

# LMP TEAM EXPRESS

APRIL 2020

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**UPCOMING EVENTS:  
ASSUMPTION OF CHARTER  
DATE TBD**

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## LMP...20 years and counting

*by Gabe Saliba, Acting LMP PdM*

In 2019, the Logistics Modernization Program (LMP) celebrated 20 years as a program. It's hard to believe this journey to modernize the Army's logistics started that long ago and that we are still going strong today. Pages 2-5 of this newsletter are a fun walk down memory lane and show our incredible journey.

To continue our 20 years of hard work, 2019 also proved again to be a busy and successful year. The LMP remained in the Capability Support Phase of the Business Capability Acquisition Cycle, as well as continued to evolve and expand its capabilities to support the Army Materiel Command (AMC) mission. In February 2019, the LMP successfully executed a major functional release, implementing three new capabilities into the system. Throughout the year, the LMP team led the Army Enterprise Ammunition Prototype Other Transaction Agreement (OTA) effort to address the Army's need for an integrated and automated End-to-End supply chain system for Class V materials (munitions) (see page 9). Additionally, the team began work on the LMP / Army Contract Writing System (ACWS) integration effort (see page 6). Also throughout 2019, the team worked on the Workload Planning and Reporting (WPR) capability implementation, which went live in October, and the Total Asset Visibility at Contractor (TAV-C) locations effort, which will Go-Live in March 2020. Finally in 2019, the LMP embarked on an effort to migrate the LMP Business Suite from an Oracle to a SAP HANA database architecture, which will provide significant performance improvements and infrastructure efficiencies. Of particular note, the LMP managed a critical Information Technology (IT) Controls Audit, which allowed the independent auditor to gain reliance over the completeness and accuracy of LMP data that impacts Army financial statements, thus demonstrating the LMP's ability to support the Army and Department of Defense auditability requirements. The effort received widespread praise from several senior leaders and organizations (see page 8).

The common theme to all of these successes is the enduring and exceptional work of the LMP team. Congratulations to this amazing program and team for celebrating 20 years, on another successful year of Capability Support, and so much more.



When ERP programs first hit the scene in the 1990s, they touted their “open architecture” as helping companies and organizations avoid replacement of full systems at the end of a technology lifecycle. The central idea was to continue to build on a core platform and add specific capabilities as the enterprise’s needs arose over the years. And such needs did arise – especially for the U.S. Army.

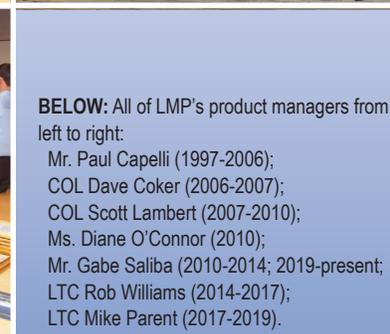
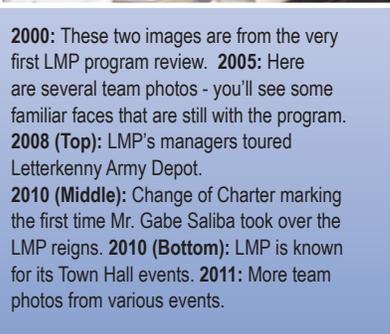
In December of 2019, the LMP celebrated 20 years since the Army signed its first contract to transition its legacy logistics and finance systems to an ERP platform.

2000

2005

2008 & 2010

2011



**2000:** These two images are from the very first LMP program review. **2005:** Here are several team photos - you'll see some familiar faces that are still with the program. **2008 (Top):** LMP's managers toured Letterkenny Army Depot. **2010 (Middle):** Change of Charter marking the first time Mr. Gabe Saliba took over the LMP reigns. **2010 (Bottom):** LMP is known for its Town Hall events. **2011:** More team photos from various events.

**BELOW:** All of LMP's product managers from left to right:  
 Mr. Paul Capelli (1997-2006);  
 COL Dave Coker (2006-2007);  
 COL Scott Lambert (2007-2010);  
 Ms. Diane O'Connor (2010);  
 Mr. Gabe Saliba (2010-2014; 2019-present);  
 LTC Rob Williams (2014-2017);  
 LTC Mike Parent (2017-2019).



