and execution; maintains section status of personnel, weapons, and equipment; submits standardized reports to the PL or PSG; ensures ammunition, supplies, and loads are evenly distributed in the section; directs the maintenance of the section's weapons and equipment and perform PCCs; delegates tasks to the SQD and team leaders, and supervises their accomplishment. While maneuvering the section during execution, within the PL's guidance, the section leader will refine the plan to meet the needs of a changing operational environment. Additionally, the section leader assists the PL in planning direct and indirect fire control measures and employs indirect fires and Army aviation assets. The section leader understands key tasks and IC requirements and employs the section to accomplish them. The section leader prepares a section sector sketch and develops a route reconnaissance overlay in support of route reconnaissance missions.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct zone reconnaissance.	1. Plan (PLT AO)	Identify within the AO what dismounted OPS are required.
		Assist the PL with route planning.
		Receive the mission and provide feedback to the PL.
	2. Prepare (PLT AO, TRP CP)	Integrate attachments and identify sustainment needs.
		Conduct TLP (attend TRP and PLT rehearsals).
		Conduct PCCs (load plans, night optics, and communications).
	3. Execute (PLT AO, CCP)	Conduct mounted land navigation.
		Report sustainment needs to the PSG.
		Conduct timely and accurate reporting of reconnaissance.
	4. Assess	Determine the ability of the section to navigate while mounted day and night.
		Determine the section's ability to provide accurate and timely reporting.
		Determine the effectiveness of route planning.
2. Conduct area reconnaissance.	1. Plan (PLT AO, TRP CP)	Understand the BDE, SQDN, and TRP PIRs.
		Map reconnaissance with the PL; identify bridges, routes, and crossings.
		Determine how terrain will support the maneuver plan.
	2. Prepare (PLT AO, TRP CP)	Conduct PCCs (maps, graphics, DVEs, and load plans).
		Ensure understanding of PIRs to the lowest level.
		Attend TRP and PLT rehearsals.
	3. Execute (PLT AO, CCP, TRP AO)	Execute section maneuver plans.
		Reconnoiter specific terrain within the AO.
		Identify and report PIRs.
	4. Assess	Ensure understanding of PIRs at the lowest level.
		Determine the effectiveness of section TLP.
		Ensure timely and accurate reports.
3. Conduct a guard.	1. Plan (PLT AO, TRP CP)	Assist the PL with selection of battle positions.
		Conduct map reconnaissance to identify section boundaries.
		Identify likely friendly obstacle locations.
	2. Prepare (PLT AO, TRP CP)	Conduct PCCs on dismounted OPS (CWORM).
		Ensure the UAS and operator are prepared for OPS.
		Collect Class IV for obstacle emplacement.
	3. Execute (PLT AO, CCP)	Further refine EA development in support of the PLT plan.
		Emplace obstacles to support EA development.
		Identify dead space within AO and adjust OP locations.
	4. Assess	Ensure effectiveness of obstacles.
		Assess functionality of battle positions.
		Establish an EA development plan.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct a screen.	1. Plan (PLT AO, TRP CP)	Identify mounted and dismounted positions.
		Assist the PL in a direct and indirect PLT fire plan.
		Develop a resupply method of long-duration OPS.
	2. Prepare (PLT AO, TRP CP)	Conduct PCCs (mask, JSLIST, JCAD, and CWORM).
		Assist the PL in EA development.
		Conduct resupply OPS of Class I, III, and V.
	3. Execute (PLT AO)	Send accurate OP grids to the FSO for RFA and NFA.
		Gain and maintain contact with the enemy.
		Collect range cards and develop sector sketch.
	4. Assess	Ensure the accuracy of supply requests to the XO.
		Ensure the effectiveness of the sector sketch (overlapping fires).
		Ensure the ability of the section to maintain contact with the enemy.
5. Conduct area security.	1. Plan (PLT AO, TRP CP)	Identify adjacent units in preparation of RPOL, FPOL, and RH.
		Assist the PL in defensive characteristics of the terrain.
		Ensure the employment of mounted and dismounted OPS.
	2. Prepare (PLT AO, TRP CP)	Conduct a mounted route rehearsal of the FPOL/RPOL lanes.
		Secure all Class III (GAA, FRH, oil, CLP, GMD, etc.).
		Conduct PCCs (vehicle markings, early warning kit).
	3. Execute (PLT AO)	Execute FPOL, RPOL, or RH OPS.
		Conduct and supervise priorities of work.
		Execute PMCS and submit DA Form 5988E, <i>Equipment Maintenance and Inspection Worksheet</i> , to the PSG.
	4. Assess	Assess effectiveness of FPOL, RPOL, and RH execution.
		Ensure the section's ability to conduct priorities of work.
		Conduct PMCS and overall maintenance of equipment.
6. Conduct expeditionary deployment OPS.	1. Plan (PLT AO, TRP HQ, and training events)	Verify the section and PLT MAL are accurate and up to date.
		Plan critical personnel training (ammunition handler, field sanitation).
		Focus training on dismounted OPS.
	2. Prepare (PLT AO, TRP AO, TRP HQ)	Complete the SRP and individual readiness.
		Complete all vehicle services and maintenance.
		Complete PCCs (load plans, tie downs, deployment bags, PPE).
	3. Execute (PLT AO, TRP AO, railhead)	Conduct rail-load OPS to mitigate risk at the lowest level.
		Complete the high-dollar worksheet and secure barracks.
		Conduct movement of personnel (100-percent accountability).
	4. Assess	Establish a maintenance and services plan.
		Ensure risk mitigation during rail-load OPS.
		Establish accountability and reporting.

2-6. Cavalry Forward Support Company First Sergeant

Duties and Responsibilities

The CO 1SG is the senior NCO and normally the most experienced Soldier in the CO. The 1SG is the CDR's primary tactical advisor and expert on individual and NCO skills. The CO 1SG is the primary sustainment operator and assists the CDR with planning, coordinating, and supervising logistical activities that support the tactical mission. The 1SG works closely with the XO in sustainment planning for the CO. The 1SG operates where the CDR directs, usually positioned with the CO, and trains and places the FMT or contact team within the perimeter. The 1SG's duties include establishing and maintaining the foundation for TRP discipline; managing refit and recuperation of forces (see FM 3-98, *Reconnaissance and Security Operations* [1 July 2015]); assisting the CDR in performing PCIs; executing and supervising routine OPS (these include enforcing the TACSDPs; planning and coordinating training; coordinating and reporting personnel and administrative actions; and supervising supply, maintenance, communications, and field hygiene OPS); supervising and observing matters designated by the CDR; serving as the primary sustainment operator assisting the CDR with planning, coordinating, and supervising all sustainment activities that support the tactical mission; assisting with preparing the OPORD, especially paragraph 4 (sustainment); planning, rehearsing, and supervising key sustainment actions in support of the tactical mission; medical treatment and evacuation; replacement and return-to-duty processing; coordinating with the XO in critical sustainment functions; conducting training; and ensuring proficiency in individual and unit collective skills that support the TRP's METL.

Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct sustainment support in area security.	1. Plan (TRP CP)	Assist with sustainment, maintenance, and medical plans.
		Assist the CDR with deployment planning.
		Attend the OPORD to brief paragraph four.
	2. Prepare (TRP CP, TRP AO, LRP site)	Identify and integrate attachments.
		Attend the CO rehearsal and SQDN sustainment rehearsal.
		Conduct PCIs (load plans, maps, and graphics).
	3. Execute (TRP CP, TRP AO, Role 1)	Conduct CASEVAC OPS; know Role 1 locations.
		Ensure security of the CP; conduct resupply.
		Assist with CP OPS; maintain SA of CO OPS.
	4. Assess	Ensure CO CASEVAC OPS from POI to Role 1.
		Ensure the CO's ability to provide accurate and timely reporting.
		Ensure effectiveness of the CO PACE plan.
2. Conduct unit defense.	1. Plan (TRP CP)	Assist with sustainment, maintenance, and medical plans.
		Supervise CO priorities of work.
		Assist in IPB and understand probable line of contact.
	2. Prepare (TRP CP, TRP AO)	Conduct PCIs (communications and night optics).
		Determine CASEVAC routes.
		Attend the CO and SQDN sustainment rehearsal.
	3. Execute (TRP CP, LRP, Role 1, TRP AO)	Disseminate an updated Role 1 locations to PSGs.
		Bound the CP forward to support PLT OPS.
		Monitor CP OPS and accuracy of reports to the SQDN.
	4. Assess	Determine the DOW rate and the effectiveness of the CASEVAC plan.
		Ensure effectiveness of CO TLP.
		Ensure the CP's ability to jump in a timely manner.
3. Conduct sustainment support in area defense.	1. Plan (TRP CP)	Conduct time-distance analysis of CASEVAC routes.
		Integrate risk mitigation into the plan.
		Plan evacuation and sustainment of the CO CP.
	2. Prepare (TRP CP, TRP AO)	Conduct PCIs on dismounted fighting positions.
		Ensure PERSTAT reports are submitted to the SQDN.
		Verify maintenance and sustainment plans to support CO OPS.
	3. Execute (TRP CP, LRP, Role 1, TRP AO)	Conduct CO-level resupply OPS.
		Monitor reports from TRPs for relevant information.
		Verify establishment of LRP locations.
	4. Assess	Establish timelines to evacuate casualties.
		Determine effectiveness of fighting position locations.
		Establish MEDEVAC of FSC elements.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct sustainment support in movement to contact.	1. Plan (TRP CP)	Understand the CBRN CASEVAC.
		Ensure a functional work and rest cycle.
		Ensure crew-served weapon systems are FMC.
	2. Prepare (TRP CP, TRP AO)	Monitor maintenance OPS.
		Conduct PCIs (CBRN equipment).
		Conduct resupply OPS of Class I, III, and V.
	3. Execute (TRP CP, LRP, Role 1, TRP AO)	Verify establishment of the UMCP and the CO CP.
		Monitor and analyze the equipment readiness status.
		Assist the CDR and XO on all sustainment requirements.
	4. Assess	Ensure accuracy of supply requests from the PLTs.
		Ensure effectiveness and synchronization of all safety measures.
		Assess CBRN CASEVAC and decontamination.
5. Conduct sustainment support in an attack.	1. Plan (TRP CP)	Develop a security plan for the TRP CP.
		Provide input to the maintenance and recovery OPLANS
		Ensure plans are nested within the CO SOP.
	2. Prepare (TRP CP, TRP AO)	Develop a CP information tracking system.
		Emphasize adjacent unit coordination.
		Conduct PCIs (M88, tow bars, tow cables, etc.).
	3. Execute (TRP CP, LRP, Role 1, TRP AO)	Validate recovery OPS with the FMT.
		Supervise CO CP OPS.
		Conduct adjacent unit coordination.
	4. Assess	Validate and update CO SOPs as needed.
		Establish tracking procedures for all classes of supply.
		Ensure self-recovery and FMT recovery OPS.
6. Conduct expeditionary deployment OPS.	1. Plan (TRP HQ and training events)	Complete individual skill and mandatory training.
		Ensure critical personnel are trained (UMO, HAZMAT, etc.).
		Ensure collective training supports METL.
	2. Prepare (TRP AO)	Complete SRP and individual readiness.
		Prepare all vehicles for transport and pack containers.
		Conduct PCIs (load plans, tie downs, deployment bags).
	3. Execute (TRP AO)	Conduct vehicle maintenance and recovery OPS.
		Track all TRP personnel movements.
		Provide final guidance to the rear detachment NCOIC.
	4. Assess	Ensure personnel and equipment movement.
		Establish risk mitigation during all OPS.
		Ensure accountability and reporting to the SQDN.

2-7. Cavalry Maintenance Platoon Sergeant		
Duties and Responsibilities		
<p>The PSG is the PLT's most experienced NCO and second in command. The PSG is accountable to the PL for the leadership, discipline, training, and welfare of the PLT's Soldiers. The PSG coordinates the PLT's maintenance and logistical requirements, compiles maintenance reports, and provides them to the PL and CO 1SG. The operator and crew perform preventive maintenance checks and services. Based on mission variables, the Soldier can diagnose and replace subcomponent items as outlined in the MACs. Maintenance PSG duties consist of but are not limited to performing predeployment maintenance activities; preparing equipment for deployment; employing camouflage, concealment, and deception techniques; treating and evaluating casualties; and conducting maintenance support OPS.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct maintenance support in area defense.	1. Plan (PLT AO)	Develop maintenance, recovery, and support requirements.
		Assist the PL with route planning for recovery.
		Coordinate delivery of all Class IX.
	2. Prepare (PLT AO, TRP CP)	Conduct maintenance support for the battlefield.
		Attend the SQDN maintenance meeting.
		Conduct PCCs (load plans, night optics, and communications).
	3. Execute (PLT AO, TRP CP)	Conduct mounted land navigation during recovery OPS.
		Report parts availability constraints and shortages to the SME.
	4. Assess	Ensure timely and accurate reporting of on-hand quantities of bench stock (SSL) and Class IX parts requested.
		Determine the ability of the PLT to navigate during day and night OPS.
		Ensure the PLT's ability to provide accurate reporting in accordance with the TACSOP.
	2. Conduct unit defense.	1. Plan (PLT AO, TRP CP)
Implement CBRN protective measures at the PLT level.		
Map reconnaissance with the PL and recovery team prior to the start point.		
2. Prepare (PLT AO, TRP CP)		Determine how terrain will support recovery and the UMCP location.
		Conduct PCCs, PCIs (map with load plan), and PMCS.
		Ensure understanding of PIRs to the lowest level.
3. Execute (PLT AO, TRP AO)		Attend all rehearsals along with BSA maintenance meetings.
		Employ camouflage and concealment.
		Execute treatment and evacuation of casualties.
4. Assess		Identify and report PIRs.
		Ensure understanding of PIRs at the lowest level.
		Ensure effectiveness of PCCs and PCIs.
3. Conduct maintenance support in area defense (maintenance PLT).	1. Plan (PLT AO)	Ensure timely and accurate reporting of enemy activity within the AO.
		Assist the PL with selection of battle positions.
		Identify the location for a vehicle reconstitution holding area.
	2. Prepare (PLT AO)	Identify the location for Class III bulk storage within the AO.
		Prepare the location for NMC vehicles.
		Report procedures for vehicles within the reconstitution area.
	3. Execute (TRP AO)	Prepare a vehicle staging area within the AO.
		Conduct vehicle maintenance and recovery OPS.
		Conduct security OPS within the UMCP.
	4. Assess	Conduct resupply OPS of Class III (B) and IX parts.
		Assess maintenance reporting, shortages, and parts of on-hand quantities.
		Ensure accurate parts and bulk POL consumption reporting.
		Ensure accurate reporting of daily recovery and parts installed.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct maintenance support in movement to contact.	1. Plan (PLT AO, TRP CP)	Identify PACE plan items (M1, M2, and Stryker); estimate time of availability.
		Establish the PACE plan with the PLT.
		Develop priority of maintenance for mission-essential equipment.
	2. Prepare (PLT AO, TRP CP)	Conduct PCCs and PCIs (mask, JSLIST).
		Verify communications equipment by PMCS.
		Map reconnaissance and PLT route rehearsals.
	3. Execute (PLT AO)	Monitor and analyze recovery OPS.
		Validate the location of recovery requests with the SQDN S-4.
		Verify all logistical supply requests from the BSA/SPO.
	4. Assess	Ensure the accuracy of maintenance and recovery requests to the CDR and S-4.
		Assess communications within the PLT and SQDN TOC.
		Monitor maintenance synchronizations and DA Form 5988E, <i>Equipment Maintenance and Inspection Worksheet</i> , flow at LRP sites.
5. Conduct maintenance support in an attack (distribution PLT).	1. Plan (PLT AO, TRP CP)	Identify fighting positions.
		Plan the manning of TRP fighting positions and rest cycles
		Discuss the disbursement plan of critical supply elements.
	2. Prepare (PLT AO, TRP CP)	Conduct contact-to-recovery rehearsals.
		Secure all Class III (GAA, FRH, oil, CLP).
		Conduct PCCs and PCIs of recovery equipment.
	3. Execute (PLT AO)	Execute security measures within the UMCP.
		Conduct and supervise priorities of work.
		Execute PMCS and submit DA Form 5988E to maintenance.
	4. Assess	Ensure the effectiveness of concealment within the AO.
		Establish the sections' ability to conduct priorities of work
		Ensure PMCS and overall maintenance of equipment.
6. Conduct expeditionary deployment OPS.	1. Plan (PLT AO, TRP AO)	Verify the PLT MAL and accurate numbers to the FSC 1SG.
		Conduct critical personnel training (HAZMAT, H8).
		Focus training on vehicle loading and night driving.
	2. Prepare (PLT AO, TRP AO, TRP HQ)	Complete the SRP and individual readiness.
		Complete all vehicle services and maintenance packages.
		Prepare PCCs (load plans, tie downs, deployment bags, PPE).
	3. Execute (PLT AO, TRP AO, TRP HQ)	Conduct movement OPS while mitigating risks at the lowest level.
		Monitor correct DA Form 5988E flow and parts requisitions.
		Conduct safe movement of personnel (100-percent accountability).
	4. Assess	Ensure accountability and reporting of all personnel and equipment.
		Ensure risk mitigation during movement OPS.
		Establish a maintenance and services plan.

2-8. Cavalry Forward Support Company Platoon Sergeant		
Duties and Responsibilities		
<p>The PSG is the senior NCO at the PLT level and primary advisor to the PL. PSGs are responsible for the continued professional development and mentoring of the PL. PSGs are primarily responsible for the health, welfare, training, and development of the Soldiers in their charge. They are the first level of NCO who provides input into the unit's METL and trains collective tasks at the PLT level. PSGs use their extensive experience and knowledge to provide input to their superiors for purposes of planning or executing OPS. The distribution PSG's duties consist of, but are not limited to providing ammunition to the SQDN; establishing an ammunition holding area; directing distribution CO supply OPS; managing transportation OPS; conducting bulk petroleum distribution OPS; conducting LOGPAC support; providing field-feeding support; and employing camouflage, concealment, and deception techniques.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct sustainment support in area defense.	1. Plan (PLT AO)	Develop logistics planning and support requirements.
		Assist the PL with route planning.
		Coordinate delivery of all classes of supply.
	2. Prepare (PLT AO, TRP CP)	Conduct logistical preparations of the battlefield.
		Conduct TLP; attend SQDN rehearsals.
		Conduct PCCs (load plans, night optics, and communications).
	3. Execute (PLT AO, TRP CP)	Conduct mounted land navigation.
		Report sustainment constraints and shortages to the PL.
		Establish accurate reporting of on-hand quantities of supply.
	4. Assess	Determine the PLT's ability to navigate during day and night OPS.
		Determine the PLT's ability to provide accurate and timely reporting.
		Determine the PLT's effectiveness of route planning.
2. Conduct unit defense.	1. Plan (PLT AO, TRP CP)	Implement CBRN protective measures at the PLT level.
		Map reconnaissance with the PL and identify main supply routes.
		Determine how terrain will support LOGPACs.
	2. Prepare (PLT AO, TRP CP)	Conduct PCCs, PCIs (map with load plan), and PMCS.
		Ensure understanding of PIRs to the lowest level.
		Attend SQDN, TRP, and PLT rehearsals.
	3. Execute (PLT AO, TRP AO)	Employ camouflage and concealment.
		Execute treatment and evacuation of casualties.
		Identify and report PIRs.
	4. Assess	Ensure understanding of PIRs at the lowest level.
		Determine the effectiveness of PCCs and PCIs.
		Establish timely and accurate reporting of enemy activity within the AO.
3. Conduct sustainment support in area defense (distribution PLT).	1. Plan (PLT AO)	Assist the PL with selection of the battle positions.
		Identify the location for the ammunition holding area.
		Identify the location for the bulk fuel OPS within the AO.
	2. Prepare (PLT AO)	Prepare the location for the ammunition holding area.
		Prepare the location for bulk fuel OPS within the AO.
		Prepare the vehicle staging area within the AO.
	3. Execute (TRP AO)	Conduct ammunition holding area OPS.
		Conduct bulk fuel OPS within the AO.
		Conduct resupply OPS of Class I, III, and V.
	4. Assess	Establish ammunition reporting shortages and on-hand quantities.
		Conduct accurate fuel consumption reporting and on-hand gallons to the S-4.
		Establish accurate reporting of distribution of all classes of supply.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct sustainment support in a movement to contact.	1. Plan (PLT AO, TRP CP)	Identify resupply locations.
		Establish a PACE plan with the PLT.
		Develop secondary COA for resupply locations.
	2. Prepare (PLT AO, TRP CP)	Conduct PCCs and PCIs (mask, JSLIST).
		Verify communications equipment by PMCS.
		Map reconnaissance and PLT route rehearsals.
	3. Execute (PLT AO)	Monitor and analyze resupply OPS.
		Validate logistical resupply locations with SQDN S-4.
		Verify all logistical supply requests from the SQDN.
	4. Assess	Determine the accuracy of the supply request to the FSC CDR and S-4.
		Assess communications within the PLT and SQDN TOC.
		Monitor logistical synchronizations at LRP sites.
5. Conduct sustainment support in an attack (distribution PLT).	1. Plan (PLT AO, TRP CP)	Identify fighting positions.
		Conduct manning of TRP fighting positions and rest cycles.
		Discuss disbursement of fuel, ammunition, and Class III (B).
	2. Prepare (PLT AO, TRP CP)	Conduct LOGPAC rehearsals.
		Secure all classes of supply.
		Conduct PCCs and PCIs.
	3. Execute (PLT AO)	Execute security measures.
		Conduct and supervise priorities of work.
		Execute PMCS and submit DA Form 5988E, <i>Equipment Maintenance and Inspection Worksheet</i> , to maintenance.
	4. Assess	Assess effectiveness of concealment within the AO.
		Establish the sections' ability to conduct priorities of work.
		Ensure PMCS and overall maintenance of equipment.
6. Conduct expeditionary deployment OPS.	1. Plan (PLT AO, TRP AO)	Verify PLT MAL and accurate numbers to the FSC 1SG.
		Conduct critical personnel training (ammunition handler, field sanitation).
		Focus training on vehicle loading and night driving.
	2. Prepare (PLT AO, TRP AO, TRP HQ)	Complete the SRP and individual readiness.
		Complete all vehicle services and maintenance packages.
		Plan PCCs (load plans, tie downs, deployment bags, PPE).
	3. Execute (PLT AO, TRP AO, TRP HQ)	Conduct movement OPS while mitigating risks.
		Monitor the correct DA Form 5988E flow and parts requisitions.
		Conduct safe movement of personnel (100-percent accountability).
	4. Assess	Ensure accountability and reporting of all personnel.
		Establish risk mitigation during movement OPS.
		Establish a maintenance and services plan.

