

Strategic Intelligence Functional Area (FA 34)

1. Introduction

a. Purpose. The Strategic Intelligence FA 34 provides a focused, trained corps of strategic intelligence professionals and regional experts to Army organizations, combatant commands, DOD, the Joint Staff, and interagency communities with tailored intelligence required for the development of national security policy and theater-strategic plans and operations. The Strategic Intelligence officer acts as the premier expert on strategic and global intelligence activities that accomplish U.S. strategic objectives developed through unique training, education, and recurring assignments at theater, national, DOD, joint and interagency communities. The Strategic Intelligence officer translates national security strategy into intelligence strategies. The FA 34 officer provides decision makers with strategic all source intelligence assessments and estimates at the theater/national level, plans coordinates and manages the tasking of intelligence collection assets, as well as the analysis, integration, processing, production, dissemination, and utilization of strategic intelligence information. The Strategic Intelligence officer represents Army interests at the joint and interagency communities.

b. Proponent information. The CG, U.S. Army Intelligence Center of Excellence (Chief of the Military Intelligence Corps) is the proponent for FA 34. The Office of the Chief, Military Intelligence is the personnel proponent office for FA 34

c. Functions. Strategic Intelligence officers work primarily at echelons above corps worldwide FA 34 officers develop collection and production requirements, and manage the acquisition of information and intelligence including synchronizing strategic and theater-level collection resources. They evaluate, interpret, and analyze information and produce general intelligence products in support of DOD and interagency requirements.

2. Officer characteristics required

a. Unique knowledge and skills of an FA 34 officer. Work within FA 34 requires the continuous monitoring and assessment of the geopolitical/military situation and provides strategic warning of developments that adversely affect and/or identify strategic opportunities to advance U.S. interests. The Strategic Intelligence officer translates raw data into finished intelligence creating knowledge and context for use in plans, operations, and executive decision-making. This officer is required to solve long-term complex strategic intelligence problems in Army, DOD, interagency and multinational environments. The work requires the ability to interpret patterns in complex situations as well as the ability to synthesize and analyze both concrete and abstract activities and intentions. The Strategic Intelligence officer must be adaptive and have the ability to provide both long-term in-depth and short-term crisis response assessments to decision makers.

b. Special qualifications required of FA 34 officers.

(1) Possess the demonstrated aptitude to obtain an advanced degree; therefore they must have a minimum GPA of 3.0 or a graduate record examination of 150/150/3.5. (This is a requirement for acceptance into the Master of Science in Strategic Intelligence or Master of Science in Technical Intelligence program at the National Intelligence University).

(2) Officers selected for FA 34 training who do not satisfactorily complete, receive constructive credit for, or receive a waiver for Strategic Intelligence Officer Course and/or Master of Science in Strategic Intelligence will be returned to their basic branch or re-designated into another FA.

(3) A background in geography, political science, international relations, government, area studies or social studies is an added benefit for FA 34 candidates.

(4) Qualify for a top secret security clearance based on a single scope background investigation (SSBI) and for access to sensitive compartmented information. Officers must also possess the ability to maintain the top secret/ sensitive compartmented information throughout their careers.

(5) Possess highly specialized knowledge pertaining to one or all phases of the intelligence cycle; intelligence law and management; joint and Army intelligence and communications architectures; Army, joint and national intelligence systems and/or programs; information security principles; national agency functions; and aspects of intelligence planning which have been gained through attendance at specialized academic training or over a significant period of time.

(6) Understand the organization, structure, and doctrine of the warfighting Army.

(7) Understand the organization, structure, and doctrine of the joint force. Know how to integrate Army and joint intelligence and systems.

(8) Understand domestic political context in which the Army seeks to fulfill its Title 10 responsibilities and the DOD seeks to provide for national security.

(9) Understand issues related to the international geopolitical arena and their implications for developing the national security policy and the national military strategy.

(10) Understand the organization of the Army, its Title 10 responsibilities and the missions, roles and functions of its ACOMs, ASCCs, and DRUs.

(11) Understand the organization of the DOD and the national intelligence community; the defense intelligence programs; developing the national military strategy; and the missions, roles, and functions of its warfighting commands and various agencies.