Since then, the LMP has completed three major deployments and delivered more than a dozen major functional releases to expand and enhance capabilities to the core ERP system. It has also implemented the Increment 2, which primarily automated the AMC's industrial base shop floor with even more capabilities. Also in the mix are several major enhancement initiatives that have added specialized functionality across AMC, including key capabilities to support compliance efforts and close auditability gaps. All of these major deliverables have enabled comprehensive end-to-end management and accountability of materiel and equipment that is delivered to Soldiers anytime, anywhere.

The LMP is proof of how the ERP platform established so many years ago has grown exponentially – and can continue to grow – with continuous advances in technologies to support emerging Army requirements.

Congratulations to the LMP for successfully providing equipment and materiel to Soldiers for the past 20 years...and counting.

2013

2014

2017

2018



2013: Team photos from LMP's home in Marlton, NJ: (Top) Halloween celebration; (Bottom) team luncheon

2014: Teammates and friends at a retirement event.

2017: Principal Military Deputy to the Assistant Secretary of the Army (Acquisition, Logistics and Technology) and Director of the Army Acquisition Corps LTG Paul Ostrowski visit to Picatinny Arsenal with LMP and Army Shared Services Center teams.

2018: Take Your Child to Work Day at Picatinny Arsenal, NJ with the future LMP generation.

To view all of LMP's photos over the years, visit <https://www.flickr.com/photos/usarmyimp>.



ABOVE: Almost the entire LMP team at the 2019 Holiday Party.



## LMP...the early years.

**PROGRAM TEAM START:** The LMP started at the Communications-Electronics Command (CECOM), Fort Monmouth, New Jersey. CECOM's Deputy to the Commanding General Mr. Victor Ferlise appointed Mr. Paul Capelli as Program Director. AMC issued a memo on 5 August 2007 in which AMC's Deputy Commanding General LTG Dennis Benchhoff tasked the Commander, CECOM "to explore alternatives to modernize the wholesale logistics processes and associated information technology to support these processes." Specifically, the letter asked CECOM to:

- Determine feasible alternatives for logistics modernization strategies
- Consider the implications and devise methods to soften the impact on the existing workforce
- Develop a performance-based statement of requirements
- Recommend an acquisition approach

Specifically, LTG Benchhoff wanted the team to develop a plan to modernize the Army's wholesale logistics systems leveraging recent acquisition reform initiatives and best commercial business processes and products. He encouraged outside-the-box thinking and gave the team the authority to challenge all regulatory and process constraints. LTG Benchhoff envisioned a "partnering with industry" that "privatized development and sustainment of the wholesale logistics automation systems."

**PROGRAM STRATEGY:** A service contract, not under Department of Defense Instruction (DoDI) 5000.02 not an Automated Information System (AIS) or Major Automated Information System (MAIS)

**AWARD DATE:** To Computer Sciences Corporation (CSC), Wednesday, 29 December 1999 @1700 ET

**CONTRACT:** Indefinite Delivery with both a Requirements portion and Indefinite Quantity portion. The contract allowed for Firm Fixed Price (FFP), Cost Plus, and Time and Material (T&M) Orders. First Task order FFP/Performance Bonus .

**CEILING:** \$680,668,576

**FUNDING:** Army Working Capital Fund (AWCF) Operations (OPS), AWCF Capital Investment Program (CIP), and Operation and Maintenance, Army (OMA)

**STRATEGIC PAUSE:** In 2005, the Army and CSC could not quickly resolve the persistent problems of data inaccuracy and qualified financial information from First Deployment. The Army put the LMP on a strategic pause in 2006 to address these and other issues. The most influential change made during the strategic pause was moving LMP's management from AMC to the PEO EIS. To be removed from the strategic pause, the Program Office briefed Army and DoD management on its way ahead, which changed the contract type to a mix of Cost Plus Fixed Fee (CPFF) and FFP, as well as put numerous management controls in place with PEO EIS at the helm.

**WHO SAVED THE PROGRAM:** LTG Bill Mortensen, Deputy Commanding General (DCG) AMC who, along with COL David Coker, the LMP Product Director at the time, did about 20 briefs to Army and DoD leadership to get approval to move forward from Deputy Under Secretary of Defense for Business Transformation (Mr. Paul Brinkley) in 2007.