SECTION 3
AVIATION BATTALION

3-1 Aviation Battalion Command Sergeant Major

3-2 Aviation First Sergeant

3-3 Aviation Platoon Sergeant

3-4 Aviation Squad Leader

3-5 Aviation Forward Support Company First Sergeant

3-1. Aviation Battalion Command Sergeant Major		
Duties and Responsibilities		
<p>The CSM acts in the name of the CDR and is the CDR's primary advisor concerning all Soldiers. The CSM carries out policies and enforces standards for the performance, training, and conduct of all Soldiers. In OPS, a CDR employs the CSM throughout the AO to extend command influence, assess the morale of the force, and, during critical events, mitigates potential accidental and/or tactical risk. The CSM focuses attention on functions critical to the success of the operation.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct movement and maneuver.	1. Plan (TOC for the MDMP)	Participate in TRM planning.
		Participate in AA occupation planning.
		Review OPORDs before publishing.
	2. Prepare (BN area)	Verify PCCs and PCIs.
		Attend rehearsals.
		Conduct reconnaissance.
	3. Execute (BN area/QP)	Verify members of the quartering party.
		Verify battle tracking.
		Monitor transfer of mission command.
	4. Assess (BN area)	Ensure the CDR's priorities are enforced.
		Verify the one-third, two-thirds planning rule is observed.
		Validate TAA occupation tasks.
2. Conduct mission command.	1. Plan (BN/DIV area)	Identify required personnel.
		Identify equipment requirements.
		Engage supported CSMs on AVTF capabilities.
	2. Prepare (BN area)	Task organize early.
		Ensure equipment maintenance is conducted.
		Communicate the CDR's intent.
	3. Execute (BN area)	Integrate nonorganic units and enablers.
		Ensure MCS are employed.
		Ensure NCOs are involved in the OPS process.
	4. Assess	Validate processes and procedures.
		Ensure WfFs are integrated.
		Ensure networks are maintained.
3. Conduct protection.	1. Plan (TOC for the MDMP)	Oversee TAA security planning.
		Verify CBRN planning.
		Recommend the force protection level.
	2. Prepare (BN area)	Validate establishment of TAA security.
		Verify CBRN alarm and MOPP posture.
		Verify location of decontamination sites and equipment.
	3. Execute (BN area)	Oversee BDOC and SOG OPS.
		Enforce uniform posture and PPE.
		Ensure proper field sanitation procedures.
	4. Assess	Ensure TAA security posture is maintained.
		Validate a CBRN plan.
		Ensure use of PPE is enforced.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct sustainment.	1. Plan (ALOC for the MDMP)	Participate in the TF logistic synchronization.
		Attend the production control meeting.
		Participate in CASEVAC and CCP planning.
	2. Prepare (BN area and ALOC)	Verify LOGSTAT turn in.
		Verify DA Form 5988E, <i>Equipment Maintenance and Inspection Worksheet</i> , turn in.
		Identify CASEVAC resources.
	3. Execute (ALOC and Role 1)	Verify ground and ACFT maintenance status.
		Attend the sustainment rehearsal.
		Oversee CASEVAC and CCP OPS.
	4. Assess	Ensure the supply levels are maintained.
		Ensure the OR rate meets DA standards.
		Assess the DOW rate.
5. Conduct fires and intelligence.	1. Plan (TOC for the MDMP)	Ensure fires are planned for TAA protection.
		Receive the S-2's update on threats to TAA and TRMs.
		Verify ADA planning.
	2. Prepare (BN area and TOC)	Integrate intelligence into daily OPS.
		Ensure TRPs are loaded into AFATDS.
		Ensure ADA systems are emplaced correctly.
	3. Execute (BN area and TOC)	Verify NAIs are monitored and adjusted.
		Oversee the OP CFF process.
		Verify PCCs and PCIs.
	4. Assess	Ensure PIRs are answered.
		Validate a fires process.
		Ensure there is an integrated plan.

3-2. Aviation First Sergeant		
Duties and Responsibilities		
<p>The 1SG is the senior enlisted advisor to the CDR at the CO, TRP, and battery level. 1SGs are responsible for maintaining and enforcing standards, ensuring training objectives are met, developing the Soldiers in the unit, conducting all administrative functions, and ensuring the health, welfare, and morale of the unit and Soldiers' families. The 1SG serves as a coordinator for training and resources, and the lead integrator with outside organizations and entities. 1SGs are the standard bearers for their organization and serve as role models for all Soldiers, NCOs, and officers.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Perform FARP procedures.	1. Plan (CP for TLP)	Participate in the TRM and occupational planning.
		Identify equipment and personnel requirements.
		Integrate contingency plans (CCPs, AXP, etc.).
	2. Prepare (CO area)	Verify PCC and PCIs.
		Validate movement tables and routes.
		Attend BN, CO, and PLT rehearsals.
	3. Execute (FARP/CP)	Validate the security posture and CCD.
		Enforce PPE requirements.
		Verify Class III and Class V reporting requirements.
	4. Assess (CO area)	Ensure the CDR's priorities are enforced.
		Evaluate effectiveness of systems and processes.
		Verify information was disseminated to all levels.
2. Conduct petroleum distribution OPS.	1. Plan (BN/CO area)	Identify ground and air refueling requirements.
		Integrate into the BN operational timeline.
		Identify Class I, III, and V resupply requirements.
	2. Prepare (BN/CO area)	Verify adjacent CO requirements at the LOGSYNCH.
		Communicate the BN operational timeline.
		Ensure equipment maintenance is conducted.
	3. Execute (FARP/CO area)	Verify FARP OPS.
		Validate ground vehicle Class III distribution.
		Enforce environmental compliance regulations.
	4. Assess (CO area)	Ensure the CDR's priorities are enforced.
		Evaluate effectiveness of systems and processes.
		Verify information was disseminated to all levels.
3. Conduct support maintenance OPS.	1. Plan (BN/CO area)	Ensure DA Form 5988E, <i>Equipment Maintenance and Inspection Worksheet</i> , submissions across the BN with the BN XO.
		Integrate into the BN operational timeline.
		Identify personnel and equipment requirements.
	2. Prepare (BN/CO area)	Validate BN movements.
		Validate the recovery team is postured and prepared.
		Validate parts and tools available.
	3. Execute (CO area)	Ensure constant communications with the BN.
		Enforce PPE requirements.
		Ensure proper use of work packages.
	4. Assess (CO area)	Ensure the CDR's priorities are enforced.
		Evaluate effectiveness of systems and processes.
		Verify information was disseminated to all levels.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct unit defense.	1. Plan (CO for TLP)	Conduct METT-TC assessment.
		Ensure synchronization with the BN plan.
		Participate in CASEVAC and CCP planning.
	2. Prepare (CO area)	Conduct the CO rehearsal and participate in the BN rehearsal.
		Validate fighting posture, obstacles, and range cards.
		Identify CASEVAC resources.
	3. Execute (CO area and Role 1)	Synchronize engagements and reporting.
		Enforce uniform posture and PPE.
		Oversee CASEVAC and CCP OPS.
	4. Assess (CO area)	Ensure the CDR's priorities are enforced.
		Evaluate effectiveness of systems and processes.
		Verify information was disseminated to all levels.
5. Conduct LOGPAC support.	1. Plan (BN/CO area)	Monitor and report the supply status to the BN (LOGSTAT).
		Attend the LOGSYNCH to forecast requirements.
		Identify personnel and equipment requirements.
	2. Prepare (CO area)	Verify PCCs and PCIs.
		Coordinate actions at the LRP.
		Validate a recovery and communications plan.
	3. Execute (BN/CO CP)	Enforce movement timelines.
		Verify reporting requirements.
		Ensure battle tracking at the BN level.
	4. Assess (CO area)	Ensure the CDR's priorities are enforced.
		Evaluate effectiveness of systems and processes.
		Verify information was disseminated to all levels.

3-3. Aviation Platoon Sergeant		
Duties and Responsibilities		
<p>SFCs may serve in a variety of positions from PSG to NCOIC, or as a member of the staff at the BN or BDE levels. PSGs are the senior NCOs at the PLT level and primary advisors to the PL. They are responsible for the continued professional development and mentoring of the PL. The PSG is primarily responsible for the health, welfare, training, and development of the Soldiers in their charge. They are the first level of NCO who has input into the unit's METL and train collective tasks at the PLT level. The SFCs who are NCOICs on staff use their extensive experience and knowledge to provide input into their superiors for purposes of planning or executing OPS. They may also be called to train Soldiers on collective and individual tasks.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Perform FARP procedures.	1. Plan (CP for TLP)	Determine FARP layout requirements.
		Develop security layout requirements.
		Identify equipment and personnel requirements.
	2. Prepare (CO area)	Facilitate movement and OPS rehearsals.
		Verify Class III and V quantity requirements.
		Attend to the AMB.
	3. Execute (FARP/CP)	Validate personnel and SI accountability.
		Enforce SOP standards.
		Report the Class III and V issued.
	4. Assess (CO area)	Conduct AARs with FARP SMs.
		Evaluate FARP NCO's actions.
		Verify information was disseminated to all levels.
2. Conduct petroleum distribution OPS.	1. Plan (BN/CO area)	Forecast fuel and ammunition requirements.
		Plan the mission window offset based on requirements.
		Confirm the mission plan with the BN asset.
	2. Prepare (BN/CO area)	Prepare the mission FRAGORD.
		Issue the FRAGORD to the unit.
		Confirm the FRAGORD and issue to the PL.
	3. Execute (FARP/CO area)	Write the OPORD.
		Issue the OPORD.
		Supervise and assess risk factors.
	4. Assess (CO area)	Identify risks.
		Establish and apply risk-mitigating factors.
		Supervise and evaluate.
3. Conduct support maintenance OPS.	1. Plan (BN/CO area)	Ensure DA Form 5988E, <i>Equipment Maintenance and Inspection Worksheet</i> , submissions across the BN with the BN XO.
		Integrate into the BN operational timeline.
		Identify personnel and equipment requirements.
	2. Prepare (BN/CO area)	Validate CO movements.
		Prepare PCC and PCI recovery team equipment.
		Inspect parts and ensure tools are available.
	3. Execute (CO area)	Ensure PMCS is completed.
		Ensure Soldiers are using appropriate PPE.
		Conduct PCCs and PCIs.
	4. Assess (CO Area)	Ensure the CDR's priorities are enforced.
		Evaluate effectiveness of systems and processes.
		Verify information and assess how to improve.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct unit defense.	1. Plan (CO for TLP)	Review METT-TC assessment.
		Ensure synchronization with the CO.
		Participate in CASEVAC and CCP planning.
	2. Prepare (CO area)	Conduct the CO rehearsal and participate in the BN rehearsal.
		Construct fighting posture, obstacles, and range cards.
		Identify CASEVAC resources.
	3. Execute (CO area and Role 1)	Synchronize engagements and reporting.
		Enforce uniform posture and PPE.
		Oversee CASEVAC and CCP OPS.
	4. Assess (CO area)	Ensure the CDR's priorities are enforced.
		Evaluate effectiveness of systems and processes.
		Verify information and assess how to improve.
5. Conduct LOGPAC support.	1. Plan (BN/CO area)	Establish equipment requirements.
		Establish a timeline and route.
		Conduct threat assessment.
	2. Prepare (CO area)	Conduct mission preparation.
		Conduct PCCs and PCIs.
		Coordinate a recovery plan with FSC maintenance.
	3. Execute (BN/CO CP)	Ensure communications with the BN and CP.
		Review the CASEVAC plan.
		Ensure the BN is tracking the LOGPAC timeline and movement.
	4. Assess (CO area)	Keep the CDR updated on any changes.
		Conduct an in-depth safety brief.
		Ensure everyone is present and tracking information.

3-4. Aviation Squad Leader		
Duties and Responsibilities		
<p>The SSG leads squads and sections and is a critical link in the NCO support channel. As a first-line supervisor, SSGs live and work with Soldiers every day and are responsible for their health, welfare, and safety. These leaders ensure their Soldiers meet standards in personal appearance and teach them to maintain and account for their individual and unit equipment and property. The SSG enforces standards and develops and trains Soldiers in MOS skills and unit missions. SSGs' secondary role is to support the chain of command through the NCO support channel.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Perform FARP procedures.	1. Plan (CP for TLP)	Verify the FARP diagram is in accordance with SOPs.
		Identify the contingency plan capability.
		Select personnel and equipment per mission.
	2. Prepare (CO area)	Conduct movement and OPS rehearsals.
		Attend to AMBs.
		Conduct PCCs and PCIs.
	3. Execute (FARP/CP)	Conduct personnel and SI accountability.
		Conduct FARP OPS in accordance with SOPs.
		Record Class II and V that is issued or returned.
	4. Assess (CO area)	Conduct AARs with FARP SMs.
		Evaluate the pad chief actions.
		Verify information was disseminated to all levels.
2. Conduct petroleum distribution OPS.	1. Plan (BN/CO area)	Review fuel and ammunition requirements.
		Plan mission personnel based on requirements.
		Confirm the mission plan with the CO assets.
	2. Prepare (BN/CO area)	Review the mission FRAGORD.
		Issue the FRAGORD to the squad.
		Confirm the FRAGORD and issue it to the PSG.
	3. Execute (FARP/CO area)	Review the OPORD.
		Issue the OPORD.
		Assess risk factors.
	4. Assess (CO area)	Identify risks.
		Establish and apply risk-mitigating factors.
		Supervise and evaluate.
3. Conduct support maintenance OPS.	1. Plan (BN/CO area)	Complete DA Form 5988E, <i>Equipment Maintenance and Inspection Worksheet</i> .
		Review the PLT operational timeline.
		Identify squad personnel and equipment requirements.
	2. Prepare (BN/CO area)	Validate PLT-level movements.
		Prepare the PCC and PCI recovery team equipment.
		Inspect and account for parts and the tools available.
	3. Execute (CO area)	Complete PMCS.
		Conduct licensing requirements on equipment.
		Ensure PPE is worn at all times.
	4. Assess (CO area)	Ensure the motor SGT's intent is being met.
		Evaluate priorities of work.
		Ensure tasks are complete.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct unit defense.	1. Plan (CO for TLP)	Review METT-TC assessment.
		Ensure synchronization with the PLT SGT.
		Participate in CASEVAC and CCP preparation.
	2. Prepare (CO area)	Participate in the PLT rehearsal.
		Construct fighting posture, obstacles, and range cards.
		Identify CASEVAC resources.
	3. Execute (CO area and Role 1)	Perform defensive engagements and reporting.
		Enforce uniform posture and PPE.
		Oversee weapons accountability and cleaning.
	4. Assess (CO area)	Ensure all policies and procedures are enforced.
		Evaluate effectiveness of systems and processes.
		Verify information and assess for improvement.
5. Conduct LOGPAC support.	1. Plan (BN/CO area)	Understand equipment requirements.
		Review the timeline and route.
		Review threat assessment.
	2. Prepare (CO area)	Prepare for the mission.
		Verify communications.
		Conduct PCCs and PCIs.
	3. Execute (BN/CO CP)	Ensure correct communications with HHQ.
		Evaluate the CASEVAC plan.
		Review the LOGPAC timeline and movement.
	4. Assess (CO area)	Ensure PMCS is performed.
		Ensure information is disseminated to the lowest level.
		Ensure 100-percent accountability for Soldiers and equipment.

3-5. Aviation Forward Support Company First Sergeant		
Duties and Responsibilities		
<p>The 1SG acts in the name of the CDR and is the CDR's primary advisor concerning all Soldiers. The 1SG trains, educates, and shares experiences with the CDR and Soldiers, while maintaining loyalty to the CDR's position. The 1SG is the standard bearer in appearance, morals, ethics, values, competencies, and commitment. The 1SG, in conjunction with the CDR, develops and agrees on goals, standards, and objectives for the CO. The 1SG knows the CDR's strengths and weaknesses and ensures the CO is ready for any mission.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Perform FARP procedures.	1. Plan (CP for TLP)	Participate in TRM and occupational planning.
		Identify equipment and personnel requirements.
		Integrate contingency plans (CCPs, AXP, etc.).
	2. Prepare (CO area)	Verify PCCs and PCIs.
		Validate movement tables and routes.
		Attend the BN/CO/PLT rehearsals.
	3. Execute (FARP/CP)	Validate the security posture and CCD.
		Enforce PPE requirements.
		Verify Class III and Class V reporting requirements.
	4. Assess (CO area)	Ensure the CDR's priorities are enforced.
		Evaluate effectiveness of systems and processes.
		Verify information was disseminated to all levels.
2. Conduct petroleum distribution OPS.	1. Plan (BN/CO area)	Identify ground and air refueling requirements.
		Integrate into the BN operational timeline.
		Identify Class I, III, and V resupply requirements.
	2. Prepare (BN/CO area)	Verify adjacent CO requirements at the LOGSYNCH.
		Communicate the BN operational timeline.
		Ensure equipment maintenance is conducted.
	3. Execute (FARP/CO area)	Verify FARP OPS.
		Validate ground vehicle Class III distribution.
		Enforce environmental compliance regulations.
	4. Assess (CO area)	Ensure CDR's priorities are enforced.
		Evaluate effectiveness of systems and processes.
		Verify information was disseminated to all levels.
3. Conduct support maintenance OPS.	1. Plan (BN/CO area)	Ensure DA Form 5988E, <i>Equipment Maintenance and Inspection Worksheet</i> , submissions across the BN with BN XO.
		Integrate into the BN operational timeline.
		Identify personnel and equipment requirements.
	2. Prepare (BN/CO area)	Validate the BN movements.
		Validate the recovery team is postured and prepared.
		Validate parts and tools are available.
	3. Execute (CO area)	Ensure constant communications with BN.
		Enforce PPE requirements.
		Ensure proper use of work packages.
	4. Assess (CO area)	Ensure the CDR's priorities are enforced.
		Evaluate effectiveness of systems and processes.
		Verify information was disseminated to all levels.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct unit defense.	1. Plan (CO for TLP)	Conduct METT-TC assessment.
		Ensure synchronization with the BN plan.
		Participate in CASEVAC and CCP planning.
	2. Prepare (CO area)	Conduct the CO rehearsal and participate in BN rehearsal.
		Validate fighting posture, obstacles, and range cards.
		Identify CASEVAC resources.
	3. Execute (CO area and Role 1)	Synchronize engagements and reporting.
		Enforce uniform posture and PPE.
		Oversee CASEVAC and CCP OPS.
	4. Assess (CO area)	Ensure the CDR's priorities are enforced.
		Evaluate effectiveness of systems and processes.
		Verify information was disseminated to all levels.
5. Conduct LOGPAC support.	1. Plan (BN/CO area)	Monitor and report supply status to the BN (LOGSTAT).
		Attend the LOGSYNCH to forecast requirements.
		Identify personnel and equipment requirements.
	2. Prepare (CO area)	Verify PCCs and PCIs.
		Coordinate actions at the LRP.
		Validate the recovery and communications plan.
	3. Execute (BN/CO CP)	Enforce movement timelines.
		Verify reporting requirements.
		Ensure battle tracking at the BN.
	4. Assess (CO area)	Ensure the CDR's priorities are enforced.
		Evaluate effectiveness of systems and processes.
		Verify information was disseminated to all levels.

SECTION 4
COMBINED ARMS BATTALION

4-1 Combined Arms Battalion Command Sergeant Major

4-2 Combined Arms Battalion Operations Sergeant Major

4-3 Combined Arms Battalion Company First Sergeant

4-4 Combined Arms Battalion Platoon Sergeant

4-5 Combined Arms Battalion Squad Leader

4-6 Combined Arms Battalion Forward Support Company First Sergeant

4-7 Combined Arms Battalion Forward Support Company Distribution Platoon Sergeant

4-8 Combined Arms Battalion Forward Support Company Maintenance Platoon Sergeant

4-1. Combined Arms Battalion Command Sergeant Major		
Duties and Responsibilities		
<p>The CSM is the senior NCO in the BN. The CSM is responsible for providing the CDR with personal, professional, and technical advice on enlisted Soldier matters and the NCO corps as a whole. The CSM focuses on Soldier welfare and individual training and on how well the CAB carries out the CDR's decisions and policies. The CSM can act as the CDR's representative in supervising aspects vital to an operation as determined by the CDR.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security.	1. Plan (TOC for the MDMP)	Plan IPB on how the enemy fights.
		Plan war gaming (is the sustainment plan feasible).
		Plan the BN OPORD.
	2. Prepare (BN area)	Observe the CO's TLP.
		Attend the BCT and BN CAR and sustainment rehearsals.
		Conduct PCIs.
	3. Execute (Role 1, LRP, TOC)	Supervise the CASEVAC plan.
		Conduct LRP meetings with the 1SG or CO's representatives.
		Monitor ALOC OPS.
	4. Assess	Synchronize the BDE and BN sustainment.
		Follow up on deficiencies from the PCIs.
		Check reporting accuracy.
2. Conduct area defense.	1. Plan (TOC for the MDMP)	Verify obstacle placement.
		Verify Role 1 is established to include AXPs.
		Verify communications are established with the BNs.
	2. Prepare (BN area)	Develop the BDE-level evacuation plan.
		Verify routes to AXPs and check air corridors.
		Check the status for potential CBRN OPS.
	3. Execute (Role 1, LRP, TOC)	Be flexible to a potential friction point.
		Monitor sustainment and CTCP OPS.
		Provide expertise to the BN staff as required.
	4. Assess	Ensure there is less than 10-percent DOW rate.
		Present the BN mission statement to junior Soldiers.
		Check MOPP posture.
3. Conduct movement to contact.	1. Plan (TOC for the MDMP)	Conduct IPB on how the enemy fights.
		Conduct war gaming (is the sustainment plan feasible).
		Plan the BN OPORD.
	2. Prepare (BN TAA and rehearsal sites)	Observe CO TLP.
		Attend the BCT and BN CAR and sustainment rehearsals.
		Conduct PCIs.
	3. Execute (Role 1, LRP, TOC)	Supervise the CASEVAC plan.
		Conduct LRP meetings with the 1SG or CO representatives.
		Monitor ALOC OPS.
	4. Assess	Identify the ways and means to increase Role 1 efficiency.
		Assess the TLP being executed.
		Validate LOGSTAT reports.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack.	1. Plan (TOC for the MDMP)	Plan IPB on how the enemy fights.
		Conduct war gaming (is the sustainment plan feasible).
		Plan the BN OPORD.
	2. Prepare (BN TAA and rehearsal sites)	Observe CO TLP
		Attend the BCT and BN CAR and sustainment rehearsals.
		Conduct PCIs.
	3. Execute (Role 1, LRP, TOC)	Supervise the CASEVAC plan.
		Conduct LRP meetings with the 1SG or CO representatives.
		Monitor ALOC OPS.
	4. Assess	Identify ways and means to reduce the DOW rate.
		Interact with junior Soldiers to measure morale and discipline.
		Validate that LRPs are synchronized.
5. Conduct expeditionary deployment OPS at the BN level.	1. Plan (BN HQ and training events)	Validate collective training and individual tasks.
		Supervise mandatory training for deployment teams.
		Establish personnel readiness (MEDPROS, administrative, etc.).
	2. Prepare (BN Area)	Conduct the LDP.
		Conduct PCIs.
		Attend the FRG meeting and community functions.
	3. Execute (APOD, BN area)	Ensure the BN pusher is at the SPOD/APOD?
		Execute on the last main body.
		Supervise outflow of the BN.
	4. Assess	Assess if greater than 80-percent personnel are deployable.
		Ensure the BN conducted the PLT-level LFX.
		Validate the Red Cross battle drill.

4-2. Combined Arms Battalion Operations Sergeant Major		
Duties and Responsibilities		
<p>The OPS SGM is the senior NCO in the CP responsible for monitoring and supervising performance of the enlisted OPS staff. The OPS SGM assists the OPS officer in all matters pertaining to the OPS process to include planning rehearsals, and monitoring and controlling OPS. The OPS SGM directs section NCOs to manage guard rosters, sleep plans, and shift schedules. The OPS SGM maintains discipline in and around the CP. The OPS SGM works hand-in-hand with the HQ CO NCOIC on logistics requirements, tactical employment, and security of the CP.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security.	1. Plan (TOC for the MDMP)	Plan the IPB (running estimates and products).
		Plan COA development for the current situation (what is reality).
		Conduct the war game, being the referee.
	2. Prepare (BN area)	Conduct the attachment briefs.
		Supervise the building of the terrain model and conduct the rehearsal.
		Supervise the TOC set up.
	3. Execute (Role 1, LRP, TOC)	Conduct quartering party duty for the new TOC locations.
		Supervise CUOPS.
		Assist with developing unit movement plans.
	4. Assess	Assess backbriefs from the attachments.
		Check the COP for accuracy.
		Assess security of the LOC.
2. Conduct area defense.	1. Plan (TOC for the MDMP)	Plan the IPB (running estimates and products present).
		Plan COA development of the current situation (what is reality).
		Conduct the war game, being the referee.
	2. Prepare (BN area)	Conduct attachment briefs.
		Track EA development.
		Run the full-mounted rehearsal.
	3. Execute (Role 1, LRP, TOC)	Conduct quartering party duty for the new TOC locations.
		Supervise CUOPS.
		Battle track the engineer assets.
	4. Assess	Track the defense.
		Assess what was killed in the EA.
		Spot check the running estimates being updated.
3. Conduct movement to contact.	1. Plan (TOC for the MDMP)	Conduct the IPB (running estimates and products present).
		Conduct COA development of the current situation (what is reality).
		Conduct the war game, being the referee.
	2. Prepare (BN TAA and rehearsal sites)	Integrate the attachments.
		Supervise rehearsals.
		Synchronize the TOC/TAC transitions.
	3. Execute (Role 1, LRP, TOC)	Conduct quartering party duty for the new TOC locations.
		Supervise CUOPS.
		Ensure all mission command systems are operational.
	4. Assess	Ensure contact was gained and maintained with the enemy.
		Ensure friction points identified during the rehearsal.
		Ensure the TOC was able to communicate to higher and lower units.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack.	1. Plan (TOC for the MDMP)	Ensure the right people are present with the required products.
		Conduct COA development; be the honest broker on the current state.
		Ensure the war game timeline is met.
	2. Prepare (BN TAA and rehearsal sites)	Employ attachments according to the maneuver plan.
		Validate the PACE plan by WfF.
		Supervise the TOC setup.
	3. Execute (Role 1, LRP, TOC)	Ensure shared understanding.
		Set conditions for TOC setup.
		Synchronize resources.
	4. Assess	Ensure the terrain model builds a common understanding.
		Ensure the TOC is functional.
		Ensure the correct resources are used against the threat.
5. Conduct expeditionary deployment OPS at the BN level.	1. Plan (BN HQ and training events)	Manage land and ammunition.
		Manage schools (load teams, HAZMAT, and others).
		Assist with developing unit movement plans.
	2. Prepare (BN area)	Conduct attachments briefs.
		Supervise mission command systems validation.
		Conduct CPXs and staff exercises.
	3. Execute (APOD, BN area)	Is the BN receiver at the SPOD/APOD?
		Prepare the torch party.
		Battle track flow of personnel and equipment at the staging area and prepare for onward movement.
	4. Assess	Monitor ammunition usage in TAMIS.
		Monitor equipment and personnel.
		Conduct backbriefs with attachments.