3. Officer development

a. Officer development model. FA 34 officers are not qualified to serve in FA 34 assignments until they have completed the required FA 34 training. Upon selection for FA 34, officers will be scheduled for training at the earliest possible time. Officers selected for FA 34 will receive the necessary training and will usually be either promotable captains or majors when they arrive at their first FA 34 assignment. Additional specialized training may be needed for specific assignments. In addition to the required training, a good mix of Strategic Intelligence positions at different echelons and manner of performance will demonstrate the officer's ability to perform at the next rank. All FA 34 officers should pursue joint qualification (SI 3A) as a professional development goal.

b. Major development.

(1) *Education.*

(a) Successful completion of the FA 34 Strategic Intelligence Officer Course or the Military Intelligence CCC conducted at the U.S. Army Intelligence Center of Excellence, Fort Huachuca, AZ

(b) Successful completion of the Master of Science in Strategic Intelligence or Master of Science in Technical Intelligence, conducted by the National Intelligence University.

(c) Successful completion of the ILE. FA 34 officers will not be considered for attendance at the Command and General Staff College. ILE/JPME I credit consists of completion of the ILE Common Core and Master of Science in Strategic Intelligence at National Intelligence University.

(d) Successful completion of JPME II is desirable.

(2) *Key developmental assignments.* The following are considered KD assignments for majors.

(a) Team/branch chief or deputy

(b) Desk officer/senior analyst

(c) Plans/operations/warning officer

(3) *Developmental assignments.* Developmental assignments are those assignments in which the officer conducts strategic intelligence planning, collection and/or analysis, and assignments that require the application of strategic intelligence skills, expertise and knowledge. FA 34 majors should strive to get joint experience.

(4) *Broadening opportunities.* Broadening opportunities are varied ranging from instructor/professor to course manager. Fellowships and advanced civil schooling also serve as broadening experience for FA 34 officers.

(5) *Self-development.* Majors should actively pursue self-development opportunities to fully master all aspects of operations including JIIM operations. Additionally, regional expertise through self-development and assignments is strongly encouraged. Self-development includes correspondence courses, civilian education, and institutional training. (6) *Desired experience.* At the rank of major, it is expected that assignments will give a Strategic Intelligence officer experience in leading and managing a team or a branch in strategic intelligence analysis, planning and production at all levels. Assignments will additionally enable majors to enhance competencies in collaboration and conduct of analytical intelligence exchange/liaison with interagency and foreign intelligence services. Moreover, majors will gain knowledge, skills and abilities in the management of, participation in and advice to intelligence support activities within DOD and interagency campaign planning.

c. Lieutenant colonel development.

(1) *Education.* Successful completion of JPME II is desirable.

(2) *Key developmental assignments.* The following are considered KD assignments for lieutenant colonels:

(a) Branch chief/deputy division chief

(b) Deputy director of intelligence

(c) Plans/operations officer

(3) *Developmental assignments.* Developmental assignments are defined as any position in which the officer conducts strategic intelligence planning, collection and/or analysis, and assignments that require the application of strategic intelligence skills, regional expertise and knowledge.

(4) *Broadening opportunities.* Broadening opportunities are varied ranging from instructor/professor to course manager. Fellowships and advanced civil schooling also serve as broadening experience for FA 34 officers.

(5) *Self-development.* The FA 34 lieutenant colonels must continue to actively pursue self-development opportunities to fully master all aspects of operations including continued performance at multiple echelons and JIIM operations. (6) *Desired experience.* At the rank of lieutenant colonel, it is expected that assignments will continue to enhance the Strategic Intelligence officer's competencies in leading, managing and integrating strategic intelligence analysis, planning and production in support of combatant commanders. Assignments will additionally enable lieutenant colonels to strengthen competencies as the DOD/Army representative in the national-level interagency intelligence community advising senior DOD leaders on interagency intelligence issues. Lieutenant colonels will continue to integrate strategic intelligence issues by region, function, discipline and process into operations at all levels. Moreover, lieutenant colonels will gain knowledge, skills and abilities in the management and leading of strategic intelligence planning efforts at all levels.

d. Colonel development.

(1) *Education.* Completion of resident or nonresident SSC and JPME II.

(2) *Key developmental assignments.* The following are considered KD assignments for FA 34 colonels.

(a) Division/office chief.

(b) Senior intelligence officer/deputy senior intelligence officer.

(c) Director/deputy director of a JIOC, JIC, JAC at Combatant Command or intelligence

agency level.