## Since then...

December 2007	MAIS Acquisition Category (ACAT) IAM designation
14 May 2009	Deployment 2 Go-Live Event to Aviation and Missile Command (AMCOM), Corpus Christi Army Depot (CCAD), and Letterkenny Army Depot (LEAD)
October 2009	Upgraded SAP 4.6c to SAP ERP 6.0
4 November 2009	Deployment 2 Successfully Transitioned into Sustainment (AMC CG signed memo)
21 October 2010	Deployment 3 to Tank-Automotive and Armaments Command (TACOM), Army Sustainment Command (ASC), and Joint Munitions & Lethality (JM&L)
1 November 2011	Deployment 3 Successfully Transitioned into Sustainment (AMC CG signed memo)
27 December 2011	Increment 1 enters Sustainment Phase of acquisition lifecycle; Increment 2 acknowledged and authorized to proceed into the Prototyping Phase (Post Milestone A)
July 2013	Transition of Services (ToS) Pilot Program begins
August 2013	Increment 2 achieves Milestone B and enters Engineering Development Phase
13 January 2014	Increment 2 Wave 1 Go-Live
11 August 2014	Increment 2 Wave 2 Go-Live
24 June 2015	Increment 2 Wave 3 Limited Fielding to 3 pilot sites
6 July 2015	Increment 2 Milestone C
18 March 2016	Increment 2 Full Deployment Decision
20 May 2016	Increment 2 Full Fielding
2 September 2016	Increment 2 Full Deployment (FD) declaration by AMC
11 November 2016	Army Acquisition Executive (AAE) concurs with AMC Increment 2 FD
April 2017	Six Assistant Secretary of the Army for Acquisition, Logistics and Technology (ASA(ALT)) Program Managers (PMs) migrate data and begin using LMP Total Package Fielding (TPF) functionality
6-10 October 2017	DISA migration complete (PROD, COOP)
28 December 2017	Transition from CSRA (formerly CSC) to Government-led Lead Systems Integrator (LSI) complete (end of CSRA contract)
April 2019	Received PEO EIS approval to proceed into Project Initiation Phase for LMP/ACWS Integration
October 2019	Workload Planning & Reporting (WPR) Go-Live
January 2020	Contract Award for AMMO OTA 2 prototypes

# The LMP/Army Contract Writing System (ACWS) Integration is Underway: What it Means for the Army & How it Will Directly Impact Soldiers

A faster, more efficient contract writing and management system for the Army is on its way. Thanks to the April 2019 approval by Program Executive Office Enterprise Information Systems (PEO EIS), the new, state-of-the-art ACWS will be fully integrated into the LMP in FY22. This enterprise-wide platform will not only modernize the Army's contract writing process, which is an essential component of the LMP's Procure To Pay (P2P) process for the AMC, but also will standardize Purchase Requisition (PR) and Procurement data – two key areas that affect Army and Soldier Readiness.

By replacing the current Procurement Automated Data and Document System (PADDS), the Standard Procurement System (SPS), and the Virtual Contracting Enterprise suite of tools, the LMP/ACWS integration will bolster efficiency, accuracy, and dependability in the following areas:

- Expedited Equipment Fulfillment for Soldiers – Soldiers will receive essential equipment faster thanks to reduced lead times and increased “paperwork to procurement” rates.
- Streamlined Communication Between LMP, ACWS, and other partner systems – All partner systems will have the ability to “talk” to each other more easily, thereby mitigating the chance of error across systems and ultimately close and deliver purchases more quickly.

So how will the new LMP/ACWS integration directly affect Soldiers? In one example, by utilizing the new system, an Item Manager at a depot, who needs to purchase tank engine parts, as well as provide labor for the parts, will now have the ability to enter both the item and service requests on one PR rather than creating multiple PRs. This will not only save time and paperwork, but will also link a specific service to specific parts, which provides enhanced tracking and auditability.

In the end, LMP/ACWS integration is a logical step in continuing to improve the Army's business processes - this time focused on the speed of procurement to delivery of items to Soldiers where and when they need it.