4-3. Combined Arms Battalion Company First Sergeant		
Duties and Responsibilities		
<p>The 1SG is the team's senior NCO and is usually its most experienced Soldier. The 1SG is the CDR's primary tactical advisor and an expert in individual and NCO skills. The 1SG is the team's primary sustainment operator. The 1SG helps the CDR plan, coordinate, and supervise all logistical activities that support the tactical mission.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security.	1. Plan (CO CP)	Write the sustainment paragraph and assist the XO with sustainment planning.
		Develop CCPs to support the operation.
		Provide the CO CDR input as tactical advisor.
	2. Prepare (CO area)	Conduct PCCs and PCIs.
		Integrate sustainment into the CO maneuver rehearsals.
		Attend sustainment rehearsals with the XO.
	3. Execute (located with CO trains, LRP, CO CCP)	Position to advise the CDR and influence the fight.
		Direct and supervise CASEVAC, damaged equipment, and detainee OPS.
		Receive the LOGPAC at the LRP; conduct CO resupply.
	4. Assess	Follow up on deficiencies from the PCI.
		Ensure the BN sustainment is synchronized.
		Ensure CO SOPs are being followed.
2. Conduct area defense.	1. Plan (CO CP)	Write the sustainment paragraph and assist the XO with sustainment planning.
		Develop CCPs to support the operation.
		Provide the CO CDR input as tactical advisor.
	2. Prepare (CO area)	Conduct PCCs and PCIs.
		Verify and proof positions.
		Rehearse clean and dirty routes to Role 1.
	3. Execute (located with CO trains, LRP, CO CCP)	Supervise sustainment and CASEVAC OPS.
		Receive the LOGPAC at the LRP; conduct CO resupply.
		Ensure security of CO trains.
	4. Assess	Follow up on deficiencies from the PCIs.
		Ensure BN sustainment is synchronized.
		Ensure CO SOPs are being followed.
3. Conduct movement to contact.	1. Plan (CO CP)	Write the sustainment paragraph and assist the XO with sustainment planning.
		Develop CCPs to support the operation.
		Provide the CO CDR input as tactical advisor.
	2. Prepare (CO area)	Conduct PCCs and PCIs.
		Integrate sustainment into the CO maneuver rehearsals.
		Attend sustainment rehearsals with the XO.
	3. Execute (located with CO trains, LRP, CO CCP)	Position to advise the CDR and influence the fight.
		Direct and supervise CASEVAC, damaged equipment, and detainee OPS.
		Receive the LOGPAC at the LRP; conduct CO resupply.
	4. Assess	Follow up on deficiencies from the PCI.
		Ensure the BN sustainment is synchronized.
		Ensure CO SOPs are being followed.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack.	1. Plan (CO CP)	Write the sustainment paragraph and assist the XO with sustainment planning.
		Develop CCPs to support the operation.
		Provide the CO CDR input as the tactical advisor.
	2. Prepare (CO area)	Conduct PCCs and PCIs.
		Lead sustainment rehearsals with the XO.
		Integrate sustainment into the CO maneuver rehearsals.
	3. Execute (located with CO trains, LRP, CO CCP)	Position to advise the CDR and influence the fight.
		Direct and supervise CASEVAC, damaged equipment, and detainee OPS.
		Receive the LOGPAC at the LRP; conduct CO resupply.
	4. Assess	Ensure tasks are properly executed in space and time.
		Ensure rehearsals are effective.
		Ensure CO SOPs are being followed.
5. Conduct expeditionary deployment OPS.	1. Plan (CO HQ)	Develop and maintain the CO battle roster.
		Supervise mandatory training.
		Supervise routine OPS and personnel readiness.
	2. Prepare (BN area)	Conduct PCCs and PCIs.
		Conduct training on NCO and small-unit skills.
		Supervise loadout.
	3. Execute (CO area, APOD)	Be the CO pusher at the point of departure.
		Supervise outflow of the CO.
		Execute on the last main body for the CO.
	4. Assess	Ensure all personnel were qualified and deployable.
		Train on all deployment-related tasks.
		Maintain accountability of all personnel and equipment.

4-4. Combined Arms Battalion Platoon Sergeant		
Duties and Responsibilities		
<p>The PSG is the PL's most experienced NCO and second in charge, accountable to the PL for leadership, discipline, training, and welfare of the PL's Soldiers. The PSG sets the example in everything. He assists the PL by upholding standards and PL discipline. The PSG's expertise includes tactical maneuver, employment of weapons and systems, sustainment, administration, security, accountability, protection Wff, and Soldier care. As the second in charge, the PSG assumes no formal duties except those prescribed by the PL.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security.	1. Plan (BN/CO AO)	Work with the PL on the tactical plan and develop the CASEVAC plan.
		Request classes of supply.
		Attend the CO OPORD.
	2. Prepare (BN/CO AO)	Conduct PCCs and PCIs.
		Assist the PL with security.
		Brief SLs.
	3. Execute (BN/CO AO)	Assist and advise the PL in execution of the tactical plan.
		Distribute resupply.
		Manage CASEVAC.
	4. Assess	Ensure the PLT is synchronized with the CO.
		Consolidate and reorganize.
		Re-engage deficiencies.
2. Conduct area defense.	1. Plan (BN/CO AO)	Work with the PL on the tactical plan and develop the CASEVAC plan.
		Request classes of supply.
		Attend the CO OPORD.
	2. Prepare (BN/CO AO)	Assist and advise the PL in EA development.
		Establish a security and alert plan.
		Validate defensive positions with the PL.
	3. Execute (BN/CO AO)	Assist and advise the PL in execution of the tactical plan.
		Supervise and direct sustainment and CASEVAC.
		Report to higher.
	4. Assess	Ensure the PLT is synchronized with the CO.
		Consolidate and reorganize.
		Re-engage deficiencies.
3. Conduct movement to contact.	1. Plan (BN/CO AO)	Work with the PL on the tactical plan and develop the CASEVAC plan.
		Request classes of supply.
		Attend the CO OPORD.
	2. Prepare (BN/CO AO)	Conduct PCCs and PCIs.
		Assist the PL with security.
		Brief SLs.
	3. Execute (BN/CO AO)	Assist and advise the PL in execution of the tactical plan.
		Distribute resupply.
		Manage CASEVAC.
	4. Assess	Ensure the PLT is synchronized with the CO.
		Consolidate and reorganize.
		Re-engage deficiencies.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack.	1. Plan (BN/CO AO)	Work with the PL on the tactical plan and develop the CASEVAC plan.
		Request classes of supply.
		Attend the CO OPORD.
	2. Prepare (BN/CO AO)	Conduct PCCs and PCIs.
		Assist the PL with security.
		Briefs SLs.
	3. Execute (BN/CO AO)	Assist and advise the PL in execution of the tactical plan.
		Distribute resupply.
		Manage CASEVAC.
	4. Assess	Ensure the PLT is synchronized with the CO.
		Consolidate and reorganize.
		Re-engage deficiencies.
5. Conduct expeditionary deployment OPS.	1. Plan (BN/CO AO)	Develop and maintain the PLT battle roster.
		Supervise mandatory training.
		Supervise routine OPS and personnel readiness.
	2. Prepare (BN/CO AO)	Verify the packing list.
		Conduct PCCs.
		Develop a bump plan.
	3. Execute (BN/CO AO)	Maintain accountability.
		Ensure proper reports go to higher.
		Problem solve at friction points.
	4. Assess	Ensure all personnel are qualified and deployable.
		Ensure all deployment-related tasks are trained.
		Maintain accountability of all personnel and equipment.

4-5. Combined Arms Battalion Squad Leader		
Duties and Responsibilities		
The SL is the senior infantry Soldier in the squad and is responsible for everything the squad does or fails to do. The SL is responsible for the care of the squad's Soldiers, weapons, and equipment, and leads the squad through two team leaders. The senior dismounted SL is responsible for the employment of the dismount element until the PL or PSG arrives.		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct area security.	1. Plan (BN/CO TAA)	Brief the squad on priorities of work.
		Assist PL with planning.
		Attend the PLT OPORD.
	2. Prepare (BN/CO TAA)	Conduct TLP.
		Verify communications with higher.
		Conduct PCIs.
	3. Execute (BN/CO AO)	Execute the tactical plan.
		Control fire and maneuver and maintain situational awareness.
		Communicate timely and accurate SITREPs.
	4. Assess	Assess team leader reporting.
		Assess placement of teams and sections.
		Follow up on any deficiencies from the PCCs and PCIs.
2. Conduct area defense.	1. Plan (BN/CO TAA)	Brief the squad on priorities of work.
		Assist the PL with planning.
		Identify possible fighting positions and TRPs.
	2. Prepare (BN/CO TAA)	Conduct TLP.
		Prepare range card and sector sketches.
		Conduct PCIs.
	3. Execute (BN/CO AO)	Execute the tactical plan.
		Control fires and maneuver and maintain situational awareness.
		Communicate timely and accurate SITREPs.
	4. Assess	Backbrief the task and purpose.
		Ensure the squad and section are performing maintenance.
		Follow up on any deficiencies from the PCCs and PCIs.
3. Conduct movement to contact.	1. Plan (BN/CO TAA)	Assist the PL with planning.
		Identify possible routes and key terrain.
		Attend the PLT OPORD.
	2. Prepare (BN/CO TAA)	Conduct TLP.
		Clean and test-fire weapons.
		Conduct PCIs.
	3. Execute (BN/CO AO)	Execute the tactical plan.
		Control fires and maneuver and maintain situational awareness.
		Communicate timely and accurate SITREPs.
	4. Assess	Assess actions on enemy contact.
		Assess squad and section use of tactical formations.
		Assess communication and accuracy of SITREPs.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct an attack.	1. Plan (BN/CO TAA)	Assist the PL with planning.
		Coordinate with the PSG on the CASEVAC plan.
		Attend the PLT OPORD.
	2. Prepare (BN/CO TAA)	Conduct TLP.
		Prepare the squad equipment.
		Conduct PCIs.
	3. Execute (BN/CO AO)	Execute the tactical plan.
		Control fires and maneuver and maintain situational awareness.
		Communicate timely and accurate SITREPs.
	4. Assess	Assess use of cover and concealment.
		Assess actions on enemy contact.
		Assess team and section reporting.
5. Conduct expeditionary deployment OPS.	1. Plan	Supervise collective training and individual tasks.
		Ensure the squad and section MEDPROS are current.
		Ensure the squad and section attend mandatory training.
	2. Prepare (CO Area)	Inspect the packing list.
		Conduct PCIs.
		Understand the PLT status.
	3. Execute (APOD BN Area)	Maintain accountability of personnel and SI.
		Update the PSG with any possible issues or deficiencies.
		Execute the bump plan.
	4. Assess	Ensure all personnel are fully qualified and deployable.
		Ensure deployment-related tasks are trained.
		Ensure 100-percent accountability is maintained for personnel and equipment.

4-6. Combined Arms Battalion Forward Support Company First Sergeant		
Duties and Responsibilities		
The 1SG's duties include enforcing the TACSOP; planning and coordinating training; coordinating and reporting personnel and administrative actions; and supervising supply, maintenance, communications, and field hygiene OPS.		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct expeditionary deployment OPS.	1. Plan (CO CP)	Advise on task organization.
		Supervise the deployment (mobilization) plan.
		Supervise predeployment maintenance activities.
	2. Prepare (CO CP)	Supervise rehearsals and all deployment readiness exercise phases.
		Supervise the unit redeployment (mobilization) plan.
		Redistribute personnel and equipment to meet the intent.
	3. Execute (JOPES)	Select the transportation coordinator for equipment input.
		Verify equipment is dispatched and inspected.
		Inspect all the load plans.
	4. Assess	Improve load plans.
		Ensure PMCS is done properly on equipment.
		Ensure the DA Form 1750, <i>Packing List</i> , is completed.
2. Conduct unit defense.	1. Plan (CO CP)	Advise on task organization.
		Supervise the protection plan.
		Develop the CASEVAC plan.
	2. Prepare (CO CP)	Supervise rehearsals.
		Implement and supervise CBRN protective measures.
		Supervise CASEVAC rehearsals.
	3. Execute (defensive positions)	Supervise rehearsals.
		Inspect defensive positions with crew-served weapons.
		Inspect sectors of fire to ensure they are marked properly.
	4. Assess	Improve security.
		Ensure treatment and evacuation of casualties.
		Resupply OPS.
3. Conduct sustainment support in area defense.	1. Plan (CO CP)	Advise on task organization.
		Advise on the feeding plan.
		Develop the rest cycle for LOGPAC personnel.
	2. Prepare (CO CP)	Supervise locations of Class III.
		Supervise the location of the maintenance PLT.
		Supervise food ration and hot rations cycles.
	3. Execute (BN/CO AO)	Ensure the LOGPACs are conducted in a timely manner.
		Ensure mechanics are using the proper PPE.
		Guarantee Soldiers receive Class I.
	4. Assess	Ensure rations cycles are followed.
		Verify equipment is properly maintained.
		Develop a rest cycle.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct sustainment support in movement to contact.	1. Plan (CO CP)	Ensure emergency resupply is planned.
		Plan on the conservation of classes of supply.
		Plan CASEVAC.
	2. Prepare (CO CP)	Supervise priority of classes of supply.
		Conduct PCCs and PCIs.
		Supervise rehearsals.
	3. Execute (CO CP)	Coordinate internal and external support requirements that exceed unit capabilities.
		Provide general supplies to the supported BN.
		Provide appropriate reports (damage vehicles, etc.).
	4. Assess	Conduct resupply.
		Provide general supplies to the supported battalion.
		Direct destruction of unit equipment to prevent enemy use.
5. Conduct sustainment support in an attack.	1. Plan (CO CP)	Conduct resupply.
		Oversee LOGPAC OPS.
		Provide ammunition.
	2. Prepare (CO CP)	Coordinate LOGPAC support.
		Supervise field maintenance to maneuver COs.
		Maintain communications.
	3. Execute (CO AOD)	Conduct air resupply.
		Provide BDAR.
		Execute LOGPAC.
	4. Assess	Supervise and refine LOGPAC.
		Conduct resupply.
		Conduct CASEVAC.
6. Conduct sustainment support in area security.	1. Plan (CO CP)	Coordinate LOGPAC support.
		Provide food service and preparation.
		Coordinate internal and external support requirements.
	2. Prepare (CO CP)	Prepare, serve, and distribute full operational rations.
		Track scheduled services for the maneuver battalion.
		Synchronize with 1SGs to consolidate the numbers of all classes of supply.
	3. Execute (CO CP)	Provide food for the supported battalion.
		Perform dispatching OPS.
		Conduct before, during, and after PMCS on organic equipment.
	4. Assess	Supervise field maintenance to maneuver CO.
		Ensure the equipment is properly dispatched.
		Enforce PMCS for vehicles in the AO.

4-7. Combined Arms Battalion Forward Support Company Distribution Platoon Sergeant		
Duties and Responsibilities		
Distribution PSGs are the senior NCOs at the PLT level and primary advisors to the PL. They are responsible for the continued professional development and mentoring of the PL. The PSG is primarily responsible for the health, welfare, training, and development of the Soldiers in their charge.		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct expeditionary deployment OPS.	1. Plan (CO CP)	Establish initial task organization.
		Develop the deployment (mobilization) plan.
		Develop predeployment maintenance activities.
	2. Prepare (CO CP)	Oversee rehearsals and DRE phases.
		Improve the unit redeployment (mobilization) plan.
		Identify personnel and equipment to meet the intent.
	3. Execute (JOPES)	Recommend a transportation coordinator for equipment input.
		Verify equipment is dispatched and inspected.
		Inspect all load plans.
	4. Assess	Improve load plans.
		Verify PMCS is properly done on equipment.
		Verify DA Form 1750, Packing List, is completed.
2. Conduct unit defense.	1. Plan (CO CP)	Establish initial task organization.
		Conduct the protection plan.
		Execute the CASEVAC plan.
	2. Prepare (CO CP)	Oversee rehearsals.
		Conduct CBRN protective measures.
		Oversee CASEVAC rehearsals.
	3. Execute (defensive positions)	Oversee rehearsals.
		Observe positions with crew-served weapons.
		Conduct the sector of fire (marked properly).
	4. Assess	Improve security.
		Conduct treatment and CASEVAC.
		Conduct resupply OPS.
3. Conduct sustainment support in area defense.	1. Plan (CO CP)	Establish task organization.
		Execute the feeding plan.
		Execute the rest cycle for LOGPAC personnel.
	2. Prepare (CO CP)	Verify locations of Class III and provide numbers on-hand and for distribution.
		Oversee locations of the maintained location.
		Oversee food rations and hot ration cycles.
	3. Execute (BN/CO AO)	Conduct LOGPAC in a timely manner.
		Ensure all the mechanics are using the proper PPE.
		Provide food to Soldiers in the section.
	4. Assess	Ensure ration cycles are followed.
		Verify equipment is properly repaired.
		Ensure a rest cycle is followed.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct sustainment support in movement to contact.	1. Plan (CO CP)	Coordinate emergency resupply.
		Oversee the conservation of classes of supply.
		Plan CASEVAC.
	2. Prepare (CO CP)	Supervise priority of classes of supply.
		Conduct PCCs and PCIs.
		Oversee rehearsals.
	3. Execute (CO CP)	Coordinate internal and external support requirements that exceed unit capabilities.
		Deliver general supplies to the supported BN.
		Provide appropriate reports (damaged vehicles, etc.).
	4. Assess	Conduct resupply.
		Provide general supplies to the supported BN.
		Verify the destruction of unit equipment to prevent enemy use.
5. Conduct sustainment support in an attack.	1. Plan (CO CP)	Conduct resupply.
		Oversee LOGPAC OPS.
		Provide ammunition.
	2. Prepare (CO CP)	Coordinate LOGPAC support.
		Oversee field maintenance to maneuver COs.
		Maintain communications at all times.
	3. Execute (CO AOD)	Conduct air resupply.
		Provide BDAR.
		Coordinate and provide LOGPAC.
	4. Assess	Conduct and refine LOGPAC.
		Conduct resupply.
		Conduct CASEVAC.
6. Conduct sustainment support in area security.	1. Plan (CO CP)	Coordinate LOGPAC support.
		Provide food service and food preparation.
		Coordinate internal and external support requirements.
	2. Prepare (CO CP)	Prepare, serve, and distribute full operational rations.
		Track scheduled services for the maneuver battalion.
		Synchronize with the 1SG to consolidate the numbers of all classes of supply.
	3. Execute (CO CP)	Provide food for the supported battalion.
		Conduct dispatching OPS.
		Conduct before, during, and after PMCS on organic equipment.
	4. Assess	Conduct field maintenance to maneuver COs.
		Verify equipment is properly dispatched.
		Conduct PMCS for vehicles in the PLT.

4-8. Combined Arms Battalion Forward Support Company Maintenance Platoon Sergeant		
Duties and Responsibilities		
Maintenance PSGs are the senior NCOs at the PLT level and primary advisors to the PL. They are responsible for the continued professional development and mentoring of the PLT. The PSG is primarily responsible for the health, welfare, training, and development of the Soldiers in their charge.		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct expeditionary deployment OPS.	1. Plan (CO CP)	Establish initial task organization.
		Develop the deployment (mobilization) plan.
		Develop predeployment maintenance activities.
	2. Prepare (CO CP)	Oversee rehearsals and DRE phases.
		Improve the unit redeployment (mobilization) plan.
		Identify personnel and equipment to meet the intent.
	3. Execute (JOPES)	Recommend a transportation coordinator for equipment input.
		Verify equipment is dispatched and inspected.
		Inspect load plans.
	4. Assess	Improve load plans.
		Verify PMCS is properly done on equipment.
		Verify DA Form 1750, Packing List, is completed.
2. Conduct unit defense.	1. Plan (CO CP)	Establish initial task organization.
		Conduct the protection plan.
		Execute the CASEVAC plan.
	2. Prepare (CO CP)	Oversee rehearsals.
		Conduct CBRN protective measures.
		Oversee CASEVAC rehearsals.
	3. Execute (defensive positions)	Oversee rehearsals.
		Observe positions with crew-served weapons.
		Conduct the sector of fire (marked properly).
	4. Assess	Improve security.
		Conduct treatment and CASEVAC.
		Conduct resupply OPS.
3. Conduct sustainment support in area defense.	1. Plan (CO CP)	Establish task organization.
		Execute the feeding plan.
		Execute the rest cycle for the LOGPAC personnel.
	2. Prepare (CO CP)	Verify locations of the Class III and provide numbers on-hand for distribution.
		Oversee locations of the maintained location.
		Oversee food rations and hot ration cycles.
	3. Execute (BN/CO AO)	Conduct LOGPAC in a timely manner.
		Ensure all the mechanics are using the proper PPE.
		Provide food to all the Soldiers in the section.
	4. Assess	Ensure ration cycles are followed.
		Verify all equipment is properly repaired.
		Ensure a rest cycle is followed.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct sustainment support in movement to contact.	1. Plan (CO CP)	Coordinate emergency resupply.
		Oversee the conservation of classes of supply.
		Plan CASEVAC.
	2. Prepare (CO CP)	Supervise priority of classes of supply.
		Conduct PCCs and PCIs.
		Oversee rehearsals.
	3. Execute (CO CP)	Coordinate internal and external support requirements that exceed unit capabilities.
		Deliver general supplies to the supported BN.
		Provide appropriate reports (damaged vehicles, etc.).
	4. Assess	Conduct resupply.
		Provide general supplies to the supported BN.
		Verify the destruction of unit equipment to prevent enemy use.
5. Conduct sustainment support in an attack.	1. Plan (CO CP)	Conduct resupply.
		Oversee LOGPAC OPS.
		Provide ammunition.
	2. Prepare (CO CP)	Coordinate LOGPAC support.
		Oversee field maintenance to maneuver COs.
		Maintain communications at all times.
	3. Execute (CO AOD)	Conduct air resupply.
		Provide BDAR.
		Coordinate and provide LOGPAC.
	4. Assess	Conduct and refine LOGPAC.
		Conduct resupply.
		Conduct CASEVAC.
6. Conduct sustainment support in area security.	1. Plan (CO CP)	Coordinate LOGPAC support.
		Provide food service and food preparation.
		Coordinate internal and external support requirements.
	2. Prepare (CO CP)	Prepare, serve, and distribute full operational rations.
		Track scheduled services for the maneuver battalion.
		Synchronize with the 1SG to consolidate the numbers of all classes of supply.
	3. Execute (CO CP)	Provide food for the supported BN.
		Conduct dispatching OPS.
		Conduct before, during, and after PMCS on organic equipment.
	4. Assess	Conduct field maintenance to maneuver COs.
		Verify the equipment is properly dispatched.
		Conduct PMCS for all the vehicles in the PLT.