(3) *Developmental assignments* for colonels are defined as any position in which the officer conducts strategic intelligence planning, collection and/or analysis, and assignments that require the application of strategic intelligence skills, expertise, and knowledge.

(4) *Desired experience*. At the rank of colonel, it is expected that assignments will enhance the strategic intelligence officer's competencies in directing and leading strategic intelligence analysis, planning and production at the national level. Additionally, colonels will direct and coordinate DOD/Army participation in the national-level interagency intelligence community, ensuring strategic intelligence support to DOD/interagency campaign plans reflects national strategy.

e. *Joint assignments*. The vast majority of FA 34 positions are joint. Many of these joint positions are on the Joint duty assignment list. Officers assigned to Joint duty assignment list positions may attend the JPME II course and could qualify for Joint Qualified Officer designation (SI 3L).

Figure 1. AA FA 34 officer development model

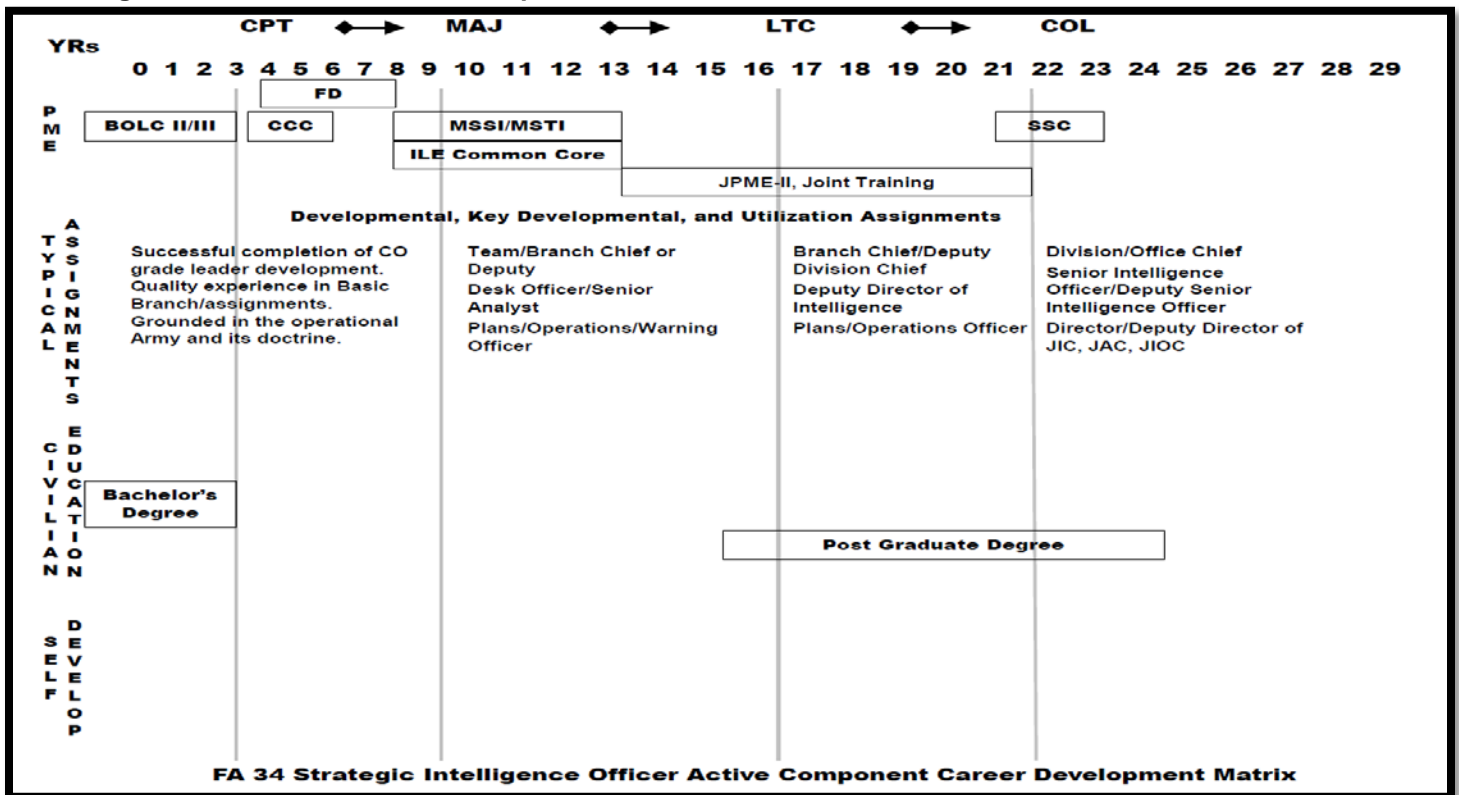
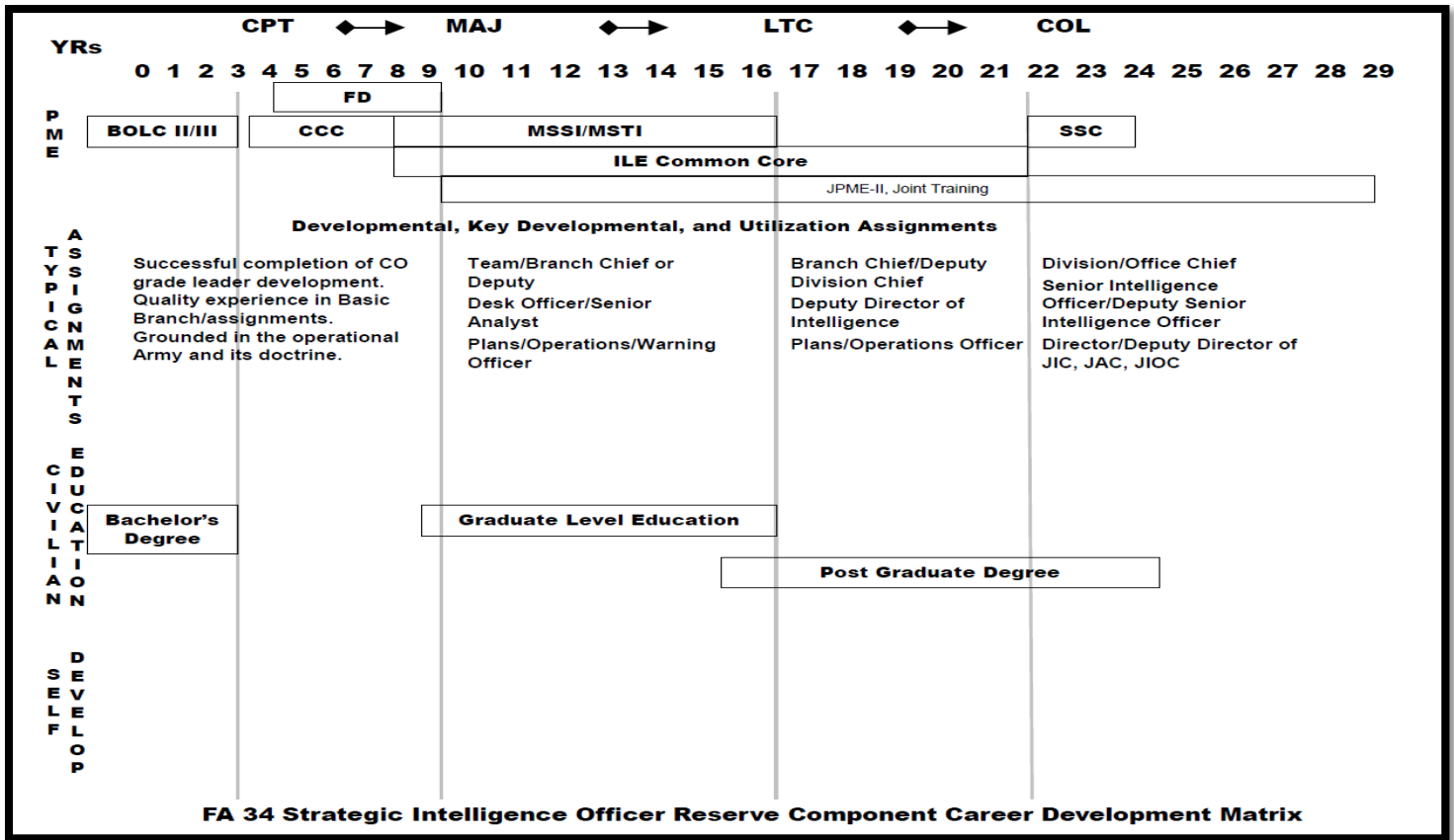


Figure 2. RC FA 34 officer development model



4. Strategic Intelligence Reserve Component officers

The above information pertains to RC FA 34 officers.