## The Results are in...the LMP Satisfies Users

As one of the world's largest ERP implementations to date, the LMP has revolutionized logistics for the Army's supply chain management. Currently in its second decade of operation, the LMP has not only modernized both the systems and processes associated with managing the Army's supply chain, but has also allowed for the planning, forecasting, and rapid-order fulfillment that has led to streamlined supply lines. As an integral tool to the approximately 23,000 users who depend on its efficiency and accuracy every day, it is essential that the LMP Product Management Office (PMO) continually strives to enhance the system's most proficient features while seeking new ways to improve its overall output. To do so, the LMP invited users to participate in a survey this past May and the results were enlightening.

According to the nearly 2,000 survey respondents – which was comprised of nearly 75 percent of users who use the LMP daily and nearly all holding non-supervisor roles (91 percent), nearly 60 percent were overall “satisfied” / “very satisfied” with the LMP.

By category, nearly half of respondents reported that they were “satisfied” or “very satisfied” with the system thanks to its intuitive navigation, streamlined usability (ease of input / user friendly interface), and detailed reporting functions.

While netting mostly positive reviews, the LMP User Survey did uncover a few areas of opportunities, specifically within the Complex Assembly Manufacturing Solution (CAMS) capability and questions relating to some specific sites' issues with “System Responsiveness” and “Fast And Easy Log On.”

So, what's next? Thanks to the survey results, the LMP PMO and Army SSC have laid out plans to perform routine systems checks to measure responsiveness/transaction times; research current change requests (CRs) to determine any that can support survey responses; develop a second, more detailed survey for industrial base sites to address CAMS concerns; and organize site visits to specifically address survey issues.

## Fiscal Year 2019 LMP Accomplishments

In response to Defense Information Systems Agency (DISA) closing the data center that housed the LMP's Secondary Data Center, in January 2019, the team successfully and seamlessly migrated the SDC from one DISA location to another, ensuring no interruption to AMC operations during migration. The LMP conducted detailed planning with Communications-Electronics Command (CECOM) Software Engineering Center (SEC) Army Shared Services Center (SSC), HPE, Oracle, DISA, and stakeholders from September 2018 through January 2019 to successfully complete this task.



In April 2019, PEO EIS approved work to begin for the LMP / ACWS integration effort. ACWS will provide the Army with a single, enterprise-wide contract writing and management system enabling a faster and more efficient contract writing processes, and will integrate with the LMP to support the Procure-to-Pay business process.



In February 2019, the LMP successfully executed a major functional release, implementing three new capabilities into the LMP Deployed Production Baseline: establishment and alignment of new routing identification codes to Program Manager-managed inventory; interfaces to optimize Red River Army Depot storage space and improve picking/put away efficiencies; and the capability to separate plant maintenance material inventory and post to the proper general ledger account, in support of audit readiness.



While the Workload Planning and Reporting (WPR) capability implementation actually occurred in FY20, throughout FY19 the LMP and AMC teams completed all pre-implementation efforts, including all testing and training, which supported the Go Decision on 1 October 2019 in support of a 15 October 2019 Go-Live.



The LMP engaged with AMC and several other services to address the Army's need for an integrated and automated End to End supply chain system for Class V materials (munitions) to meet joint, operational, and auditability requirements. Beginning in March 2019, the Army Enterprise Ammunition Prototype Other Transaction Agreement (OTA) effort got underway, to include completion of an industry day in June, white paper reviews in August, tech/oral presentations in September, and prototype contract award in January 2020.



Throughout FY19, the LMP completed all pre-implementation testing and planning, as well as some training, to implement Total Asset Visibility at Contractor (TAV-C) locations in March 2020.



In August 2019, the LMP received a one-year ATO through August 2020, closing out the three-year cycle.