SECTION 5
BRIGADE ENGINEER BATTALION

- 5-1 Brigade Engineer Battalion Command Sergeant Major**
- 5-2 Brigade Engineer Battalion Operations Sergeant Major/Operations Sergeant**
- 5-3 Brigade Engineer Battalion Headquarters and Headquarters Company First Sergeant**
- 5-4 Military Intelligence Company First Sergeant**
- 5-5 Signal Company First Sergeant**
- 5-6 Military Police First Sergeant**
- 5-7 Mobility Augmentation Company First Sergeant**
- 5-8 Brigade Engineer Battalion First Sergeant**
- 5-9 Brigade Engineer Battalion Forward Support Company First Sergeant**
- 5-10 Ordnance Company (Explosive Ordnance Disposal) First Sergeant**
- 5-11 Engineer Construction/Engineer Support Company First Sergeant**
- 5-12 Chemical Company First Sergeant**

5-1. Brigade Engineer Battalion Command Sergeant Major		
Duties and Responsibilities		
<p>The CSM is the senior NCO in the BN. The CSM is responsible for providing the CDR with personal, professional, and technical advice on enlisted Soldier matters and the NCO corps as a whole. The BEB CSM focuses on Soldier welfare and individual training and on how well the BEB carries out the CDR's decisions and policies. The CSM can act as the CDR's representative in supervising aspects vital to an operation as determined by the CDR.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct engineer countermobility OPS.	1. Plan (BEB TOC)	Provide input for the mission command OPS process.
		Participate in planning obstacle integration.
		Participate in planning Class IV distribution.
	2. Prepare (BEB TAA/BDE TOC defensive operation CAR)	Participate in the BDE sustainment rehearsal.
		Engage fellow CSMs on the command support relationship for the BEB.
		Verify obstacle resource requirements.
	3. Execute (BEB TAA and the EA)	Advise the BEB CDR on EA development.
		Enforce obstacle emplacement standards.
		Monitor the network munitions process.
	4. Assess	Assess EA development effects.
		Assess obstacle fire integration.
		Assess the classes of supply distribution plan.
2. Conduct survivability OPS.	1. Plan (BEB TOC)	Participate in blade allocation planning.
		Advise the BEB staff in general engineering support.
		Assist in identifying survivability requirements.
	2. Prepare (BEB TAA/BDE TOC CAR and sustainment rehearsal)	Prepare the BEB for operational decontamination.
		Verify survivability of task organization.
		Verify Class I through III support for survivability equipment.
	3. Execute (BEB TAA and EA)	Enforce fighting and protective position standards.
		Monitor maintenance of survivability equipment.
		Enforce the operator's work and rest plans.
	4. Assess	Analyze blade utilization.
		Assess EA development effects.
		Assess reporting and information distribution.
3. Provide engineer support to mobility OPS.	1. Plan (BEB TOC)	Assist the staff in understanding breach tenets.
		Participate in reverse breach planning.
		Participate in the mobility MDMP.
	2. Prepare (BEB TAA/BDE TOC CAR)	Prepare route clearance rehearsals.
		Verify engineer-breaching rehearsals and validate crews.
		Observe gap-crossing rehearsals.
	3. Execute (BEB TAA)	Assist in facilitating area damage control.
		Verify engineer augmentation support.
		Assist in supervising Class V resupply.
	4. Assess	Assess the SOSRA drill.
		Assess the combined arms breach timeline.
		Assess engineer crew performance.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct expeditionary deployment OPS at the BN level.	1. Plan (BEB HQ)	Prioritize mandatory, collective, and individual training.
		Participate in mission command exercises.
		Plan the BN personnel readiness SRP.
	2. Prepare (BEB BN area)	Validate the BN for deployment.
		Validate mandatory, collective, and individual training.
		Assign roles and responsibilities to the staff.
	3. Execute (BEB main body)	Conduct BN alert and recall at echelons.
		Enforce BEB march tables.
		Advise and make recommendations to the BN CDR.
	4. Assess	Assess TOC OPS.
		Assess personnel deployment status.
		Assess training performance at echelons.
5. Manage IC requirements.	1. Plan (BEB TOC)	Participate in the MDMP.
		Provide input for intelligence collection plan.
		Plan the security plan for the UAS PLT.
	2. Prepare (BEB TAA/BDE TOC CAR and sustainment rehearsal)	Observe TLP.
		Verify Class I through IX support to the UAS PLT.
		Validate intelligence team task organization.
	3. Execute (BEB TAA)	Ensure the staff disseminates combat information and intelligence.
		Monitor intelligence collection and make recommendations to the CDR.
		Battle circulate to the MICO CP and UAS strip.
	4. Assess	Ensure UAS collection support.
		Establish an intelligence collection method.
		Ensure BDE S-2 and MICO integration.
6. Conduct DODIN-A OPS.	1. Plan (BEB TOC)	Participate in the BN communications plan.
		Advise the BN staff on RETRANS task organization.
		Ensure the BN establishes JRC role names and validation.
	2. Prepare (BEB TAA/BDE CAR)	Validate the BN PACE plan.
		Establish a rehearsal RETRANS team troubleshooting SOP.
		Verify the RETRANS team CASEVAC and FP plans.
	3. Execute (BEB TAA)	Enforce enterprise management.
		Enforce monitoring of the combat radio systems to mitigate friction.
		Monitor BDE RETRANS resupply distribution.
	4. Assess	Assess BDE RETRANS support.
		Assess PACE plan execution.
		Assess network data distribution.

5-2. Brigade Engineer Battalion Operations Sergeant Major/Operations Sergeant		
Duties and Responsibilities		
<p>The OPS SGM is a senior NCO in the CP responsible for monitoring and supervising the performance of the enlisted OPS staff. The OPS SGM assists the OPS officer in all matters pertaining to the OPS process to include planning, rehearsals, and monitoring and controlling OPS. The OPS SGM directs section NCOs to manage guard rosters, sleep plans, and shift schedules, and maintains discipline in and around the CP. The OPS SGM works hand-in-hand with the HQ CO NCOIC on logistics requirements, tactical employment, and security of the CP.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Provide engineer support to mobility OPS.	1. Plan (BEB CP)	Ensure staff running estimates are up to date.
		Participate in reverse breach planning.
		Participate in the mobility MDMP.
	2. Prepare (BEB CP)	Assist the S-4 with Class V allocation and distribution.
		Ensure scheduling and location of breaching rehearsals.
		Ensure QA/QC of the BN OPORD and Annex G prior to the BN S-3 review.
	3. Execute (BEB TAA)	Verify Class V resupply.
		Verify dissemination of the OPORD to subordinate units.
		Verify allocation and linkup of engineer assets.
	4. Assess (BEB CP)	Ensure the BN MCP battle tracks during the breach.
		Assist the XO/S-4 on execution of the sustainment plan.
		Assist with CASEVAC and equipment evacuation.
2. Conduct engineer countermobility OPS.	1. Plan (BEB CP)	Assist the XO/S-4 in planning Class IV distribution.
		Participate in the defense MDMP.
		Recommend priorities for allocation of engineer assets.
	2. Prepare (BEB CP)	Participate in the LOGSYNCH.
		Engage fellow OPS SGMs regarding command support relationships of tasked engineer assets.
		QA/QC the BN OPORD and Annex G prior to the BN S-3 review.
	3. Execute (BEB CP)	Enforce obstacle emplacement tracking.
		Verify allocation and linkup of engineer assets.
		Monitor maintenance status of engineer assets.
	4. Assess (BEB CP)	Assist developing and refining unit SOPs.
		Supervise obstacle reporting and tracking.
		Monitor combat power utilization and status reporting.
3. Conduct survivability OPS.	1. Plan (BEB CP)	Direct the planning of CP security.
		Recommend priorities for allocation of engineer assets.
		Assist in identifying survivability requirements.
	2. Prepare (BEB TAA)	Assist the S-4 in coordinating Class I through III for survivability equipment.
		Ensure scheduling and location of defensive rehearsals.
		QA/QC the BN OPORD and Annex G prior to the BN S-3 review.
	3. Execute (BEB TAA)	Supervise the implementation of the CP security plan.
		Verify Class I through III allocation and distribution.
		Monitor the maintenance status of engineer assets.
	4. Assess (BEB CP)	Coordinate and enforce the CP security plan.
		Assist in developing and refining unit SOPs.
		Enforce survivability emplacement tracking.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct DODIN-A OPS.	1. Plan (BEB CP)	Assist in building the BN communications plan.
		Advise the BN staff on RETRANS task organization and the security plan.
		Validate JCR role names and chatroom invitees.
	2. Prepare (BEB CP)	Enforce the BN PACE plan and radio procedures.
		Assist the S-4 in coordinating resupply for RETRANS teams.
		Ensure RETRANS teams have an up-to-date MEDCOP.
	3. Execute (BEB CP)	Enforce enterprise management.
		Monitor combat radio systems to mitigate friction.
		Monitor the status of RETRANS teams.
	4. Assess (BEB CP)	Assist in developing and refining unit SOPs.
		Displace the CP when communications are lost with the BDE.
		Enforce knowledge management procedures.
5. Manage IC requirements.	1. Plan (BEB CP)	Participate in the MDMP.
		Provide input to the BN intelligence collection plan.
		Advise the BN S-3 on BN internal PIRs.
	2. Prepare (BEB CP)	Advise the BN S-2 on the use of BN internal intelligence collection assets (RAVEN, RCP, and LOGPAC.)
		Plan work and rest cycles for constant situational awareness.
		Advise the BN S-4 on support for the UAS PLT.
	3. Execute (BEB CP)	Monitor the BN internal intelligence collection.
		Ensure the BN COP is updated with latest intelligence.
		Ensure the BN S-2 updates running estimates.
	4. Assess (BEB CP)	Assist in developing and refining unit SOPs.
		Monitor the maintenance status of intelligence collection assets.
		Enforce intelligence reporting requirements to the BDE according to BDE PIRs.
6. Conduct expeditionary deployment OPS at the BN level.	1. Plan (BEB CP)	Assist in planning CP displacement.
		Assist in preparation of reports on personnel and equipment readiness.
		Advise the BN S-3 on expeditionary deployment OPS.
	2. Prepare (BEB CP)	Conduct BN alert and recall.
		Coordinate with HHQ for life support.
		QA/QC the BN OPORD and Annex G prior to the BN S-3 review.
	3. Execute (BEB CP)	Enforce BEB march tables.
		Oversee the setup, operation, and dismantling of the CP.
		Enforce standards and discipline in and around the CP.
	4. Assess (BEB CP)	Assist in developing and refining unit SOPs.
		Monitor the status of the BN's personnel and equipment.
		Continually refine CP OPS.

5-3. Brigade Engineer Battalion Headquarters and Headquarters Company First Sergeant		
Duties and Responsibilities		
<p>The 1SG for HHC consists of five primary staff sections, three special staff sections, a BN command group, medical PLT, CBRN reconnaissance PLT, and CO HQ section. The 1SG is responsible for advising the CDR on all enlisted matters, promoting and executing the CDR's guidance, assisting the CO XO with supervising maintenance and accountability of all assigned MTOE equipment, and coordinating logistical support for CO and BN CTCP OPS. The 1SG is also responsible for CO personnel management systems affecting the health, welfare, discipline, readiness, professional development, and safety of Soldiers, NCOs, and officers.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Coordinate CO support OPS.	1. Plan (CO CP)	Advise the XO on developing CO internal PMCS schedules.
		Advise the CDR and XO on inspections and inventories to ensure authorized equipment and required components are on-hand.
		Develop load plans and packing lists for all classes of supply.
	2. Prepare (CO TAA/BEB main)	Place shortages and NMC parts on order.
		Anticipate unit supply needs and requirements based on mission requirements.
		Comply with the non-rolling stock maintenance schedule.
	3. Execute (CO TAA)	Supervise PMCS.
		Monitor unit supply OPS (XO/1S).
		Ensure timely reporting of all routine reports.
	4. Assess	Monitor parts flow, delivery dates, and DA Form 5988E, <i>Equipment Maintenance and Inspection Worksheet</i> .
		Attend sustainment rehearsals.
		Validate LOGSTAT and PERSTAT report accuracy.
2. Set up unit HQ and bivouac areas.	1. Plan (CO CP/BEB TAA)	Conduct leader reconnaissance of new TAA.
		Implement CBRN protective measures.
		Plan medical support to the CO and TAA.
	2. Prepare (CO TAA/BEB TAA)	Develop the security and layout plan for TAA.
		PCC vehicles and equipment.
		Brief tenet units and lead elements in the layout and occupation plan.
	3. Execute (CO CP/BEB TAA)	Validate and publish the CO-sector sketch to the BN.
		Place JCADs and OPs as required.
		Identify and disseminate Role 1, CCP, and AXP locations to the BN.
	4. Assess	Validate the PACE plan and adjust the security posture as needed.
		Assess and rehearse CO and TAA battle drills.
		Rehearse the CASEVAC from POI to Role 2.
3. Conduct expeditionary deployment OPS.	1. Plan (CO CP)	Advise on prioritizing mandatory, collective, and individual training.
		Participate in mission command exercises.
		Plan the CO personnel readiness SRP.
	2. Prepare (CO CP)	Validate mandatory, collective, and individual training.
		Assess risk and supervise PCIs.
		Assign roles and responsibilities to the CO.
	3. Execute (CO CP)	Conduct CO alert and recall.
		Enforce CO march tables.
		Advise and make recommendations to CO CDR.
	4. Assess	Validate effectiveness of CP OPS.
		Assess personnel deployment status.
		Validate PLT readiness.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct unit defense.	1. Plan	Identify potential risks and conduct risk analysis.
		Plan battle drills and rehearsals.
		Establish priorities of work.
	2. Prepare (BN area)	Assist the CDR in performing PCCs and PCIs.
		Conduct and supervise rehearsals.
		Integrate sustainment into the CO maneuver rehearsals.
	3. Execute (CCP, LRP, CP)	Establish and refine the security plan according to the TACSOP.
		Supervise supply, maintenance, communications, and field hygiene OPS.
		Direct and supervise mandatory training and rehearsals.
	4. Assess	Ensure the CDRs priorities of work are enforced.
		Enforce rehearsal effectiveness.
		Ensure CO SOPs are followed.

5-4. Military Intelligence Company First Sergeant

Duties and Responsibilities

The 1SG is the senior NCO in the CO. The 1SG is responsible for providing the CDR with personal, professional, and technical advice on enlisted Soldier matters and the NCO corps as a whole. The 1SG focuses on Soldier welfare and individual training, and the execution of the CDR's decisions and policies. The 1SG can act as the CDR's representative in supervising intelligence OPS and intelligence support to OPS as determined by the CDR.

Mission Essential Tasks	Location During the OPS Process	What to Do	
1. Conduct aerial reconnaissance missions.	1. Plan (BDE main/CAB CP)	Determine UAS PLT integration and the OPCON/TACON relationship with the CAB.	
		Recommend priorities and allocation of UAS PLT resources in accordance with BDE and BEB PIRs.	
		Confirm supply, COMSEC, and security support for the UAS PLT.	
	2. Prepare (BISE/BDE main)	Confirm PCCs and PCIs of UAS PLT equipment prior to movement.	
		Supervise the UAS PLT COMMEM/red test.	
		Initiate UAS PLT movement to administrative/launch/recovery locations in accordance with the WARNORD and OPORD.	
	3. Execute (CAB CP)	Maintain awareness of UAS OPS, status, and requirements.	
		Execute logistics support to UAS PLT as needed.	
		Confirm satisfactory IC activities.	
	4. Assess (CO CP/BDE main)	Monitor performance of METs and subtasks.	
		Determine if performance satisfied operational requirements and the CDR's PIRs and SIRs.	
	2. Manage IC requirements.	1. Plan (BISE/BDE HQ)	Advise the CDR and BDE staff during PIR and SIR development.
Conduct the MDMP with the CDR and BDE staff.			
2. Prepare (BISE)		Familiarize with the IC synchronization matrix and collection overlay.	
		Support the BDE staff rehearsals as needed	
3. Execute (BISE/BDE main)		Confirm the situation template and COA development.	
		Advise the CDR and BDE staff on PIR and SIR adjustments as needed.	
4. Assess (CO CP/BDE main)		Monitor performance of METs and subtasks.	
		Determine if performance satisfied operational requirements and the CDR's PIRs and SIRs; address discrepancies.	
3. Perform situational development.		1. Plan (BDE main/BEB CP)	Conduct the MDMP with the CDR and staff; conduct TLP with MI CO organic elements.
			Advise the CDR and staff during PIR and SIR development.
			Validate the MITS for COIST.
		2. Prepare (BISE/BDE main)	Confirm intelligence architecture preparation to support COIST DCGS-A requirements at the BISE.
	Support the BDE staff rehearsals as needed.		
	Confirm successful DCGS-A COMMEM.		
	3. Execute (BISE/BDE main)	Integrate COIST with the BDE BISE.	
		Maintain situational awareness of the COP; advise the staff on organic resource allocation.	
		Track the battle and awareness of status and disposition of organic assets.	
	4. Assess (CO CP/BDE main)	Assess execution of METs and subtasks	
		Ensure performance satisfied operational requirements and the CDR's PIRs and SIRs; address discrepancies.	
		Assess the quality of intelligence reports (INTSUMs, GRINTSUMs, etc.) and their effect on the COP.	

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct HUMINT.	1. Plan (BDE main/ BEB CP)	Determine HUMINT collection integration and the OPCON/TACON relationship with maneuver units.
		Validate debrief and interrogation plans.
		Confirm supply, COMSEC, and security support for HUMINT platforms.
	2. Prepare (BEB BN area)	Validate the HUMINT collection and dissemination plan.
		Confirm PCCs and PCIs of HUMINT platforms.
		Validate sensor-to-shooter linkages.
	3. Execute (BEB/ maneuver CP)	Integrate HUMINT platforms with designated elements in accordance with the collection plan.
		Facilitate reallocating resources as directed by the CDR.
		Confirm satisfactory IC activities.
	4. Assess (CO CP/ BDE main)	Monitor performance of METs and subtasks.
		Determine if performance satisfied operational requirements and the CDR's PIRs and SIRs; address discrepancies.
		Assess employment of HUMINT collection platforms and the impact on the mission.
5. Conduct signals intelligence collection	1. Plan (BEB CP)	Determine SIGINT collection integration and OPCON/TACON relationships with maneuver units.
		Confirm SATCOM and NSA permission to operate is approved.
		Confirm supply, COMSEC, and security support for SIGINT platforms.
	2. Prepare (BEB BN area)	Validate the SIGINT collection and dissemination plan.
		Confirm PCCs and PCIs of SIGINT platforms.
		Validate the COMMEX/red test/black test. Validate sensor-to-shooter linkages.
	3. Execute (BEB/ maneuver CP)	Integrate SIGINT platforms with designated elements in accordance with the collection plan.
		Facilitate reallocating resources as directed by the CDR.
		Confirm satisfactory IC activities.
	4. Assess (CO CP/ BDE main)	Monitor performance of METs and subtasks.
		Determine if performance satisfied operational requirements and the CDR's PIRs and SIRs; address discrepancies.
		Assess employment of SIGINT collection platforms and the impact on the mission.
6. Conduct expeditionary deployment OPS.	1. Plan (BEB CP)	Prioritize mandatory, collective, and individual training.
		Participate in mission command exercises.
		Execute the personnel readiness process.
	2. Prepare (BEB BN area)	Validate the CO for deployment.
		Prepare equipment for deployment.
		Assign rail-, sea-, and air-movement teams.
	3. Execute (BEB main body)	Perform deployment alert activities.
		Perform rail-, sea-, and air-load activities.
		Advise and make recommendations to the CO CDR.
	4. Assess (CO CP/ BDE main)	Assess the personnel deployment status.
		Assess the equipment deployment status.
		Assess MET performance at subordinate echelons.

5-5. Signal Company First Sergeant		
Duties and Responsibilities		
<p>The signal CO 1SG is the senior signal NCO in the BDE. The signal CO 1SG provides technical advice and assistance to the CDR. The 1SG is responsible for the establishment and enforcement of the CO's signal maintenance program. The 1SG receives all reporting requirements and provides them to the HHQ. The 1SG provides honest and sound feedback to the CDR and the BDE S-6 team. The 1SG coordinates logistical support for all C4I network assemblages within the CO.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Provide a network transmission path for BDE signal COs.	1. Plan (BDE main/CO CP)	Ensure power generation requirements for equipment are identified and provided.
		Identify equipment spares and coordinate with the BSB for equipment transport and handling responsibility.
		Ensure satellite requests are submitted for the duration of the operation.
	2. Prepare (BDE main/CO CP)	Prepare PCCs and PCIs of grounding equipment.
		Participate in the BDE COMMEM.
		Conduct TLP.
	3. Execute (BDE main/BEB main/CO CP)	Confirm all equipment is properly grounded.
		Conduct a site visit of the BDE TAC and BN elements.
		Ensure authorized outages are being conducted to allow for equipment maintenance.
	4. Assess (BDE main/CO CP)	Assess link-establishment proficiency.
		Coordinate with the BDE S-6 for establishment of work and rest cycles for optimal performance.
		Ensure routine maintenance of assemblages are a priority.
2. Provide network switching services for BDE signal COs.	1. Plan (BDE main/CO CP)	Identify power generation requirements for equipment.
		Identify equipment spares and coordinate with the BSB for equipment responsibility.
		Ensure satellite requests are submitted for the duration of the operation.
	2. Prepare (BDE main/CO CP)	Conduct PCCs and PCIs of grounding equipment.
		Participate in the BDE COMMEM.
		Supervise TLP.
	3. Execute (BDE main/BEB main/CO CP)	Confirm all equipment is properly grounded.
		Conduct a site visit of the BDE mobile command group and BN elements.
		Authorize outages for equipment maintenance.
	4. Assess (BDE main/CO CP)	Assess link-establishment proficiency.
		Coordinate with the BDE S-6 for establishment of work and rest cycles for optimal performance.
		Ensure to prioritize routine maintenance of assemblages.
3. Provide tactical radio support for BDE signal COs.	1. Plan (BDE main/CO CP)	Identify RETRANS teams and coordinate external validations.
		Supervise maintenance and testing of RETRANS equipment to identify and order equipment shortages.
		Establish RETRANS SOPs that identify site setup and antenna placement, and COMSEC changeover procedures.
	2. Prepare (training event)	Supervise RETRANS static displays for shared understanding.
		Supervise external validation of RETRANS teams.
		Coordinate RETRANS resupply actions.
	3. Execute (BDE main/CO CP)	Employ RETRANS assets.
		Supervise COMSEC changeover procedures.
		Conduct battlefield circulations of RETRANS teams.
	4. Assess (BDE main/CO CP)	Ensure training objectives are met.
		Ensure RETRANS site setup.
		Ensure PACE plan execution.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct expeditionary deployment OPS.	1. Plan (CO CP)	Identify and validate tasks to be trained.
		Identify maintenance requirements.
		Establish personnel readiness.
	2. Prepare (CO CP and training events)	Supervise tasks to be trained and conduct PCCs.
		Conduct SRP of deploying personnel.
		Supervise thorough maintenance of equipment.
	3. Execute (CO CP)	Conduct main body movements.
		Confirm receipt and accountability of equipment.
		Conduct deployment OPS.
	4. Assess (BDE main/CO CP)	Assess task performances of the CO.
		Assess equipment and personnel readiness evaluation.
		Assess CO deployment OPS.

5-6. Military Police First Sergeant		
Duties and Responsibilities		
<p>The 1SG is the senior NCO and is typically the most experienced Soldier in the unit. The 1SG is responsible for providing individual training, enforcing discipline, and resolving Soldier issues across the CO. The 1SG also provides professional NCO development and coaches, counsels, and mentors unit Soldiers. The 1SG oversees the coordination of training and supervises the execution of the CDR's orders. The 1SG serves as the CDR's primary tactical advisor and expert on individual and NCO skills. In support of ULOs, the 1SG resources PLTs, supervises the execution of the CO mission, and enforces CO SOPs.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Perform support to mobility.	1. Plan (BEB main)	Coordinate for classes of supply and maintenance support.
		Verify site selection is based on METT-TC.
		Supervise PCCs and PCIs.
	2. Prepare (CO area)	Allocate logistical support required for detainee OPS.
		Verify Soldiers understand ROE.
		Provide guidance on fratricide and force protection measures.
	3. Execute (CPs, CO area)	Ensure the OPS cell monitors the PLT executing the mission.
		Verify the OPS cell sends police information to higher.
		Oversee timely and accurate battle tracking by the OPS cell.
	4. Assess (CO area)	Ensure timely and accurate reporting procedures.
		Ensure the ability to accurately report the enemy situation.
		Follow up on deficiencies from the PCIs.
2. Perform support to security.	1. Plan (CPs)	Verify Role I and CCP locations established to include AXPs.
		Plan coordination for classes of supply and maintenance support.
		Supervise TLP.
	2. Prepare (CPs)	Ensure the CO CP provides current intelligence and threat information.
		Ensure a location of medical support is identified.
		Coordinate engineer support required for force protection materials.
	3. Execute (CO area, Role 1)	Supervise a CASEVAC plan and TLP.
		Direct improvements to plan.
		Enforce use of PPE.
	4. Assess (CPs)	Effectively consolidate information on the COP.
		Be able to effectively move around the battle space.
		Identify ways to reduce the DOW rate.
3. Perform detention OPS.	1. Plan (CO area)	Verify availability of resources required for detainee OPS.
		Ensure the PLT selects appropriate sites for holding areas.
		Coordinate classes of supply to include shelter for the DCP.
	2. Prepare (CO area)	Verify the PLT has current operational procedures.
		Oversee coordination of MI, medical, engineer, and logistic units.
		Verify safe and humane treatment of detainees in custody.
	3. Execute (CPs, CO area, DCP)	Verify that processing procedures are being done correctly.
		Supervise proper control, protection, and accountability.
		Oversee information flow to the BDE provost marshal.
	4. Assess (CO area)	Ensure the detainee is processed and released after proper command authority is given.
		Oversee the reporting of detainees to higher.
		Validate necessary training.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Perform police OPS.	1. Plan (CPs, CO area)	Oversee the CO's TLP.
		Verify coordination for support requirements is conducted.
		Ensure the unit is in accordance with the CO TACSOP and disciplined and fit to fight.
	2. Prepare (CO area)	Coordinate for classes of supply and maintenance support.
		Oversee rehearsals to include actions on enemy contact.
		Verify communications are established within PLTs and squads.
	3. Execute (CO area, Role 1)	Verify the OPS cell sends police information to higher.
		Present at Role 1 during CASEVAC and MEDVAC or recovery OPS.
		Oversee employment of the CO's SOP.
	4. Assess (CPs, CO area)	Assess recovery OPS.
		Ensure timely and accurate reporting procedures.
		Execute a rest and sleep plan, and reduce stress levels within the CO.
5. Conduct expeditionary deployment OPS.	1. Plan (CO area and training events)	Plan integration and reception with higher.
		Validate collective training and individual tasks.
		Implement a personnel readiness plan.
	2. Prepare (CO area)	Validate and observe departure OPS.
		Review load-out plans.
		Conduct a LDP.
	3. Execute (CO TAA)	Supervise battle tracking on all systems both digital and analog.
		Present at Role 1 during CASEVAC and MEDVAC or recovery OPS.
		Oversee employment of the CO's SOP.
	4. Assess	Assess personnel strength and readiness.
		Assess reception and integration of personnel and equipment.
		Ensure timely and accurate reporting procedures.

5-7. Mobility Augmentation Company First Sergeant		
Duties and Responsibilities		
<p>The 1SG is the senior NCO in COs and TRPs. The position of the 1SG is similar to that of the CSM in importance, responsibility, and prestige. 1SGs enforce discipline, foster loyalty and commitment in their Soldiers, maintain duty rosters, drill, and provide morning reports to their CO CDRs. 1SGs maintain daily contact with and are responsible for training and ensuring the health and welfare of the entire unit and Soldiers' families. This position requires extraordinary leadership and professional competence. The CO can expect the 1SG to possess the same qualities expected of all NCOs: Maintain discipline; train, educate, and share experiences with the CDR and Soldiers; be loyal to the CDR's position; develop and agree on the goals, standards, and objectives of the CO; have mutual trust and respect; know the CDR's strengths and weaknesses; know responsibilities as defined in AR 600-20, <i>Army Command Policy</i>; possess a strong sense of duty; ready the CO for any mission; be the standard bearer in appearance, morals, ethics, values, competencies, and commitment; be an advisor, but execute orders; and be the SME in Army programs that best support the needs of Soldiers and their families.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct expeditionary deployment OPS at the CO level.	1. Plan (CO CP)	Prioritize mandatory, collective, and individual training.
		Participate in mission command exercises.
		Plan CO personnel readiness SRP.
	2. Prepare (CO CP/ BN CAR)	Validate the CO for deployment.
		Validate mandatory, collective, and individual training.
		Assign roles and responsibilities to the PLTs.
	3. Execute (CO CP)	Conduct CO alert and recall.
		Enforce CO march tables.
		Advise and make recommendations to the CO CDR.
	4. Assess	Assess TOC OPS.
		Assess personnel deployment status.
		Assess training performance at echelons.
2. Conduct reconnaissance planning.	1. Plan (CO CP movement site)	Advise the CDR on reconnaissance and security guidance.
		Advise on the plan to ensure efficient mixing, cueing, and redundancy of reconnaissance assets.
		Provide advice and guidance to the BN staff as required.
	2. Prepare (CO CP/ movement site)	Validate the CO's PACE plan.
		Ensure implementation of the work and rest plan.
		Ensure risk management at all echelons.
	3. Execute (CO CP/ movement site)	Facilitate LRP and LOGPAC OPS.
		Assist in unit medical and sustainment coordination.
		Monitor vehicle and personnel recovery OPS.
	4. Assess	Assess effectiveness and utilization of risk management.
		Ensure adherence to the TASCOP.
		Assess the CO and BN's communication architecture.
3. Conduct survivability OPS.	1. Plan (CO CP/ BN CP)	Participate in blade allocation planning.
		Advise PLTs in general engineering support.
		Assist in identifying survivability requirements.
	2. Prepare (CO CP)	Prepare the CO for operational decontamination.
		Verify survivability task organization.
		Verify Class I through III support for survivability equipment.
	3. Execute (CO CP)	Enforce fighting and protective positions standards.
		Monitor maintenance of survivability equipment.
		Enforce the operator's work and rest plan.
	4. Assess	Analyze blade utilization.
		Assess EA development effects.
		Ensure reporting and information distribution.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Provide engineer support for mobility OPS.	1. Plan (CO CP)	Assist staff in understanding breach tenets.
		Participate in reverse breach planning.
		Participate in the mobility MDMP.
	2. Prepare (CO CP/BN CP and sustainment rehearsal)	Ensure route clearance rehearsals.
		Verify engineer-breaching rehearsals and validate crews.
		Observe gap-crossing rehearsals.
	3. (Execute CO CP and EA)	Assist facilitating area damage control.
		Verify engineer augmentation support.
		Assist supervising Class V resupply.
	4. Assess	Establish a SOSRA drill.
		Combine the arms breach time.
		Assess engineer crew performance.
5. Provide engineer support for countermobility OPS.	1. Plan (CO CP)	Provide input for the mission command OPS process.
		Participate in planning obstacle integration.
		Participate in planning the Class IV distribution.
	2. Prepare (CO CP and BN)	Participate in the BDE sustainment rehearsal.
		Engage TF CSMs on the command support relationship for the BEB.
		Verify obstacle resource requirements.
	3. Execute (CO CP)	Advise the CO CDR on engagement area development.
		Enforce obstacle emplacement standards.
		Monitor the network munitions process.
	4. Assess	Assess EA development effects.
		Assess obstacle fire integration.
		Assess the classes of supply distribution plan.

5-8. Brigade Engineer Battalion First Sergeant		
Duties and Responsibilities		
<p>The 1SG is the senior NCO in COs and TRPs. The position of 1SG is similar to that of the CSM in importance, responsibility, and prestige. 1SGs enforce discipline, foster loyalty and commitment in their Soldiers, maintain duty rosters, drill, and provide morning reports to their CO CDRs. 1SGs maintain daily contact with and are responsible for training and ensuring the health and welfare of the entire unit and Soldiers' families. This position requires extraordinary leadership and professional competence. The CO can expect the 1SG to possess the same qualities expected of all NCOs: Maintain discipline; train, educate, and share experiences with the CDR and Soldiers; be loyal to the CDR's position; develop and agree on the goals, standards, and objectives of the CO; have mutual trust and respect; know the CDR's strengths and weaknesses; know the responsibilities of the position as defined in AR 600-20, <i>Army Command Policy</i>; possess a strong sense of duty; ready the CO for any mission; be the standard bearer in appearance, morals, ethics, values, competencies, and commitment; be an advisor, but execute orders; and be the SME in Army programs that best support the needs of Soldiers and their families.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct reconnaissance planning.	1. Plan (CO CP)	Assist the CO CDR in the OPS process.
		Assist in creating the OPORD (paragraph 4).
		Provide input for the reconnaissance plan.
	2. Prepare (CO TAA/TF CP CAR)	Supervise TLP.
		Validate CO task organization.
		Verify PLTs have correct forms to conduct reconnaissance.
	3. Execute (CO TAA)	Ensure reconnaissance elements reach their designated start points within the timeline.
		Ensure CO OPS collects and reports information to the BEB CP/TF CP.
		Monitor and enforce battle tracking at the CO level.
	4. Assess	Ensure proper use of reconnaissance forms on the type of reconnaissance conducted.
		Assess engineer crew performance.
		Verify PCCs and PCIs are conducted.
2. Provide engineer support for mobility OPS.	1. Plan (CO CP)	Assist PLTs in understanding breach tenets.
		Provide input for reverse breach planning.
		Provide input for mobility OPS.
	2. Prepare (CO TAA/TF CP CAR)	Prepare route clearance rehearsals.
		Verify engineer-breaching rehearsals and validate crews.
		Supervise gap-crossing rehearsals.
	3. Execute (CO TAA)	Assist facilitating area damage control.
		Verify engineer augmentation support.
		Assist supervising class V resupply.
	4. Assess	Assess the SOSRA drill.
		Assess the combine arms breach execution timeline.
		Assess engineer crew performance.
3. Provide engineer support to explosive hazards clearing OPS.	1. Plan (CO CP)	Assist PLTs in understanding breach tenets.
		Provide input for reverse breach planning.
		Provide input for explosive hazards clearing OPS.
	2. Prepare (CO TAA/TF CP CAR)	Verify PCCs and PCs are conducted.
		Verify engineer-breaching rehearsals and validate crews.
		Attend the TF CAR.
	3. Execute (CO TAA)	Assist in command and control of the AVD reduction asset.
		Identify CCPs for OPS.
		Assist supervising Class V resupply.
	4. Assess	Assess the SOSRA drill.
		Assess the combine arms breach execution timeline.
		Assess the engineer crew performance.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Provide engineer support to countermobility.	1. Plan (CO CP)	Provide input for the countermobility OPS process and EA development.
		Assist in planning obstacle integration.
		Assist in planning Class IV distribution.
	2. Prepare (CO CP/TF TAA)	Attend the TF sustainment rehearsal.
		Engage the TF CSM on the command support relationship.
		Verify obstacle resource requirements.
	3. Execute (CO CP/EA)	Advise the CO CDR on EA development.
		Enforce obstacle emplacement standards.
		Monitor and enforce battle tracking at CO level.
	4. Assess	Assess EA development effects.
		Assess obstacle emplacement.
		Assess the classes of supply distribution plan.
5. Coordinate survivability OPS.	1. Plan (CO CP)	Provide input for blade-allocation planning.
		Advise the CO in general engineering support.
		Assist in identifying survivability requirements.
	2. Prepare (Co TAA/TF CP CAR and sustainment rehearsal)	Prepare the CO for operational decontamination.
		Verify and assist on survivability task organization.
		Verify Class I through III support for survivability equipment.
	3. Execute (CO TAA and EA)	Enforce fighting and protective-position standards.
		Monitor maintenance of survivability equipment.
		Validate and implement the operators work and rest plan.
	4. Assess	Analyze blade utilization.
		Assess EA development effects.
		Assess reporting and information distribution.
6. Conduct expeditionary deployment OPS.	1. Plan (CO HQ)	Prioritize mandatory, collective, and individual training.
		Advise the CO CDR during mission command exercises.
		Plan CO personnel readiness SRP.
	2. Prepare (CO area/motor pool)	Validate the CO for deployment.
		Validate mandatory, collective, and individual training.
		Assign roles and responsibilities to the CO.
	3. Execute (CO main body)	Conduct CO alert and recall.
		Enforce CO march tables.
		Advise and provide recommendations to the CO CDR.
	4. Assess	Assess CP OPS.
		Assess personnel deployment status.
		Assess training performance at the PLTs.

5-9. Brigade Engineer Battalion Forward Support Company First Sergeant		
Duties and Responsibilities		
<p>The 1SG is the senior enlisted advisor to the CDR at the CO, TRP, and battery levels. 1SGs are responsible for maintaining and enforcing standards, ensuring training objectives are met, developing the Soldiers in the unit, ensuring all administrative functions are performed, and ensuring the health, welfare, and morale of the unit and Soldiers' families. The 1SG serves as a coordinator for training and resources, and the lead integrator with outside organizations and entities. The 1SG is the standard bearer for their organization and serves as a role model for all Soldiers, NCOs, and officers. The 1SG plans, directs, and supervises supply distribution; provides maintenance support to the BEB; conducts daily receipt, temporary storage, redistribution, transportation, and issuance of all classes of supply (less Class VIII) to the BEB; provides Class III (B) retail fuel support to the BEB; and provides water storage and distribution support to the BEB. Individuals of this organization can assist in the coordinated defense of the unit's area or installation. This unit performs limited field maintenance on organic equipment.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct distribution OPS.	1. Plan (CO CP/BEB CP/sustainment rehearsal)	Participate in supply distribution planning.
		Determine what classes are needed, the amount, CCLs, and responsibility.
		Determine the level of support.
	2. Prepare (unit TAA/BN CP [BSB and BEB])	Direct and verify distribution OPS (all classes of supply).
		Verify supplies are ordered and available.
		Verify TMRs are requested.
	3. Execute (CP/UMCP/BEB TAA and the EA)	Verify distribution.
		Verify leadership movement knowledge and capabilities.
		Communicate with receiving units.
	4. Assess	Verify what was actually distributed internally.
		Verify rolling data is kept and tracked by the CP/S-4.
		Communicate with receiving units.
2. Conduct maintenance OPS.	1. Plan (CO CP/BEB CP/sustainment rehearsal)	Participate in maintenance planning.
		Verify teams and task organization to the units (FMTs).
		Know capabilities.
	2. Prepare (unit TAA/BN CP (BSB and BEB))	Direct maintenance OPS.
		Conduct PCCs and PCIs of equipment prior to execution.
		Ensure recovery BII and COEI are present.
	3. Execute (CP/UMCP/BEB TAA and the EA)	Verify UMCP establishment and OPS.
		Ensure connectivity with GCSS-Army and FMTs are achieved.
		Ensure safety of all maintenance OPS.
	4. Assess	Conduct checks of maintenance office for workflow.
		Track how many maintenance jobs were completed.
		Write the AAR and recommend changes to improve OPS.
3. Perform CO HQ functions.	1. Plan (CO CP/BEB CP/sustainment rehearsal)	Determine the location of the CP.
		Ensure personnel (XO/1SG) are on the BEB quartering team.
		Attend the BCT sustainment rehearsal.
	2. Prepare (unit TAA/BN CP [BSB and BEB])	Develop tracking systems for commodity management.
		Verify training on communications systems.
		Conduct a dry run of the CP setup to ensure success.
	3. Execute (CP/UMCP/BEB TAA and the EA)	Establish the CP, communication with higher, and tracking systems.
		Maintain communications with higher at all times.
		Develop situational understanding of the battlefield.
	4. Assess	Communicate with the FSC CDR on ways for improvement.
		Conduct AARs with HQ Soldiers.
		Seek improvements in sustainment and communications.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Perform CO security OPS.	1. Plan (CO CP/ BEB CP)	Plan and refine a security plan.
		Advise the BEB staff in general engineering support.
		Assist in identifying survivability requirements.
	2. Prepare (unit TAA/BN CP [BSB and BEB])	Ensure survivability and defensive positions are established.
		Develop standards for cover and concealment.
		Rehearse convoy security drills.
	3. Execute (CP/ UMCP/BEB TAA and the EA)	Develop a tracking system for guard shifts.
		Coordinate with the FSC CDR for gun-truck support.
		Maintain communications with the BN.
	4. Assess	Make adjustments as required to fulfill the mission.
		Conduct continuous AARs.
		Request assessments from the BEB S-2.

5-10. Ordnance Company (Explosive Ordnance Disposal) First Sergeant		
Duties and Responsibilities		
<p>The 1SG is the senior MTOE EOD CO NCO. This position is similar to that of the CSM in importance, responsibility, and prestige. 1SGs enforce discipline, foster commitment in their Soldiers, maintain duty rosters, drill, and provide morning reports to CO CDRs. 1SGs are responsible for training and ensuring the health and welfare of the entire unit and Soldiers' families. This position requires leadership and professional competence. The CO can expect the 1SG to possess the same qualities expected of all NCOs: Maintain discipline; train, educate, and share experiences with the CDR and Soldiers; be loyal to the CDR's position; develop and agree on the goals, standards, and objectives of the CO; have mutual trust and respect; know the CDR's strengths and weaknesses; know their responsibilities as defined in AR 600-20, <i>Army Command Policy</i>; possess a strong sense of duty; ready the CO for any mission; be the standard bearer in appearance, morals, ethics, values, competencies, and commitment; be an advisor, but execute orders; and be the SME in Army programs that best supports the needs of Soldiers and their families.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct EOD OPS.	1. Plan (CO CP)	Review the appropriate SOP and TACSOP. Review the base OPORD, annex B (operations).
		Ensure subordinates are ready to receive the mission in accordance with the SOP, TACSOP, and base OPORD, annex B.
		Supervise compliance at echelon.
	2. Prepare (CO CP)	Validate the team leader and team member EOD certification in accordance with AR 75-15, <i>Policy for EOD</i> , annex C, (EOD CTL).
		Ensure all SM data has been uploaded in EODIMS.
		Supervise compliance at echelon.
	3. Execute (CO CP)	Supervise the EOD mission in accordance with AR 75-15.
		Review the EOD mission reporting criteria.
		Verify the submission of reporting through echelon.
	4. Assess	Maintain the unit reporting activity through the CO CP.
		Supervise the SIGACT reporting at echelon.
		Review the SIGACT trends for future mission targeting activity.
2. Provide domestic operational support.	1. Plan CO AOR (CONUS)	Review the appropriate SOP and base OPORD annex B (operations).
		Ensure GTC and DTS compliance for all SMs in accordance with the JFTR.
		Validate SMs have received CCA prior to receipt of mission.
	2. Prepare CO AOR (CONUS)	Validate all MFRs, RFSs, and MOUs are current.
		Ensure the domestic response SOP is compliant with the base OPORD.
		Validate team leader and team member certification in accordance with AR 75-15, annex C (EOD CTL).
	3. Execute CO AOR (CONUS)	Review the EOD mission reporting criteria.
		Facilitate to fully equip EOD response teams.
		Supervise the EOD mission in accordance with AR 75-15.
	4. Assess	Assess EOD mission compliance in accordance with AR 75-15.
		Review the EOD mission reporting criteria.
		Supervise compliance at echelon.
3. Conduct C-IED operational support.	1. Plan (CO CP)	Review the appropriate SOP, TACSOP, and base OPORD annex B (operations).
		Ensure subordinates are trained and ready to receive the mission in accordance with the SOP, TACSOP, and base OPORD, annex B (operations).
		Supervise compliance at echelon.
	2. Prepare (CO TAA)	Validate team leader and team member EOD certification in accordance with AR 75-15, annex C, (EOD CTL).
		Ensure all SM data is uploaded in EODIMS.
		Supervise compliance at echelon.
	3. Execute (CO TAA)	Supervise the EOD mission in accordance with AR 75-15.
		Review the EOD mission reporting criteria.
		Verify the submission of reporting through echelon.
	4. Assess	Assess EOD mission compliance in accordance with AR 75-15.
		Review EOD mission reporting criteria.
		Supervise compliance at echelon.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Collect weapons technical intelligence to support the targeting process.	1. Plan (CO CP)	Review appropriate SOP, TACSOP, and base OPORD annex B (operations).
		Ensure subordinates are ready to receive the mission in accordance with the SOP, TACSOP, and base OPORD, annex B.
		Supervise compliance at echelon.
	2. Prepare (CO TAA)	Validate team leader and team member EOD certification in accordance with AR 75-15, annex C (EOD CTL).
		Ensure all SM data has been uploaded in EODIMS.
		Supervise compliance at echelon.
	3. Execute (BDE main)	Assist in the threat analysis of the AOR to build in ATN.
		Supervise the chain of custody for all TECHINT recovered or received from the incident site.
		Advise targeting packages based on SIGACT and TECHINT trends throughout the CO AOR.
	4. Assess	Assess EOD mission compliance in accordance with AR 75-15.
		Review EOD mission reporting criteria
		Supervise compliance at echelon.
5. Manage EOD support.	1. Plan (CO CP)	Implement EOD safety procedures and protocols.
		Assess compliance in accordance with the SOP and base OPORD.
		Review reporting criteria at echelon.
	2. Prepare (CO TAA)	Validate team leader and team member EOD certification in accordance with AR 75-15, annex C (EOD CTL).
		Ensure all SM data has been uploaded in EODIMS.
		Supervise compliance at echelon.
	3. Execute (CO TAA)	Provide fully equipped EOD response capabilities based on RFF and FTN in support of the AOR.
		Review all host-nation MOU in accordance with the SOFA.
		Supervise the EOD mission in accordance with AR 75-15.
	4. Assess	Assess EOD mission compliance in accordance with AR 75-15.
		Review EOD mission reporting criteria.
		Supervise compliance at echelon.
6. Conduct expeditionary deployment OPS.	1. Plan (BEB main)	Prioritize mandatory, collective, and individual training.
		Participate in mission command exercises.
		Execute the personnel readiness process.
	2. Prepare (BEB TAA)	Validate the CO for deployment.
		Prepare equipment for deployment.
		Assign rail-, sea-, and air-movement teams.
	3. Execute (BEB main)	Perform deployment alert activities.
		Perform rail-, sea-, and air-load activities
		Advise and make recommendations to the CO CDR.
	4. Assess	Assess personnel deployment status.
		Assess equipment deployment status.
		Assess MET performance at subordinate echelons.
7. Establish the CO HQ.	1. Plan (BEB main)	Set up CO administrative and bivouac areas.
		Plan for the unit to set up the unit supply area.
		Plan coordinated internal logistics.
	2. Prepare (BEB TAA)	Revise a layout based on the current situation.
		Occupy positions required for local area security.
		Employ safety procedures for sleeping areas.
	3. Execute (BEB TAA)	Inspect sleeping areas to ensure they are up to standard.
		Observe mortuary affairs and enemy POW CCP.
		Establish a CCP.
	4. Assess	Monitor the situation to collect relevant information.
		Conduct the AAR if time allows.
		Revise the SOP as needed.