# HOOAH

# Awards & Recognition

## March 2019 Town Hall



- (Left) Government Employee of the Quarter Erin Rusnak with LMP Acting PdM Gabe Saliba
- (Right) Contractor Unsung Hero of the Quarter LeeAnne Thompson with SAIC Program Manager Mary Lowe

## December 2019 Town Hall



- (Left) Government Employee of the Quarter Karen Winkey with LMP Acting PdM Gabe Saliba
- (Middle) Government Employee of the Year Erin Rusnak with LMP Acting PdM Gabe Saliba
- (Right) Government Manager of the Year Sharon Lavery with LMP Acting PdM Gabe Saliba

## June 2019 Town Hall

PHOTOS NOT AVAILABLE

- Government Employee of the Quarter Josh Endean
- Contractor Employee of the Quarter Jim Hanson

## September 2019 Town Hall

PHOTOS NOT AVAILABLE

- Government Employee of the Quarter Noreen Bartley
- Contractor Unsung Hero of the Quarter Clark Catlett



- (Left) Contractor of the Quarter John Galvin with SAIC Program Manager Mary Lowe
- (Right) Contractor of the Year Lou Rebecca with SAIC Program Manager Mary Lowe

# Kudos to LMP Audit Team

The LMP managed a critical Information Technology (IT) Controls Audit, which allowed auditors to gain reliance over the completeness and accuracy of LMP data that impacts Army financial statements, thus demonstrating the LMP's ability to support the Army and Department of Defense (DoD) auditability requirements. The effort received widespread praise from the vendor and representatives from the Office of the Deputy Assistant Secretary of the Army (Financial Operations) and Office of the Assistant Secretary of the Army (Financial Management & Comptroller). One cited that the LMP program office "is a model for the Department to follow and continues to lead the way among our Army IT systems, thanks to the hard work of the great people within the Program Executive Office, Enterprise Information Systems (PEO EIS) family." This effort also earned the LMP mention in testimony to the Senate Armed Services Committee Subcommittee on Readiness by the Honorable David L. Norquist, Deputy Secretary of Defense.



## U.S. Army to Implement Revolutionary New Initiative to Streamline Supply Chain Systems For Class V Materials (Munitions)

Continually seeking innovative ways to modernize and streamline its supply chain systems, the U.S. Army approved a revolutionary new initiative that will address one of its biggest supply chain needs. The Enterprise Ammunition (AMMO) Other Transaction Authority (OTA) effort will work to remedy the Army's lack of an integrated and automated End-to-End (E2E) supply chain system for Class V materials (munitions) through a comprehensive commercial-off-the-shelf (COTS) software solution. When completed, this system will not only plan, track, account, audit, and manage the supply and distribution of Class V munitions worldwide, but also integrate with enduring logistics, finance, transportation, and quality management systems to provide a more cohesive and efficient process for ammunition management and delivery.

Currently, the management and distribution of Class V munitions is being executed across several systems. Strategic acquisition, industrial production, and distribution occurs in the LMP. Operational missions are currently executed in Global Combat Support System – Army (GCSS-Army), the Standard Army Ammunition System-Modernization (SAAS-MOD), and the Total Ammunition Management Information System (TAMIS). Using these separate systems causes gaps in visibility, accountability, and auditability.

The AMMO OTA approach is to rectify these gaps by procuring one or more prototypes of commercially available software solution(s) that, with minimal customization, could fully track, account for, audit, and manage the supply and distribution of Class V munitions worldwide in order to meet U.S. war reserve, training, defense, and offensive munitions needs. Seeking to implement this plan quickly, the Army has already awarded the prototype contract to two vendors who are set to deliver Phase 1 designs in August 2020.

Stay tuned for more developments on the exciting Enterprise AMMO OTA effort.

## SEQUENCE OF EVENTS

- 19-20 June 2019 – Industry Day
- 1 July 2019 – Request for White Papers
- 30 July-2 August 2019 – White Paper evaluations of 15 responses
- 23-27 September 2019 – Vendor technical demonstrations and oral presentations
- 18 November 2019 – Issued “upward invite” to select contractors
- 14 February 2020 – Contract Award to 2 companies to deliver prototypes
- August 2020 – Phase 1 Prototype deliveries due to the Army

## WHAT'S NEXT?

February 2021:  
Suite on HANA / Enhancement Pack 7 Implementation Complete

July 2021:  
Cloud Migration

March 2022:  
Army Contract Writing System (ACWS) Integration Go-Live



Photo Credit: Specialist Adam Hoppe

# THE U.S. ARMY

RUNS ON THE LOGISTICS MODERNIZATION PROGRAM (LMP)

There is no Army without Readiness.  
There is no Readiness without the LMP.

[www.army.mil/lmp](http://www.army.mil/lmp)