5-11. Engineer Construction/Engineer Support Company First Sergeant		
Duties and Responsibilities		
<p>The CO 1SG is responsible for advising the CO CDR on all matters. The 1SG is responsible for training 14 MOSs and their professional development, welfare, morale, quality of life, and discipline of all assigned Soldiers. The 1SG is responsible for the daily OPS, coordination, logistics, mission compliance, technical and tactical guidance, and SOPs. The 1SG conducts the inspection of training and the maintenance and accountability of CO property.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Provide general engineer support for mobility OPS.	1. Plan (BEB main, CO CP)	Provide input on the type of equipment and number of SMs.
		Assist in production estimates and BOM.
		Coordinate with the supported unit.
	2. Prepare (CO CP)	Coordinate on delivery of the BOM.
		Coordinate Class I and III support.
		Conduct PCCs and PCIs.
	3. Execute (CO CP, construction site)	Provide input on the execution of the project.
		Assist in the QA/QC of the project.
		Supervise and enforce the safety plan.
	4. Assess (construction site)	Analyze support for the mission.
		Assess the mobility support for the mission.
		Conduct the AAR to ensure performance improvement.
2. Coordinate survivability OPS.	1. Plan (BEB main, CO CP)	Assist the CO on survivability planning.
		Provide input on the type of equipment and number of SMs.
		Coordinate with the supported unit.
	2. Prepare (CO CP)	Coordinate the CASEVAC plan.
		Assist in verifying battle, fighting, and AVD position requirements.
		Correct any equipment and personnel shortfalls.
	3. Execute (CO CP, on the objective)	Assist in ensuring the work is in accordance with the plan.
		Ensure the reports are sent to HHQ.
		Assist the CO in evaluating the progress.
	4. Assess (objective)	Assess the work rates.
		Assess the priorities of work.
		Ensure the constructed positions are to standard.
3. Perform construction OPS.	1. Plan (BEB main, CO CP)	Provide input on the type of equipment and number of SMs.
		Assist in production estimates and BOM.
		Coordinate with the supported unit.
	2. Prepare (CO CP)	Coordinate the delivery of the BOM.
		Coordinate Class I and III support.
		Conduct PCCs and PCIs.
	3. Execute (CO CP, construction site)	Provide input on the execution of the project.
		Assist in the QA/QC of the project.
		Supervise and enforce the safety plan.
	4. Assess (construction site)	Analyze the support for the mission.
		Assess the mobility support for the mission.
		Conduct the AAR to ensure performance improvement.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct expeditionary deployment OPS.	1. Plan (BN/CO HQ)	Review and update the unit training status.
		Assist the CO in identifying all deployment-related tasks.
		Ensure tasks are trained to standard.
	2. Prepare (CO HQ and post agencies)	Determine how personnel will move to ports.
		Coordinate predeployment SRP.
		Coordinate support for the unit Soldiers' families for deployment.
	3. Execute (CO HQ)	Ensure 100 percent of the CO is notified.
		Ensure 100 percent of the CO is present at prescribed time.
		Issue instructions on equipment draw.
	4. Assess (unit deployment)	Assess the movement plan.
		Assess rehearsals.
		Assess the marshalling area support.

5-12. Chemical Company First Sergeant

Duties and Responsibilities

The CO 1SG is the senior enlisted advisor to the CDR at the CO level. 1SGs are responsible for maintaining and enforcing standards; ensuring training objectives are met; developing the Soldiers in the unit; ensuring all administrative functions are performed; and ensuring the health, welfare, and morale of the unit and Soldiers' families. The 1SG serves as a coordinator for training and resources, and the lead integrator with outside organizations and entities. The 1SG is the standard bearer for the organization and serves as a role model for all Soldiers, NCOs, and officers.

Mission Essential Tasks	Location During the OPS Process	What to Do
1. Direct the CBRN mounted reconnaissance and surveillance mission.	1. Plan (CO CP)	Identify CBRN PIRs and intelligence gaps.
		Develop CBRN indicators and SIRs.
		Identify CBRN reconnaissance and surveillance tasks.
	2. Prepare (CO TAA)	Feed military personnel.
		Distribute supplies to the PLTs.
		Ensure there is a work and rest cycle.
	3. Execute (CO/BN TAA)	Advise the CDR that the area and route is secure and clear.
		Ensure support assets are available.
		Communicate with higher if terrain is feasible.
	4. Assess	Provide feedback on the appropriate personnel protection level.
		Obtain additional information to support the OPS.
		Identify contamination avoidance on units.
2. Direct the CBRN dismounted reconnaissance and surveillance mission at the CO level.	1. Plan (CO CP)	Identify CBRN PIRs and intelligence gaps.
		Develop CBRN indicators and SIRs.
		Identify CBRN reconnaissance and surveillance tasks.
	2. Prepare (CO TAA)	Feed military personnel.
		Distribute supplies to the PLTs.
		Ensure the Soldiers are well rested.
	3. Execute (CO/BN TAA)	Advise the CDR that the area route is secure and clear.
		Ensure if available assets are there for support.
		Communicate with higher if terrain is feasible.
	4. Assess	Provide feedback on the appropriate personnel protection level.
		Obtain additional information to support the OPS.
		Identify contamination avoidance on units.
3. Direct decontamination missions.	1. Plan (CO CP)	Plan where CBRN threats and/or hazards exist.
		Plan contaminate mitigation to support the recovery of forces.
		Plan defense considerations to include assessment.
	2. Prepare (CO TAA)	Prepare for accidental release of CBRN threats.
		Mitigate OPS in a CBRN environment.
		Train to operate in a CBRN environment.
	3. Execute (CO/BN TAA)	Conduct protection measures critical to preventing adverse effects.
		Ensure the PLT can quickly respond to a CBRN incident.
		Mitigate the effects of CBRN hazards.
	4. Assess	Assess the offensive and defensive CBRN capabilities.
		Continuously monitor and evaluate CBRN threats.
		Report mission complete to HHQ.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct expeditionary deployment OPS.	1. Plan (home station)	Establish guidelines for communications and to train and employ.
		Review the installation deployment support plan.
		Plan timelines with HHQ in the deployment exercise.
	2. Prepare (home station)	Conduct alert procedures.
		Identify personnel and equipment shortages.
		Meet with key personnel from the installation.
	3. Execute (home station)	Request human resources for SRP.
		Advise family members of services available.
		Request deployment support that prepares families.
	4. Assess	Ensure unit readiness.
		Ensure personnel and equipment are ready for movement.
		Communicate between leaders and subordinates.
5. Establish CO HQ.	1. Plan (CO CP)	Set up the CO administrative and bivouac areas.
		Set up the unit supply area.
		Coordinate internal logistics.
	2. Prepare (CO TAA)	Revise a layout based on the current situation.
		Occupy positions required for local area security.
		Employ safety procedures for sleeping areas.
	3. Execute (CO TAA)	Inspect sleeping areas to ensure they are up to standard.
		Supervise mortuary affairs and enemy POW CCP.
		Establish a CCP.
	4. Assess	Monitor the situation to collect relevant information.
		Conduct the AAR if time allows.
		Revise the SOP as needed.

SECTION 6
FIELD ARTILLERY BATTALION

6-1 Field Artillery Battalion Command Sergeant Major

6-2 Field Artillery Battalion Operations Sergeant Major/Noncommissioned Officer

6-3 Field Artillery Battalion Headquarters and Headquarters Battery First Sergeant

6-4 Firing Battery First Sergeant

6-5 Field Artillery Battery Platoon Sergeant/GSG

6-6 Senior Fire Control Sergeant

6-7 Field Artillery Forward Support Company First Sergeant

6-1. Field Artillery Battalion Command Sergeant Major		
Duties and Responsibilities		
<p>The CSM advises the CDR concerning the enlisted ranks. The CSM is the principal NCO responsible for the health, discipline, morale, and welfare of the BN, and is the BN's senior enlisted trainer. The CSM works closely with CO command teams when coaching and training 1SGs and PSGs, supervises their professional development, and advises on personnel assignments. The CSM acts as the CDR's representative in supervising aspects vital to BN OPS, as determined by the CDR.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Control FA OPS.	1. Plan (BN TOC)	Ensure battlefield systems are in place.
		Participate in the MDMP, war game, and sustainment.
		Review the BN OPORD prior to publishing.
	2. Prepare (CTCP/BAS)	Validate maintenance priorities.
		Validate BAS personnel and equipment.
		Attend BDE and BN rehearsals.
	3. Execute (TOC/PAAs/LRP)	Observe TLP.
		Validate priorities of work.
		Validate resupply OPS.
	4. Assess	Assess TOC personnel duties and responsibilities.
		Assess distribution techniques.
		Assess medical PLT effectiveness.
2. Direct the employment of FA acquisition assets.	1. Plan (BN TOC)	Plan IPB. How does the enemy see us?
		Participate in the MDMP, war game, and sustainment.
		Review the plan with senior officers and NCOs.
	2. Prepare (IC/Fires and BN rehearsals)	Validate known-knowns.
		Validate the counterfire fires plan.
		Ensure limitations are worked into the plan.
	3. Execute (BN TOC/acquisition location)	Observe TLP.
		Monitor OPS.
		Validate sustainment for sections.
	4. Assess	Assess the MDMP and future plans effectiveness.
		Assess the employment plan.
		Assess the physical health of personnel in the unit.
3. Conduct BN fire missions.	1. Plan (BN TOC)	Validate the PACE plan.
		Plan an MDMP-feasible sustainment plan.
		Observe battlefield-tracking systems.
	2. Prepare (CTCP)	Validate ammunition resupply triggers.
		Observe TLP.
		Conduct PCIs.
	3. Execute (BN area/PAAs)	Observe battery and PLT movement.
		Observe battery and PLT crew drills.
		Interface with key leaders.
	4. Assess	Assess the personnel plan. Are the right people in place?
		Assess the risk mitigation plan.
		Assess unit TTP for munitions.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Synchronize fires.	1. Plan (BN TOC)	Observe fires systems and determine if they are operational.
		Validate if the fires plan is feasible and sustainable.
		Receive key tasks from the BN CDR.
	2. Prepare (BDE/BN rehearsals)	Validate priorities of work.
		Validate ammunition resupply triggers.
		Attend rehearsals (BDE and BN).
	3. Execute (BN TOC/PAAs)	Observe TLP.
		Validate priorities of work.
		Validate resupply OPS.
	4. Assess	Ensure completion of key tasks from the BDE.
		Assess the PACE plan across the battlespace.
		Assess munitions support from echelons above BN.
5. Conduct fires.	1. Plan (BN TOC)	Ensure battlefield systems are in place.
		Participate in the MDMP, war game, and sustainment.
		Review the BN OPORD prior to publishing.
	2. Prepare (BN area/PAAs)	Validate maintenance priorities.
		Validate crew rosters and key-leader duties.
		Attend BDE and BN rehearsals.
	3. Execute (BN area/PAAs)	Observe battery and PLT movement.
		Observe battery and PLT crew drills.
		Interface with key leaders.
	4. Assess	Assess crew and PLT efficiencies.
		Establish adherence to the safety protocol.
		Assess the BN maintenance plan.
6. Conduct expeditionary deployment OPS.	1. Plan (home-station training)	Validate individual and collective training.
		Implement the personnel readiness plan.
		Supervise required special training.
	2. Prepare (BN area/departure node)	Review load-out plans and manifests.
		Conduct PCIs.
		Validate and observe departure OPS.
	3. Execute (BN CMD node)	Observe outflow of BN personnel.
		Validate the CDR's intent is met.
		Interface with key leaders.
	4. Assess	Assess personnel strength.
		Assess the operational readiness rate.
		Assess the personnel and equipment load-out plan.

6-2. Field Artillery Battalion Operations Sergeant Major/Noncommissioned Officer		
Duties and Responsibilities		
The BN OPS SGM assists the S-3 with operational functions; supervises the training and activities of enlisted personnel; ensures and verifies the maintenance of the staff journal, message log, all situational maps, graphs, and charts; verifies the supplies; and oversees the maintenance and security of the CP.		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Control FA OPS.	1. Plan (BN TOC)	Ensure TOC roles and responsibilities are defined.
		Establish priorities of work.
		Ensure employment of the MG/DMG and provide guidance.
	2. Prepare (BN TOC, FUOPS, CUOPS)	Ensure mission command systems are in place.
		Direct and oversee TOC emplacement and setup.
		Prepare and establish BN-level rehearsals.
	3. Execute (BN TOC, FUOPS, CUOPS)	Validate mission command systems.
		Oversee TOC functions.
		Facilitate and conduct BN-level rehearsals.
	4. Assess	Assess TOC personnel roles and responsibilities.
		Assess priorities of work.
		Assess TOC function efficiency.
2. Direct the employment of FA acquisition assets.	1. Plan (BN TOC, BCT main)	Plan IPB and identify the enemy threat.
		Participate in the MDMP and TWG.
		Review zone data.
	2. Prepare (BN TOC, BCT main)	Integrate radar zones.
		Synchronize with the BCT fires plan.
		Attend rehearsals.
	3. Execute (BN TOC, BCT main)	Validate radar deployment orders.
		Validate priorities of work.
		Monitor the radar execution matrix.
	4. Assess	Assess the radar deployment order.
		Assess radar cueing schedules.
		Assess zone management.
3. Conduct BN fire missions.	1. Plan (BN TOC, FUOPS)	Participate in the MDMP and a feasible sustainment plan.
		Assist in determining priorities of support.
		Assist in coordination of adjacent units.
	2. Prepare (BN TOC)	Conduct rehearsals.
		Ensure dissemination of OPORDs and directives.
		Confirm the established PACE plan.
	3. Execute (BN TOC, CUOPS)	Direct and monitor all tactical movements.
		Ensure currency of analog and digital maps and graphics.
		Ensure coordination measures have been met.
	4. Assess	Assess quartering party OPS and future locations.
		Assess priorities of support.
		Assess the efficiency of the TOC two-minute drills.

Mission Essential Tasks	Location During the OPS Process	What to Do
5. Conduct fires.	1. Plan (BN TOC, FUOPS)	Ensure staff and WFFs participation in the MDMP.
		Assist in the staff estimate.
		Assist in the ammunition plan and resupply triggers.
	2. Prepare (BN TOC, FUOPS, CUOPS)	Coordinate support of maneuver elements.
		Validate the PACE plan.
		Conduct rehearsals.
	3. Execute (BN TOC, CUOPS)	Direct and manage movement.
		Monitor ammunition consumption.
		Manage the TOC crew drills and functions.
	4. Assess	Assess the survivability, protection, and security plan.
		Assess crew and PLT efficiencies.
		Understand application of the BN maintenance plan.
6. Conduct expeditionary deployment OPS.	1. Plan (home-station training)	Plan individual and collective training with the S-3/MG.
		Plan and prepare predeployment training.
		Establish a BN alert and recall SOP.
	2. Prepare (home station, forward AO)	Validate training requirements.
		Rehearse and validate alert and recall procedures.
		Deploy forward to prepare receipt of the BN.
	3. Execute (forward AO)	Establish a forward OPS cell.
		Maintain communications with HQ and the BN.
		Implement a plan to receive personnel and equipment.
	4. Assess	Assess personnel management.
		Assess operational readiness and considerations.
		Assess unit deployment TTP.

6-3. Field Artillery Battalion Headquarters and Headquarters Battery First Sergeant		
Duties and Responsibilities		
The HHB 1SG is the senior enlisted advisor to the HHB CDR concerning the enlisted ranks. The HHB 1SG is responsible for the training, health, welfare, morale, and discipline of the battery.		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Control FA OPS.	1. Plan (HHB CP, BN TOC, BAS, CTCP)	Plan personnel management (right person/right position).
		Receive guidance for the location of the BAS.
		Coordinate with the FSC for BAS security, if applicable.
	2. Prepare (BAS)	Establish the HHB CP.
		Verify a patient decontamination and evacuation plan.
		Confirm dissemination of the MEDCOP.
	3. Execute (HHB CP, BAS)	Battle track all HHB nodes (RETRANS, radar).
		Validate ground ambulance evacuation and patient decontamination procedures.
		Conduct TLP and rehearsals.
	4. Assess	Assess personnel by position.
		Assess BAS location effectiveness.
		Assess status of equipment.
2. Direct the employment of FA acquisition assets.	1. Plan (BN TOC, BCT main)	Plan IPB and identify enemy threats (radar PSG).
		Participate in the MDMP and TWG (radar PSG).
		Review zone data.
	2. Prepare (BN TOC, BCT main)	Integrate radar zones.
		Synchronize with the BCT fires plan.
		Attend rehearsals (fires, BCT CAR, BN tactical).
	3. Execute (BN TOC, BCT main)	Validate radar employment orders.
		Validate priorities of work and survivability.
		Monitor the radar execution matrix.
	4. Assess	Assess the radar employment order.
		Assess the radar cueing schedule.
		Assess zone management.
3. Conduct BN fire missions.	1. Plan (CTCP, BN TOC)	Coordinate with BN UMT to conduct battlefield circulation.
		Establish CCP at the BN TOC/MASCAL OPS.
		Coordinate AXP procedures with the BAS and FSC 1SG.
	2. Prepare (BAS, radar, RETRANS)	Establish reaction drills.
		Ensure a PACE plan is maintained across the battery.
		Coordinate support for co-located HHB elements from batteries.
	3. Execute (BAS, radar, RETRANS)	Rehearse reaction drills for all dispersed HHB elements.
		Conduct battlefield circulation for HHB elements.
		Conduct resupply OPS for dispersed elements.
	4. Assess	Assess the reaction drill.
		Assess CASEVAC and survivability plans for dispersed elements.
		Assess support for dispersed elements.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Synchronize fires.	1. Plan (HHB CP, BN TOC)	Attend BN rehearsals.
		Ensure PCCs are conducted through PCIs.
		Disseminate the BN and BTRY CCIRs and SIRs.
	2. Prepare (HHB CP, BN TOC)	Conduct BTRY TLP.
		Provide maintenance guidance.
		Establish BTRY priorities of support.
	3. Execute (HHB CP, BN TOC)	Observe PLT TLP.
		Interface the HHB key leaders.
		Battle track HHB elements.
	4. Assess	Assess efficiency of medical support.
		Assess the battery TTP.
		Assess the health and welfare of HHB personnel.
5. Conduct fires.	1. Plan (BN TOC)	Assist the BN OPS NCO in validating crew drills.
		Conduct prior coordination for FIST support.
		Establish priorities of work for HHB elements.
	2. Prepare (BN TOC)	Assist in reconnaissance OPS of primary and alternate locations.
		Attend BN rehearsals.
		Exercise discipline initiative and comprehension of the CDRs intent.
	3. Execute (radar, RETRANS site)	Conduct battlefield circulation.
		Validate a security plan.
		Observe radar OPS.
	4. Assess	Assess site security.
		Assess safety protocols.
		Assess battery maintenance.
6. Conduct expeditionary deployment OPS.	1. Plan (home-station training)	Ensure individual and collective training is being conducted.
		Request special skills training.
		Incorporate a personnel readiness plan in accordance with the BN and battery SOPs.
	2. Prepare (BN, BTRY area)	Conduct predeployment training.
		Identify appropriate personnel for torch ADVON.
		Establish and maintain load plans for the HHB.
	3. Execute (BN area, departure node)	Supervise rail and load OPS.
		Observe the outflow of HHB personnel.
		Communicate with forward personnel.
	4. Assess	Assess personnel and equipment departure.
		Assess personnel strength.
		Assess operational readiness.

6-4. Firing Battery First Sergeant		
Duties and Responsibilities		
<p>The firing battery 1SG is the senior enlisted advisor to the CDR at the battery level. The 1SG is responsible for maintaining and enforcing standards, ensuring training objectives are met, developing the Soldiers in the unit, performing all administrative functions, and monitoring the health, welfare, and morale of the unit and Soldiers' families. The 1SG serves as a coordinator for training and references, and as the lead integrator with outside organizations and entities. The 1SG is the standard bearer for the organization and serves as a role model for all Soldiers, NCOs, and officers. In a tactical environment, the 1SG is responsible for the battery security plan, MEDEVAC plan, maintenance, and logistics coordination.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Control FA OPS.	1. Plan (BOC)	Understand planned PAA (limitations and restrictions).
		Support and advise the CDR on TAA OPS.
		Validate PCCs and PCIs.
	2. Prepare (PAA)	Validate CASEVAC routes.
		Coordinate an ammunition resupply plan with the FSC.
		Attend all battery rehearsals.
	3. Execute (PAA)	Monitor accurate reporting to the BN (combat power, ammunition).
		Ensure the BOC is established at the PAA.
		Finalize the battery defense plan.
	4. Assess	Validate the PLT's defense plan.
		Assess the effectiveness of PLT's CCP.
		Assess the overall battery occupation.
2. Conduct battalion fire missions.	1. Plan (POC)	Verify if the battery PACE plan is achievable.
		Assist the CDR with establishing resupply triggers.
		Verify PGM status.
	2. Prepare (PAA)	Ensure LRP routes are feasible.
		Understand all technical and maintenance issues.
		Verify the status of all digital communication platforms.
	3. Execute (BOC)	Maintain a presence at the PAA.
		Conduct the LRP.
		Execute the fire mission based on the BN's request.
	4. Assess	Validate the crew drill.
		Assess the fire mission processing time (guns and FDC).
		Assess the battery's ability to troubleshoot.
3. Synchronize fires.	1. Plan (BN TOC/ BOC)	Plan adjacent unit coordination.
		Attend all key rehearsals (IDF, NBC, survivability).
		Assist the CDR in setting up the BOC.
	2. Prepare (PAA)	Understand movement triggers for the battery.
		Understand assigned FATs.
		Ensure the PLT understands operational phases.
	3. Execute (PAA)	Supervise BOC battle tracking.
		Validate a communications plan.
		Validate priorities of work.
	4. Assess	Assess information flow from the BOC to sections.
		Assist the CDR with intelligence updates.
		Assess the battery's ability to displace by PLT.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct fires.	1. Plan (PAA)	Ensure the battery has all required personnel.
		Ensure the ammunition resupply plan is complete.
		Set a recovery and MEDEVAC plan.
	2. Prepare (PAA)	Emplace FMTs at the right position to service PLTs.
		Emplace the battery CCP.
		Conduct battery rehearsals (IDF, NBC, and survivability).
	3. Execute (PAA)	Verify proper crew drills.
		Verify ammunition management with PLs.
		Enforce proper crew rest.
	4. Assess	Check on Soldier morale.
		Check on PLT leadership.
		Assess the battery's ability to sustain continuous fires.
5. Conduct expeditionary deployment OPS.	1. Plan (home station)	Validate required certification for deployment.
		Implement a personnel readiness plan.
		Plan the supply or sustainment plan with the XO.
	2. Prepare (home station)	Prepare troop-to-task for out-load OPS.
		Assist the CDR with the deployment manifest.
		Schedule deployment alert activities to test accountability.
	3. Execute	Observe outflow of battery personnel.
		Validate that the CDR's intent is being executed.
		Maintain key leader presence at all friction points.
	4. Assess	Help the CDR assess unit readiness for deployment.
		Assess and balance battery strength and weaknesses.
		Assess the personnel and equipment load-out plan.

6-5. Field Artillery Battery Platoon Sergeant/Gunnery Sergeant		
Duties and Responsibilities		
<p>The PSG is the primary enlisted assistant to the PL and must be prepared to assume all the PL's duties. The PSG's responsibilities include supervising firing PLT OPS; ensuring howitzers maintain firing capability; supervising PLT occupations and displacements; supervising maintenance; directing the PLT defense plan; providing the 1SG with the PLT defense diagram for integration into the overall battery defense plan; confirming each section chief knows the location and route to alternate and supplementary positions; verifying completion of DA Form 2408-4, <i>Weapon Record Data</i>, after each day of firing; verifying ammunition handling procedures; verifying safety procedures during firing; supervising the use and maintenance of the muzzle velocity sensor; and determining minimum quadrant elevation for the position.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Control FA OPS.	1. Plan (PLT CP)	Ensure position, communications, and security are in place.
		Participate in TLP.
		Review FATs prior to execution.
	2. Prepare (PLT CP)	Implement maintenance priorities.
		Conduct PCCs and PCIs.
		Attend rehearsals (battery and PLT).
	3. Execute (PAA)	Observe TLP.
		Identify priorities of work.
		Observe resupply OPS.
	4. Assess	Assess PLT personnel duties and responsibilities.
		Assess distribution techniques.
		Assess MEDEVAC plan effectiveness.
2. Conduct BN fire missions.	1. Plan (PLT CP)	Identify the PACE plan.
		Create the sustainment plan.
		Verify battle-tracking systems.
	2. Prepare (LRP)	Maintain PLT ammunition resupply triggers.
		Observe TLP.
		Prepare PCIs.
	3. Execute (PAA)	Observe PLT and section movement.
		Observe PLT and section crew drills.
		Interface with key leaders (BC and 1SG).
	4. Assess	Assess the personnel plan. Are the right people in place?
		Assess the risk mitigation plan.
		Assess the PLT TTP for munitions.
3. Synchronize fires.	1. Plan (PLT FDC)	Ensure sections are fully operational.
		Ensure the fires plan is feasible and sustainable.
		Receive key tasks from the PL.
	2. Prepare (FDC rehearsals)	Identify priorities of work.
		Maintain ammunition resupply triggers.
		Attend rehearsals (section and battery).
	3. Execute (PAA)	Observe TLP.
		Identify priorities of work.
		Maintain resupply OPS.
	4. Assess	Ensure completion of key tasks from the battery.
		Assess the PACE plan across the sections
		Assess battery munitions.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct fires.	1. Plan (PLT FDC)	Ensure howitzers systems are in place.
		Participate in sustainment OPS.
		Review the PLT plan from the OPORD.
	2. Prepare (PAA)	Maintain resupply triggers.
		Analyze crew rosters and section responsibilities.
		Attend rehearsals (battery and section).
	3. Execute (PAA)	Observe battery and PLT movement.
		Observe battery and PLT crew drills.
		Interface with section chiefs.
	4. Assess	Assess crew and PLT efficiencies.
		Adhere to safety protocols.
		Assess the PLT maintenance plan.
5. Conduct expeditionary deployment OPS.	1. Plan (home-station training)	Review individual and collective training.
		Implement the section readiness plan.
		Supervise required special training.
	2. Prepare (battery area/departure node)	Review load-out plans and the manifest.
		Conduct PCIs.
		Review and observe departure OPS.
	3. Execute (battery CMD node)	Observe outflow of platoon personnel.
		Ensure the PL's intent is met.
		Interface with section chiefs.
	4. Assess	Assess personnel strength.
		Assess the operational readiness rate.
		Assess the personnel and equipment load-out plan.

6-6. Senior Fire Control Sergeant		
Duties and Responsibilities		
<p>The senior fire control SGT is the primary advisor and manager of the CDR's gunnery program. The SFC NCO is the SME of all things fire-direction related. Major duties include fire-control management, software database management, fire-support execution, tactical information management, integrating fire plans, and troubleshooting and gunnery fundamentals critical to the five requirements of accurate predicted fire. The SFC NCO also manages MET OPS, provides as much input as is required into the MDMP for developing the FASP, provides minimum and maximum of delivery systems, plans processes for unit movements and ammunition estimates to provide the best COA to the FSCoord, ensures all digital communications are maintained, facilitates technical and tactical rehearsals from the sensor, and ensures FSCMs are current.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Control FA OPS.	1. Plan (BN TOC)	Establish the BN fire direction center.
		Ensure all FDC systems are in place.
		Review the FASP and discuss the COA with the FDO.
	2. Prepare (BN TOC)	Ensure BN products are distributed.
		Schedule, track, and scrub analog and digital FSCMs.
		Validate lines of communication.
	3. Execute (BN TOC)	Forecast ammunition expenditure.
		Assist the FDO in resupply synchronization.
		Confirm synchronization plans and OPS in AFATDS.
	4. Assess	Finalize the target list worksheet and assign FATs.
		Analyze ammunition, combat power, and planning ranges.
		Verify the effectiveness of the voice and digital PACE plans.
2. Conduct BN fire missions.	1. Plan (BN TOC)	Ensure understanding of the CDR's guidance.
		Maintain communication flow with the BDE.
		Coordinate detection and attack of HPTs with the S-2.
	2. Prepare (BN FDC)	Supervise input of parameters into AFATDS.
		Assist the BN FDO in target analysis.
		Schedule, track, and scrub digital and analog FSCMs.
	3. Execute (BN FDC)	Monitor technical input of fire missions.
		Assist the BN FDO in issuing the fire order.
		Observe the BN FDC crew drill.
	4. Assess	Determine movement criteria.
		Obtain BDAs.
		Assess the BN ammunition resupply triggers.
3. Synchronize fires.	1. Plan (BN TOC)	Analyze refinements to TLWS.
		Analyze ability to mass fires of available units.
		Recommend changes to attack guidance.
	2. Prepare (BN rehearsals)	Conduct technical rehearsals of the TLWS.
		Validate slant and ammunition trackers.
		Coordinate with the S-2 on updating the EVENTEMP.
	3. Execute (BN TOC)	Schedule fire units for planned fires.
		Validate priorities of work.
		Assist the FDO in two-minute drills.
	4. Assess	Assess execution of assigned tasks from BDE to battery.
		Assess the PACE plan across the battlespace.
		Establish a clear and concise ammunition picture.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct fires.	1. Plan (BN TOC)	Ensure plans and OPS in AFATDS are synchronized.
		Analyze munitions to engage the target.
		Determine the proper method of attack.
	2. Prepare (BN FDC)	Transmit a call-for-fire to selected PLT FDCs.
		Validate the BN FDC crew drill.
		Select an optimal firing unit.
	3. Execute (BN FDC)	Conduct direct delivery unit to attack.
		Assist the FDO in a fire order.
		Ensure the FSCoord intent is met.
	4. Assess	Assess tactical database management and the mission fire report.
		Assess running estimates.
		Prepare requests for additional fires.
5. Conduct expeditionary deployment OPS.	1. Plan (home-station training)	Facilitate initial skills training for new personnel.
		Maintain certification and proficiency of crews.
		Provide tough and achievable standards.
	2. Prepare (BN area)	Manages section rosters and gunnery records.
		Prepare PCIs and standardize load plans.
		Validate communications platforms.
	3. Execute (BN CMD node)	Verify required personnel, vehicles, and equipment.
		Certify fire direction center sections.
		Validate artillery tables.
	4. Assess	Maintain certification and proficiency of crews.
		Ensure crew readiness (equipment, personnel).
		Ensure FDC proficiency.

6-7. Field Artillery Forward Support Company First Sergeant		
Duties and Responsibilities		
<p>The FSC 1SG is the CO's senior NCO and normally is the CO's most experienced Soldier. The 1SG is the CDR's primary CSS Soldier and tactical advisor, and the SME in individual and NCO skills. The 1SG is the CO's primary internal CSS operator and helps the CDR and support OPS officer plan, coordinate, and supervise logistical activities that support the CO's mission.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Control FA OPS.	1. Plan (CTCP)	Coordinate the next CTCP location.
		Assess the time and distance analysis from the next location to battery.
		Validate PCCs and PCIs.
	2. Prepare (CTCP)	Attend all CO rehearsals.
		Coordinate the resupply plan with the distribution PSG.
		Coordinate the maintenance recovery plan with the maintenance PSG.
	3. Execute (CTCP)	Monitor LOGSTAT reporting to the BN.
		Ensure the CP and VSAT are established at the CTCP.
	4. Assess	Finalize the CO defense plan.
		Validate the CO's defense plan.
		Assess the overall CO's occupation.
	2. Conduct BN fire missions.	1. Plan (CTCP)
Verify the CO PACE plan.		
Assist the CDR and S-4 with developing a resupply plan to the battery.		
2. Prepare (CTCP)		Verify the ammunition status of CTCP/FTCP.
		Ensure the LRP routes and locations are planned.
		Understand the assets needed for logistical requirements.
3. Execute (CTCP)		Verify the status of all digital communication platforms.
		Maintain a presence at CTCP.
		Conduct and set up the LRP.
4. Assess		Have recovery assets on standby.
		Validate grids and routes.
		Validate shell and fuse combinations at the LRP.
3. Synchronize fires.	1. Plan (CTCP)	Validate DA Form 5515, <i>Training Ammunition Control Document</i> , and DA Form 581, <i>Request for Issue and Turn-In of Ammunition</i> , prior to battery resupply.
		Attend the sustainment rehearsals (BDE, BN).
		Plan resupply coordination with the BSA.
	2. Prepare (CTCP)	Assist the CDR with scheduling future resupplies from the BSA.
		Understand a specific hit time for BSA resupply.
		Ensure ammunition is loaded prior to the mission.
	3. Execute (CTCP)	Ensure the distribution PLT has enough assets for movement.
		Validate correct documents are on hand.
		Validate distribution has proper equipment for movement.
	4. Assess	Validate the communications plan (JCR, radio).
		Ensure information flow from the CP to distribution (change to mission).
		Assess distribution's ability to navigate.
		Assess distribution's ability to meet start-point times.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct fires.	1. Plan (CTCP)	Ensure the battery PAA locations are accurate.
		Ensure the ammunition resupply plan is complete.
		Have a recovery plan in place in accordance with the unit SOP (nine-line recovery).
	2. Prepare (CTCP/UMCP)	Distribute special tools and POL products to FMTs.
		Have the recovery team and assets on standby.
		Verify H8 crew certification.
	3. Execute (CTCP/UMCP)	Verify work and rest cycles for the maintenance recovery team.
		Distribute the location for the UMCP.
		Validate the recovery plan in accordance with the unit SOP.
	4. Assess	Check on Soldier morale.
		Check on PLT leadership.
		Assess the maintenance and distribution PLTs' ability to provide support.
5. Conduct expeditionary deployment OPS.	1. Plan	Validate required certification for deployment.
		Implement the personnel readiness plan.
		Plan the supply or sustainment plan with the XO.
	2. Prepare	Troop-to-task for out-load OPS.
		Assist the CDR with the deployment manifest.
		Schedule deployment alert activities to test accountability.
	3. Execute	Observe outflow of CO personnel.
		Validate the CSR's intents are being executed.
		Maintain key leader presence at all friction points.
	4. Assess	Help the CDR assess unit readiness for deployment.
		Assess and balance CO strength and weaknesses.
		Assess the personnel and equipment load-out plan.

SECTION 7
BRIGADE SUPPORT BATTALION

7-1 Brigade Support Battalion Command Sergeant Major

7-2 Brigade Support Battalion Headquarters and Headquarters Company First Sergeant

7-3 Brigade Support Battalion Distribution Company First Sergeant

7-4 Brigade Support Battalion Field Maintenance First Sergeant

7-5 Brigade Support Battalion, Battalion Support Medical Company First Sergeant

7-6 Brigade Support Battalion Distribution Platoon Sergeant

7-7 Brigade Support Battalion Maintenance Platoon Sergeant

7-1. Brigade Support Battalion Command Sergeant Major		
Duties and Responsibilities		
<p>The BSB/CSSB CSM is the senior enlisted member of the BSB/CSSB and a member of the CDR's personal staff. The CSM provides another set of senior eyes to assist the CDR. The CSM communicates with supported unit CSM to verify the quality of support and to resolve BSB Soldier issues for those in direct support to other units. The CSM provides technical and tactical advice to the CDR on the planning, training, preparation, and execution of all BSB missions. The CSM is located wherever the duties require.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct expeditionary deployment OPS at the BN level.	1. Plan (TOC for the MDMP)	Select the BN S-3/BN SPO NCOIC (attends all of the MDMP).
		Assign a UMO-experienced BN master driver.
		Attend and provide recommendations at the MDMP decision briefs.
	2. Prepare (BN area)	Develop an NCO and junior LDP in support of tactical movement OPS.
		Build an effective driver training program (CASEVAC/MEDEVAC).
		Ensure staff NCOs are battle staff and MG qualified.
	3. Execute (convoy briefing center, Role 1, LRP, TOC)	Execute alert rehearsals for SQDs, TMs, and PLTs.
		Assign BN-level PCCs (senior NCOs) and conduct PCIs at the PLT level.
		Train and supervise the CCP, TCO, and perimeter security OPS.
	4. Assess	Assess readiness of personnel.
		Assess readiness of equipment.
		Assess internal and external support agencies
2. Conduct sustainment support in area defense.	1. Plan (TOC for the MDMP)	Recommend BSA locations and direct priorities of work.
		Emplace Role 1 and 2 assets in support of BDE objectives.
		Select the QRF NCOIC, BN master gunner, and force protection NCOIC.
	2. Prepare (BN area)	Execute NCO and junior LDPs that support BSA OPS, BN LPDs, working groups, and CDR's intent and guidance.
		Receive the STT backbrief from the primary and alternate NCO trainer.
		Conduct PLT-level rehearsals on the AWT and battle drills.
	3. Execute (Role 1, LRP, TOC)	Conduct NCO-led SQD/PLT AWT field exercise.
		Determine and recommend CO sectors within the BSB perimeter.
		Execute BN-level CCPs and Role 1 actions (CASEVAC/MEDEVAC rehearsals).
	4. Assess	Execute TLP.
		Assess rehearsal execution.
		Assess responsive force protection posture (RAM).
3. Conduct sustainment support in movement to contact.	1. Plan (TOC for the MDMP)	Ensure the BN truck master, SPO NCOIC, and maintenance NCO are synchronized.
		Attend and facilitate TLP and company-level rehearsals.
		Present at the battle rhythm BN-level maintenance events.
	2. Prepare (BN area)	Supervise and provide recommendations at BSB sustainment rehearsals.
		Supervise and provide recommendations at the BSB TOC rehearsals.
		Supervise and provide recommendations at the BSB CCP, Role 1 and 2, and displacement and occupation rehearsals.
	3. Execute (Role 1, LRP, TOC)	Place self at the point of influence during BSB OPS.
		Present for and provide recommendations at the FLE, LRP, LOGPAC, and stand-to OPS.
		Track and inform the BSB CDR and BCT CSM on accomplishments and challenges.
	4. Assess	Assess training and preparation of VCE.
		Assess convoy OPS rehearsals.
		Assess TLP (PCC and PCI spot checks).

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct sustainment support in area security.	1. Plan (TOC for MDMP)	Assign and ensure all staff NCOs are battle-staff qualified and trained.
		Ensure the unit is in accordance with the BN TACSOP and TOCSOP and are disciplined and fit to fight.
		Double check the feasibility of the sustainment support process and influence change as necessary.
	2. Prepare (BN area)	Ensure PCCs and PCIs are checked by leaders.
		Enforce focused junior LDR engagement at the SDQ and PLT level.
		Supervise Warfighter management and CRM by crews.
	3. Execute (Role 1, LRP, TOC)	Be present for TCO rehearsals and OPS.
		Be present at Role 2 during CASEVAC, MEDEVAC, or recovery OPS.
		Ensure regeneration of combat forces is being executed promptly.
	4. Assess	Assess casualty care and accountability at Role 2.
		Assess LOGSTAT and ESR updates, and emergency resupply.
		Assess recovery OPS in support of the BCT.

7-2. Brigade Support Battalion Headquarters and Headquarters Company First Sergeant		
Duties and Responsibilities		
<p>The HHC 1SG is the CO senior NCO and is normally the most experienced Soldier. The 1SG is the CDR's primary logistics and tactical advisor. The 1SG collaborates with the CDR and OPS officer to plan, coordinate, and supervise logistics activities that support the CO mission. The 1SG goes wherever duties require.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct expeditionary deployment OPS at the BN level.	1. Plan (SRP, medical readiness, Soldier training)	Plan employment readiness of the HHC.
		Create a manifest for accountability of Soldiers and equipment.
		Train and ensure proficiency of the unit TACSOP.
	2. Prepare (deployment into theater)	Prepare reception of Soldiers and equipment into theater.
		Conduct additional training related to the host nation.
		Coordinate and supervise early sustainment and maintenance OPS.
	3. Execute (BN CP OPS)	Establish and refine the security plan according to the TACSOP.
		Supervise supply, maintenance, communications, and field hygiene OPS.
	4. Assess	Assist the CDR in maintaining CO CP OPS.
		Assess the security plan.
		Assess the sustainment plan.
	2. Provide field feeding support.	1. Plan (CP)
Establish a field kitchen layout with proper distances.		
Advise the CDR of field sanitation requirements.		
2. Prepare (BN area)		Verify the support area head count.
		Report equipment shortages to the unit supply and perform PMCS on equipment.
		Identify the location of a gray water pit with proper distances.
3. Execute (CCP, LRP, CP)		Ensure requisition for engineer assets to dig a gray water pit.
		Establish a gray water pit with proper distances.
		Enforces supply, maintenance, communications, and field hygiene.
4. Assess		Enforce PPE requirements.
		Ensure the CDR's priorities are enforced.
		Verify information was disseminated to all levels.
3. Provide unit supply support.	1. Plan (CP)	Evaluate effectiveness of systems and processes.
		Identify Soldiers for clear teams.
		Participate in supply distribution planning.
	2. Prepare (BN area)	Integrate into the BN operational timeline.
		Supervise clear team training.
		Identify CO shortages and requirements.
	3. Execute (CCP, LRP, CP)	Ensure equipment maintenance is conducted.
		Supervise supply, maintenance, communications, and field hygiene OPS.
		Assist the CDR in maintaining CO CP OPS.
	4. Assess	Enforce accountability of personnel and equipment.
		Evaluate effectiveness of systems and processes.
		Evaluate the CO clear team proficiency.
		Oversee CP OPS.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct unit defense.	1. Plan	Identify potential risks and conduct risk analysis.
		Plan battle drills and rehearsals.
		Establish priorities of work.
	2. Prepare (BN area)	Assist the CDR in performing PCCs and PCIs.
		Conduct and supervise rehearsals.
		Integrate sustainment into the CO maneuver rehearsals.
	3. Execute (CCP, LRP, CP)	Establish and refine the security plan according to the TACSOP.
		Supervise supply, maintenance, communications, and field hygiene OPS.
		Direct and supervise mandatory training and rehearsals.
	4. Assess	Enforce the CDR's priorities of work.
		Enforce effectiveness of rehearsals.
		Ensure the CO SOPs are being followed.

7-3. Brigade Support Battalion Distribution Company First Sergeant		
Duties and Responsibilities		
<p>The distribution CO 1SG is the CO senior NCO and is normally the most experienced Soldier. The 1SG is the CDR's primary logistics and tactical advisor. The 1SG collaborates with the CDR and OPS officer to plan, coordinate, and supervise logistics activities that support the CO mission. The 1SG goes wherever duties require.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct expeditionary deployment OPS.	1. Plan (CO CP)	Advise and assist the CDR with the WARNORD.
		Provide the CDR input as tactical advisor.
		Develop COA to support the operation.
	2. Prepare (CO area)	Ensure key leaders understand taskings and timelines.
		Conduct PCCs and PCIs.
		Attend the sustainment rehearsal with the CDR.
	3. Execute (CO area trains/motor pool/rail-load OPS area)	Ensure the PLT SGTs are executing the plan with the PLT.
		Advise PLT SGTs to report progress.
		Position to advise the CDR and influence decision making.
	4. Assess	Follow up with accountability of personnel.
		Identify equipment and personnel that are NMC (weapons, vehicles, etc.) or were non-deployable.
		Identify and mitigate risks and assist the CDR with producing risk assessment.
2. Conduct sustainment support in area defense.	1. Plan (CO CP)	Assist the CDR with understanding the OPORD.
		Assist and develop CCPs; advise the CDR on the location of supply point distributions (Class I, III, and IX).
		Ensure key leaders understand taskings and timelines.
	2. Prepare (CO Area)	Communicate a plan to key leaders from each PLT (PSGs and PL).
		Conduct reconnaissance of each location with PLT leadership.
		Ensure accountability of personnel and equipment; ensure work and rest cycles are implemented.
	3. Execute (CO area)	Enforce environmental compliance regulations.
		Allow PLs to execute movement to occupying areas and advise PSGs to backbrief on progress and give input to refine the distribution footprint.
		Assist the CDR with input for LRPs, the LOGPAC, supply point OPS, timelines, and PCIs.
	4. Assess	Check that Classes I, III, and V are operational according to unit SOP timelines.
		Oversee and enforce work and rest cycle plans throughout the CO; enforce Soldier care.
3. Conduct sustainment support in area security.	1. Plan (CO CP)	Assist the CDR in supply OPS (Class I, III, and IX).
		Advise on the CDR TLP.
		Provide input for transportation OPS.
	2. Prepare (CO area)	Ensure personnel, fuel, water, mission trackers, and BN-assigned tasking trackers are ready for use.
		Communicate the OPLAN to key leaders.
		Attend the BN LOGSYNCH with the CDR.
	3. Execute (CO CP)	Develop CCPs and ammunition supply points.
		Oversee PCCs and PCIs conducted before LRPs.
		Oversee mission and personnel trackers.
	4. Assess	Analyze and refine the base defense plan.
		Verify environmental compliance regulations.
		Verify work and rest cycles are enforced.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct sustainment support in an attack.	1. Plan (CO CP)	Advise and make recommendations to the CDR on defense countermeasures.
		Provide input for transportation OPS.
		Assist in COA development for distribution during attack.
	2. Prepare (CO area)	Communicate the plan to key leaders (PSG and PL) from each PLT.
		Develop and advise on the defense plan during the LRP and LOGPAC.
		Conduct PCCs and PCIs.
	3. Execute (CO area)	Manage base defense countermeasures.
		Position to advise the CDR and influence the fight.
		Maintain accountability of personnel and equipment.
	4. Assess	Analyze and refine the base defense plan.
		Correct deficiencies found during PCCs and PCIs.
		Ensure CO SOPs are followed.
5. Conduct sustainment support in movement to contact.	1. Plan (CO CP)	Assist with the OPORD, paragraph 4, and assist the XO with sustainment planning.
		Provide the CDR input as the tactical advisor.
		Conduct METT-TC assessment.
	2. Prepare (CO CP)	Assist the CDR with communicating the plan to key leaders.
		Ensure key leaders backbrief the status of movements.
		Oversee the PLT SGT's execution of PCCs and PCIs.
	3. Execute (CO area)	Direct and supervise CASEVAC and damaged equipment OPS.
		Maintain situational awareness of LRP.
	4. Assess	Assess battle drills.
		Analyze and refine the base defense plan.
		Conduct resupply.
	6. Conduct unit defense.	1. Plan (CO CP)
Ensure synchronization with the BN plan.		
Participate in CASEVAC, CCP, and ammunition planning.		
2. Prepare (CO area)		Validate fighting positions and range cards.
		Ensure radio communications are operational.
		Identify CASEVAC resources.
3. Execute (CO area)		Synchronize engagements and reporting.
		Enforce uniform posture and PPE.
		Oversee CASEVAC OPS.
4. Assess		Verify information is disseminated to all levels.
		Evaluate effectiveness of systems.
		Meet the CDR's intent.

7-4. Brigade Support Battalion Field Maintenance First Sergeant		
Duties and Responsibilities		
<p>The field maintenance CO 1SG is the CO's senior NCO and is normally the most experienced Soldier. The 1SG is the CDR's primary logistics and tactical advisor. The 1SG collaborates with the CDR and XO to plan, coordinate, and supervise all logistics activities that support the CO mission. The 1SG goes wherever duties require.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct expeditionary deployment OPS.	1. Plan	Complete individual skill and mandatory training.
		Ensure critical personnel are trained (UMO, HAZMAT, etc.).
		Support all FRG meetings; update call rosters.
	2. Prepare	Complete SRP and individual readiness.
		Prepare vehicles for transport and pack containers.
		Prepare PCIs (load plans, tie downs, deployment bags).
	3. Execute	Identify and move to points of friction.
		Track all CO personnel movements.
		Provide final guidance to the rear detachment NCOIC.
	4. Assess	Assess personnel and equipment movement.
		Assess risk mitigation during OPS.
		Assess accountability and reporting of personal and equipment to the BN.
2. Conduct maintenance support in a movement to contact.	1. Plan	Advise the CO CDR on the sustainment paragraph and assist the XO with sustainment planning.
		Develop CCPs to support the operation.
		Provide the CO CDR input as tactical advisor.
	2. Prepare	Conduct PCCs and PCIs.
		Integrate sustainment into the CO's maneuver rehearsals.
		Attend sustainment rehearsals with the CDR.
	3. Execute	Position to advise the CDR and influence the fight.
		Direct and supervise CCP OPS and damaged equipment.
		Track personnel, assets available, and wounded/killed in action.
	4. Assess	Follow up on deficiencies from the PCI.
		Ensure the BN sustainment is synchronized.
		Ensure CO SOPs are being followed.
3. Conduct maintenance support in area defense.	1. Plan	Advise initial task organization.
		Develop a protection plan.
		Develop the sustainment plan, CCPs, CASEVAC, and ammunition resupply.
	2. Prepare	Supervise CO rehearsals.
		Inspect personnel and fighting positions.
		Oversee and empower junior leaders.
	3. Execute	Inspect positions of key weapons.
		Inspect aid, litter, ammunition resupply, and CCPs.
		Consolidate PLT sector sketches.
	4. Assess	Improve security.
		Ensure treatment and evacuation of casualties
		Conduct resupply OPS.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct maintenance support in area security.	1. Plan	Advise on initial task organization.
		Develop a protection plan.
		Develop the sustainment plan, CCPs, CASEVAC, and ammunition resupply.
	2. Prepare	Supervise CO rehearsals.
		Inspect aid, litter, ammunition resupply, and CCPs.
		Oversee and empower junior leaders.
	3. Execute	Inspect positions of key weapons.
		Inspect aid, litter, ammunition resupply, and CCPs.
		Consolidate PLT sector sketches.
	4. Assess	Improve security.
		Ensure treatment and evacuation of casualties.
		Conduct resupply OPS.
5. Conduct maintenance support in an attack.	1. Plan	Advise initial task organization.
		Develop a protection plan.
		Develop the sustainment plan, CCPs, CASEVAC, and ammunition resupply.
	2. Prepare	Supervise CO rehearsals.
		Inspect aid, litter, ammunition resupply, and CCPs.
		Oversee and empower junior leaders.
	3. Execute	Inspect positions of key weapons.
		Inspect aid, litter, ammunition resupply, and CCPs.
		Consolidate PLT sector sketches.
	4. Assess	Improve security.
		Ensure treatment and evacuation of casualties.
		Conduct resupply OPS.
6. Conduct unit defense.	1. Plan	Advise on initial task organization.
		Develop a protection plan.
		Develop the sustainment plan, CCPs, CASEVAC, and ammunition resupply.
	2. Prepare	Supervise CO rehearsals.
		Inspect aid, litter, ammunition resupply, and CCPs.
		Oversee and empower junior leaders.
	3. Execute	Inspect position of key weapons.
		Inspect aid, litter, ammunition resupply, and CCPs.
		Consolidate PLT sector sketches.
	4. Assess	Improve security.
		Ensure treatment and evacuation of casualties.
		Conduct resupply OPS.

7-5. Brigade Support Battalion, Brigade Support Medical Company First Sergeant		
Duties and Responsibilities		
<p>The BSMC 1SG is the CO's senior NCO and is normally the most experienced Soldier. The 1SG is the CDR's primary logistics and tactical advisor. The 1SG collaborates with the CDR and XO to plan, coordinate, and supervise all logistics activities that support the CO mission. The 1SG is located wherever duties require.</p>		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Manage HSS OPS.	1. Plan (designated planning location)	Provide the CDR guidance during the MDMP process.
		Assist with consumption rates of Class I, III, and V; submit LOGSTAT reports.
		Help identify potential risks and hazards; conduct risk analysis.
	2. Prepare (CO area)	Conduct PCCs and PCIs with section leaders of all equipment and personnel.
		Be present and participate in rehearsals at necessary echelons.
		Ensure ROC drills are done at the lowest levels.
	3. Execute (CO area)	Provide overwatch on triage and treatment areas to ensure they are running smoothly. Take charge of all aid and litter teams during MASCAL.
		Ensure communication is flowing from the CP to each section the information pertains to.
		Confirm all mission, personnel, and equipment trackers are updated correctly and in a timely manner.
	4. Assess	Conduct company-wide AARs and hot washes as the mission permits.
		Validate current CO SOPs after execution of current HSS OPS.
	2. Manage ground evacuation OPS.	1. Plan (CO CP)
Assist with consumption rates of Class I, III, and V; submit LOGSTAT reports.		
Help identify potential risks and hazards; conduct risk analysis.		
2. Prepare (CO area)		Ensure route and map reconnaissance are conducted at all levels within the evacuation PLT; ensure the CP has updated analog products.
		Conduct PCCs and PCIs with section leaders of all equipment and personnel.
		Ensure ROC drills are done and load plans are standardized.
3. Execute (CO CP)		Oversee trackers to include the analog map, and ensure they are updated as missions are requested and executed.
		Manage in-and-out information flow of the CP to all sections. Ensure the CDR and BDE surgeon cell is informed of all missions.
		Stay in constant communication with the evacuation team until the mission is complete.
4. Assess		Conduct AARs and hot washes with crews and sections as mission allows. Apply all changes needed for the next mission.
		Validate current CO SOPs after execution of ground MEDEVAC OPS.
3. Conduct sustainment support OPS.		1. Plan (BN area)
	Assist with consumption rates of Class I, III, and V. Submit LOGSTAT reports.	
	Help identify potential risks and hazards and help conduct risk analysis.	
	2. Prepare (CO area)	Ensure everyone knows and understands vehicle load plans.
		Assign sections and SM tasks based on the CDR's priorities of work.
		Conduct PCCs and PCIs with section leaders of all equipment and personnel.
	3. Execute (CO area)	Oversee occupational traffic flow for the CO, ensuring it is set up in the correct location.
		Enforce the priorities of work and ensure the SMs are setting up according to the BN TACSOP and CO SOP.
		Enforce work and rest cycles, with emphasis on the evacuation crews.
	4. Assess	Validate current priorities of work that were utilized.
		Conduct AARs and hot washes with the CO as the mission permits.
		Certify the BN TACSOP and the CO SOP.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct expeditionary deployment OPS.	1. Plan (CO CP)	Prioritize mandatory, collective, and individual training.
		Participate in mission command exercises.
		Execute the personnel readiness process.
	2. Prepare (CO area)	Validate the CO for deployment.
		Oversee the preparation of equipment for deployment.
		Assign rail, sea, and air details.
	3. Execute (BN area)	Perform deployment alert activities.
		Perform rail-, sea-, and air-load activities.
		Advise and make recommendations to the CO CDR.
	4. Assess	Validate effectiveness of CP OPS.
		Assess personnel deployment status.
		Validate PLT readiness.
5. Conduct FHP activities.	1. Plan (CO CP)	Provides CDR guidance during the MDMP process.
		Assist with consumption rates of Class I, III, and V; submit LOGSTAT reports.
		Help identify potential risks and hazards; conduct risk analysis.
	2. Prepare (CO area)	Link behavioral health and preventive medicine teams with the distribution PLT for battlefield circulation via the LOGPAC.
		Conduct PCCs and PCIs with section leaders of equipment and personnel.
		Assist with the battlefield circulation schedule; prioritize units based on need.
	3. Execute (CO CP)	Oversee all trackers to include the analog map to ensure they are updated as the missions are requested and executed.
		Manage the in-and-out information flow of the CP to all sections; ensure the CDR and BDE surgeon cell is informed.
		Stay in constant communication with battlefield circulation teams during mission.
	4. Assess	Conduct company-wide AARs and hot washes as the mission permits.
		Validate the current CO SOP after execution of current FHP OPS.

7-6. Brigade Support Battalion Distribution Platoon Sergeant		
Duties and Responsibilities		
The distribution PSG is the PLT senior NCO and is normally the most experienced Soldier. The PSG is the PL's primary logistics and tactical advisor. The PSG collaborates with the PL to plan, coordinate, and supervise all logistics activities that support the CO mission.		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct expeditionary deployment OPS.	1. Plan (CO CP)	Identify individual and collective training.
		Supervise mandatory training.
		Supervise routine OPS and personnel readiness.
	2. Prepare (CO area)	Verify the packing list.
		Conduct PCCs.
		Verify the training and readiness status.
	3. Execute (CO area trains/motor pool/rail-load OPS area)	Maintain accountability.
		Ensure timely and accurate reports are sent.
		Supervise outflow of PLT personnel.
	4. Assess	Ensure all personnel are trained and qualified on assigned weapons systems.
		Ensure personnel have all required equipment.
		Ensure everything and everyone is accounted for.
2. Conduct sustainment support in area defense.	1. Plan (CO CP)	Work with the PL on the tactical plan and develop a CASEVAC plan.
		Attend the CO OPORD.
		Ensure subordinates understand taskings and timelines.
	2. Prepare (CO area)	Ensure accountability of personnel and equipment.
		Establish a security plan.
		Establish defensive positions with the PL.
	3. Execute (CO area)	Assist and advise the PL in execution of the tactical plan.
		Assist the PL with input for LRPs, the LOGPAC, supply point OPS, timelines, PCCs, and PCIs.
		Ensure timely and accurate reports are sent.
	4. Assess	Oversee and enforce work and rest cycles throughout the PLT.
		Check to ensure communications are fully operational.
	3. Conduct sustainment support in area security.	1. Plan (CO CP)
Attend the CO OPORD.		
Provide input for transportation OPS.		
2. Prepare (CO area)		Ensure personnel, fuel, water, mission trackers, CO-assigned taskings, and trackers are ready.
		Communicate the OPLAN to subordinates.
		Conduct PCCs and PCIs before LRPs.
3. Execute (CO area)		Manage CASEVAC.
		Assist and advise the PL in execution of the tactical plan.
		Oversee mission and personnel trackers.
4. Assess		Analyze and refine range cards.
		Ensure deficiencies are fixed from PCCs and PCIs.
		Ensure work and rest cycles are enforced.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct sustainment support in an attack.	1. Plan (CO CP)	Work with the PL on the tactical plan and develop the CASEVAC plan.
		Attend the CO OPORD.
		Assist in COA development for distribution during attack.
	2. Prepare (CO area)	Conduct rehearsals.
		Communicate plans to subordinates in each section and SQD.
		Conduct PCCs and PCIs.
	3. Execute (CO area)	Execute base defense countermeasures.
		Assist and advise the PL in execution of the tactical plan.
		Maintain accountability of personnel and equipment.
	4. Assess	Analyze and refine the base defense plan.
		Correct deficiencies found during PCCs and PCIs.
		Ensure CO SOPs are followed.
5. Conduct sustainment support in a movement to contact.	1. Plan (CO CP)	Work with the PL on the tactical plan and develop a CASEVAC plan.
		Attend the CO OPORD.
		Conduct METT-TC assessment.
	2. Prepare (CO area)	Assist the PL with communicating plans to subordinates.
		Ensure the SQD LDRs backbrief status of movements.
		Oversee SQD LDRs' conduct of PCCs and PCIs.
	3. Execute (CO CP)	Execute battle drills based on SOPs or TTP.
		Maintain situational awareness of LRPs.
	4. Assess	Assess battle drills.
		Consolidate and reorganize subordinate leadership.
		Conduct resupply.
	6. Conduct unit defense.	1. Plan (CO CP)
Ensure synchronization with the CO plan.		
Participate in CASEVAC, CCP, and ammunition planning.		
2. Prepare (CO area)		Construct fighting positions and range cards.
		Ensure radio communications are operational.
		Identify CASEVAC resources.
3. Execute (CO area)		Synchronize engagements and reporting.
		Enforce uniform posture and PPE.
		Oversee CASEVAC OPS and rehearsals.
4. Assess		Verify information is disseminated to all levels.
		Evaluate effectiveness of systems implemented.
		Ensure the PLT is synchronized with the CO.

7-7. Brigade Support Battalion Maintenance Platoon Sergeant		
Duties and Responsibilities		
The maintenance PSG is the PLT senior NCO and is normally the most experienced Soldier. The PSG is the PL's primary logistics and tactical advisor. The PSG collaborates with the PL to plan, coordinate, and supervise all logistics activities that support the CO mission.		
Mission Essential Tasks	Location During the OPS Process	What to Do
1. Conduct expeditionary deployment OPS.	1. Plan (CO CP)	Identify individual and collective training.
		Supervise mandatory training.
		Supervise routine OPS and personnel readiness.
	2. Prepare (CO area)	Verify the packing list.
		Conduct PCCs.
		Verify the training and readiness status.
	3. Execute (CO area trains/motor pool/rail-load OPS area)	Maintain accountability.
		Ensure timely and accurate reports are sent.
		Supervise out flow of PLT personnel.
	4. Assess	Ensure all personnel are trained and qualified on assigned weapons systems.
		Ensure personnel have all required equipment.
		Ensure everything and everyone is accounted for.
2. Conduct sustainment support in area defense.	1. Plan (CO CP)	Work with the PL on the tactical plan and develop a CASEVAC plan.
		Attend the CO OPORD.
		Ensure subordinates understand taskings and timelines.
	2. Prepare (CO area)	Ensure accountability of personnel and equipment.
		Establish a security plan.
		Establish defensive positions with the PL.
	3. Execute (CO area)	Assist and advise the PL in execution of the tactical plan.
		Assist the PL with input for UMCPs, timelines, PCCs, and PCIs.
		Ensure timely and accurate reports are sent.
	4. Assess	Oversee and enforce work and rest cycles throughout the PLT.
		Check to ensure communications are fully operational.
	3. Conduct sustainment support in area security.	1. Plan (CO CP)
Attend the CO OPORD.		
Provide input for recovery OPS.		
2. Prepare (CO area)		Ensure personnel, fuel, water, mission trackers, service schedules, and CO-assigned taskings trackers are ready.
		Communicate the OPLAN to subordinates.
		Conduct PCCs and PCIs before recovery OPS.
3. Execute (CO CP)		Manage CASEVAC.
		Assist and advise the PL in execution of the tactical plan.
		Oversee mission and personnel trackers.
4. Assess		Analyze and refine range cards.
		Ensure deficiencies are fixed from PCCs and PCIs.
		Ensure work and rest cycles are enforced.

Mission Essential Tasks	Location During the OPS Process	What to Do
4. Conduct sustainment support in an attack.	1. Plan (CO CP)	Work with the PL on the tactical plan and develop a CASEVAC plan.
		Attend the CO OPORD.
		Assist in COA development for recovery during attack.
	2. Prepare (CO area)	Conduct rehearsals.
		Communicate plans to subordinates in each section and SQD.
		Conduct PCCs and PCIs.
	3. Execute (CO area)	Execute base defense countermeasures.
		Assist and advise the PL in execution of the tactical plan.
		Maintain accountability of personnel and equipment.
	4. Assess	Analyze and refine a base defense plan.
		Correct deficiencies found during PCCs and PCIs.
		Ensure CO SOPs are followed.
5. Conduct sustainment support in movement to contact.	1. Plan (CO CP)	Work with the PL on the tactical plan and develop a CASEVAC plan.
		Attend the CO OPORD.
		Conduct METT-TC assessment.
	2. Prepare (CO area)	Assist the PL with communicating plans to subordinates.
		Ensure SQD LDRs backbrief status of movements.
		Oversee SQD LDRs' conduct of PCCs and PCIs.
	3. Execute (CO area)	Execute battle drills based on SOPs or TTP.
		Maintain situational awareness of recovery OPS.
	4. Assess	Assess battle drills.
		Consolidate and reorganize subordinate leadership.
		Conduct resupply.
	6. Conduct unit defense.	1. Plan (CO CP)
Ensure synchronization with the CO plan.		
Participate in CASEVAC and UMCP planning.		
2. Prepare (CO area)		Construct fighting positions and range cards.
		Ensure radio communications are operational.
		Identify CASEVAC and recovery resources.
3. Execute (CO area)		Synchronize engagements and reporting.
		Enforce uniform posture and PPE.
		Oversee CASEVAC and recovery OPS, and rehearsals.
4. Assess		Verify information is disseminated to all levels.
		Evaluate the effectiveness of systems implemented.
		Ensure the PLT is synchronized with the CO.

GLOSSARY

ACRONYMS AND ABBREVIATIONS

AA	assembly area
AAR	after action review or report
ACFT	aircraft
ADA	air defense artillery
ADVON	advance echelon
AFATDS	Advanced Field Artillery Tactical Data System
ALOC	administrative/logistics operations center
AMB	ambulance
AO	area of operations
AOR	area of responsibility
APOD	aerial port of debarkation
AR	Army regulation
ATN	Army Training Network
AVD	anti-vehicle ditch
AVN	aviation
AVTF	aviation task force
AWT	air weapons team
AXP	ambulance exchange point
BAS	battalion aid station
BC	battery commander
BCT	brigade combat team
BDAR	battle damage assessment and repair
BDOC	base defense operations center
BEB	brigade engineer battalion
BII	basic issue items
BISE	brigade intelligence support element
BLS	brigade legal service
BN	battalion
BOC	battery operations center
BOM	bill of materials
BP	battle position
BSA	brigade support area
BSB	brigade support battalion
BSMC	brigade support medical company
BUB	battle update brief

CA	civil affairs
CAB	combined arms battalion
CAO	civil affairs operations
CAR	combined arms rehearsal
CAS	close air support
CASEVAC	casualty evacuation
CBRN	chemical, biological, radiological, and nuclear
CBRNWRS	chemical, biological, radiological, and nuclear warning and reporting system
CCD	camouflage, concealment, and deception
CCIR	commander's critical information requirement
CCL	configured combat load
CCP	casualty collection point
CDR	commander
CEMA	cyberspace electromagnetic activities
CFF	call for fire
CH	chaplain
C4I	command, control, communications, computers, and intelligence
C-IED	counter-improvised explosive device
CIM	communications interface modem
CIP	common intelligence picture
CLP	cleaning, lubricant, and petroleum
CMD GRP	command group
CMO	civil-military operations
CMOC	civil-military operations center
CO	company
COA	course of action
CoC	chain of command
COEI	components of end items
COIC	current operations integration cell
COIST	company intelligence support team
COMMEX	communications exercise
COMMS	communications
COMSEC	communications security
CONOPS	concept of operations
COP	common operational picture
CP	command post
CPOF	Command Post of the Future

CPT	captain
CRM	composite risk management
CSDP	Command Supply Discipline Program
CSM	command sergeant major
CSS	combat service support
CTCP	combat trains command post
CTL	critical task list
CUB	combat update brief
CUOPS	current operations
CWORM	compass, weapons, optics, radios, maps
DA	Department of the Army
DB	decision brief
DCGS-A	Distributed Common Ground System-Army
DCP	detainee collection point
DET	detachment
DMG	digital master gunner
DODIN-A	Department of Defense Information Network-Army
DOW	died of wounds
DRE	deployment readiness exercise
DTG	date time group
DTS	Defense Travel System
DVE	driver's vision enhancer
EA	engagement area
ECOA	enemy course of action
EOB	electronic order of battle
EOD	explosive ordnance disposal
EODIMES	explosive ordnance disposal Information Management System
EP	electronic protection
ES	electronic warfare support
ESR	equipment status report
EVENTEMP	event template
EW	electronic warfare
FA	field artillery
FARP	forward arming and refueling point
FASP	field artillery support plan
FAT	field artillery task
FDC	fire direction center
FDO	fire direction officer

FHP	force health protection
FIST	fires support team
FLE	forward logistics element
FLIPL	financial liability investigation of property loss
FLOT	forward line of troops
FM	frequency modulation
FMC	fully mission capable
FMT	field maintenance team
FP	force protection
FPOL	forward passage of lines
FRAGORD	fragmentary order
FRG	family readiness group
FRH	fire resistant hydraulic fluids
FSC	forward support company
FSCM	fire support coordination measure
FSCoord	fire support coordinator
FSO	fire support officer
FTN	force tracking number
FUOPS	future operations
GAA	grease, automotive, and artillery
GCM	graphic control measure
GCSS-Army	Global Combat Support System-Army
GMD	grease, molybdenum disulfide
GTC	government travel card
HAZMAT	hazardous material
HHB	headquarters and headquarters battery
HHC	headquarters and headquarters company
HHQ	higher headquarters
HSS	health service support
HPT	high-payoff target
HQ	headquarters
HR	human resources
HUMINT	human intelligence
IC	information collection
ICM	information collection manager
ICSM	information collection synchronization matrix
IDF	indirect fire
INTSUM	intelligence summary

IO	information operations
IOWG	information operations working group
IPB	intelligence preparation of the battlefield
IR	information requirements
IRC	information-related capability
JCAD	joint chemical agent detector
JCR	joint capabilities release
JFCOM	Joint Forces Command
JOPEs	Joint Operation Planning and Execution System
JRC	Joint Capabilities Release
JSLIST	Joint Service Lightweight Integrated Suit Technology
JTR	joint travel regulations
KLE	key leader engagement
LDP	leader development program
LOC	line of communication
LOGPAC	logistics package
LOGSTAT	logistics status
LOGSYNCH	logistics synchronization
LOS	line of sight
LPD	leader professional development
LRP	logistics release point
LSCO	large-scale combat operations
LSIR	legal serious incident report
LTP	leader training program
MAC	maintenance allocation chart
MAL	master authorization list
MASCAL	mass casualty
MCC	movement control center
MCP	mission command post
MCS	mission command system
MDMP	military decision-making process
MEDCOP	medical common operational picture
MEDEVAC	medical evacuation
MEDO	medical operations officer
MEDPROS	medical protection system
MET	mission essential task
METT-TC	mission, enemy, terrain and weather, troops and support available, time available, and civil considerations

MFR	memorandum for record
MG	master gunner
MICLIC	mine-clearing mine charge
MICO	military intelligence company
MISO	military information support operations
MITS	military intelligence training strategy
MOB	mobilization
MOE	measure of effectiveness
MOP	measure of performance
MOPP	mission-oriented protection posture
MOS	military occupational specialty
MOU	memorandum of understanding
MTOE	modified table of organization and equipment
NAI	named area of interest
NATO	North Atlantic Treaty Organization
NBC	nuclear, biological, and chemical
NCO	noncommissioned officer
NCOIC	noncommissioned officer in charge
NFA	no-fire area
NIPRNET	Nonsecure Internet Protocol Router Network
NMC	non-mission capable
NSA	National Security Agency
NTC	National Training Center
OAKOC	observation and fields of fire, avenues of approach, key terrain, obstacles and movement, cover and concealment
OIC	officer in charge
OP	observation post
OPCON	operational control
OPFOR	opposing force
OPLAN	operation plan
OPORD	operation order
OPS	operations
OR	operational readiness
PAA	position area for artillery
PACE	primary, alternate, contingency, and emergency
PCC	precombat check
PCI	precombat inspection
PERSTAT	personnel status

PGM	precision-guided missile
PHA	patient holding area
PIR	priority intelligence requirement
PL	platoon leader
PLT	platoon
PMCS	preventive maintenance checks and services
POI	point of injury
POL	petroleum, oil, and lubricants
POW	prisoner of war
PPE	personal protective equipment
PSG	platoon sergeant
PSYOPS	psychological operations
QA/QC	quality assurance/quality control
QRF	quick reaction force
RAM	random antiterrorism measures
RCP	route clearance patrol
RETRANS	retransmission
RFA	restricted fire area
RFC	requests for collection
RFI	requests for information
RFF	request for forces
RFS	request for service
RH	reconnaissance handover
RPOL	rearward passage of lines
ROC	rehearsal of concept
ROE	rules of engagement
ROZ	restricted operating zone
RS	religious support
RSOI	reception, staging, onward movement, and integration
RUBA	rotational unit bivouac area
RXL	rehearsal
SA	situational awareness
SATCOM	satellite communications
SGM	sergeant major
SI	sensitive items
SIGACT	significant activity
SIGINT	signal intelligence

SIR	serious incident report
SL	squad leader
SM	Service member
SME	subject matter expert
SOFA	status of forces agreement
SOG	sergeant of the guard
SOP	standard operating procedure
SOSRA	suppress, obscure, secure, reduce, and assault
SPO	support operations officer
SPOD	seaport of debarkation
SQDN	squadron
SRP	Soldier readiness processing
SSG	staff sergeant
SSL	shop stock list
STT	sergeants time training
STX	squad training exercise
TAA	tactical assembly area
TAC	tactical command post
TACON	tactical control
TACSOP	tactical standard operating procedure
TAMIS	Training Ammunition Management Information System
TASKORG	task organization
TCO	tactical convoy operation
TCP	traffic control point
TECHINT	technical intelligence
TF	task force
TL	task list
TLWS	target list worksheet
TM	team
TMR	transportation movement request
TOC	tactical operations center
TPC	tactical psychological company
TPD	tactical psychological operations detachment
TPT	tactical psychological team
TRM	tactical road march
TRP	troop
TSOP	training standard operating procedure

TTP	tactics, techniques, and procedures
TWG	target working group
UAP	unified action partners
UAS	unmanned aircraft system
ULO	unified land operations
UMCP	unit maintenance collection point
UMO	unit movement officer
UMT	unit ministry team
USACAPOC(A)	United States Army Civil Affairs and Psychological Operations Command (Airborne)
USARAF	United States Army Africa
USEUCOM	United States European Command
VCE	vehicle crew evaluator
VSAT	very small aperture terminal
WARNORD	warning order
WfF	warfighting function
WG	working group
XO	executive officer

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